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City of Casa Grande Arizona

2008-2009 ANNUAL BUDGET

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CITY OF CASA GRANDE, ARIZONA

Annual Budget for the fiscal year
beginning July 1, 2008 and ending June 30, 2009

MAYOR
Robert M. Jackson

MAYOR PRO TEMPORE
Dick Powell

COUNCIL MEMBERS
Mary E. Kortsen
Stephen Q. Miller
Karl Montoya
Karl S. Peterson
Ralph Varela

CITY MANAGER
James Thompson

DEPUTY CITY MANAGER
Larry D. Rains

SENIOR BUDGET ANALYST
Rick White

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MISSION STATEMENT

TO PROVIDE A SAFE, PLEASANT COMMUNITY FOR ALL CITIZENS, WE WILL:

Serve Casa Grande through a variety of City services designed to promote quality of life.

Ensure the safety of the community through aggressive public safety efforts and programs.

Respond to the needs of the community by promoting communications and accessibility.

Value the tax dollar and maintain a fiscal policy that keeps taxes low.

Incorporate safeguards to assure fairness and equitable treatment of all citizens.

Continue to evaluate our services and ourselves to ensure quality.

Endeavor to hire the best people we can find and help them develop their abilities.

IN CASA GRANDE, WE ARE COMMITTED TO SERVICE.

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Casa Grande

Arizona

For the Fiscal Year Beginning

July 1, 2007

President | Executive Director

The Government Finance Officers Association of the United States (GFOA) presented a Distinguished Budget Presentation Award to the City of Casa Grande, Arizona for its annual budget for the fiscal year beginning July 1, 2007. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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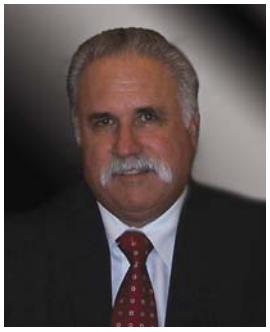

To the Citizens of Casa Grande:

The Mayor and City Council of the City of Casa Grande are proud to present to its citizens the 2008-2009 Annual Budget. During the past year, with the opening of the Promenade Mall at Casa Grande, the City has been provided with additional jobs, sales tax revenues, and a decrease in citizens leaving the area to do their shopping. These additional options offers citizens the opportunity to stay "home" to shop. Supporting the businesses and tax base, this in turn allows the city to maintain service levels.

As in the past, our goal is to provide the highest quality services as efficiently as possible to meet the growing demands of the citizens of Casa Grande. Working with the City Manager and Executive Leadership Team, the Mayor and City Council will be developing a Strategic Agenda for the coming years which will continue to prove a positive direction to meet the needs of the community we serve.

A key element of the Strategic Agenda will be to review all services provided by the City of Casa Grande, including the cost to provide these services. This study, which began this year, will help to provide a basis for making informed decisions on the needs and wants of the community now and into the future.

The 2008-2009 Annual Budget includes the following items:

- **Public Safety** – A realignment of the Police Department into five divisions. These divisions will allow the department to concentrate on specific services they provide. The new divisions are Administrative, Communications, Patrol, Special Operations, and Criminal Investigations. The Fire Department has added the equipment and staffing to operate a fourth station. The actual construction of Station 504 will begin this year.
- **Community Services** – The joint use public and school library will be constructed at the new Vista Grande High School. The city will operate the library which will open later this year. Our regional parks and development plan continues its mission to provide community members with areas to play and enjoy. This year the Council approved the Casa Grande Mountain Park Trails System Master Plan. This plan allows the city to plan and develop this area to become our recreational jewel and provide non-motorized recreational trails to truly benefit the community. The Dave White and Ed Hooper parks will be updated to cope with the demands placed on them in recent years. Many updates and enhancements will be performed at the remaining parks within the system.
- **Economic Development** – The City of Casa Grande will continue to maintain its relationship with the Greater Casa Grande Economic Development Foundation. The Redevelopment Plan for downtown continues and is expected to aid in the goals of economic development.
- **Government Coordination and Image** – To ensure long-term stability the City is enhancing its information technology services to assure information sharing with other local governmental units. The deployment of the GIS (Geographic Information System) will positively impact the business procedures within the organization.

- **Infrastructure Management** – During last year, the citizens approved General Obligation Bonds to replace or expand buildings necessary to continue the ongoing provision of services. These include a Public Safety facility, the joint use Library, and expansion and updating the Len Colla Center. To help with the future financial stability the city has continued the Vehicle Replacement Program which fully funds replacement vehicles and other City equipment. The City is expecting to acquire financing and begin construction of a $64 Million wastewater treatment plant expansion during this upcoming year. This expansion will improve the quality of the effluent to A+, replace a number of existing components at the plant, as well as double the size to a 12 MGD (Million Gallons per Day) plant. A+ effluent is reclaimed wastewater that has undergone secondary treatment, filtration, nitrogen removal treatment, and disinfection, and can be used for all irrigation purposes.
- **Government Structure and Finance** – As a result of the recent employee compensation and benefits study, most City positions receive a market based adjustment.

The preparation of a municipal budget is a time-consuming and challenging process. It is also a rewarding experience knowing the City is being fiscally responsible and has the policies in place to assure that it will continue to provide the level of service to its citizens for the years to come. Without my fellow City Council member's dedicated involvement, this budget process would not have been a reality. We know that the preparation and monitoring of the budget has a high fiduciary responsibility, and take it very seriously. The countless hours the Staff spent in preparing the budget information for the final City Council determination and direction resulting in the final budget document is appreciated.

The future of the City of Casa Grande is dependent in part on the efforts provided by its loyal employees, and for this I thank them. While many of their deeds go unnoticed, without their willingness to provide the most effective and efficient performance in each of their professions, this City would not be where it is today.

I extend a special thanks to the City Council, City Manager – James Thompson, Deputy City Manager – Larry Rains, the Executive Leadership Team, and the entire finance staff for the many hours of dedicated work in the preparation of this document.

Finally, I would like to thank the citizens of the City of Casa Grande for their involvement and participation in managing the future of this municipality.

Sincerely,

Robert M. Jackson
Mayor

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Honorable Mayor and City Council:

I am pleased to present a balanced budget for the upcoming fiscal year in accordance with the Home Rule Option affirmed by the Citizens of Casa Grande. It is through this confidence in the City that we are able to provide the service level that our citizens have come to expect. The most pressing issue facing the City this fiscal year is caused by a downturn in the local housing market. Fortunately as this was happening, the new Promenade at Casa Grande shopping center opened. It provided new jobs for our citizens and stores to help keep retail sales in the City of Casa Grande.

After months of compiling the budget, there was a day long City Council Budget Work session to review, in detail, the various program and projects planned expenditures. This year's budget plan is **$140,168,900** with Interfund transfers. For the third year in a row, as a result of State legislation, primary property tax rate will be reduced again this year to **$0.7468** per one hundred dollars of assessed valuation. As a result of the General Obligation (GO) Debt approved by the voters in 2007, a secondary property tax in the amount of **$0.6308** per one hundred dollars of secondary assessed valuation has been included in this year's budget. Sales tax rates remain unchanged. Various rates and fees have been increased based on a cost of service analysis and strategic goals of the Mayor and Council.

A brief overview of the 2008-2009 budget is as follows:

- The **General Fund's** budget is **$44,782,000.** This is a **$574,300** decrease in expenditures from the previous fiscal year budget of **$45,356,300**. The decrease is attributed to decreased contractual services.

- The total for the **Special Revenue Fund** budgeted amount is **$42,701,400**. The Special Revenue Fund is comprised of Streets, LTAF and Half Percent street construction funding, grants and other subsidies, and redevelopment district revenues. This is an increase of **$5,547,300** from last year's budget of **$37,154,100.** This increase is attributed to capital projects, most notably the construction of Cottonwood Lane, Downtown Streets Renovation Project, and the acquisition of equipment.

- The **Debt Service Fund** includes debt expenditures in the amount of **$1,153,800.** This level of funding is **$31,600** more than the prior fiscal year total of **$1,122,200**.

- The **Capital Improvements Fund** shows a decrease of **$9,045,600** in budget with a total budget amount of **$27,040,100**. The increase from last year's budget of **$36,085,700** is largely the result of rescheduled capital projects and extending the time to complete some projects.

- The **Enterprise Fund**, comprised of the Dave White Golf Course, Wastewater and Sanitation operations, is budgeted at **$22,694,400.** This is a **$5,044,200** increase from last year's budget of **$17,650,200.** The increase is due to funding the various capital projects including the Municipal Golf Course irrigation project, Wastewater Treatment plant and the replacement of the Water Facility.

- The **Internal Services Fund** provides maintenance for the City's vehicles and equipment is budgeted at **$1,763,000**, an increase of **$324,000** over last year's budget of **$1,439,000.** The increase is attributed to increased fuel and maintenance supply costs.

Last fiscal year's budget was created during a period when population growth was outpacing operating revenues. This disparity placed a tremendous burden on our existing resources and required the allocation of one-time revenues, which traditionally are earmarked for capital acquisition, to be used for operational purposes. All indicators suggest that we are "closing this gap" and that the operational revenue streams are improving. The General Fund operational revenues are expected to continue to outpace the population rate of growth in FY 2008-2009. This is a result of the projected decrease in the rate of population growth, an increase of **.2%** in local sales tax, increases in state shared revenues of **.6%**, as well as the reallocation of the **3%** local sales tax in the amount of **$706,300**, previously used to fund debt service for the wastewater treatment expansion.

Increases to operational revenues allow the City to rely less on "one-time" revenues. One-time revenues such as building permits or construction sales tax are less stable than operational revenues. Revenue for permits and construction sales tax is received when the permit is pulled or the construction project is completed and sold. Decreases in new residential construction and retail construction increases at the Promenade Shopping Center and other areas have resulted in a more stable operating base. By reducing the reliance on one-time revenues for operational expenses, the City is more stable during cyclical highs and lows of the construction world. The 2008-2009 budget uses no one-time revenue for operations.

While in past years, the continued growth of the City presented the challenge of maintaining service levels, this year we were able to step back and begin to review all the services provided by the city. To meet the goals of the strategic agenda, for fiscal year 2008-2009 the City of Casa Grande will not expand its workforce this upcoming year. This provides an opportunity to review the level of services provided.

The City recognizes that productivity gains are realized through use of technology. The budget includes funding for Accounting software, multiple Geographic Information System (GIS) projects, and Forensics software for the Police Department. Additionally, the City will add the capability of broadcasting Council meetings in order to provide the greatest amounts of information to the Citizens of Casa Grande.

This budget addresses increases in operational costs, a general adjustment for most positions, personnel performance merit system, and increased pension and insurance costs. We continue to quantify the indirect costs provided to the non-General Fund operations and established a transfer back to the General Fund to cover these costs. This allows the organization to better establish "true costs" as we transition to a performance based management system.

The Annual Budget, like any planning document, looks toward the future to implement the desired strategies, action plans, and goals of the organization. The Mayor and City Council set forth the priorities for the budget in the Strategic Agenda 2005-2010. The Key Result Areas of the Strategic Agenda 2005-2010 are Public Safety, Infrastructure Management, Community Enhancement, Government Coordination & Image, Economic Development, and Government Structure and Finance.

These Key Result Areas and their action plans is the guide in the preparation of this budget. The other major factors facing the City of Casa Grande during the development of this budget are growth, ensuring proper maintenance of assets, and employee compensation. The following Mission Statement relates the core values of the Mayor and City Council and our employees toward the community.

MISSION STATEMENT

Serve Casa Grande through a variety of City Services designed to promote quality of life.
Ensure the safety of the community through aggressive public safety efforts and programs.
Respond to the needs of the community by promoting communications and accessibility.
Value the tax dollar and maintain a fiscal policy that keeps taxes low.
Incorporate safeguards to assure fairness and equitable treatment of all citizens.
Continue to evaluate our services and ourselves to ensure quality.
Endeavor to hire the best people we can find and help them develop their abilities.

"IN CASA GRANDE, WE ARE COMMITTED TO SERVICE."

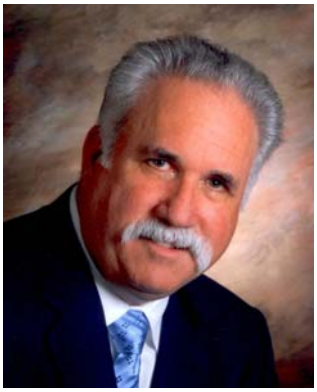
The preparation of this budget document is attributed to the countless hours spent throughout the past year by the Mayor and the City Council members. In addition, thanks to Mr. Larry Rains, Deputy City Manager and his Finance staff for the time spent in providing the financial information needed for the creation of this informative document. And lastly, thanks to the rest of the Executive Leadership Team that assisted in the development of the 2008-2009 Annual Budget.

The City of Casa Grande continues to be in a fiscally sound position due to the efforts of the City Council and Staff. I appreciate this opportunity as the City Manager to continue this financial status through preparation of the budget document. I am confident the citizens of Casa Grande will obtain the benefit of the sound fiscal condition their local government has created, and will continue to receive the highest quality services they enjoyed in the past.

Sincerely,

James Thompson
City Manager

The Casa Grande City Council



Robert M. Jackson

Mayor Jackson is serving his first term ending in 2009. Bob has a long history of service with the City, including membership on the Golf Advisory Board, Redevelopment Committee (Vice-Chair), Charter Review Committee (Chair), Electric Light Parade Committee (founding member), Casa Grande Boys and Girls Club Board, and the Historical Society Board. He currently serves as Chair of Against Abuse Inc. and the Pinal County District 3 Transportation Committee. Governor Janet Napolitano has appointed Jackson to the Highway Expansion Loan Program (HELP), the ADOT advisory board that oversees a comprehensive loan and financial assistance program for eligible highway projects in Arizona. He is married, has three children, and two grandchildren.

Born in Whitefish, Montana, Mayor Robert Jackson has lived in Casa Grande since 1991. He is a graduate of the University of Nevada, Reno, holding a B.S. in Civil Engineering. Jackson retired from the City of Casa Grande as Public Works Director in 2002. He is now self-employed as an engineering consultant.

Dick Powell

Mr. Dick Powell is currently serving his third term in office, which extends through June 2009. His prior years of service were from June 1997 to June 2005. Additionally, Mr. Powell served as Mayor Pro Tempore from June 1999 to June 2000, February 2004 through June 2004, and is currently the Mayor Pro Tempore.

Mr. Powell is a member of the Republican Party. He graduated from Casa Grande Union High School, and holds a double degree in Marketing and Management from Northern Arizona University. He operates a 50-year-old Casa Grande retail business. He is married and has four children.

Mr. Powell's civic involvement includes membership in the Casa Grande Chamber of Commerce, Life member of the West Pinal Sheriff Posse (past President), 4-H Club member for 10 years - serving as a local and county leader, Town Hall Delegate to Casa Grande, Pinal County and Arizona Town Halls, Founding Member of the Greater Casa Grande Economic Development Foundation (past executive committee member), First Presbyterian Church member and elder, and member of the Casa Grande General Plan Update Committee. Additionally, Mr. Powell formerly served on the Casa Grande Union High School Governing Board for eight years. During his term he served as President for four years.

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Ralph Varela

Mr. Ralph Varela is serving his first term as Councilman for the City of Casa Grande. His term will extend through June 2011. He previously served as Mayor Pro Tempore from June 2006 through June 2007.

Mr. Varela is a member of the Democratic Party. He holds a BA in Sociology from the University of Texas at El Paso and a Master's in Social Work from Arizona State University. Mr. Varela has been Chief Executive Officer for the Pinal Hispanic Council for thirteen years. He is married and has two daughters.

Mr. Varela served on the Arizona State Liquor Board as appointed by Governor Hull from 1998 to May 2003. Mr. Varela served on the Casa Grande Police Advisory Board from February 2001 to May 2003. Mr. Varela's civic involvement includes: Sunrise Optimist Club, St. Anthony of Padua Catholic School Board (Vice-President), Casa Grande Parks and Recreation (Basketball and Soccer Coach), and Pinal County Juvenile Court Community Advisory Board.

Karl Peterson

Appointed by Council in March 2004 and elected to a second term in June 2005, Mr. Peterson is our most junior councilman. His term extends through June 2009.

Mr. Peterson served in the preaching and teaching ministry for 22 years; six as a parish pastor, sixteen as a high school principal. He moved to Casa Grande in 1991. He holds masters degrees from Wisconsin Lutheran Seminary and Samford University. He is also president of Summit Professional Leadership. Mr. Peterson is married and has two children.

Mr. Peterson is Chairman of Grace Lutheran Church, Director of the Pinal County Town Hall, and serves on the Board of the Greater Casa Grande Chamber of Commerce and the Workforce Investment Board. He is a graduate of Project CENTRL Class XII and has served as its Alumni Association President.

Mr. Stephen Q. Miller was elected in March of 2001. His term will extend through June 2009. Mr. Miller served as Mayor Pro Tempore from June 2004 to June 2005.

Mr. Miller is a member of the Republican Party. He was born and raised in the Tempe/Mesa area. He graduated from Tempe High School in 1970, and in 1971 moved to Casa Grande. Mr. Miller owned and managed a truss manufacturing plant and lumberyard in Casa Grande for over 15 years before becoming an employee for the City of Casa Grande for five years. He worked first in the Housing Department as a rehab specialist and then in the Building Department as a Building Inspector and Code Enforcement Officer. Presently he is the Project Manager and Construction Coordinator for a local construction company. He is married and has three children.

Mr. Miller's civic involvement includes membership in the Masonic Lodge, President of the Casa Grande Food Bank, and Vice-President of the Casa Grande Soccer Club. Additionally, he coaches a boys U14 club soccer team.

Stephen Q. Miller

Karl Montoya

A native of Casa Grande, Councilmember Karl Montoya is serving his first term on the City Council, extending through 2011. Mr. Montoya attended Central Arizona College and is employed by Fertizona as an agriculture consultant. He has served as chair of the City's Police Advisory Board and Silent Witness Board.

For the last four years, Mr. Montoya has volunteered as a Safety Officer for Casa Grande Little League. He is also a commander for the City's volunteer Citizens on Patrol. Mr. Montoya has 2 children.

Almost a native of Casa Grande, Mary Kortsen is serving her first term on the City Council, extending through 2011. Born in Nebraska, Mrs. Kortsen was raised in Casa Grande and has lived in the city for more than 50 years. She attended Central Arizona College and the University of Arizona.

Mrs. Kortsen served on the Stanfield Elementary School Board from 1978 -1986, Casa Grande Regional Medical Center Board of Directors from 1984 -1997, and as Chairman of the Desert Valley Care Center from 1993 to 1997. She has two daughters, one son, and six grandchildren.

Mary E. Kortsen

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CITY OF
CASA GRANDE, ARIZONA
PROFILE

Casa Grande is a dynamic, involved community, a modern city with rural heritage and old-fashioned values. Its economic base is a mix of retail trade, factory outlet shopping, manufacturing and agriculture.

Founded in 1879, Casa Grande was named for the famous Hohokam Indian Ruins 20 miles to the northeast. Midway between Phoenix and Tucson, the city has grown to be the largest community in western Pinal County since its incorporation in 1915.

GOVERNMENT

The city is governed by a mayor, six council members and a city manager. Police and Fire protection are provided by the city. There are three fire stations with full-time emergency medical personnel. Pictured is City Hall, which was originally the high school.

City Hall

PRINCIPAL ECONOMIC ACTIVITIES

Casa Grande is strategically located at the intersection of two interstate highways (I-8 and I-10) in an area known as Arizona's Golden Corridor. Once dependent on agriculture and mining, the community has evolved into a diversified full-service area with manufacturing, retail trade, government and tourist-related employment.

Casa Grande is home to two factory-outlet centers featuring 50 upscale fashion designer and national manufacturers' stores in both The Outlets at Casa Grande and Palm Center. The Promenade at Casa Grande opened in November, 2007. This 100-acre, open air mall will feature over 1,000,000 square feet of store space. All centers are located along I-10.

SCENIC ATTRACTIONS

Casa Grande's location, mild climate, and scenic attractions make it attractive to tourists and winter visitors. The Casa Grande Valley Historical Museum offers many historical display and facts about the area. The unique architecture of the historical railroad station and other historic buildings can be enjoyed on a walking tour of Casa Grande.

Named a Main Street Community in 1992, Casa Grande is continues to revitalize the unique downtown area. The Casa Grande Art Museum hosts a number of shows each year featuring sculpture, water-color, multimedia and Western art by Arizona artists. The city is also the home of the Arizona State Open Chili Championship held the first Saturday each March.

The annual O'Odham Tash Celebration, a gathering of tribes, is traditionally held over Presidents' Day weekend and features Native American arts and crafts, ceremonial dances, rodeos, powwows and parades.

COMMUNITY FACILITIES

Casa Grande offers a broad range of community facilities including a senior center, two museums, a library, a bowling center, fitness and racquet clubs, two family aquatic park, one movie theater, four golf courses, an archery range, and rodeo facilities. There are more than 18 parks, many with ramadas, handball courts, tennis courts, softball diamonds, and playground equipment.

Information obtained from the Arizona Department of Commerce Communication and Research Division

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COMMUNICATION
In addition to communication resources from the rest of the state, Casa Grande has a daily newspaper, one local television station, Phoenix and Tucson television and cable channels.

EDUCATIONAL
Casa Grande has nine public elementary schools, one private elementary school, three public middle schools, one alternative school, one charter high school, and a public high school. Additionally, a public high school will open in the fall of 2009. Central Arizona College, a two-year community college east of Casa Grande, offers a range of courses including college preparatory, liberal arts, vocational/technical and career education. Arizona State University in Tempe (45 miles north) and the University of Arizona in Tucson (67 miles south) are major four-year state institutions. Northern Arizona University offers courses leading to a four-year degree or a masters of education degree in elementary education. The University of Phoenix offers bachelors and masters degrees in business-related areas in conjunction with the community college.

MEDICAL
The Casa Grande Regional Medical Center has 204 acute beds with a wide range of ancillary services. There are also numerous medical professionals in Casa Grande.

FINANCIAL
There are a number of banks, credit unions and branches within Casa Grande. Casa Grande businesses are eligible for assistance in financing fixed assets through the Finance Division of the Arizona Department of Commerce.

AIRPORT
Residents of Casa Grande have access to the Casa Grande Municipal Airport with one 5,200-foot asphalt runway.

LODGING AND MEETING FACILITIES
There are over 1,000 rooms available in ten hotels/motels, which also feature numerous meeting facilities, with the largest seating 450 persons. Casa Grande also offers 15 RV parks in the area.

UTILITIES

Electricity:	Arizona Public Service Co. Electrical District No. 1 Electrical District No. 2 Santa Cruz Water & Power District
Natural Gas:	Southwest Gas Corporation
Telephone:	Qwest
Water:	Arizona Water Company City of Casa Grande
Sewer:	City of Casa Grande
Trash:	City of Casa Grande

Information obtained from the Arizona Department of Commerce Communication and Research Division

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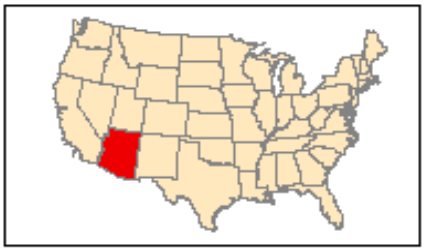

City of Casa Grande, Arizona

LEGEND
- Arizona Counties
- USA Boundary
- Interstate Highways
- Rivers

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CITY OF CASA GRANDE

Population, 2007		42,422
Elevation		1,398 ft.
Form of Government		Council/Manager
Unemployment Rate, 2007		4.5%
Labor Force		15,418
Unemployed		700
Property Tax Rate per $100 Assessed Valuation, 2008		$12.986
Sales Tax Rate, 2008	**Privilege**	**Retail**
City	1.8%	2.0%
County	1.1%	1.1%
State	5.6%	5.6%
Total	**8.5%**	**8.7%**
Growth Indicators, 2007-08		
Taxable Sales ($)		$3,705,099,269
New Building Permits		975
School Enrollment		11,400
Educational Facilities	**Public**	**Private**
Elementary Schools	Y	Y
High School	Y	Y
Middle School	Y	N
Two-year Community College	Y	N
Medical Facilities & Care Providers		
Casa Grande Regional Medical Center		204 beds
Financial Facilities		
Banks		9
Credit Unions		2
Total Branches		11

Information obtained from the Arizona Department of Commerce Communication and Research Division

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CITY/COUNTY POPULATION

(Source: Arizona Department of Economic Security and United States Department of Commerce, Bureau of the Census)

Year	Casa Grande	Percent Increase	Pinal County	Percent Increase
1960	8,311	98.8%	62,673	45.1%
1970	10,536	26.8%	68,579	9.4%
1980	14,971	42.1%	90,918	32.6%
1990	19,076	27.4%	116,379	28.0%
1995	20,716	8.6%	136,189	17.0%
2000	25,224	21.8%	179,727	32.0%
2001	26,800	6.2%	188,560	4.9%
2002	28,535	6.5%	198,130	5.1%
2003	29,803	4.4%	209,361	5.7%
2004	31,228	4.8%	221,895	6.0%
2005	32,855	5.2%	240,044	8.2%
2006	35,685	8.6%	271,059	12.9%
2007	42,422	18.9%	327,670	20.9%

POPULATION BY AGE DISTRIBUTION

(Source: United States Department of Commerce, Bureau of the Census, 2000)

Age	Male	Female	Total	Percent
0-4	1147	1046	2,193	8.7%
5-14	2,293	2,055	4,348	17.2%
15-24	1,835	1,760	3,595	14.3%
25-34	1,631	1,684	3,315	13.1%
35-44	1,615	1,733	3,348	13.3%
45-54	1,289	1,495	2,784	11.0%
55-64	1,049	1,123	2,172	8.6%
65-74	982	1,084	2,066	8.2%
75+	588	815	1,403	5.6%
Total	**12,429**	**12,795**	**25,224**	**100.0%**

ETHNIC CHARACTERISTICS

(Source: United State Department of Commerce, Bureau of the Census, 2000)

Ethnicity	City Total	City
White	17,099	67.8%
African American	1,239	4.9%
Native American	1,524	6.1%
Asian or Pacific Islander	415	1.6%
Other	4,947	19.6%
Total	**25,224**	**100%**

CITY OF CASA GRANDE TOTAL ASSESSED VALUE

(Source: City of Casa Grande/Pinal County Treasurer's Office)

Year	Valuation	Change Percentage
1994-95	93,791,234	1.90%
1995-96	92,614,611	1.30%
1996-97	92,670,374	0.06%
1997-98	94,121,767	1.57%
1998-99	95,735,015	1.70%
1999-00	99,791,949	4.20%
2000-01	105,713,610	6.00%
2001-02	119,878,152	13.40%
2002-03	130,950,513	9.20%
2003-04	173,136,653	32.20%
2004-05	166,072,472	-4.08%
2005-06	180,092,436	8.44%
2006-07	210,656,633	17.00%
2007-08	251,428,469	19.35%
2008-09	343,683,875	36.69%

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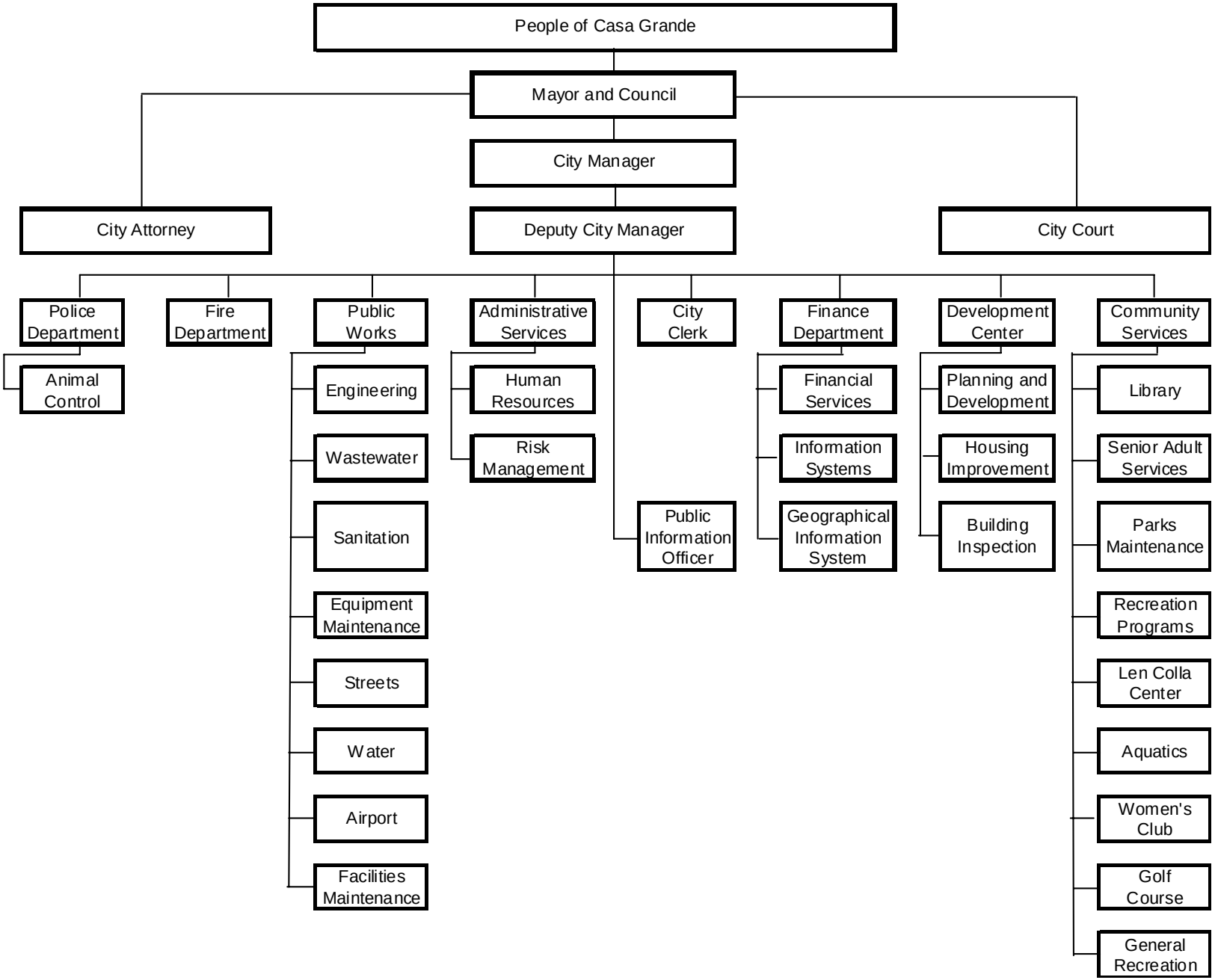
City of Casa Grande Organizational Chart



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BUDGET GUIDE

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BUDGET DOCUMENT GUIDE

This budget document was prepared with two major objectives in mind: first, to present a document that is easy to read and understand by citizens, and secondly, to prepare a fiscal plan for the City Council and City Management to attain their goals and objectives in providing quality services at a reasonable cost to the citizens of Casa Grande.

The City of Casa Grande is moving toward compliance with many of the Government Finance Officers Association (GFOA) guidelines for budget presentation. The guidelines set forth by GFOA ultimately allow the City to meet both of the objectives previously mentioned. Given the constraints of a small community, this budget document continues to meet the requirements as:

A Policy Document
An Operations Guide
A Financial Plan
A Communications Device

The City of Casa Grande continues its efforts to improve communication and presentation to its citizenry.

A Policy Document - the City Council has established specific strategies to achieve their goals through policy decision as noted in the City Manager's "Budget Message." Each cost center is presented individually with a minimum of four major sections. The sections are as follows:

General Information describes the operations, mission, areas of responsibility, last fiscal year's accomplishments, and goals and objectives of the department.

Budget Highlights indicates major changes required to accomplish program goals and objectives.

Funding Source reflects the resources to be used by the particular cost center.

Summary by Category shows historical information and expenditure commitments to attain goals.

Where applicable, other cost centers include an authorized section showing positions, pay range, historical data, minimum and maximum monthly salaries and budgeted wages, and fringe benefits. As part of the monitoring process, a performance indicator section provides a measurable method of evaluating the effective operations of each applicable cost center.

An Operations Guide - each cost center has listed 2006-2007 actual expenditures, 2007-2008 adjusted and estimated expenditures and the 2008-2009 adopted budget in the summary by five major categories for comparative purposes.

Personnel - Includes wages, fringe benefits, and employee related expenses.

Contractual Services - Includes professional, engineering, and janitorial services. Also included, is equipment and vehicle maintenance, etc.

Operating Supplies - Includes office supplies, fuels and lubricants, utilities, etc.

Capital Outlay - Includes land, vehicles, building, and equipment.

Debt Services - Include lease purchases, bonds, and interest payments.

BUDGET DOCUMENT GUIDE (continued)

A Financial Plan - Two major revenue sources are presented in numeric and graphic format as part of the general fund summary. These revenues, as well as other major revenue sources, are represented in the statistical section, which includes historical data and 2007-2008 estimates and 2008-2009 budget.

The City of Casa Grande uses the modified accrual basis of accounting for maintenance of general governmental and fiduciary fund types where by revenues are recorded when measurable and available to finance expenditures in the current fiscal year. Available is defined as collectible within the fiscal year or soon thereafter to be used to pay current period liabilities. Other than principal and interest on long-term debt, expenditures are recognized in the accounting period in which the liability was incurred.

Enterprise Funds (Golf Course, Wastewater and Sanitation) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, wastewater user fees are recognized as revenue when service is provided).

In all cases if the goods and/or services are not received by the end of the fiscal year, the encumbrances will automatically lapse.

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the city prepares its budget with the following exceptions.

a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).

b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a Budget basis.

c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.

d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report (CAFR) shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes.

The 2008-2009 budget documents include sections for Budget Resolution and Required Schedules, Capital Budgets, Bonded Debt Schedules, Personal Data and a Glossary.

A Communication Medium - This budget document contains narratives that are simple and understandable, including graphs and charts for emphasis. The tentative as well as the final adopted annual budget are available and continue to be available for public inspections at various locations including the Public Library, City Clerk's office, and the Casa Grande website (www.casagrande.gov).

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THE FUNCTION OF BUDGETING IN FINANCIAL MANAGEMENT

Budgeting consists of planning and controlling. These are two activities that City of Casa Grande is setting up intensely. The City's goal is to set plans and then to control the plans as initiated. The budget is the primary tool for setting and monitoring fiscal and program policies. The City of Casa Grande's budget establishes objectives of the organization and is used to ascertain the relative performance of various individuals or programs within the entity. The City's resources are lined up with strategies and customer needs by apportioning them over some time frame. A successful budget process involves an outlined set of objectives, detailed data about resource requirements and availability, well documented planning, and flexibility in modifying data in a timely manner. The City has a well-defined channel of communication among all levels of management to monitor progress.

BUDGETARY PRINCIPLES

Fiscal Year - The budget's fiscal year begins July 1 and ends June 30 of the following year.

Revenues - Any current or delinquent monies collected during any fiscal year will be included to the current year. To protect the City from any uncertainties, adequate levels of reserves are maintained and budgetary authority is a consideration during the preparation of the budget.

Appropriations - Expenditures are made for budgeted items only. Any remaining balance lapses revert to the fund and are subject to re-appropriation the next fiscal year.

Amendments - The Finance Director may transfer budgeted amounts within a classification. Any transfers between classifications may be authorized by the Finance Director with the City Manager's approval, except where personnel services are concerned. Council must authorize such budgetary amendments. Inclusive, Council approval is required for budgetary transfers between departments and funds.

Purchasing Requirements – Recent revisions to the City Charter requires City Council to approve purchases exceeding the cost of twenty five thousand ($25,000). The City is required to obtain and award bids to the lowest responsible bidder for items costing over the above predetermined limit.

FUND STRUCTURE

The accounts of the City are organized on the basis of funds each of which is considered a separate accounting entity. All City funds are appropriated. The following fund types and account groups are used by the City:

GOVERNMENTAL FUNDS – includes most of the City's basic services

General Fund – The General Fund is the general operation fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund.

Special Revenue Funds – The Special Revenue Funds are used to account for revenues derived from specific taxes, grants or other restricted revenue sources. The uses and limitations of each special revenue fund are specified by City Ordinances or Federal and State Statutes.

Debt Service Funds – Debt Service Funds are used to account for the accumulation of resources for and the payment of general obligation long-term debt principal, interest and related costs.

FUND STRUCTURE (continued)

Capital Project Funds – Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

PROPRIETARY FUNDS – used to account for business-type activities of the City

Enterprise Funds – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has separate enterprise funds for Wastewater, Sanitation and Golf Course.

Internal Service Funds – Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, generally on a cost-reimbursement basis.

FIDUCIARY FUNDS – used to account for resources held for the benefit of others

Trust Funds – Trust Funds are used to account for assets held by the City in a trustee capacity for individuals or private organizations. Expendable trust funds are accounted for and reported as governmental funds. The City has no agency funds.

BUDGET PROCESS OVERVIEW

The budget process is a year-round process. However, there is a period during the year when the operation becomes intense. This is during the formulation and presentation of the annual budget for the coming fiscal year. The budget has been prepared to fulfill state requirements and follows a budgetary calendar that takes into account the state's many mandated deadlines. The preparation of the budget begins at least six months prior to the new fiscal year. Departments will project their revenues and expenditures for the coming year.

Communication - Budget instructions are well written in order for managers of departments to have a clear picture of the direction in which each department is expected to head over the next several years, the components to be taken by the city, and the activities needed to be directed. Departments are also provided information on the level of the activities.

Coordination - Coordination from each department plays a very big role in the budget process. The instructions enable employees to work with other employees in achieving common objectives of the City of Casa Grande. Any budget decision affects other areas, which is critical to other departments if coordination was not part of the decision-making. The understanding of the critical issues involved in making decisions without coordination with other departments is clearly reminded to each manager.

Forecasting - Forecasting is an essential part of each department in the decision-making process. This is the fourth year that the city established a strategic plan, an agenda of priority projects for the City government, and established a Capital Improvement Plan, a major component in forming a "consensus based" budget process and a necessary function when implementing the Casa Grande's Strategic Agenda.

Council - The Council's goals and policies set the direction for the development of the budget. The council members distinguish main policy issues that will provide guidance to the creation of a budget. These policies are the basis from which the departments' requests are formulated.

BUDGET PROCESS OVERVIEW (continued)

City Manager - In addition to the Council's policies, part of the budget process includes each department identifying and discussing their own budget issues or policy issues with the City Manager.

Budget Workshop - This workshop includes discussion of city-wide goals and objectives, budgeting guidelines for operating, capital budgets and resources available for allocation, the status of revenues for the coming year, and deadlines. The budget manual distributed at this meeting is designed to assist the departments in preparing all budget requests and forms.

Preliminary Budget - Department budget is the process where each department will have a chance to evaluate their goals and objectives and program the needs of their department. Departments are encouraged to thoroughly review all programs and services classifying all the values and priorities of the citizens of Casa Grande. Through this process the preliminary budgets are made.

Review Process - The City Manager reviews all the departments' requests and sets the need, according to the priority of each project that best suits the necessity of the people of Casa Grande. The amount of the allocation is determined by modifying the prior year budget by historical spending patterns and current growth, and then adjusting the figures with the economic condition. The preliminary budget process is under the City Manager's discretion.

Budget Sessions - The City Manager sets the dates to hold special budgetary sessions with the council members for the discussions or deliberations of various departmental budget expenditures in conjunction with the strategic agenda, strategic financial plan, and the capital improvement plan. These sessions also provide a chance for each department head to meet and discuss their intentions with the council members.

Adoption of Tentative Budget, Final Budget, and Property Tax Levy - Adoption is the process where the City Manager submits to the City Council, a proposed operating budget for the fiscal year. The operating budget includes proposed expenditures and proposed ways of financing these expenditures. The Council is given time to study the proposed budget and then conducts public hearings to obtain taxpayers' comments. Once the final budget is adopted, seven days thereafter is the adoption of the property tax levy.

Budget Controls - The finance department maintains control of the budget by conducting monthly budget performance reviews throughout the fiscal year. The goal of the performance reviews is to examine expenditure patterns and compare them with revenue resources coming in. Records are maintained to evaluate ongoing programs and services.

BUDGET ROLES AND RESPONSIBILITIES

Many within the City of Casa Grande is involved in the budget process by way of formulation, preparation, implementation, administration, or evaluation.

City Manager - responsible for formulating a proposed budget and presenting it to the Council.

City Council - responsible for the review of the City Manager's preliminary budget, approval and adoption of the final budget.

Department Heads - responsible for formulating the priorities of their department, reviewing, modifying, and making their cost center data into a departmental request package and budget reduction plan.

BUDGET ROLES AND RESPONSIBILITIES (continued)

Finance Department - the Finance Director and Sr. Budget Analyst are responsible for reviewing departmental budgets with individual department heads or staff, analyzing, summarizing, and making recommendations on the budget requests to the City Manager, and reviewing the budget request and comparing it with projected revenues.

Capital Improvement Plan Committee - composed of Council Members and selected departmental staff responsible in discussing, evaluating, and prioritizing requested capital projects.

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2008-2009 BUDGET CALENDAR

Date	Action Required (Deadline Set By Law)
February 4, 2008	Consolidated Fee Schedule distributed to Departments for review.
February 4, 2008	2008-2009 budget expenditure forms made available online.
February 8, 2008	Receipt by the City of a copy of property values from the County Assessor. Notify Property Tax Oversight Commission as to agree or disagree with property tax levy limits.
February 1 through February 29, 2008	Prepare preliminary 2008-2009 revenue estimates.
February 15, 2008	Submission of Operating Capital requests, Personnel requests, modifications to the payroll calculation worksheets, and Consolidated Fee Schedule updates to Finance Department.
February 22, 2008	Submission of completed department budget forms and list of departmental programs to Finance Department.
February 25 through February 29, 2008	Review of submitted budgets by Finance.
March 3 through March 7, 2008	Departments meet with Finance to review departmental budget submittals.
March 14, 2008	Submit preliminary budget to City Manager.
March 17 through April 11, 2008	City Manager and department review of budgets.
April 1 through April 25, 2008	Prepare final 2008-2009 revenue projections.
April 30, 2008	Submit balanced budget to Council.
May 3 through May 22, 2007	Council's Budget Study Sessions.

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2008-2009 BUDGET CALENDAR

Date	Action Required (Deadline Set By Law)
June 2, 2008	Publish first "Truth in Taxation" notice – *(Not less than fourteen or more than twenty days before tax levy hearing).*
June 2, 2008	Council adoption of 2008-2009 Tentative Budget *(on or before the third Monday in July {ARS 42-17101}).*
June 4, 2008	First publication of 2008-2009 Tentative Budget *(must be published once a week for at least two consecutive weeks {ARS 42-17103}).*
June 9, 2008	Publish second "Truth in Taxation" notice - *(Not less than seven or more than ten days before tax levy hearing).*
June 11, 2008	Second publication of 2008-2009 Tentative Budget *(must be published once a week for at least two consecutive weeks {ARS 42-17103}).*
June 16, 2008 (Special Meeting)	Hold public hearing on budget and property tax levy - "Truth in Taxation". *(Tax Levy Hearing - on or before 14 days before the tax levy is adopted and on or before adoption of the final budget).*
June 23, 2008 (Special Meeting)	Adoption of the 2008-2009 Final Budget.
June 23, 2008 (Special Meeting)	Adoption of 2008-2009 Property Tax Levy and forward certified copy of Tax Levy Ordinance to the County *(no more than 14 days after the public hearing on the tax levy and must be adopted on or before the third Monday in August {ARS 42-Chpt 17}).*
June 26, 2008	Mail copy of Truth in Taxation notice, a statement of its publication or mailing and the result of the Council's vote to the Property Tax Oversight Commission.
June 26, 2008	Forward certified copy of tax levy Ordinance to County. (*Tax levy must be adopted by the board of supervisors on or before the third Monday in August {ARS 42-17151 A.}.*
June 27, 2007	Public notice of 2008-2009 budget adoption and make available for public inspection at certain locations *(within 30 days after adoption of annual budget).*

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BUDGET SUMMARY

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BUDGET OVERVIEW

The total City of Casa Grande budget including transfers for fiscal year 2008-2009 is $140,168,900. Of that total, 32% or $44,782,200 is for General Fund use, 16% or $22,694,400 is for the Enterprise Funds, 30% or $42,701,400 is for Special Revenue Funds, 19% or $27,074,100 is for Capital Improvement Funds, 2% or $1,763,000 is for the Internal Service Fund and 1% or $1,153,800 is used in the Debt Service Funds.

The development of this budget was guided by the goals and objectives set by the Mayor and Council in the Strategic Agenda 2002-2007. The Key Result Areas of the Strategic Agenda 2002-2007 are Public Safety, Infrastructure Management, Community Enhancement, Government Coordination & Image, Economic Development, and Government Structure & Finance. The most pressing issues are caused by the population growth of the community: ensuring long-term stability, maintaining current service levels during growth, and increasing productivity with technology based solutions.

As a result of the growing population of the City, revenues have increased. While growth-related "non-recurring" revenues such as building permits and construction sales tax have been strong for the last few fiscal years, more dependable operating revenues such as local retail sales tax and state shared income and sales taxes have only more recently begun to keep pace with the population growth. This allows the City to rely less on growth-related one-time revenues for operations leading to more long-term stability.

Recognizing that replacing equipment is important to maintaining service levels, a vehicle replacement program was established. The aim is to shift the replacement of vehicles and equipment to the operational expenses of the City. The replacement program continues to be very important for long-term asset utilization. Proper maintenance and replacement of assets leads to increased long-term stability as well.

As the population grows, maintaining service levels requires additional resources. Increasing revenues allow the City to maintain service levels through personnel increases for public safety, streets, sanitation, and planning and development. During this time of growth, technological solutions are sought to cost-effectively increase the productivity of the City's workforce and boost service levels.

LOCAL TAXES

Local Sales Tax – The local sales tax revenue estimate for this year is $20,643,300 based on a 1.8% city sales tax. Sources of this tax are retail sales, rental/leasing properties, utility and telecommunications sales, restaurants and bars, construction or contracting, and development publishing. The construction sales tax portion of this revenue reached a record level last fiscal year. Because of the volatile nature of this revenue, care must be taken to match it with non-recurring expenditures. In 1999 voters approved a 0.2% increase in sales tax on retail, which is designed to pay the debt on bonds used for the acquisition, construction and equipment for recreational facilities. Anticipated revenue for FY 2008-2009 is $600,000. The City also has a 2% hotel and motel accommodation tax. Anticipated revenue of $85,000 will be used for the Boys and Girls Club.

Property Tax - The state constitution and state law also specify a property tax levy limitation system. This system consists of two levies: a limited levy known as the primary property tax levy and an unlimited levy referred to as the secondary property tax levy. The primary levy may be imposed for all purposes, while the secondary levy, in cities and towns, may only be used to retire the principal and interest or redemption charges on bonded indebtedness. Primary property tax levied for this year is $2,796,600 and includes $230,000 used for redevelopment of the High School and Downtown Districts. The primary tax rate is $.7468 per $100 assessed value, while the secondary rate is $.6308 per $100 assessed value. The combined property tax rate is $1.3776 per $100 assessed value. This represents approximately 9.1% of the total property tax bill for a resident.

Franchise Tax - Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city's or town's streets in the distribution of utility services. The franchise taxes estimated for this year are $836,700. Sources of franchise taxes are from Qwest, Southwest Gas, Cox Cable, APS and Electrical District 2.

LICENSES AND PERMITS

Business License Tax - The general law authority for a city or town to initiate a local sales tax is the same authority, which allows a municipality to place a license tax on professions, occupations, or businesses within the community. The state law stipulates that a business license tax can only be issued for the period of one year and may not be less than ten dollars, nor more than five thousand dollars. There have been, traditionally, two means of levying taxes on local businesses - a flat rate charge on a quarterly or annual basis or a flat rate charge based on the gross proceeds of sales. The business license tax estimated for this year is $206,000.

Animal License - An animal license is a license or registration of each dog and cat in the City of Casa Grande. The animal licenses estimated for this year are $45,000.

Building Permits - Revenues from this source are composed of amounts collected from building permits, zoning permits, and a variety of other programs. This revenue source is driven by the growth of the City. Building permit revenues for the current year are estimated to be $500,000, a decrease of $1,250,000 from last year's budgeted amount.

SERVICE CHARGES

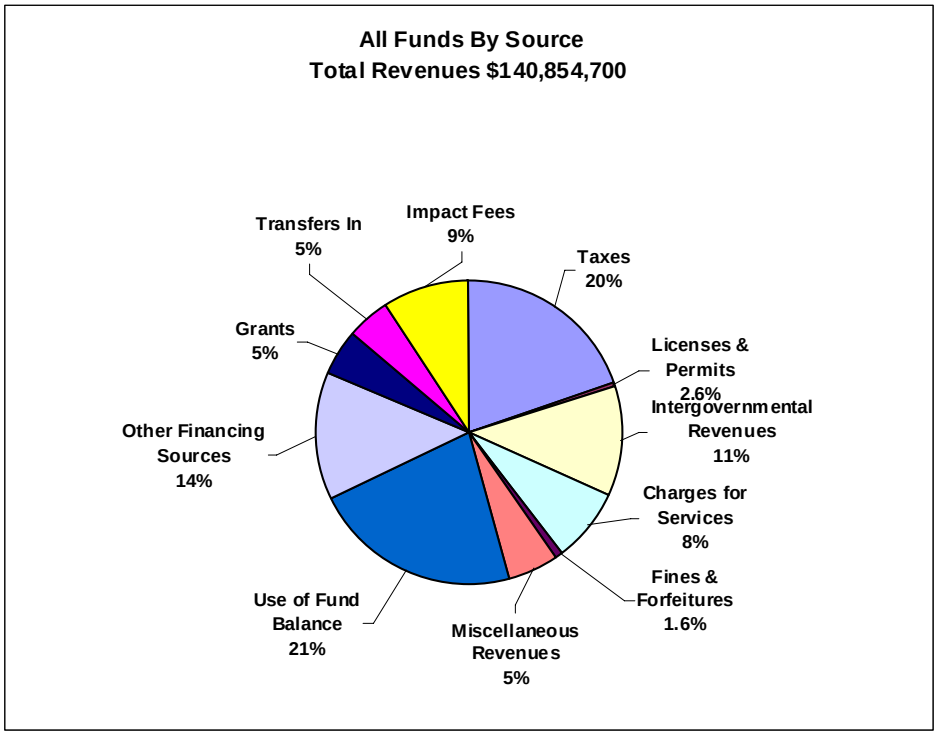
Charges for Services - Charges for services consist of Retention Basin Fees and Planning and Development Fees which are estimated to be $1,000,000, Wastewater Treatment Charges estimated to be $3,085,000, Sanitation Charges estimated to be $5,462,600, Recreation Fees estimated to be $350,000, Public Safety Fees estimated to be $210,600, and Irrigation Water Fees estimated to be $6,500 for this year. These services account for 7.2% of the total revenues.

FINES AND FORFEITURES

Fines and Forfeitures - Another revenue source for Arizona cities and towns is the money from fines paid to the municipal magistrate court. These revenues would come from traffic violations and other fines paid for the violation of municipal ordinances. Also included in this category are library fines, animal control fines, and attorney fees. The estimated fines and forfeitures for this year are $771,000.

MISCELLANEOUS REVENUES

There are other revenue sources that generate revenue, like the sales of fixed assets, investment income, sale of maps, library and other donations, rentals, leases, concessions, Housing Program Income, etc. The estimated miscellaneous revenue for this year is $3,746,100, which is 2.70% of the total revenues.



EXPENDITURE ANALYSIS

The amount budgeted for each type of expenditures are as follows: Personnel Services 24.5% of the total, Contractual Services 13.2%, Operating Supplies 6.1%, Capital Outlay 51.1%, Debt Service 1.9%, and Inter-fund Transfers 3.3%.

Personnel Services - With a market study update for the compensation plan completed, the city has instituted a three step increase (approx 6%) general adjustment for its employees. Health insurance costs are expected to increase by 9%. Additionally, there are pension contribution increases for Fire and Police employees.

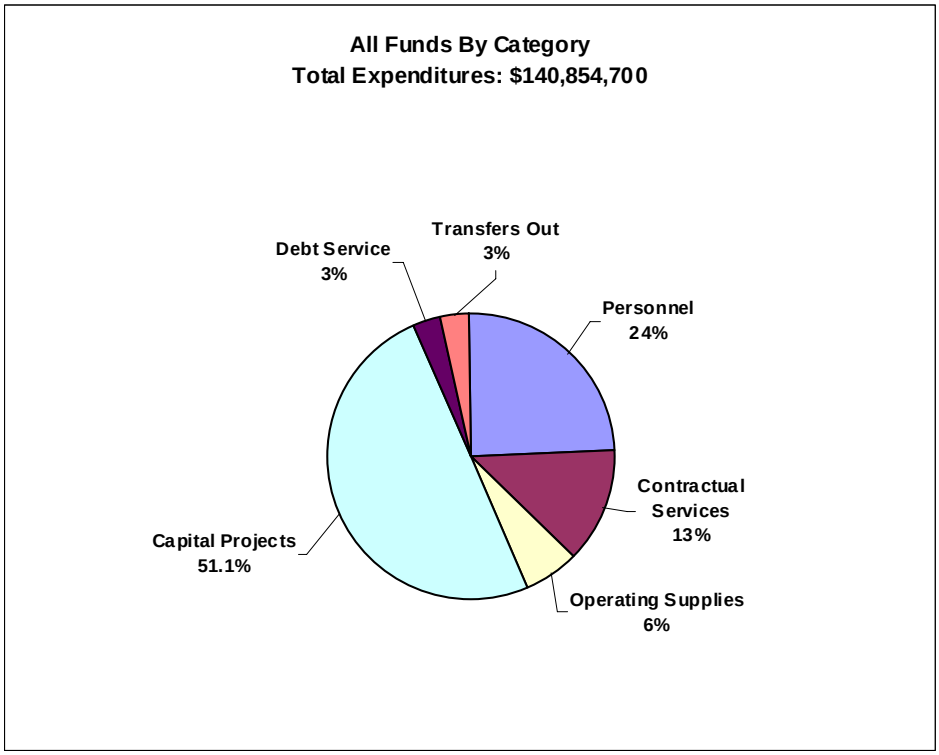
Contractual Services - These are expenditures for external professional services and maintenance contracts on grounds, buildings, computer and other equipment. Professional services include engineering, financial, computer consultants, attorneys, and etcetera.

Operating Supplies - These expenses are office supplies, motor vehicle parts, fuels and lubricants, small tools and utilities. The largest increases here are due to increased utility and fuel costs.

Capital Outlay - The capital outlay grouping is used to account for the purchase of equipment and acquisition or construction of major capital facilities over $10,000. In this year's budget, most of the capital expenditures came from the capital improvement plan coordinated by the Capital Improvement Plan Committee.

Debt Service - Debt service is used to make principal and interest payments on leased debt. Although some lease purchase agreements were completed last fiscal year, the reallocation of debt service for the Public Works Facility, to the departments' housed in the Northern Operations Center, has caused a net increase in this area.

Transfers – Transfers between funds are used to properly account for true costs within each fund. For fiscal year 2008-2009, transfers between funds increased as a result of the creation of the vehicle replacement plan and by more universally charging funds for administrative services provided by the General Fund.



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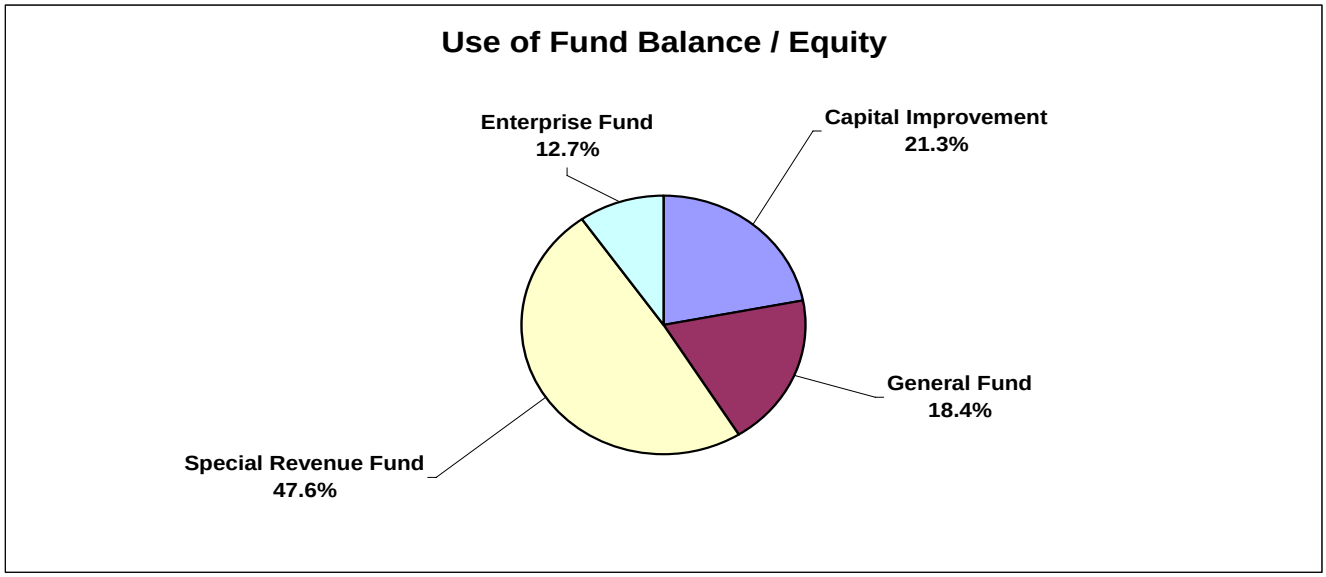
FUND BALANCE ANALYSIS

For the purposes of this analysis, fund balance is defined as the excess of resources over expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year. For enterprise funds, fund equity is defined as the non-capital portion of the net assets.

The overall fund balance for the City increased at the end of fiscal year 2007-2008 fueled by the collection of development fees, building permits, and construction sales tax. In the General Fund, fund balance is appropriated for Economic Development, Aesthetics Revitalization, Capital Outlay, the Vehicle Replacement Plan, and Contingency. The majority of the Special Revenue Funds' fund balance is to be used for the Downtown Streets Project and Development Fee related projects such as the anticipated purchase and development of regional park land. The fund balance appropriated for use in the Capital Improvement Funds is for Vehicle Replacement. The Enterprise earnings appropriated for use are primarily for new equipment purchases.

FUND BALANCE SUMMARY FOR FISCAL YEAR 2008-2009 - BY FUND

	General Fund	Special Revenue	Debt Service	Capital Improvements	Enterprise Equity	Total
Beginning Balance	$29,279,095	$51,979,299	$3,385,066	$17,196,455	$55,365,756	$157,205,670
Use of Balance	(5,957,800)	(15,376,400)	0	(6,900,000)	(3,056,100)	($31,290,300)
Ending Balance	$20,101,295	$38,016,199	$3,460,866	$10,296,454	$52,309,656	$124,184,469



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BUDGET SUMMARY FOR FISCAL YEAR 2008-2009 - BY FUND

	General Fund	Special Revenue	Debt Service	Capital Imprvmnt	Enterprise Fund	Internal Service	Grand Total
Funding Sources							
Taxes	$22,953,300	$2,720,200	$0	$2,000,000	$0	$0	$27,673,500
Licenses and Permits	751,000	0	0	0	0	0	751,000
Intergovernmental Revenues	9,423,400	5,108,000	0	0	0	0	14,531,400
Grants	0	6,913,500	0	1,530,000	0	0	8,443,500
Charges for Services	1,496,100	130,000	0	0	9,623,600	0	11,249,700
Impact Fees	0	9,989,000	0	0	3,062,000	0	13,051,000
Fines & Forfeitures	805,000	58,000	0	0	0	0	863,000
Miscellaneous Revenue	1,830,900	3,609,700	821,800	300,000	951,700	0	7,514,100
Use of Fund Balance	5,957,800	15,376,400	0	6,900,000	3,056,100	0	31,290,300
Other Financing Sources	0	1,150,000	0	13,965,000	4,000,000	0	19,115,000
Total Before Transfers	**43,217,500**	**45,054,800**	**821,800**	**24,695,000**	**20,693,400**	**0**	**134,482,500**
Transfers In	1,564,700	45,400	320,000	2,379,100	300,000	1,763,000	6,372,200
Total Financial Resources Available	**$44,782,200**	**$45,100,200**	**$1,141,800**	**$27,074,100**	**$20,993,400**	**$1,763,000**	**$140,854,700**
Expenditures							
Personnel	$27,166,900	$2,652,500	$0	$0	$3,931,300	$571,600	$34,322,300
Contractual Services	7,638,700	5,527,200	270,400	994,100	3,560,100	174,500	18,165,000
Operating Supplies	2,541,300	3,373,700	0	0	2,018,800	588,600	8,522,400
Capital Outlay	5,371,100	29,577,000	0	26,080,000	9,798,100	139,500	70,965,700
Debt Service	72,700	2,916,500	871,400	0	274,300	175,600	4,310,500
Other Uses	0	0	0	0	0	0	0
Total Before Transfers	**42,790,700**	**44,046,900**	**1,141,800**	**27,074,100**	**19,582,600**	**1,649,800**	**136,285,900**
Transfers Out	1,991,500	1,053,300	0	0	1,410,800	113,200	4,568,800
Total Budgeted Expenditures/Expenses	**$44,782,200**	**$45,100,200**	**$1,141,800**	**$27,074,100**	**$20,993,400**	**$1,763,000**	**$140,854,700**

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All Funds - Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$123,073,229	$130,800,364	$130,800,364	$157,195,020
Less: Designated Reserves	3,325,466	4,549,781	4,549,781	0
Less: Cash Reserve	2,877,138	7,735,630	4,968,428	23,580,851
Less: Undesignated Reserves	11,562,850	5,418,116	5,949,821	15,252,542
Appropriated Fund Balance	$105,307,775	$113,096,837	$115,332,335	$118,361,627
REVENUE SOURCES:				
Taxes	$23,355,846	$25,389,900	$19,482,000	$27,673,500
Licenses and Permits	3,644,892	6,182,000	8,398,800	751,000
Intergovernmental Revenues	14,711,156	20,113,300	21,200,700	16,061,400
Grants	997,024	2,405,104	0	6,913,500
Charges for Services	9,535,416	10,078,368	10,626,900	11,249,700
Development Impact Fees	16,138,074	13,020,000	13,702,000	13,051,000
Fines & Forfeitures	(559,830)	4,589,000	2,670,200	863,000
Miscellaneous Revenue	3,623,802	4,076,395	6,052,100	7,514,100
OTHER FINANCING SOURCES:				
Transfers In	$7,220,875	$7,081,547	$5,787,100	$6,372,200
Proceeds from Lease Purchase	1,150,000	0	0	5,150,000
Proceeds from Bonds	5,399,400	29,518,000	0	13,965,000
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	$190,524,430	$235,550,451	$203,252,135	$227,926,027
EXPENDITURES:				
Personnel	$22,136,326	$32,583,266	$31,818,429	$34,322,300
Contractual Services	9,181,737	19,527,165	7,761,607	18,165,000
Operating Supplies	6,807,699	7,609,917	6,800,409	8,522,400
Capital Outlay	32,168,353	70,528,210	9,194,264	70,965,700
Debt Service	1,722,596	2,624,954	2,482,685	4,310,500
OTHER USES:				
Transfers Out	$5,083,009	$5,695,600	$3,467,750	$4,568,800
Payment to Refunded Bond Escrow Agent	0	0	0	0
Residual Equity Interfund Transfer	0	0	0	0
Total Expenditures & Other Uses	$77,099,720	$138,569,112	$61,525,144	$140,854,700
Ending Fund Balance	$113,424,710	$96,981,339	$141,726,991	$87,071,327
Plus: Change in Enterprise Fund Loss/(Gain)	($389,800)	($697,738)	$0	$0
Plus: Designated Reserves	3,325,466	4,549,781	4,549,781	0
Plus: Cash Reserve	2,877,138	7,735,630	4,968,428	23,580,851
Plus: Undesignated Reserves	11,562,850	5,418,116	5,949,821	15,252,542
Ending Fund Balance	$130,800,364	$113,987,128	$157,195,020	$125,904,721

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REVENUE COMPARISON

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATE	2008-09 BUDGET	PERCENT TO TOTAL
LOCAL TAXES					
Property Taxes	1,841,935	2,396,100	2,206,100	5,197,800	3.69%
Local Sales Tax	14,269,051	26,709,800	28,390,500	21,639,000	15.36%
Franchise Taxes	585,456	604,000	617,600	836,700	0.59%
Subtotal	**$16,696,442**	**$29,709,900**	**$31,214,200**	**$27,673,500**	**19.65%**
LICENSES & PERMITS					
Business Licenses	119,200	200,000	180,000	206,000	0.15%
Animal Licenses	42,000	45,000	46,500	45,000	0.03%
Building Permits	2,900,000	1,750,000	1,924,500	500,000	0.35%
Subtotal	**$3,061,200**	**$1,995,000**	**$2,151,000**	**$751,000**	**0.53%**
INTER-GOV'T					
Shared Lottery Funds - LTAF	155,548	176,000	235,400	188,800	0.13%
Shared Gasoline Tax - HURF	2,670,629	2,874,400	2,845,100	2,919,200	2.07%
Half Cent Sales Tax	0	140,000	82,100	2,000,000	1.42%
Shared Sales Tax	2,721,554	3,306,800	2,326,700	2,936,800	2.08%
Shared Income Tax	2,728,207	4,373,100	4,385,300	4,786,600	3.40%
Shared Auto-In-Lieu	1,585,116	1,700,000	1,912,100	1,700,000	1.21%
Housing Program Income	1,732,222	2,984,000	1,461,800	3,246,000	2.30%
Grant Revenues	1,272,499	3,948,200	3,182,300	5,197,500	3.69%
Subtotal	**$12,865,775**	**$19,502,500**	**$16,430,800**	**$22,974,900**	**16.31%**
SERVICE CHARGES					
Planning & Development Fees	4,457,781	2,550,000	1,466,300	1,130,000	0.80%
Wastewater Treatment Charges	10,760,699	2,860,000	3,092,500	3,085,000	2.19%
Sanitation Charges	4,571,133	4,837,000	5,017,400	5,462,600	3.88%
Water Service Charges	197,833	196,000	186,200	151,000	0.11%
Recreation Fees	1,096,212	1,185,700	1,149,300	1,220,000	0.87%
Public Safety Fees	248,177	149,800	213,900	194,600	0.14%
Irrigation Water Fees	7,183	6,700	5,300	6,500	0.00%
Subtotal	**21,339,018**	**11,785,200**	**11,130,900**	**11,249,700**	**7.99%**
FINES & FORFEITURES					
Library Fines	14,332	17,000	18,500	18,000	0.01%
Animal Control Fines	11,927	11,000	17,000	16,000	0.01%
Attorney's Fees	1,825	0	0	0	0.00%
City Court Fines & Fees	704,552	835,500	798,600	829,000	0.59%
Subtotal	**$732,636**	**$863,500**	**$834,100**	**$863,000**	**0.61%**
MISC. REVENUE					
Development Fees	16,138,074	15,507,000	13,405,600	13,051,000	9.27%
Sale of Fixed Assets	64,958	30,000	37,700	60,000	0.04%
LGIP Interest	2,190,822	2,733,700	4,143,000	3,874,000	2.75%
Sale of Maps	3,432	2,000	19,000	3,000	0.00%
Library & Other Donations	15,323	6,500	35,900	0	0.00%
Rentals, Leases & Concessions	199,970	423,600	374,000	353,700	0.25%
Aviation Fuel Sales	654,288	750,000	1,167,400	1,097,900	0.78%
Special Assessment Revenue	739,508	320,200	276,700	140,200	0.10%
Unclassified Revenue	7,926,163	1,685,300	1,292,000	1,983,800	1.41%
Bond Performance Receipts	1,015,128	0	2,100	0	0.00%
Copier Revenue	314	800	2,500	1,500	0.00%
Subtotal	**$28,947,980**	**$21,459,100**	**$20,755,900**	**$20,565,100**	**14.60%**
OTHER FINANCING SOURCES					
Lease Purchase Proceeds	0	1,150,000	0	3,150,000	2.24%
Bond Proceeds	2,000,000	29,518,000	0	15,965,000	11.33%
Use of Fund Balance	0	15,276,700	3,206,300	31,290,300	22.21%
Subtotal	**$2,000,000**	**$45,944,700**	**$3,206,300**	**$50,405,300**	**35.79%**
TRANSFERS					
Transfers In	7,204,244	7,449,600	7,333,800	6,372,200	4.52%
Subtotal	**$7,204,244**	**$7,449,600**	**$7,333,800**	**$6,372,200**	**4.52%**
Total Revenues	**$92,847,295**	**$138,709,500**	**$93,057,000**	**$140,854,700**	**100.00%**

City Sales Tax Revenue

Description	Fiscal Year	Amount	Percent Change
The transaction privilege tax (sales tax) is collected on the gross receipts of business activities. The current sales tax rates are as follows:	1999-2000	7,273,390	
	2000-2001	8,038,189	10.5
	2001-2002	7,822,119	(2.7)
	2002-2003	8,852,027	13.2
All gross receipts - 1.80% - General Fund	2003-2004	9,897,720	11.8
	2004-2005	11,304,048	14.2
Construction - 2.20% - Capital Improvements	2005-2006	14,085,605	24.6
Retail Sales - .20% - Recreation Bond	2006-2007	17,024,307	20.9
Accommodations - 2.00% - Boys and Girls Club	2007-08 Proj	15,634,600	(8.2)
	2008-09 Bud	17,050,000	9.1

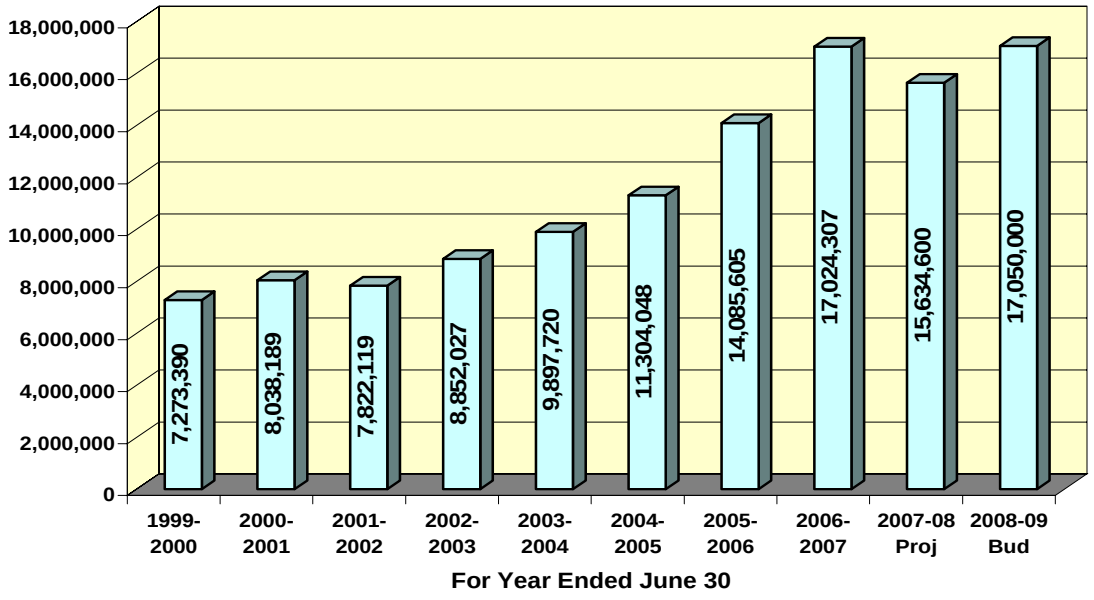
Analysis

The Arizona Department of Revenue provides the City with tax collection services. The estimates for the current year's budget are based upon analysis of the trended collections over the last few years. The analysis includes the projections for the downturn of residential construction seen over the last couple of years, and includes the anticipated downswing in commercial construction with the completion of the majority of the mall and the anticipated increase in retail sales for the recent opening of the new mall.

Method

Three year trend analysis, adjusted for opening of the new mall in the fiscal year and the related retail and construction sales tax.

City of Casa Grande, Arizona - City Sales Tax



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1/2 % County Sales Tax Revenues

Description	Fiscal Year	Amount	Percent Change
In 1986, the voters of Pinal County approved an additional 1/2% sales tax. The tax, as approved by voters, will be in effect for twenty years and is specifically mandated on 10% of the State Sales Tax Levy, which is currently 5.0%. The reauthorization of this tax was approved by voters in November, 2005. The revenue is used for street improvements.	1999-2000	1,075,408	
	2000-2001	1,000,761	(6.9)
	2001-2002	961,534	(3.9)
	2002-2003	1,151,853	19.8
	2003-2004	1,370,573	19.0
	2004-2005	1,708,436	24.7
	2005-2006	2,425,082	41.9
	2006-2007	2,676,273	10.4
	2007-08 Proj	1,972,000	(26.3)
	2008-09 Bud	2,000,000	1.4

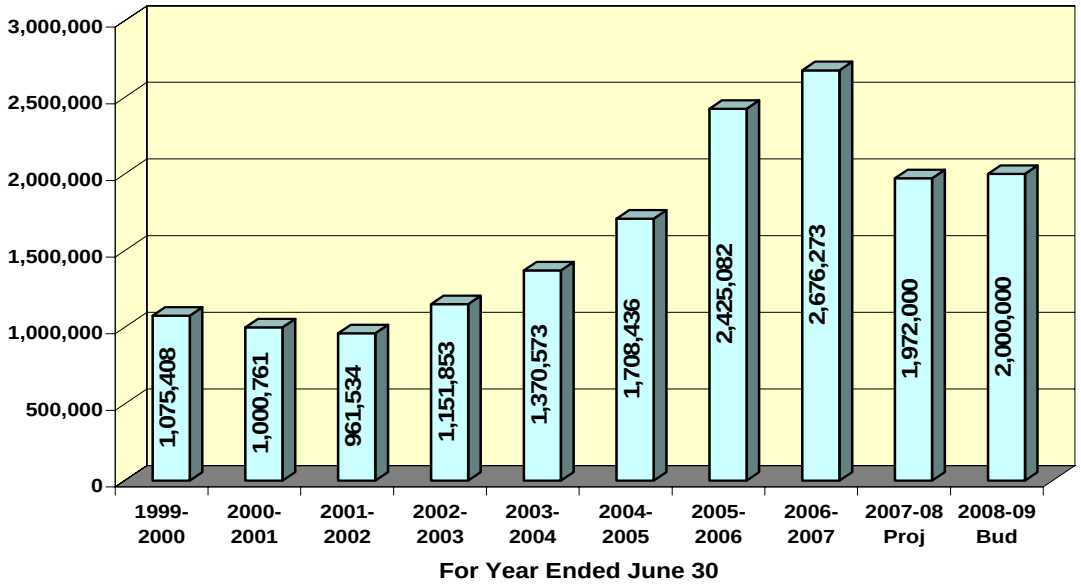
Analysis

The Arizona Department of Revenue provides the City with tax collection services. The estimates for the current year's budget are based upon analysis of the trended collections over the last few years.

Method

Because of some volatility in this revenue due to county wide construction and the incorporation of new municipalities, projections for this revenue are tied to county wide population numbers.

City of Casa Grande, Arizona - 1/2% County Sales Tax



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Franchise Tax Revenues

Description	Fiscal Year	Amount	Percent Change
The franchise tax is based on the gross sales of utility companies. The companies that currently pay the tax are:	1999-2000	741,602	
	2000-2001	817,197	10.2
	2001-2002	893,413	9.3
Arizona Public Service **2%**	2002-2003	850,840	(4.8)
(2/3 of the APS franchise taxes are reserved for Economic Development)	2003-2004	899,604	5.7
	2004-2005	954,852	6.1
Southwest Gas **3%**	2005-2006	1,236,366	29.5
Qwest **2%**	2006-2007	1,511,752	22.3
Cox Communication **2%**	2007-08 Proj	1,657,100	9.6
Electric District No. 2 **1%**	2008-09 Bud	1,370,000	(17.3)

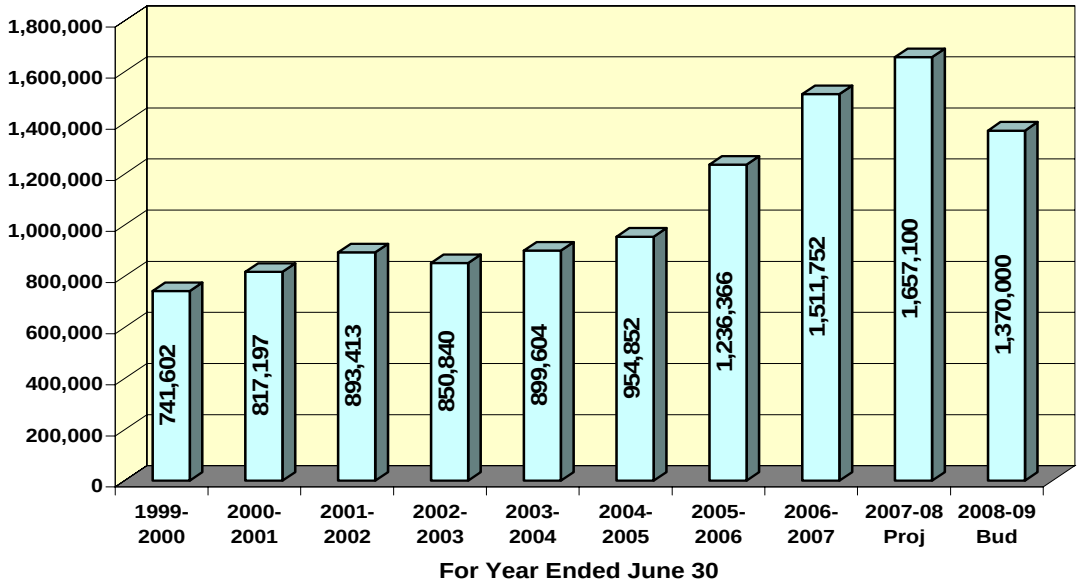
Analysis

The estimates for the current year's budget are based upon analysis of the trended collections over the last five years for each agreement adjusted for anticipated growth slow down. No estimates are included for changes resulting from new agreements.

Method

Five year trend analysis for each agreement, estimates for new agreements dependent on rate changes.

City of Casa Grande, Arizona - Franchise Tax



Building Permits Revenue

Description	Fiscal Year	Amount	Percent Change
Building permits are assessed based on the City's Administrative Code and the City Sign Code. Fees are charged for building, mechanical and electrical activities. Inclusive, fees are assessed for plan checks and signs.	1999-2000	510,584	
	2000-2001	741,714	45.3
	2001-2002	687,013	(7.4)
	2002-2003	959,975	39.7
	2003-2004	1,263,355	31.6
	2004-2005	2,017,707	59.7
	2005-2006	3,468,682	71.9
	2006-2007	2,580,633	(25.6)
	2007-08 Proj	1,924,500	(25.4)
	2008-09 Bud	500,000	(74.0)

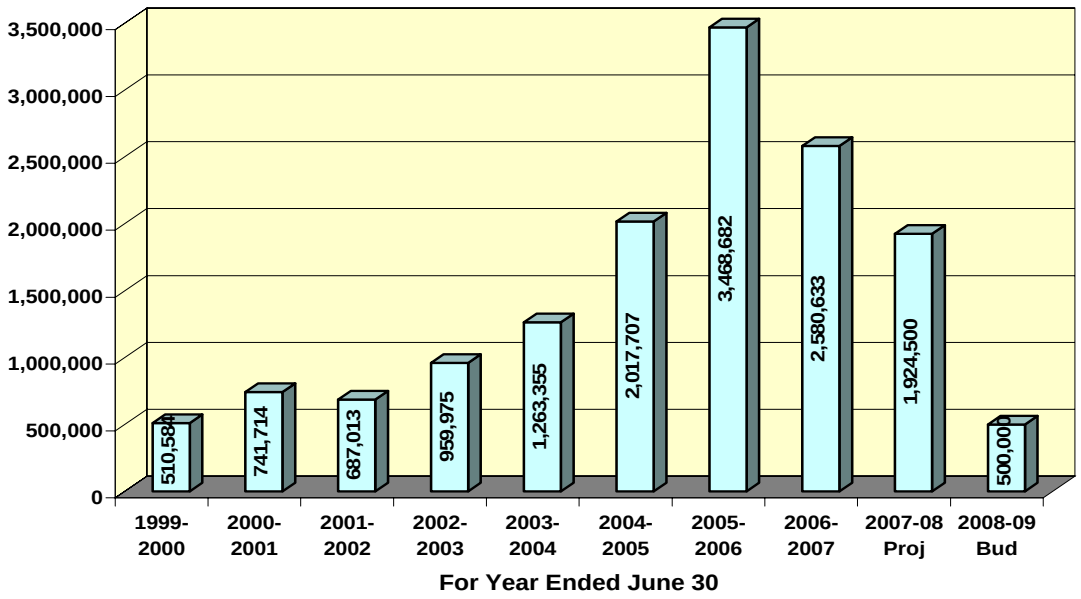
Analysis

This City revenue fluctuates each year based on commercial and residential development. This revenue source, much like construction sales tax, is deemed to be highly volatile and thus a conservative approach is used in the projections.

Method

Three year trend analysis, and projections from known building projects.

City of Casa Grande, Arizona - Building Permits



Fines and Forfeitures

Description	Fiscal Year	Amount	Percent Change
Fines and forfeitures are generated as a result of imposed fines for the violations, criminal citations, library fines and violation of the City code. State Statute requires that a 60% surcharge be assessed on all Court fines and transferred to the State of Arizona.	1999-2000	758,245	
	2000-2001	611,550	(19.3)
	2001-2002	778,520	27.3
	2002-2003	669,977	(13.9)
	2003-2004	657,845	(1.8)
	2004-2005	720,644	9.5
	2005-2006	714,379	(0.9)
	2006-2007	806,901	13.0
	2007-08 Proj	763,000	(5.4)
	2008-09 Bud	804,000	5.4

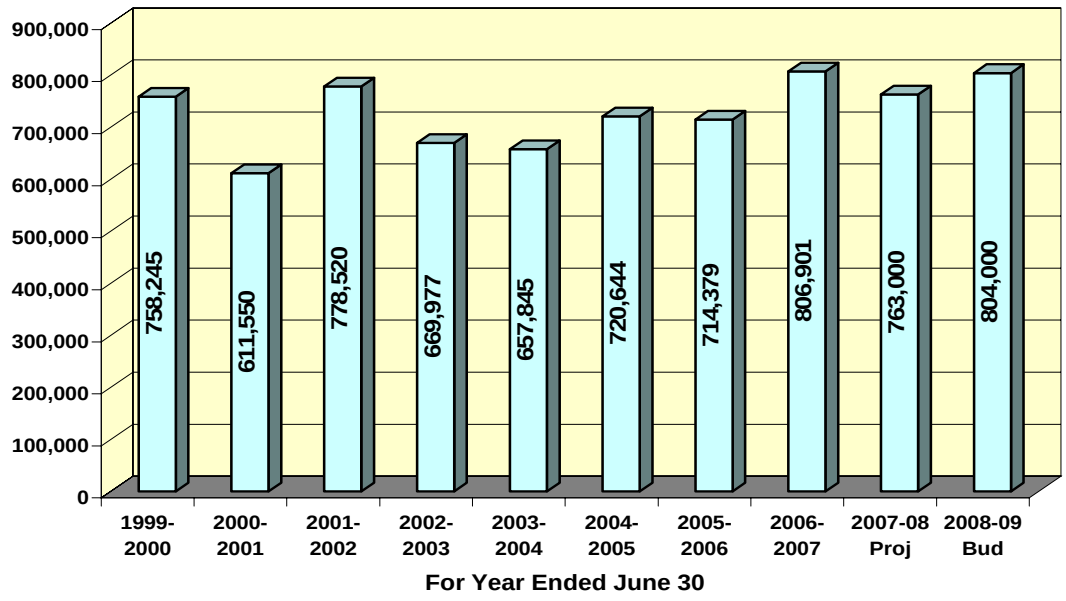
Analysis

In 1997-98 a court enhancement fee of $10 was added to all fines, sanctions, and penalties and assessments imposed by the Court. These fees are appropriated for court security and automation. Arizona enacted a law in 2004 that returned 75% of the increase in this revenue back to the state. While there has been some increase in the amount of this revenue resulted from population growth, the levels have remained constant over the last few years, and not expected to change significantly.

Method

Five year trend analysis with court fines portion held constant.

City of Casa Grande, Arizona - Fines and Forfeitures



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State-Shared Income Tax Revenue

Description	Fiscal Year	Amount	Percent Change
Arizona cities and towns share a portion of the total amount collected from the state income tax. A city's portion of the state income tax is based on the relationship of its population to the total population of all cities and towns within the State. This revenue may be expended for any municipal public purpose. This revenue is shared in the General Fund.	1999-2000	2,323,433	
	2000-2001	2,503,075	7.7
	2001-2002	2,635,305	5.3
	2002-2003	2,650,450	0.6
	2003-2004	2,278,117	(14.0)
	2004-2005	2,345,507	3.0
	2005-2006	2,728,207	16.3
	2006-2007	3,760,034	37.8
	2007-08 Proj	4,385,300	16.6
	2008-09 Bud	4,786,600	9.2

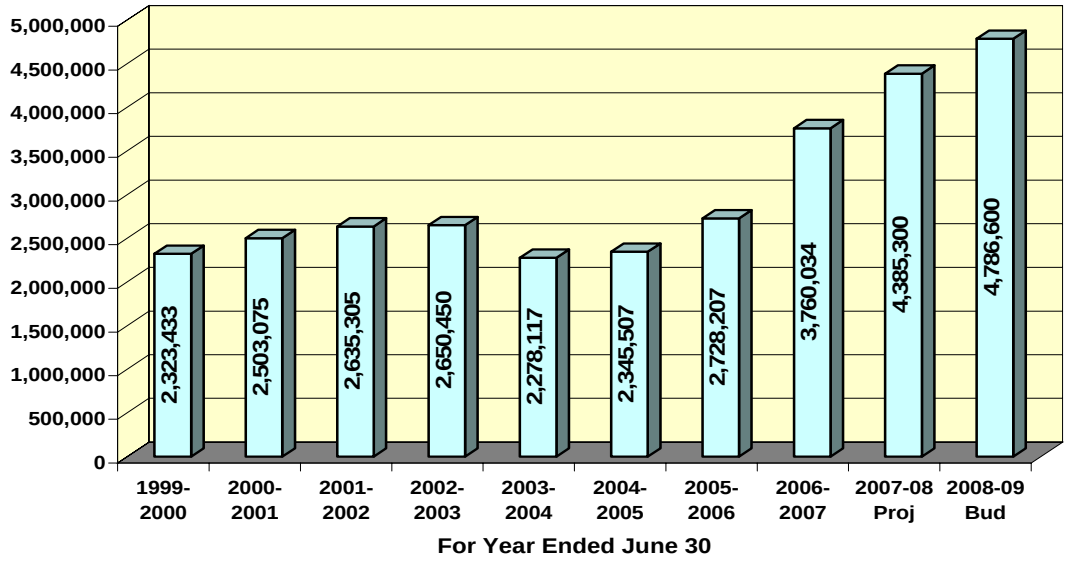
Analysis

This collection is distributed to a city or town based on the relation of its population to the total population of all cities and towns in the State using U.S. Census figures. In 2007, municipalities were allowed the option of using their 2005 population estimates as established by the Arizona Department of Economic Security. The growth in population from 2002-2005 resulted in an increased revenue allocation. Continued increase in collection of income tax is a reflection of continued state growth, higher median income, and reduced unemployment rates.

Method

The 2008-2009 budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - State-Shared Income Tax



State-Shared Sales Tax Revenue

Description	Fiscal Year	Amount	Percent Change
Arizona cities and towns share a portion of the total amount collected from the state sales tax. A city's portion of the state sales tax is based on the relationship of its population to the total population of all cities and towns within the State. This revenue may be expended for any municipal public purpose. Outside of this stipulation, there is no restriction on the expenditure of these revenues. The State sales tax revenues are distributed on a monthly basis.	1999-2000	1,834,061	
	2000-2001	1,918,237	4.6
	2001-2002	1,943,772	1.3
	2002-2003	1,972,714	1.5
	2003-2004	2,122,100	7.6
	2004-2005	2,336,759	10.1
	2005-2006	2,721,554	16.5
	2006-2007	3,086,185	13.4
	2007-08 Proj	2,326,700	(24.6)
	2008-09 Bud	2,936,800	26.2

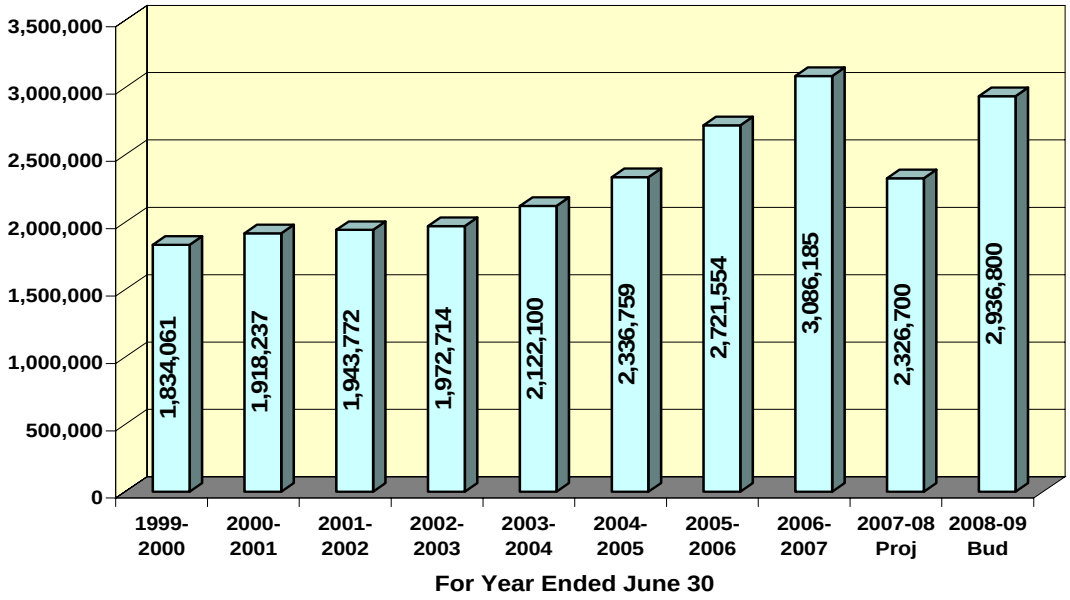
Analysis

This collection is distributed to a city or town based on the relation of its population to the total population of all incorporated cities and towns in the State using U.S. Census figures. In 2007, municipalities were allowed the option of using their 2005 population estimates as established by the AZ Dept. of Economic Security. The growth in population from 2002-2005 resulted in an increased revenue allocation. The revenue source closely trends with the overall economy of Arizona.

Method

The 2008-2009 budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - State-Shared Sales Tax



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Auto-In-Lieu Revenues

Description	Fiscal Year	Amount	Percent Change
Twenty-five percent of the net revenues collected for the licensing of motor vehicles by a particular county is distributed back to incorporated cities and towns within the county. A city or town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended for a public purpose. The individual counties are in charge of distributing the vehicle license revenues, and the method of distribution vary with each county	1999-2000	792,978	
	2000-2001	827,091	4.3
	2001-2002	937,430	13.3
	2002-2003	999,433	6.6
	2003-2004	1,189,494	19.0
	2004-2005	1,221,188	2.7
	2005-2006	1,585,116	29.8
	2006-2007	2,032,801	28.2
	2007-08 Proj	1,912,100	(5.9)
	2008-09 Bud	1,700,000	(11.1)

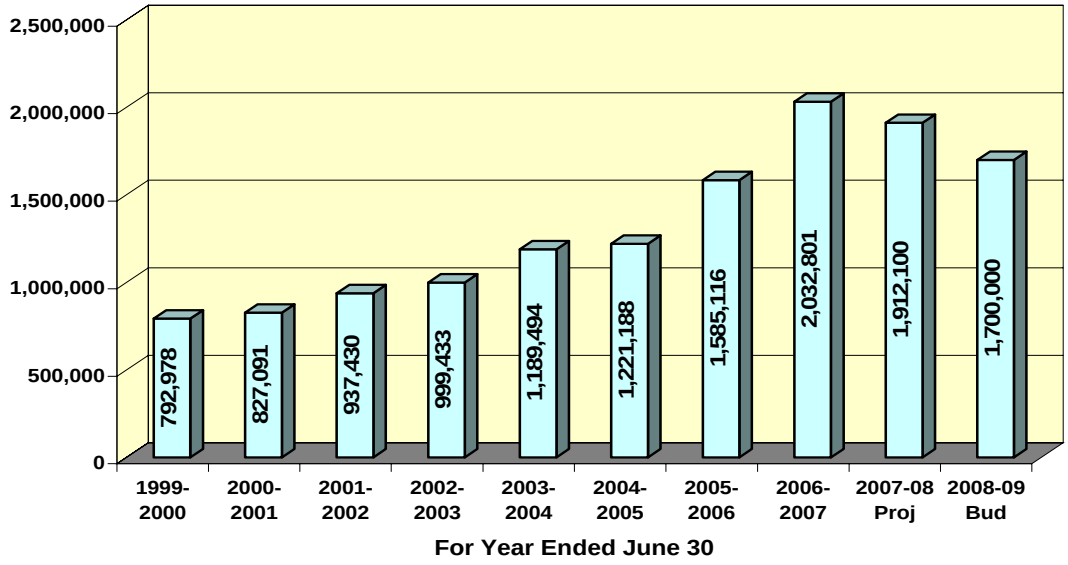
Analysis

Growth in this revenue is tied to population growth. With Pinal County being among the leaders in population growth in Arizona, increases have been steady throughout the years. With the projected downturn in growth, a conservative reduction in licensing renewal is included.

Method

The 2008-2009 budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - Auto-In-Lieu



Local Transportation Assistance Fund Revenues

Description	Fiscal Year	Amount	Percent Change
This State shared revenue is generated by the State lottery. Distribution of the fund is based upon population, with all cities and towns receiving at least $10,000. A minimum total distribution is guaranteed to cities and towns in the amount of $20,500,000 for each fiscal year. If the fund reaches $23,000,000, then 10% of the local transportation assistance fund monies received by each community may be used for cultural, educational, historical, recreational or scientific facilities or programs.	1999-2000	136,974	
	2000-2001	145,239	6.0
	2001-2002	143,181	(1.4)
	2002-2003	148,996	4.1
	2003-2004	147,649	(0.9)
	2004-2005	152,808	3.5
	2005-2006	155,548	1.8
	2006-2007	155,757	0.1
	2007-08 Proj	235,400	51.1
	2008-09 Bud	188,800	(19.8)

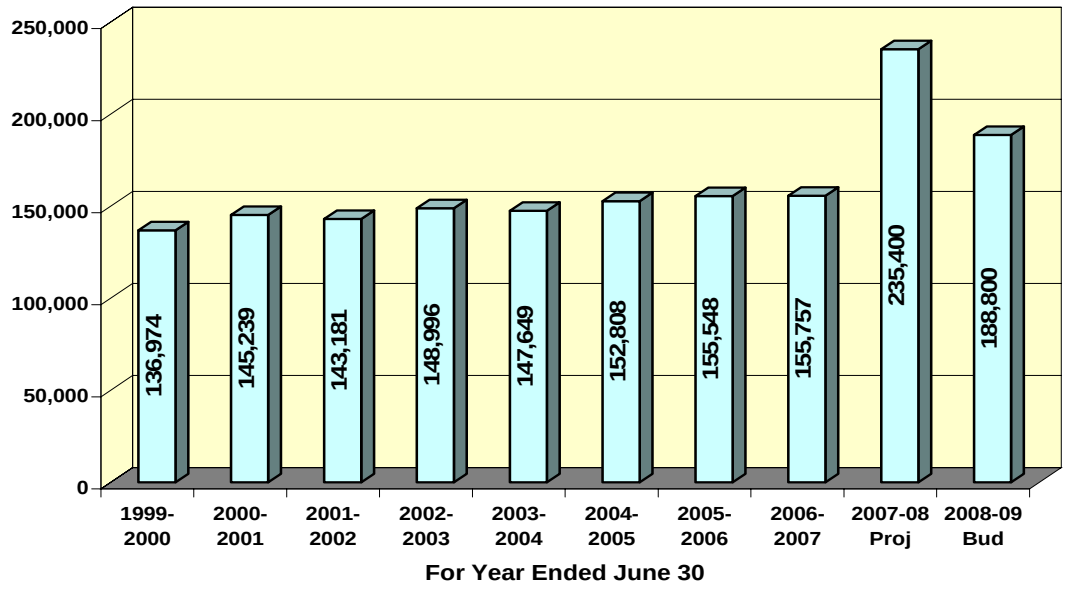
Analysis

With a static pot of money to draw from, increases in this revenue source are dependent on the City's population growth versus the population of the entire state of Arizona. Growth, therefore, remains fairly stable; however, revenue is projected to decrease by about 20%.

Method

The 2008-09 budget amount adopted by the city for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - Local Transportation Assistance Fund



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Highway User Revenue Fund Revenue

Description	Fiscal Year	Amount	Percent Change
Arizona cities receive a share of state motor vehicle fuel taxes, and the formula is based on two separate calculations. The first half is based upon a city's population in relation to the state's total population and the second is based on the county in which the revenues were generated. These funds must be utilized for the construction and maintenance of streets and highways.	1999-2000	1,989,865	
	2000-2001	1,939,208	(2.5)
	2001-2002	1,876,861	(3.2)
	2002-2003	1,987,709	5.9
	2003-2004	2,228,692	12.1
	2004-2005	2,429,640	9.0
	2005-2006	2,670,629	9.9
	2006-2007	3,130,776	17.2
	2007-08 Proj	2,845,100	(9.1)
	2008-09 Bud	2,919,200	2.6

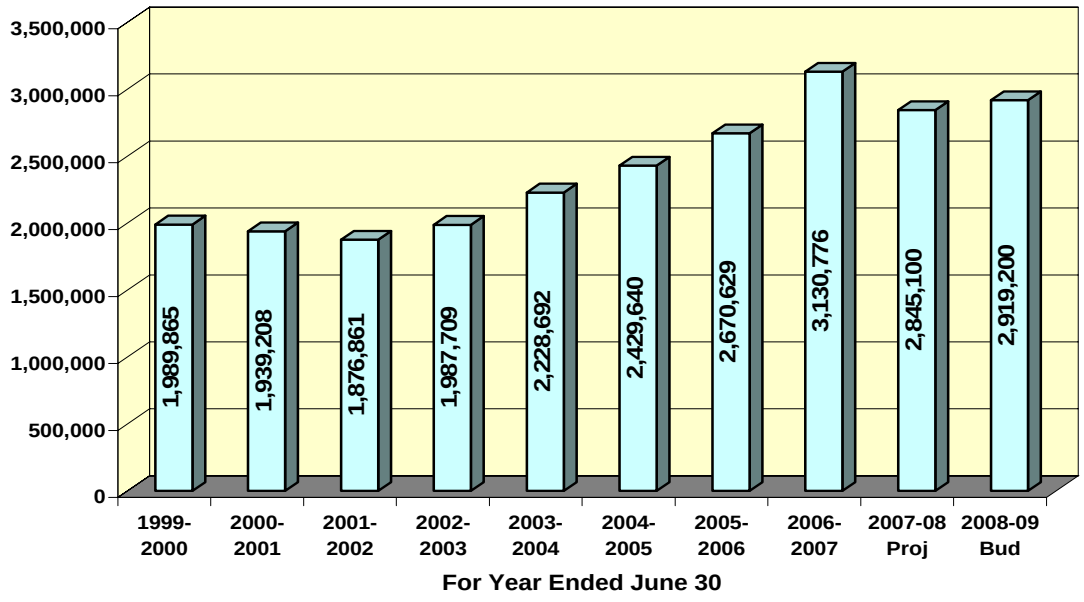
Analysis

This revenue is mainly influenced by the population, State policy, economy and gasoline sales. The increasing population of the state and recovering economy has resulted in increased fuel sales in the past. But, as a result of increased gas prices, some downturn in this revenue is expected. In 2006, municipalities were allowed the option of using their 2005 population estimates as established by the Arizona Department of Economic Security. The growth in population from 2002-2005 resulted in an increased revenue allocation in 07.

Method

The 2008-09 budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - Highway User Revenue Fund



Municipal Golf Course Revenues

Description	Fiscal Year	Amount	Percent Change
The Municipal Golf Course revenues consist of greens fees charged to golfers as user fees and rental of golf carts, buildings and equipment, driving range, retail and concessions.	1999-2000	577,423	
	2000-2001	922,986	59.8
	2001-2002	671,325	(27.3)
	2002-2003	618,794	(7.8)
	2003-2004	632,429	2.2
	2004-2005	970,500	53.5
	2005-2006	1,231,332	26.9
	2006-2007	1,107,487	(10.1)
	2007-08 Proj	1,233,600	11.4
	2008-09 Bud	1,245,200	0.9

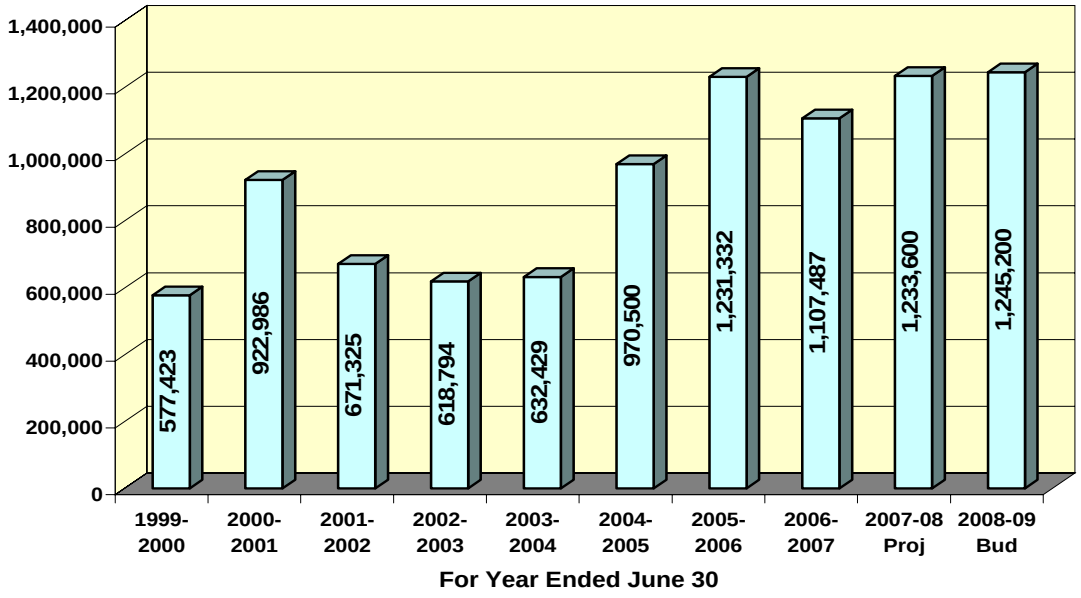
Analysis

Golf Course revenues steadily declined in previous years. In the second half of 2005, the City took over the operation of the Golf Course. The increases in the following years are due to new revenue sources and controlling the entire operations of the course.

Method

Held constant with prior year estimate.

City of Casa Grande, Arizona - Municipal Golf Course



Wastewater Service Revenues

Description	Fiscal Year	Amount	Percent Change
User fees are charged to residential, commercial and industrial customers for the collection and treatment of wastewater. In addition, the City levies a sewer system development fee on all new construction and requires payback for the construction of major new lines as new users are connected. Increases in 2003-04 through 2006-07 are a result of the contributed capital, the City accepting the responsibility for the developer's construction of the sewer lines, and recognizing the basis of the sewer system.	1999-2000	1,156,281	
	2000-2001	1,368,247	18.3
	2001-2002	1,546,963	13.1
	2002-2003	2,860,073	84.9
	2003-2004	2,899,708	1.4
	2004-2005	5,267,594	81.7
	2005-2006	10,901,619	107.0
	2006-2007	5,140,276	(52.8)
	2007-08 Proj	3,196,500	(37.8)
	2008-09 Bud	3,186,500	(0.3)

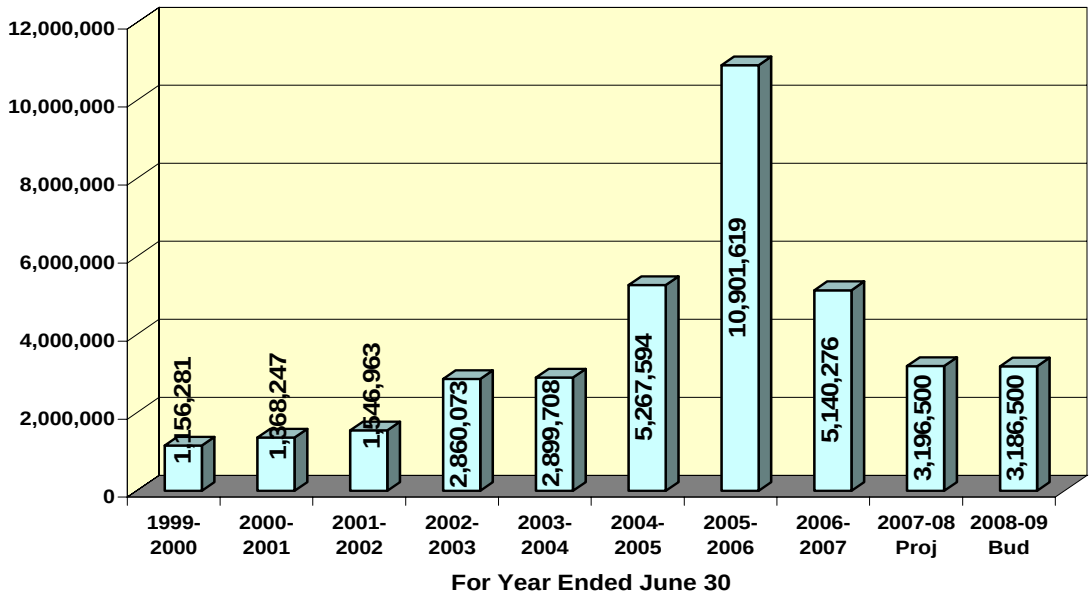
Analysis

These revenues increased in 2000 to 2006 due to the City growth and user fees. While growth estimates for residential construction is decreasing and reflected in these projections, several new commercial and industrial users are projected to be added, but over the next few years the impact is anticipated to be zero growth.

Method

Five year projected trend analysis modified to include population and rate increases.

City of Casa Grande, Arizona - Wastewater Service



Sanitation Services Revenues

Description	Fiscal Year	Amount	Percent Change
User fees are charged to residential, commercial and industrial customers for the collection of solid waste within the City. Fees are charged for commercial and industrial customers to dump additional solid waste in the City Landfill. The City also provides roll-off service to larger commercial customers. Revenues are generated from the recycling program that began in 1990-91.	1999-2000	2,027,261	
	2000-2001	2,223,065	9.7
	2001-2002	2,402,817	8.1
	2002-2003	2,690,293	12.0
	2003-2004	4,934,233	83.4
	2004-2005	3,821,592	(22.5)
	2005-2006	4,628,973	21.1
	2006-2007	5,080,246	9.7
	2007-08 Proj	5,142,200	1.2
	2008-09 Bud	6,778,400	31.8

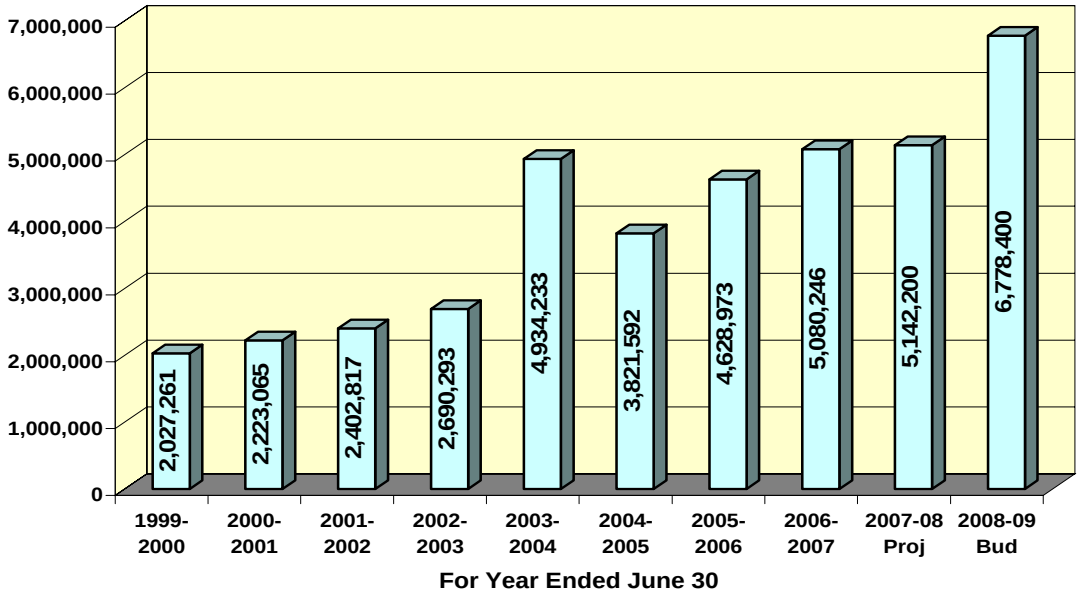
Analysis

Revenues have continued to grow at a steady rate due to increased growth in the City, new services being implemented and user fee increases. While growth of residential construction is declining and are reflected in these projections, new commercial and industrial users are projected to grow over the next few years, specifically the new mall and motels.

Method

Five year trend analysis modified to include population and rate increases.

City of Casa Grande, Arizona - Sanitation Services



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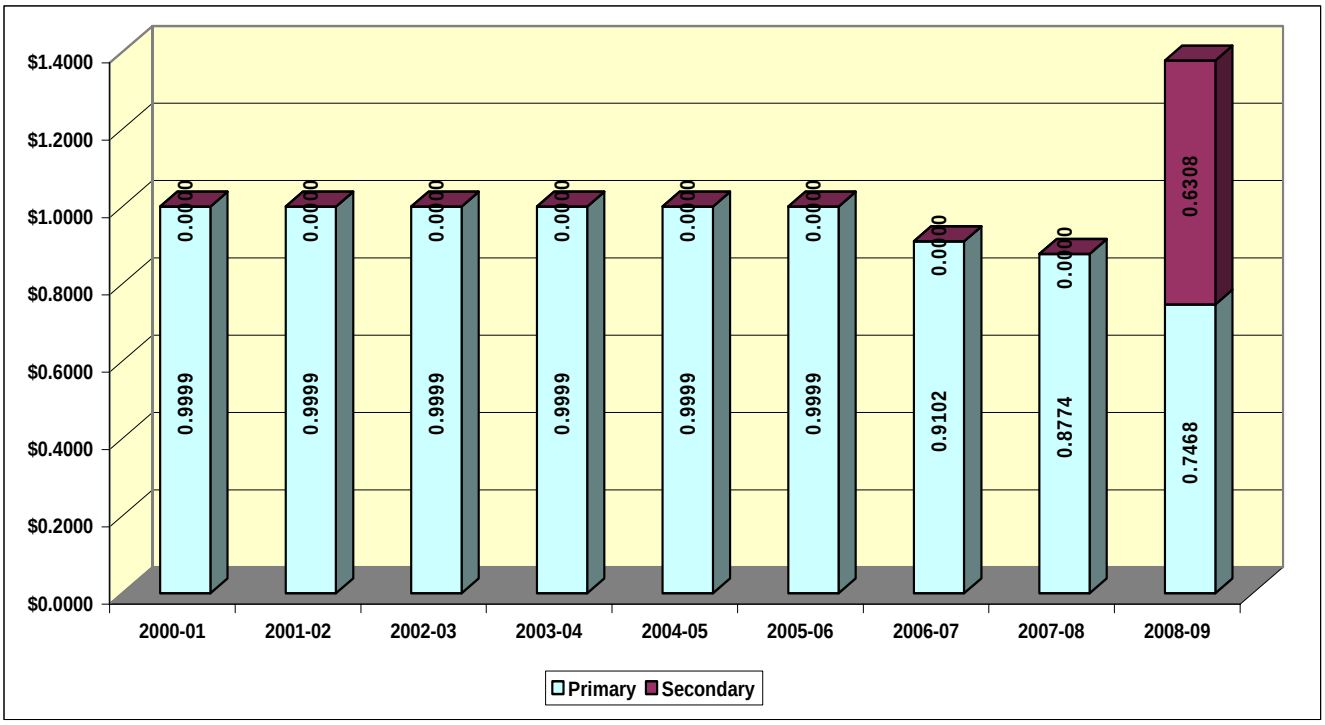
Property Taxes

Description

The City property tax levy consists of a primary and secondary tax levy. The primary tax levy is used for maintenance and operations and limited by law. The secondary tax levy is for the sole purpose of paying the general obligation debt of the City. Despite the latter not being limited by law, the amount of debt an entity may issue is limited by law and by voter approval.

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09
Primary Valuation	104,078,099	118,434,916	129,001,970	163,891,283	157,828,570	173,510,118	210,645,688	251,428,469	343,683,875
Secondary Valuation	105,713,610	119,878,152	130,950,513	173,136,653	166,072,472	180,092,436	219,790,300	276,565,097	417,121,116
Primary Tax Levy	1,040,676	1,184,231	1,289,900	1,638,913	1,578,100	1,735,100	1,917,297	2,206,069	2,566,600
Secondary Tax Levy	0	0	0	0	0	0	0	0	2,631,200
Total Tax Levy	1,040,676	1,184,231	1,289,900	1,638,913	1,578,100	1,735,100	1,917,297	2,206,069	5,197,800
Primary Tax Rate	0.9999	0.9999	0.9999	0.9999	0.9999	0.9999	0.9102	0.8774	0.7468
Secondary Tax Rate	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.6308
Total Tax Rate	0.9999	0.9999	0.9999	0.9999	0.9999	0.9999	0.9102	0.8774	1.3776
Maximum Allowable Primary Tax Levy	1,794,513	2,150,422	2,310,297	2,601,610	2,599,279	2,868,990	1,917,297	2,206,069	2,566,631



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BUDGET ADOPTION RESOLUTION

&

STATE REQUIRED SCHEDULES

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RESOLUTION NO. 4221

A RESOLUTION OF THE COUNCIL OF THE CITY OF CASA GRANDE, ARIZONA, ADOPTING THE BUDGET FOR THE FISCAL YEAR 2008-2009.

WHEREAS, in accordance with the provisions of Arizona Revised Statutes, Title 42, Chapter 17, Articles 1-5, the City Council did, on the 2nd day of June, 2008, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Casa Grande, Arizona; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on the 16th day of June, 2008, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on the 23rd day of June, 2008, at the office of the Council for the purpose of hearing taxpayers and making tax levies as set forth in said estimates; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A), therefore be it.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Casa Grande, Arizona, as follows:

That the said estimates of revenues and expenditures/expenses shown on the accompanying schedules (attached hereto as Exhibit A and incorporated herein by this reference) as now increased, reduced, or changed, are hereby adopted as the budget of the City of Casa Grande, Arizona, for the Fiscal Year 2008-2009.

PASSED AND ADOPTED by the Mayor and Council of the City of Casa Grande, Arizona, this 23rd day of June, 2008.

Mayor

ATTEST:

City Clerk

APPROVED AS TO FORM:

City Attorney

FIN R-Adopting Annual Budget FY 08-09

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Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2009

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES* 2008	ACTUAL EXPENDITURES/ EXPENSES ** 2008	FUND BALANCE/ NET ASSETS*** July 1, 2008**	PROPERTY TAX REVENUES 2009	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2009	OTHER FINANCING 2009		INTERFUND TRANSFERS 2009		TOTAL FINANCIAL RESOURCES AVAILABLE 2009	BUDGETED EXPENDITURES/ EXPENSES 2009
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	$ 41,674,800	$ 33,361,400	$ 5,957,800	Primary: $ 2,566,600	$ 34,693,100	$	$	$ 1,564,700	$ 1,991,500	$ 42,790,700	$ 42,790,700
2. Special Revenue Funds	36,046,700	12,985,500	15,376,400	Secondary: 2,631,200	27,407,600			5,000	1,053,300	44,366,900	44,366,900
3. Debt Service Funds Available	1,122,200	1,104,300			833,800			320,000		1,153,800	1,153,800
4. Less: Designation for Future Debt Retirement											
5. Total Debt Service Funds	1,122,200	1,104,300			833,800			320,000		1,153,800	1,153,800
6. Capital Projects Funds	36,085,700	2,397,200	6,900,000		3,830,000	13,965,000		2,379,100		27,074,100	27,074,100
7. Permanent Funds											
8. Enterprise Funds Available	16,282,300	8,187,600	4,096,100		13,738,300	4,000,000		300,000	1,410,800	20,723,600	20,723,600
9. Less: Designation for Future Debt Retirement											
10. Total Enterprise Funds	16,282,300	8,187,600	4,096,100		13,738,300	4,000,000		300,000	1,410,800	20,723,600	20,723,600
11. Internal Service Funds	1,346,800	1,424,300			1,763,000				113,200	1,649,800	1,649,800
12. TOTAL ALL FUNDS	$ 132,558,500	$ 59,460,300	$ 32,330,300	$ 5,197,800	$ 82,265,800	$ 17,965,000	$	$ 4,568,800	$ 4,568,800	$ 137,758,900	$ 137,758,900

EXPENDITURE LIMITATION COMPARISON	2008	2009
1. Budgeted expenditures/expenses	$ 132,558,500	$ 137,758,900
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	132,558,500	137,758,900
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	$ 132,558,500	$ 137,758,900
6. EEC or voter-approved alternative expenditure limitation	$	$

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).

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City of Casa Grande, AZ
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2009

	2008	2009
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 2,926,370	$ 2,566,631
2. Amount received from primary property taxation in the **current year** in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 2,206,100	$ 2,566,600
B. Secondary property taxes		2,631,200
C. Total property tax levy amounts	$ 2,206,100	$ 5,197,800
4. Property taxes collected*		
A. Primary property taxes		
(1) **Current** year's levy	$ 2,206,100	
(2) Prior years' levies		
(3) Total primary property taxes	$ 2,206,100	
B. Secondary property taxes		
(1) **Current** year's levy	$	
(2) Prior years' levies		
(3) Total secondary property taxes	$	
C. Total property taxes collected	$ 2,206,100	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.8774	0.7468
(2) Secondary property tax rate		0.6308
(3) Total city/town tax rate	0.8774	1.3776

B. Special assessment district tax rates

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 0 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

SCHEDULE B

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City of Casa Grande, AZ
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2009

SOURCE OF REVENUES	ESTIMATED REVENUES 2008	ACTUAL REVENUES* 2008	ESTIMATED REVENUES 2009
GENERAL FUND			
Local taxes			
Local Sales Taxes	$ 20,850,000	$ 21,139,100	$ 19,550,000
Franchise Taxes	604,000	617,600	836,700
Licenses and permits			
Business Licenses	200,000	180,100	206,000
Animal Licenses	45,000	46,500	45,000
Building Permits	1,750,000	1,924,500	500,000
Intergovernmental			
State Shared Sales Tax	3,306,800	2,326,700	2,936,800
State Shared Income Tax	4,373,100	4,385,300	4,786,600
State Auto In-Lieu	1,700,000	1,912,100	1,700,000
Charges for services			
Planning and Zoning Fees	2,550,000	1,326,900	1,000,000
Recreation Fees	278,000	252,900	295,000
Law Enforcement Fees	149,800	215,700	61,600
Irrigation Fees	6,700	5,300	6,500
Fines and forfeits			
Library Fines	17,000	18,500	18,000
Animal Control Fines	11,000	17,000	16,000
Court Fines and Fees	776,000	719,900	769,000
Interest on investments			
Interest Income	710,000	1,006,300	745,000
In-lieu property taxes			
NONE			
Contributions			
Voluntary contributions			
Miscellaneous			
Sale of Maps and Surplus Assets	26,000	19,000	23,000
Copier Revenues	800	2,500	1,500
Reserved Accounts	870,000	710,000	552,300
Rents and Royalties	97,000	130,000	105,000
Unclassified	400,500	297,500	539,100
Total General Fund	**$ 38,721,700**	**$ 37,253,400**	**$ 34,693,100**

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

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City of Casa Grande, AZ
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2009

SOURCE OF REVENUES	ESTIMATED REVENUES 2008	ACTUAL REVENUES* 2008	ESTIMATED REVENUES 2009
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
HURF	$ 2,874,400	2,845,100	$ 2,919,200
Total Highway User Revenue Fund	$ 2,874,400	$ 2,845,100	$ 2,919,200
Local Transportation Assistance Fund			
LTAF	$ 2,000,000	$ 1,972,000	$ 2,000,000
Total Local Transportation Assistance Fund	$ 2,000,000	$ 1,972,000	$ 2,000,000
Street Maintenance Fund			
Lottery Funds	316,000	317,500	188,800
Small Area Transportation Study		166,700	
Unclassified		222,700	220,000
Interest On Investments	290,000	295,100	400,000
Total Street Maintenance Fund	$ 606,000	$ 1,002,000	$ 808,800
System Development Fees Fund			
Local Sales Tax	$ 9,935,000	$ 9,728,100	$ 9,789,000
Interest On Investments	700,000	1,307,300	1,400,000
Total System Development Fees Fund	$ 10,635,000	$ 11,035,400	$ 11,189,000
Municipal Airport Fund			
Aviation Gasoline	$ 750,000	$ 1,167,400	$ 1,138,300
Rents & Royalties	1,349,600	184,300	1,330,000
Interest On Investments	20,000	6,600	6,000
Unclassified	500,000	3,100	3,000
Total Municipal Airport Fund	$ 2,619,600	$ 1,361,400	$ 2,477,300
Parks Development Fund			
Interest On Investments	$ 5,000	$ 4,200	$ 4,800
Rents and Royalties	34,000	35,800	37,000
Unclassified	25,000	30,000	25,000
Total Parks Development Fund	$ 64,000	$ 70,000	$ 66,800
Community Arts Fund			
Interest On Investments	$ 500	$ 300	$ 500
Total Community Arts Fund	$ 500	$ 300	$ 500
Grants & Subsidies Fund			
Federal	$ 2,425,000	$ 1,100,500	$ 2,775,000
State	935,700	424,600	1,070,800
County	20,000	20,000	20,000
Local	74,000	13,600	66,200
Total Grants & Subsidies Fund	$ 3,454,700	$ 1,558,700	$ 3,932,000

SCHEDULE C

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City of Casa Grande, AZ
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2009

SOURCE OF REVENUES	ESTIMATED REVENUES 2008	ACTUAL REVENUES* 2008	ESTIMATED REVENUES 2009
SPECIAL REVENUE FUNDS			
Redevelopment Fund			
Interest On Investments	$ 30,000	$ 64,700	$ 50,000
Rents and Royalties	75,000	8,300	11,000
Property Taxes	180,000	248,000	230,000
Total Redevelopment Fund	$ 285,000	$ 321,000	$ 291,000
Downtown Revitalization Program Fund			
Interest On Investments	$	$ 400	$
Total Downtown Revitalization Program Fund	$	$ 400	$
Promotion & Tourism Fund			
Local Sales Tax	$ 85,000	$ 162,500	$ 89,000
Interest On Investments		3,200	
Total Promotion & Tourism Fund	$ 85,000	$ 165,700	$ 89,000
Court Enhancement Fund			
Fees	$ 58,000	$ 71,000	$ 56,500
Interest On Investments	8,000	9,900	7,500
Total Court Enhancement Fund	$ 66,000	$ 80,900	$ 64,000
Probationary Fund			
Fees	$ 1,500	$ 100	$ 1,500
Interest On Investments	2,000	2,100	2,500
Total Probationary Fund	$ 3,500	$ 2,200	$ 4,000
Housing Rehabilitation Grants Fund			
Federal	$ 2,477,000	$ 1,274,000	$ 3,003,000
County	500,000	186,600	500,000
Interest On Investments	6,000	2,700	6,000
Unclassified	57,000	3,300	57,000
Total Housing Rehabilitation Grants Fund	$ 3,040,000	$ 1,466,600	$ 3,566,000
Total Special Revenue Funds	$ **25,733,700**	$ **21,881,700**	$ **27,407,600**
DEBT SERVICE FUNDS			
Recreation (2%) Debt Service Fund			
Local Sales Tax	$ 600,000	$ 600,000	$ 600,000
Interest On Investments	60,000	65,600	75,800
Total Recreation (2%) Debt Service Fund	$ 660,000	$ 665,600	$ 675,800
ID #38 Debt Service Fund			
Improvement District Funding	$ 140,200	$ 34,500	$ 140,200
Assessment Payments	2,000	161,600	17,800
Total ID #38 Debt Service Fund	$ 142,200	$ 196,100	$ 158,000
Total Debt Service Funds	$ **802,200**	$ **861,700**	$ **833,800**

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

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City of Casa Grande, AZ
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2009

SOURCE OF REVENUES	ESTIMATED REVENUES 2008	ACTUAL REVENUES* 2008	ESTIMATED REVENUES 2009
CAPITAL PROJECTS FUNDS			
Construction Sales Tax Fund			
Local Sales Tax	$ 2,000,000	$ 4,503,700	$ 2,000,000
Interest On Investments		191,000	100,000
Total Construction Sales Tax Fund	$ 2,000,000	$ 4,694,700	$ 2,100,000
Capital Replacement Projects Funds			
Interest On Investments	$ 140,000	$ 172,200	$ 165,000
Total Capital Replacement Projects Fund	$ 140,000	$ 172,200	$ 165,000
Airport Captial Improvements Fund			
Federal	$	$ 1,565,500	$ 1,435,000
State	500,000	94,000	95,000
Total Airport Capital Improvement Fund	$ 500,000	$ 1,659,500	$ 1,530,000
Captial Development Projects Fund			
Interest On Investments	$ 30,000	$ 26,400	$ 35,000
Total Capital Development Projects Fund	$ 30,000	$ 26,400	$ 35,000
Total Capital Projects Funds	**$ 2,670,000**	**$ 6,552,800**	**$ 3,830,000**
PERMANENT FUNDS			
None	$	$	$
	$	$	$
Total Permanent Funds	$	$	$
ENTERPRISE FUNDS			
Municipal Golf Course Fund			
Local Sales Tax	$ 8,500	$ 13,200	$ 9,500
Fees	925,700	912,000	925,700
Unclassified	10,000	8,400	10,000
Total Municipal Golf Course Fund	$ 944,200	$ 933,600	$ 945,200
Wastewater Fund			
Fees	$ 2,860,000	$ 3,092,500	$ 3,085,000
Interest On Investments	650,000	850,100	830,000
Local Sales Tax	1,166,300		
System Redevelopment	5,572,000	3,529,000	3,062,000
Unclassified	1,500		1,500
Total Wastewater Fund	$ 10,249,800	$ 7,471,600	$ 6,978,500
Sanitation Fund			
Fees	$ 4,837,000	$ 5,017,400	$ 5,462,600
Interest On Investments	80,000	89,400	90,500
System Redevelopment		148,500	100,500
Unclassified	10,000	36,500	10,000
Total Sanitation Fund	$ 4,927,000	$ 5,291,800	$ 5,663,600
Water Fund			
Fees	$ 196,000	$ 186,200	$ 151,000
	$ 196,000	$ 186,200	$ 151,000
Total Enterprise Funds	**$ 16,317,000**	**$ 13,883,200**	**$ 13,738,300**
INTERNAL SERVICE FUNDS			
Equipment Mechanics Fund			
Fees	$ 1,424,500	$ 1,416,100	$ 1,763,000
Unclassified	14,500		
	$ 1,439,000	$ 1,416,100	$ 1,763,000
Total Internal Service Funds	**$ 1,439,000**	**$ 1,416,100**	**$ 1,763,000**
TOTAL ALL FUNDS	**$ 85,683,600**	**$ 81,848,900**	**$ 82,265,800**

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

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City of Casa Grande, AZ
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2009

FUND	OTHER FINANCING 2009 SOURCES	OTHER FINANCING 2009 <USES>	INTERFUND TRANSFERS 2009 IN	INTERFUND TRANSFERS 2009 <OUT>
GENERAL FUND				
General Fund	$	$	$ 1,564,700	$ 1,991,500
Total General Fund	$	$	$ 1,564,700	$ 1,991,500
SPECIAL REVENUE FUNDS				
Streets Maintenance Fund	$	$	$	$ 637,900
System Development Fees Fund				375,000
Municipal Airport Fund				40,400
Community Arts Fund			5,000	
Total Special Revenue Funds	$	$	$ 5,000	$ 1,053,300
DEBT SERVICE FUNDS				
Redevelopment Debt Service Fund	$	$	$ 320,000	$
Debt Service Fund				
Total Debt Service Funds	$	$	$ 320,000	$
CAPITAL PROJECTS FUNDS				
Captial Development Projects Fund	$ 8,965,000	$	$ 2,379,100	$
ID #39 Fund	5,000,000			
Airport Capital Fund				
Total Capital Projects Funds	$ 13,965,000	$	$ 2,379,100	$
PERMANENT FUNDS				
NONE	$	$	$	$
Total Permanent Funds	$	$	$	$
ENTERPRISE FUNDS				
Municipal Golf Course Fund	$ 2,000,000	$	$ 300,000	$ 128,500
Copper Mountain Water Fund	2,000,000			27,400
Wastewater Fund				173,300
Wastewater Treatment Fund				
Sanitation Fund				1,081,600
Total Enterprise Funds	$ 4,000,000	$	$ 300,000	$ 1,410,800
INTERNAL SERVICE FUNDS				
Equipment Mechanics Fund	$	$	$	$ 113,200
Total Internal Service Funds	$	$	$	$ 113,200
TOTAL ALL FUNDS	$ 17,965,000	$	$ 4,568,800	$ 4,568,800

SCHEDULE D

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City of Casa Grande, AZ
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2009

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES* 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
GENERAL FUND				
Mayor and City Council	$ 590,300	$	$ 775,200	$ 601,300
Mayor and City Council Contingency	3,420,000		10,650	3,220,000
City Attorney	587,000		559,300	610,500
City Manager	639,300		605,900	766,100
Public Relations Officer	356,500		229,900	381,600
City Clerk	420,000		351,900	400,400
Elections	43,100			60,400
Finance	1,240,900		1,152,100	1,293,100
Information Technology	1,812,900		1,348,700	1,916,500
Administrative Services	485,000		477,000	522,700
Risk Management	814,900		728,600	824,500
City Court	1,594,100		558,000	3,092,700
Animal Control	304,400		252,600	298,300
Police	11,283,500		11,220,500	11,681,200
Fire	6,605,300		6,220,800	6,489,500
Public Works Administration	317,600		401,500	435,200
Public Works Operations	141,300		171,150	117,700
Facilities Maintenance	681,200		485,000	512,500
City Public Library	855,100		794,200	822,300
Vista Grande Public Library	435,600			391,600
Senior Recreation	216,000		146,200	186,700
Parks Maintenance	3,292,400		2,327,300	2,864,000
Recreation Programs	277,300		173,500	212,600
Len Colla Center / Teen Recreation	222,800		125,600	292,400
Aquatics	384,500		171,300	262,100
Keep Casa Grande Beautiful	19,100		13,000	13,100
General Recreation	672,200		713,500	846,000
Women's Club	7,600		8,100	9,500
Downtown Development	55,000			55,000
Development Center	2,726,800		2,665,200	2,813,600
Engineering	1,173,100		674,700	797,600
Total General Fund	**$ 41,674,800**	**$**	**$ 33,361,400**	**$ 42,790,700**
SPECIAL REVENUE FUNDS				
Street Maintenance Fund - HURF	$ 5,123,800	$	$ 2,821,500	$ 3,857,300
Street Maintenance Fund - 1/2 Cent	4,520,100		3,017,600	2,817,600
Street Maintenance Fund - LTAF	237,000		70,000	237,000
System Development Fund	14,572,200		1,504,900	22,330,600
Municipal Airport Fund	2,598,500		1,338,100	2,436,900
Parks Development Fund	139,000		138,500	66,800
Community Arts Fund	29,700		20,500	25,500
Grants and Subsidies Fund	3,599,900		2,152,800	3,932,000
Redevelopment Fund	1,610,000		161,200	1,885,500
Downtown Redevelopment Fund	10,000			10,000
Promotion and Tourism Fund	85,000		103,000	89,000
Court Enhancement Fund	416,000			416,000
Probationary Fund	65,500			65,500
Facility Payments				2,631,200
Housing Fund	3,040,000		1,657,400	3,566,000
Total Special Revenue Funds	$ 36,046,700	$	$ 12,985,500	$ 44,366,900

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

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City of Casa Grande, AZ
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2009

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES* 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
DEBT SERVICE FUNDS				
Redevelopment Debt Service Fund	$ 320,000	$	$ 306,600	$ 320,000
Recreation (2%) Debt Service Fund	660,000		661,700	687,800
ID #38 Debt Service Fund	142,200		136,000	146,000
Total Debt Service Funds	$ 1,122,200	$	$ 1,104,300	$ 1,153,800
CAPITAL PROJECTS FUNDS				
Construction Sales Tax	$ 2,000,000	$	$	$ 9,000,000
Capital Replacement Projects Fund	4,037,700		942,200	2,544,100
Airport Capital Improvement Fund	500,000		1,455,000	1,530,000
Capital Development Projects Fund	27,548,000			9,000,000
ID #39 Capital Project Fund	2,000,000			5,000,000
Total Capital Projects Funds	$ 36,085,700	$	$ 2,397,200	$ 27,074,100
PERMANENT FUNDS				
NONE	$	$	$	$
Total Permanent Funds	$	$	$	$
ENTERPRISE FUNDS				
Municipal Golf Course Fund	$ 1,138,900	$	$ 1,037,700	$ 3,116,700
Wastewater Treatment Fund	3,011,500		2,000,700	3,013,200
Sewer Capacity Fund				1,599,100
Wastewater Treatment Plant Expansion Fund	1,012,700		1,171,300	1,170,000
Sewer System Development Fees Fund	6,072,000		232,300	3,662,000
Sanitation Fund	4,710,500		3,603,800	5,696,800
Sanitation Impact Fees Fund				101,000
Water Fund	336,700		141,800	2,364,800
Total Enterprise Funds	$ 16,282,300	$	$ 8,187,600	$ 20,723,600
INTERNAL SERVICE FUNDS				
Equipment Mechanics Fund	$ 1,346,800	$	$ 1,424,300	$ 1,649,800
Total Internal Service Funds	$ 1,346,800	$	$ 1,424,300	$ 1,649,800
TOTAL ALL FUNDS	$ 132,558,500	$	$ 59,460,300	$ 137,758,900

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE E

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STRATEGIC AGENDA

STRATEGIC AGENDA
2005– 2010

This document is a result of a strategic planning effort by the Mayor and City Council and its Executive Management Staff, focusing on community and organizational priorities. Strategic planning as a management tool is used to evaluate priorities, assess financial issues and determine strategies with associated time lines of implementation, all with the goal of efficiently and effectively charting the City of Casa Grande's future. A total of six Key Result Areas (KRAs) are identified. They are: Public Safety; Infrastructure Management; Community Enhancement; Government Coordination and Image; Economic Development; and Government Structure and Finance.

PUBLIC SAFETY

Juvenile Crime Issues continues to be a high concern among community leaders. In keeping with national trends, Casa Grande's Uniform Crime Report indicates an increase in juvenile related crimes. Efforts with strategy development and implementation to address juvenile crime will continue.

Jail Services remain a challenge for the City of Casa Grande due to the absence of a local jail facility and the centralization of detention facilities by Pinal County. The current prisoner transport system strategy has addressed the immediate problem. Attention to the monitoring of the prisoner transport system as well as the cost of incarceration will be a focus of this planning term.

General Public Safety Strategies reflect the importance of tracking statistical information and reporting that information, as well as attention to **Fire Services,** which continue to present challenges of equipment replacement and facility strategies in providing adequate service levels for emergency medical services, fire suppression and fire prevention in the community. Also important is increasing community involvement in improving public safety in Casa Grande. Many neighborhood watch groups have been formed and trained by our Police Department, aimed at reducing the crimes within our community.

INFRASTRUCTURE MANAGEMENT

Water Resources continue to be an ongoing community issue, addressing adequate water supplies, the Central Arizona Project surface water issues, community growth and the local water purveyor's long-term water resource plan.

Wastewater Strategies are a concern in any growing community. Capacity issues for the collection system as well as the treatment facility continue to be a focus, along with wastewater reuse and recharge issues. The City has proposed, and received funding for expansion of the current wastewater facility. Not only will this provide expansion of the services, but will improve the effluent quality.

Solid Waste Strategies reflect good planning practices in this area as well as the impact of the City's very successful recycling program.

Government Facility Strategies continue to be in the forefront as a major priority. Planning for the future facility needs of city departments is essential; this is based upon the service levels determined by the citizens of the City. The future uses of current government facilities will be evaluated during this planning horizon.

COMMUNITY ENHANCEMENT

Street Development is an ongoing issue, with prioritization of needs for the efficient and effective transportation route development, as well as identified street maintenance activities. The City recently completed a Small Area Transportation Plan which includes a long-term outlook and plan for its transportation needs.

The Redevelopment District includes plans to pursue opportunities, which may be available in the downtown redevelopment district. With the completion of the major projects in the City Hall redevelopment district, additional opportunities in other redevelopment districts can be pursued. Historic preservation efforts have encompassed the creation of the Evergreen Historic District and continued development of strategies to rehabilitate the historic Union Pacific Railroad Depot.

Parks and Amenities reflect a strong commitment on the part of the Mayor and City Council to provide adequate, quality parks and recreation facilities in the community for citizens in their leisure pursuits. To this end the City has acquired strategically located park areas and will continue to plan for the needs of the future.

Neighborhood Preservation and Enhancement is an ongoing effort involving many areas of municipal service, from parks and recreation to housing and public safety; members of the community working together with their government at a grass roots level to identify neighborhood concerns.

Corridor Studies and a strategy of developing, enhancing and beautifying the community's entryways is an important element of the Plan. More specifically it is a goal of overseeing development standards in the corridors as well as providing community landscaping projects that are aesthetically pleasing.

GOVERNMENT COORDINATION AND IMAGE

Public Information efforts continue to play an important part in helping the city "tell its story" adequately. Maintaining the *City Beat*, *City Page* and *Annual Report* also continue to be a priority.

Intergovernmental Relations were emphasized as a priority to effectively communicate with other governments currently providing services to the citizens of Casa Grande and the surrounding area.

Growth and Annexation Strategy was emphasized as a priority as well. Concerns with infrastructure development in areas presently outside the corporate limits of Casa Grande and the long-term effects of development will be emphasized.

ECONOMIC DEVELOPMENT

Communication between the City & the Economic Development Foundation is an area that will be addressed during the coming planning horizon. This document emphasizes an increased focus on including the Mayor and City Council in discussions and City decisions related to industrial prospects and other opportunities to bring new jobs to the community.

Airport/Donovan M. Kramer Sr. Industrial Park at the Airport Development continues to be a major emphasis in order to help provide adequate industrial park land for prospective industries wishing to locate in Casa Grande. Other locations within the area are also to be considered for expansion and utilization as industrial parks.

ECONOMIC DEVELOPMENT (continued)

Downtown Redevelopment has been and will continue to be a focus, with the possible introduction of a second redevelopment district for the area.

Affordable Housing continues to be a major emphasis as well. A desire to continue long-standing City efforts in this area and to assist with neighborhood enhancement through housing continues to be a major goal.

GOVERNMENT STRUCTURE AND FINANCE

Capital Improvement Plan development is in its ninth year, providing for an organization-wide planned and prioritized approach to needed capital projects and equipment replacements in the annual fiscal budget process.

Financial Planning Strategy conveys the importance of developing and maintaining sound fiscal policies and practices. The City's Strategic Financial Plan was developed in 1996 and updated in 2004, and again in 2007, represents an important step in developing the type of strategy described above. The importance of regular evaluations and updates to the City's financial planning strategy is emphasized in this document. Continue to improve the bond rating of the City is an ongoing goal.

Internal Organizational Issues was included as a strategy in this update process to emphasize the customer service orientation of the organization, accomplished by City-wide customer service training sessions, and **Internal Human Resources Issues** was added as a strategy to reflect the importance of our City team members to the mission of the organization. This included an update to the compensation plan by including additional comparable sized cities and changes to the vacation accrual plan.

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FINANCIAL STRATEGIC PLAN

FINANCIAL STRATEGIC PLAN
2005-2010

PURPOSE

The purpose of this fiscal policy is to lay down specific guidelines for the day-to-day financial activities of the City. When followed to their fullest extent, the City will find itself in a relative debt-free environment with monies available to find operating capital on a pay-as-you-go basis, and still utilize some resources available for the larger capital improvement projects. In concert with the Strategic Plan and the Capital Improvements Plan, the Fiscal Policy will serve as the cornerstone of the budget process. The annual budget will then be the implementation tool rather than a planning tool.

The fiscal policies for the City of Casa Grande are as follows:

1. **CONTINUE TO MAINTAIN A LOWER RATE OF PRIMARY PROPERTY TAX AND UTILIZE THE SECONDARY PROPERTY TAX TO FUND MAJOR PROJECTS.** The City has maintained a property tax rate of under $1 per $100 of assessed valuation for several years. In the 2008-2009 fiscal year, we will utilize secondary property taxes to fund our General Obligation Bonds approved by the voters in 2007. The past budgeting practice of the City has been to use available revenues for operating costs first, and then apply any funds remaining to capital requests. A portion of the capital requests essential to the City were also funded with lease purchase funds. The remaining items were not generally funded.

   Plan of Action:
   Because having the necessary facilities and equipment to operate the City is essential, beginning with the 2008-2009 fiscal year the amount currently designated as the secondary tax levy will be utilized to pay the debt created for voter approved improvements to the infrastructures of the City.

2. **MAINTAIN THE EQUIPMENT SINKING FUND USED FOR THE REPLACEMENT OF EQUIPMENT IN SERVICE.** Over the past five years, the City has funded replacement of capital assets by placing funds in a specific fund (Capital Replacement Fund). These funds are used specifically for replacement vehicles.

   Plan of Action
   Five years ago the City began a program designed to phase out the use of lease purchase as the major financing tool for the purchase of capital equipment. Other capital items are added to the fund, as revenue becomes available. The funding has become a major source for capital replacements.

3. **WE WILL FINANCE NEW PROGRAMS AND SERVICES WITH NEW REVENUE SOURCES OR REDUCTIONS IN EXISTING PROGRAMS OR SERVICES. PERMANENT REDUCTIONS IN EXISTING REVENUES OR ELIMINATIONS OF EXISTING REVENUES WILL RESULT IN THE REDUCTION OF EXISTING OR MODIFICATION OF EXISTING SERVICES.** The addition of new programs generally creates additional operating and capital related expenses. Those new programs or services compete for funding against all existing services. In addition, eliminating or reducing existing revenue sources makes fewer funds available for existing services. Obviously, some situations will occur where new programs or services can be added using existing resources.

Plan of Action
The City will continue a program of identifying funding sources for all new programs or services. The funding source can be a reduction or modification of existing programs or services thereby reducing existing operating expenses. A second method would be to increase revenues through increases in taxes, grants, or by creations of user fees.

4. **ONE-TIME REVENUE SHOULD BE RESERVED FOR ONE-TIME EXPENSE.** One-time revenue is defined as revenue that is received once and does not recur. An example of one-time revenue would be the sales tax on the construction of a large plant or facility. One-time revenue would not include the sales tax on residential houses or small commercial projects. These revenues are recurring and therefore do not fit the definition of one-time revenue.

   One-time expense can be defined in the same way as one-time revenue. Typical examples of one-time expenses would be major construction projects such as the expansion of a city facility. These expenditures need not take place in the same fiscal year as receipt of the revenue, but instead can be reserved in some capital project's fund for future capital projects as they occurred or combined with other funds to complete other major capital projects.

   Plan of Action
   The City will continue the program of depositing one-time revenues into a reserved capital fund for the financing of one-time capital improvement projects.

5. **INITIATE A PROGRAM OF PERFORMANCE MEASURES**. There are ever-increasing expectations by the public for the City to provide new services or expand existing services without increasing taxes or user fees. How then does the City know if it is currently providing the expected services in a cost effective manner?

   Over the past few years, larger jurisdictions and the Government Accounting Standards Board have moved toward a system of performance measures. One us of performance measure is to attach cost to a service provided and then compare those costs with other private and public entities that provide a similar service. If you are on the high side you must find ways of reducing costs or perhaps looking at other competitive alternatives outside the City.

   The City does some performance measurements on a departmental basis. One example is the landfill operation that calculates the cost per ton to provide landfill service. The City must keep focused on the purpose of performance measures and not get engrossed creating performance measures. The City, because of its size, may not have the staff resources to allocate all of the costs to various levels of provided services. Sometimes, the City cannot generate cost factors at all for some services.

   Plan of Action
   During the last year, the City began to review all services provided by each department. This project is the beginning of the entire performance measure endeavor which has been planned by the City for several years. It is expected to be completed at the beginning of the next fiscal year. In addition, the City is joining the ICMA (International City/County Management Association) Center for Performance Measurement to benchmark relevant measures with comparable communities.

6. **EVALUATE SERVICES THAT WE PROVIDE TO A SMALL SEGMENT OF THE POPULATION AND DETERMINE IF IT IS AN ACTIVITY THAT WE SHOULD FINANCE UTILIZING A USER FEE.** The City provides some services that benefit only a small segment of the local population and which do not benefit the public at large. We need to monitor these types of situations annually to decide if it is still cost effective to provide these services. We will continue some programs though the financial cost is greater than the revenue generated because they create a public benefit that is important to the community as a whole.

   Plan of Action
   Annually identify those programs that appear to have no general public benefit and only impact a small segment of the population, and prepare a cost analysis of the programs before the annual budget process. The cost analysis will then be submitted, along with a staff recommendation, to Council for discussion and evaluation.

7. **RESERVE 15% OF BUDGETED OPERATING EXPENDITURES TO COVER FISCAL YEAR STARTUP EXPENDITURES AND FLUCTUATIONS IN THE ECONOMY.** The City will review the cash reserves required to conduct City business at the beginning of each year to find out if the current policy level of 15% of operating expenditures is the appropriate amount to be set aside.

   Plan of Action
   To the extent possible, the City will annually attempt to fund the reserve to supplement revenues during times of economic fluctuations.

8. **EVALUATE BOND FUNDING ANNUALLY TO FIND OUT WHETHER REFINANCING BONDS WOULD BE FINANCIALLY ADVANTAGEOUS.** The term of most bond issues extends over more than one economic cycle. Interest rates generally rise and fall with changes in the economic cycle. Despite how well you plan your project, there is no way of determining if a debt issue will be closed with a favorable interest rate. Generally, the term on lease purchase financing is too short to gain any saving by refinancing. However, refinancing may be beneficial for lease purchase contracts with terms of ten years or more.

   Plan of Action
   During January of each even calendar year, the City will review all bond issues and determine if current bond interest rates are low enough to receive significant savings by refinancing some or all of the outstanding bond issues.

9. **CONTINUE MONTHLY MONITORING OF THE FINANCIAL REPORTS TO FIND WHAT EXPENDITURES MEET THE INTENT OF BUDGET AND TO MONITOR REVENUES RECEIVED TO BUDGET ESTIMATES.** Three or four months before the fiscal year begins, the City will make estimates of anticipated revenues with a goal of predicting more than one year in advance what the outcome will be. Any number of circumstances could alter the final revenue figures, most of which are outside the city's control. Expenditures, on the other hand, are much easier to control.

   The major reasons to monitor expenditures and revenues in relation to the adopted budget are to make sure that sufficient revenues are received throughout the year to cover the expenditures as they occur, that all expenditures are covered at the end of the year, that no departmental budget is over expended without a revenue source to cover expenditures over budget and that we expend departmental budgets in a way that is consistent with the goals set forth in the final budget document.

Plan of Action
Each month during the fiscal year, the Finance Department will review all major revenue sources and compare to expected results. In addition, the Finance Department will review two or more departmental budgets and make comparisons to the revised budgets. Some departments will be examined every month because of the nature of the operation.

10. **CONTINUE ANNUALLY TO TRY TO GET THE CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING AND THE CERTIFICATE OF EXCELLENCE IN BUDGETING.** Receiving awards for doing an outstanding job are important and make you feel good, but how do they enhance your delivery of services to the public? The goals of these two award programs are to have all cities and towns, despite their size, prepare financial statements and budgets in the same format, making them easy to compare with each other. The major users of financial statements are market analysts and bond rating agencies. The awards will not change our bond rating, but will be a factor in determining our bond rating. A good bond rating reduces our interest rates on bond issues.

Plan of Action
The City of Casa Grande was granted, for the first time, the Distinguished Budget Presentation Award for the 1996-1997 annual budget, and has continued to receive the award each year. The City will continue to use the guidelines set forth by the Government Finance Officers Association for the Certificate of Excellence in Budgeting. The Finance Department will continue to submit the Annual Budget for consideration for the award.

The Finance Department has received eleven consecutive Certificates of Achievements for Excellence in Financial Reporting and will continue to annually submit the City's financial statements.

11. **THE CITY SHOULD PERIODICALLY EVALUATE ITS ROLE IN PROVIDING SERVICES TO THE PUBLIC.** The City always finds itself in the unenviable position of needing to do more with less; that is, trying to meet citizen demands for services without increasing taxes or user fees. While the most obvious solution in paying for new or increased services is raising taxes or fees, when that can't be done the only other alternative is to cut other expenditures. Other expenses must not be cut without evaluating the services we provide.

Plan of Action
The City will evaluate the services it provides to the public. The evaluation will take place during January of each odd calendar year. In doing so it should ask the following questions:

1. Can the private sector provide the service efficiently and cost effectively?
2. Is it a service that would be done better through community involvement?
3. Is it a service that is obsolete but we provide anyway?
4. Is the service group too small to effectively provide the service?
5. Can we afford this service?

Upon completion of the evaluation, staff will prepare a recommendation and forward it to Council for their consideration.

12. THE CITY SHOULD THOROUGHLY ANALYZE ALL PROPOSED ANNEXATIONS FOR THEIR NEGATIVE OR POSITIVE FINANCIAL IMPACT ON THE CITY. TO THE EXTENT POSSIBLE, WE SHOULD CONDUCT A FINANCIAL REVIEW AS A FOLLOW-UP ONE YEAR AFTER ANNEXATION. In past years, the City has not consistently evaluated the fiscal impact of annexations on the various municipal operations. This impact should be known in order to fairly evaluate the advisability of any annexation. The City will form a team of staff members whose departments are potential service providers along with staff members from Planning, Finance, and a Council representative. The main goal of the team will be to identify and quantify the short-term and long-term fiscal impact on the existing City budget and the impact on the residents of the proposed annexation area.

Plan of Action

Whenever we propose a new annexation, the City will prepare a revenue versus a cost-of-service analysis with two parts. The first part will be a short-term look (one to five years) and the second will be a five to ten year analysis. The review should look at public safety issues, infrastructure requirement issues such as sanitation, sewer, water, and streets. The review should also look at the impact of City operation. Finally, the review should look at other financial issues besides the cost of providing services to the proposed annexation area. The financial review should include an analysis of new revenues that the annexation may derive. We should complete an evaluation of the impact on current operating budgets and look for financial means to negate any negative impact on existing programs and services.

13. WHENEVER POSSIBLE, ANY BUSINESS CLOSING DOWN OR LEAVING THE CITY SHOULD BE INTERVIEWED TO DECIDE WHAT CONDITIONS CAUSED THEM TO LEAVE THE COMMUNITY. Whenever a new business decides to come to Casa Grande, they have a reason for coming. Likewise, businesses leave the community or close down for a reason. Understanding what conditions caused the business to shut down is important to the City. The purpose of the interview is to find out the reasons for leaving. This may be the first sign that there is a downward turn in the economy that is not showing up in other statistical reports, or that the local economy does not support certain types of businesses, or other unfavorable factors exist that the City can probably change.

Plan of Action

The Finance Department will continue to follow up on business closings.

14. ANNUALLY REVIEW ALL MUNICIPAL TAXES, LICENSES AND PERMITS, AND USER FEES AND ANNUALLY UPDATE LONG-RANGE PROJECTIONS. Municipal taxes employed by the City are City Sales Tax, Property Taxes, Franchise Taxes, and Annual License Taxes. These taxes are 55.5% of general fund revenues. User fees in the Golf Course, Waste Water Treatment, Solid Waste, and Airport Funds make up for more than 95% of the revenue base for each of the Enterprise Funds.

It is essential that regular and periodic reviews of these revenues be completed. We can evaluate user fees to insure proper and aggressive collections. We should also continue a collection rate of 95% to insure that we use revenues for the purpose they were originally designated.

To the extent legally possible, we should review and evaluate taxes to ensure compliance with statutes and City ordinances. We should conduct an audit so all taxpayers have an equal opportunity to finance the many City resources and service to use and annually update the Finance Department's five year expenditure and revenues projections and strive to develop longer range projections up to 10 years. In addition, we need to use existing tools to expand our forecast to include scenario planning for "what-if" strategies. This type of planning is essential to look into the future and see what the financial impacts are for today's decisions. We should use these tools to help rank projects competing for the same funding.

Plan of Action

The Finance Department will continue to conduct an annual review of all revenues. The Finance Department will also continue to meet with major taxpayers and major employers at least once a year to extract from them the successes or setbacks they are having in the local economy.

15. **CONTINUE TO EVALUATE THE FINANCIAL IMPACT OF POLICY CHANGES, LEGISLATION, OR DIRECTION OF FEDERAL, STATE, COUNTY, OTHER COEXISTING JURISDICTIONS, AND OTHER LOCAL SERVICE PROVIDERS.** Over the past several years, two major events have triggered significant increases in our annual budget. The first is the growth in population, which is covered elsewhere in the Strategic Agenda. The second is the impact of external organizations. In State and Federal government, we generally see this impact in unfunded mandates, or changes in law that have severe trickle-down effects that generally erode the City's base.

County government and "other" coexisting jurisdictions such as school district actions and policies result in some type of partnership arrangement. The actions or lack of actions of other local service providers such as the utility companies affect the City's ability to grow and may also affect the financial future of the community.

Plan of Action

The City should continue to play a proactive role to negate, to the extent possible, the financial impact of the changes in policies, practices, and laws using organizations such as the League of Arizona Cities and Towns, National Leagues of Cities, and other professional organizations such as the government Finance Officers Association.

The City should continually monitor the impact of these changes at the local level. Overall, these changes will affect resources in one or more of the following ways:

1. Require the generation of new resources for expansion of existing programs.
2. Require the generation of new resources for new programs.
3. The reallocation of existing projects of lower priority to mandated programs.
4. Delete existing programs because we have removed revenue sources.

The City should prepare a financial project ion of policy changes and legislation and continually update it to reflect the direct financial hardship or reward, and should also continually evaluate the indirect impact on physical and financial resources.

16. **CONDUCT A COST-OF-SERVICE ANALYSIS FOR CITY SERVICE AND UPDATE ANNUALLY.** In the past, government was the sole provider of most services provided to the local community; in essence they had a monopoly. The services provided vary dramatically from community to community, with a larger range of service being provided by bigger cities. Over the past 15 years, new opportunities have appeared on the scene for private enterprises to provide an alternative and often more cost effective alternatives for "traditional" government services. More State and Federal government laws and regulations are holding local governments responsible for the actions of private service providers when private providers walk away or go under. A classic example of this Federal reaction is the case of landfills.

Plan of Action

The City will prepare a cost-of-service analysis on a government service where it is cost effective and practical to do so. The cost-of-service analysis should be prepared annually and should be presented to the citizens in an appropriate format. This analysis should be used to find out which service provided by the City could be provided more cost effectively by the private sector. Another necessary step is an extensive analysis of short term and long term liability that the City may have to assume in the future if a third party does not follow all laws and regulations and payments for expenses are necessary after they have no longer provided the service. The City should monitor annually all those services relinquished to the private sector to insure that the private sector is continuing to provide the service at a rate lower than the City could provide that same service. The cost-of-service analysis will determine whether existing user fees actually cover all or only a portion of cost of service provided. The analysis should also be used to determine the cost of providing new or expanded services in the future, and as an aid in determining the appropriate level of current and future user fees. Allowing small, regular incremental increases in user fees would be more desirable than larger more infrequent changes in user fees.

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FISCAL POLICY & GUIDELINES

DEFINITION AND PURPOSE OF FISCAL POLICY

Fiscal policy is a set of guidelines used to manage revenues, expenditures, and debt. Fiscal planning, which is generally conducted within the context of the Public Service Program (Operating Budget) and the Capital Improvements Program (Capital Budget), reflects and helps shape fiscal policy.

The budget process not only reflects those fiscal policies currently in force, but also is itself, a major vehicle for determining and implementing such policies. The fiscal policy statements presented on the following pages are not static, but evolve as the economy and fiscal environment change and as the City of Casa Grande's population and requirements for government programs and services change.

The purpose of fiscal policy for the Public Service Program/Operating Budget is as follows:

Fiscal Planning for Public Expenditures and Revenues - Fiscal policy provides guidance for good public practice in the planning of expenditures, revenues, and funding arrangements for public services. It provides a framework in which budget, tax, and fee decisions should be made. Fiscal policy provides guidance towards a balance between program expenditure requirements and available sources of revenue to fund them. Fiscal planning considers long-term trends and projections in addition to annual budget planning.

Setting priorities among programs - Clearly defined and quantified fiscal limits encourage setting priorities by government managers and elected officials, thus helping to ensure that the most important programs receive relatively more funding.

Assuring Fiscal Controls - Fiscal policies relating to the City of Casa Grande's procurement of goods and services, payment of salaries and benefits, debt service, and other expenditures are all essential to maintaining control of government costs over a period of time.

ORGANIZATION OF THIS SECTION

Following, are the major fiscal policies currently applied to the Public Service Programs (Operating Budget) and Financial Management of the City of Casa Grande. Numerous other fiscal policies that relate to particular programs or issues are not included here, but are believed to be consistent with the governing principles expressed below:

The presentation of fiscal policies is in the following order:

Policies for fiscal control
Policies for debt management
Policies for governmental management
Policies for revenues and program funding
The framework for fiscal policy

POLICIES FOR FISCAL CONTROL

Balanced Budget - It is fiscal policy of the City of Casa Grande to balance the budget. The total of proposed expenditures shall not exceed the total of estimated income and fund balances. No deficit may be planned or incurred.

POLICIES FOR FISCAL CONTROL (continued)

Budgetary Control - The City of Casa Grande will exercise budgetary control (maximum spending authority) with the City Council's approval of appropriation authority within each department and special fund in four categories: Personnel Costs, Operating Expenses, Capital Outlay, and Debt Service.

Financial Management - The City of Casa Grande will manage and account for its Operating and Capital Budgets in accordance with Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB).

Accounting Method/Basis of Budgeting - The governmental and fiduciary fund types are budgeted and maintained using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded as received in cash, except for revenues, which are susceptible to accrual (i.e. when they are measurable and available). Measurable signifies that the amount of the transaction can be determined. Available signifies that the amount is collectable within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when liabilities are incurred except for:

- Interest expenses on general obligation debt, which is recorded on its due date.
- Prepaid expenses that are recorded and recognized as expenditures in the period benefited.
- Disbursements for inventory-type items which are considered expenditures at the time of purchase.
- Inter-fund transactions, which are recorded on the accrual basis.
- Significant revenues which are susceptible to accrual are:
  Federal and state grants to the extent that revenues are recorded as eligible expenses incurred.
  Sales and Property tax receivable within approximately sixty days of the end of a fiscal year.

Enterprise Funds (Golf Course, Wastewater and Sanitation) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, wastewater user fees are recognized as revenue when service is provided).

In all cases if the goods and/or services are not received by the end of the fiscal year, the encumbrances will automatically lapse.

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the city prepares its budget with the following exceptions.

a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).

b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a Budget basis.

c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.

d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report (CAFR) shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes.

POLICIES FOR FISCAL CONTROL (continued)

Internal Accounting Controls - The City of Casa Grande will develop and manage its accounting system to provide reasonable assurance regarding:

- The safeguarding of assets against loss from unauthorized use or disposition.
- The reliability of financial records for preparing financial statements and maintaining accountability for assets.
- "Reasonable assurance" which recognizes that:
  The cost of a control should not exceed the benefits likely to be derived.
  The evaluation of costs and benefits required and judgments by management.

Audits - The City will ensure the conduct of timely, effective, and periodic audit coverage of all financial records and actions of the City of Casa Grande, its officials, and employees in compliance with local, State, and Federal law.

POLICIES FOR EXPENDITURES AND ALLOCATION OF COSTS

Content of Budgets - The City of Casa Grande will include in the Operating Budget, all programs and facilities not specifically eligible for inclusion in the Capital Improvement Program. The Operating Budget displays current revenue appropriations for projects in the Capital Improvements Program as appropriate.

Expenditure Growth - The Arizona Revised Statutes (A.R.S.) requires that the City Council annually adopt and review spending affordability guidelines for the Capital and Operating Budgets, including guidelines for the aggregate Capital and aggregate Operating Budgets. The aggregate Operating budget excludes Operating Budgets for enterprise funds and grants. The Arizona Revised Statues requires that the City Council set expenditure limits for each agency as well as for the total in order to provide more effective guidance to the agencies in the preparation of their budget requests. Any aggregate budget that exceeds the guidelines then, in effect, requires the approval through affirmative vote of seven Council members.

Allocation of Costs - The City of Casa Grande will balance the financial burden of programs and facilities as fairly as possible, between the general taxpayers and those who benefit directly, recognizing the common good that flows from many public expenditures, the inability of some citizens to pay the full costs of certain benefits, and the difficulty of measuring the relationship between public costs and public or private benefits of some services.

Expenditure Reduction - The City of Casa Grande will seek expenditure reductions whenever possible through efficiencies, reorganization of services, and through the reduction or elimination of programs, policies, and practices which have outlived their usefulness. The City will seek inter-agency opportunities to improve productivity.

Shared Provision of Service - The City of Casa Grande will encourage, through matching grants, subsidies, and other funding assistance, the participation of private organizations in the provision of desirable public services when public objectives can be more effectively met through private activity and expertise and where permitted by law.

Public Investment in Infrastructure - The City of Casa Grande will, within available funds, plan and budget for those facilities and infrastructure necessary to support its economy and those public programs determined to be necessary for the quality of life desired by its citizens.

Cost Avoidance - The City of Casa Grande will, within available funds, consider early investment in equipment, land, facilities, and other expenditure actions in the present to reduce or avoid costs in the future.

POLICIES FOR EXPENDITURES AND ALLOCATION OF COSTS (continued)

Procurement - The City of Casa Grande will purchase, directly or indirectly, through a bid process in which whoever is the lowest bidder that will sufficiently grant the standard set by the City will be awarded the purchase, except when an alternative method of procurement is specifically authorized by law.

Use of Restricted Funds - In order to align costs with designated resources for specific programs or services, the City of Casa Grande will, whenever possible, charge expenses against a restricted revenue source prior to using general funds.

POLICIES FOR DEBT MANAGEMENT

Debt Management - The City of Casa Grande will minimize debt service costs through the judicious use of available debt instruments, consistent with the desire of maintaining stable current tax rates and distributing the costs of certain long-lived facilities among all users, present and future.

Debt Incurred - The City of Casa Grande will limit the amount of new general obligation debt it will plan for and issue in any six-year period to that which can be fully supported by its revenues under conservative fiscal and economic projections, and which will reasonably assure retention of the City's highest credit rating in national debt markets. Capital Improvements Program's expenditures, funded by the City of Casa Grande's General Obligation bonds and Parks, are subject to spending affordability limits set by the City of Casa Grande's Council.

Revenue Bonds - Debt may be incurred based on the pledge of particular revenues to its repayment, in contrast to general obligation debt, which pledges general tax revenues. Revenue-based debt carries a higher interest rate, but allows the financing of projects, which would otherwise claim part of the limited general obligation bond capacity.

Bond Anticipation Notes - The City of Casa Grande will use short-term, interim financing techniques such as variable rate notes and commercial paper. Short-term financing is used only as an interim financing technique for the Capital Budget. Short-term financing is converted annually to long-term debt, thereby preserving the short-term status of these borrowing programs. This technique preserves working capital for use in funding the Operating Budget. It also provides flexibility with regard to the timing and the funding of capital expenditures.

Current Revenue Funding - The City of Casa Grande will make use of available current revenues for pay-as-you-go funding of the CIP as a means of reducing the costs of debt service. When revenue levels permit, priority will be given to inclusion within annual budgets of additional cash payments for infrastructure over the amount of current revenues specifically designated to non-debt eligible capital projects. This is commonly referred to as "PAYGO" (pay-as-you-go) financing.

POLICIES FOR GOVERNMENTAL MANAGEMENT

Productivity - The City of Casa Grande will seek continuous improvement in the productivity of the City's programs in terms of quantity and quality of services relative to resources expended, through all possible strategies.

Employee Involvement - The City of Casa Grande will actively encourage and make use of the experience and expertise of its workforce toward optimum program effectiveness and cost-efficiency of public service delivery through training, teamwork, employee empowerment, and other precepts of quality management.

POLICIES FOR GOVERNMENTAL MANAGEMENT (continued)

Intergovernmental Program Efforts - The City of Casa Grande will seek program efficiencies and cost savings through cooperative agreements and joint program efforts with other City agencies, municipalities, regional organizations, and the State and Federal governments.

Risk Management - The City of Casa Grande will control its exposure to financial loss through a combination of commercial and self-insurance. The City will self-insure against all but highest cost risks and will aggressively control its future exposure through a risk management program that allocates premium shares among agencies based on loss history.

Employee Compensation - The City of Casa Grande will seek to provide compensation (pay plus employee benefits) that is: comparable to jobs in the private sector, comparable among similar jobs in several Cities and agencies, and comparable between employees in collective bargaining units and those outside such units.

The Government will act to contain the growth of compensation through organizational efficiencies within its departments and agencies, management efficiencies within its operations and service delivery, and productivity improvements within its workforce.

Pension Funds - The City of Casa Grande will assure the security of benefits for current and future retirees and the solvency of the Employee Retirement System. The City will provide for the judicious management and investment of the fund's assets through the Board of Investment Trustees and strive to increase the funding ratio of assets to accrued liability.

Surplus Property - The City of Casa Grande will maximize the residual value of land parcels or buildings declared excess to current public needs through efforts at public reuse, lease to appropriate private organizations, or sale toward returning them to the tax base of the City of Casa Grande. Disposition of goods which have become obsolete, unusable, or a surplus to the needs of the City of Casa Grande will be made through bid, auction, or other lawful method to the purchaser offering the highest price except under circumstances as specified by law.

Fiscal Impact Reviews - The City of Casa Grande will review proposed local and State legislation toward specific findings and recommendations relative to financial and budgetary impacts and any continuing and potential long-term effects on the operations of government.

Economic Impact Statements - Where applicable, the City of Casa Grande will review proposed local and State legislation toward specific findings and recommendations relative to economic impacts for any continuing and potential long-term effects on the economic well being of the City of Casa Grande.

Resource Management - The City of Casa Grande will seek continued improvement in its budgetary and financial management capacity in order to achieve the best possible decisions on resource allocation and the most effective use of budgeted resources.

POLICIES FOR REVENUES AND PROGRAM FUNDING

Diversification of Revenues - The City of Casa Grande will establish the broadest base of revenues and seek alternative revenues to fund its programs and services, in order to:

- Decrease reliance on general taxation for discretionary but desirable programs and services and rely more on fees and charges.

POLICIES FOR REVENUES AND PROGRAM FUNDING (continued)

- Decrease the vulnerability of programs and service to reductions in tax revenues as a result of economic fluctuations.
- Increase the level of self-support for new program initiatives and enhancements.

Revenue Projections - The City of Casa Grande will estimate revenues in a realistic and conservative manner in order to minimize the risk of a revenue shortfall.

Property Tax - The City will, to the fullest extent possible, establish property tax rates in such a way as to:

- Limit annual levies against individual properties so that tax revenues are held at or below the rate of inflation.
- Avoid wide annual fluctuations in property tax revenue as economic and fiscal conditions change.
- Fully and equitably obtain revenues from new construction and changes in land or property use.

Special Funds - The revenues and expenditures of special districts are accounted for in special revenue funds. As a general principle, these special funds pay an overhead charge to the General Fund to cover the management and support services provided by General Fund departments to the special fund programs.

When the fund balances of special funds grow to exceed mandated or otherwise appropriate levels relative to district public purposes, the City of Casa Grande may consider transferring part of the fund balance to support other programs.

Enterprise Funds - The City of Casa Grande will, through pricing, inventory control, and other management practices, ensure appropriate fund balances for its enterprise funds while obtaining full cost-recovery for direct and indirect government support, as well as optimal levels of revenue transfer for General Fund purposes.

Intergovernmental Revenues - The City of Casa Grande will aggressively seek a fair share of available State and Federal financial support unless conditions attached to that assistance are contrary to the City of Casa Grande's interest. Where possible, Federal or State funding for the full cost of the program will be requested, including any indirect costs of administering a grant-funded program. For reasons of fiscal prudence, the City of Casa Grande does no solicit grants, which will require an undeclared fiscal commitment beyond the term of the grant.

Cash Management and Investments - The objective of the City of Casa Grande's aggressive cash management and investment program is to achieve maximum financial return on available funds while assuring a high level of safety. Cash will be pooled and invested on a daily basis reflecting the investment objective priorities of capital preservation, liquidity, and yield.

Contingencies - The City of Casa Grande will budget a contingent fund in the General Fund account depending on the amount of money left available after appropriating it to different departments. The purpose of which is to provide sufficient funds for unanticipated revenue shortfalls or unexpected expenditure emergencies.

FRAMEWORK FOR FISCAL POLICY

Legal Framework - Fiscal policy is developed and amended as necessary according to:

- Federal law and State of Arizona regulation.
- City of Casa Grande law and regulation

FRAMEWORK FOR FISCAL POLICY

Fiscal Planning Projections and Assumptions - Various trends and economic indicators are projected and analyzed for their impacts on City programs and services and for their impact on fiscal policy as applied to annual Operating Budgets. Among these are:

- Inflation, as measured by change in the Consumer Price Index (CPI) of future costs of government goods and services, including anticipated wage and salary adjustments. The CPI change also specifies the increase in property tax revenue.
- Growth of population and jobs, which are principal indicators of requirements for new or expanded programs and services.
- Demographic change in the numbers or location within the City of Casa Grande of specific age groups or other special groups, which provides an indication of the requirements and costs of various government services and programs.
- The assessable property tax base of the City of Casa Grande, which is the principal indicator of anticipated property tax collections, is one of the major sources of general revenues.
- Personal income earned by the City of Casa Grande residents, which is a principal basis for projecting income tax revenues as one of the City's major revenues sources, as well as being a basis for determining income eligibility status for certain government programs.
- Employment, unemployment rates, and job growth within the City of Casa Grande, are indicators of personal income growth as a revenue source, as well as being indicators of various service or program needs, such as day care or public welfare assistance.

Generally Accepted Accounting Principles (GAAP) - The application of fiscal policy in the financial management of annual operating expenditures must be in conformity with GAAP standards. This involves the separate identifications of, and accounting for, the various operating funds, adherence to required procedures such as transfers between funds and agencies, and regular audits of general City operations and special financial transactions such as the disbursement of Federal grants.

Credit Markets and Credit Reviews - The City of Casa Grande's ability to borrow cost-effectively depends upon its credit standing as assessed by major credit rating agencies. While key aspects of maintaining the highest credit ratings are related to the management of the City of Casa Grande's Capital Improvements Program (CIP), others are directly applicable to the annual Operating Budgets:

- Maintenance of positive fund balances (reserves) to ensure continued City of Casa Grande liquidity for debt repayment.
- Assurance through the City of Casa Grande law and practice of an absolute commitment to timely repayment of debt and other obligations.

Intergovernmental Agreements - State agencies sharing various social service programs and participation in various grant and loan programs:

- Federal agencies to obtain support to meet mutual program objectives through programs such as the Community Development Block Grant.

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CAPITAL IMPROVEMENTS PROGRAM

"CAPITAL IMPROVEMENTS PROGRAM (CIP)"

For the purposes of this budget, a capital expenditure is one that results in the acquisition or addition to the government's general fixed assets. These assets have a useful life of more than one year. Capital expenditures that are $10,000 or more are included in the Capital Improvements Program and are located in the Capital Outlay summary. Capital expenditures that are less than $10,000 are considered Operating Capital and are located on the Operating Capital Summary.

Capital Improvements Program Investment

Motivated by budget reforms and the development of the Capital Improvements Program, the City has taken a look at how capital planning is done and how investment decisions are made, and has begun the development of processes that allows the City to be more strategic in making its investments.

Benefits from improving capital planning and investment decision making include meeting requirements and implementing the Capital Improvements Program, making the City's capital investment planning more responsive to community needs, improving the City's capital management and decision making, creating a more understandable and strong investment decision making process, improving linkages between capital investments and the City's long-term vision and goals, and building citizen's confidence by making more efficient use of City resources.

The Guiding Principles of the Capital Improvements Program

A Focus on Outcomes: This requires that project decision be linked to the City's long-term goals. This necessitates clearly defining goals, having the capability to track capital expenditures, and being capable of measuring how and to what extent the City's capital spending is helping to achieve these goals.

A Comprehensive Process: Capital spending requires thorough preparation such as standard information and evaluation criteria and a thorough analysis of potential investments: Consideration of project options, with a clear statement of the financial implications of each choices; costs, benefits, and trade-offs of options related to policy priorities; short, medium, and long-range capital plans linked by city's strategic plan and improved coordination across entire departments.

Standard Criteria for Evaluating Alternative Investments: Strategic capital planning uses standard criteria for evaluating alternative investments that maintains the Capital Plan's four core values: economic opportunity and security, social equity, and community, as well as the values of fiscal responsibility and consistency with the City's strategy.

Efficient Investment: The key to capital planning is maximizing the positive impacts of investments in relation to their costs. Also important is optimizing the leveraging of non-City resources toward achieving desired outcomes.

Incorporation of Strategic Capital Improvements Program Principles in the City's Culture and Behavior: For strategic capital investment planning to succeed, the organizations and individuals involved in capital planning must incorporate this thinking into their attitudes and behavior. This is encouraged and actively promoted through communication; education, community input, and active involvement in development of the strategic capital improvement plan process.

Capital Investment Policies: Capital Investment Policies are intended to provide a clear and concise articulation of the City's policy directions for its capital investments. They will guide the future development of department capital plans and the capital facilities element of city-wide plans.

CAPITAL IMPROVEMENT PROGRAM PROCESS

This document was produced by the Capital Improvement Program Committee, comprised of Council Members and selected Departmental Staff. There has been a need for a forum other than the annual budget process to discuss, evaluate, and prioritize requested capital projects. The CIP is a major component in forming a 'consensus-based' budget process and is a necessary function when implementing the Casa Grande Strategic Agenda.

CIP POLICY & PROCEDURE ISSUES

CIP POLICIES

The City worked toward the creation of a fully funded CIP with a target date of year 2012 for total implementation. This means that by the year 2012, any project/program included in the CIP will already have the necessary funds identified and earmarked for the budget year in which the project is to be implemented.

If a project/program is not begun in the year in which it is funded or authorized, it will remain in the CIP unless there is a specific decision to remove it by the City manager; however, the existence of extenuating circumstances will be monitored as a part of the project/program evaluation.

Only project/programs that are in excess of $10,000 shall be considered for inclusion in the CIP.

The CIP should be managed by the City Manager. The CIP Committee should provide the City Manager with recommendations as to the merits of various projects/programs; however, s/he should be responsible for the final decision as to what does or does not qualify for inclusion in the CIP, as well as evaluating the performance of the CIP's elements. The City Council should then "adopt" the CIP elements that are to be funded for the next fiscal year.

The CIP should be a "floating" five-year process: in other words, each year the City should consider projects/programs for the fifth year of the CIP.

CIP projects and programs that involve enterprise funds or grant funds shall be evaluated and weighed as if they were General Fund Projects/Programs. Only grant projects that involve local funding to match the grant monies shall be considered for the CIP — one element of consideration of these projects/programs will be their one-time or on-going nature.

CIP PROCEDURES

In order to ensure the widest possible acceptance of the CIP, the following procedure should be adopted:

After the City Manager has made the final determination as to the projects/programs for inclusion in the CIP, s/he will announce the completion of the CIP process to the City Council under "Reports By Officer" in a formal Council meeting;

The City Manager will present each member of the City Council with a copy of the CIP in a one-on-one setting for a personal briefing;

A special media release/campaign will be undertaken with examples of the projects/programs to be adopted;

The CIP will be publicly presented and discussed in a special City Council study session;

A public hearing will then be held to accept public input on the projects/programs for inclusion in the CIP;

The City Council will then formally adopt the CIP (or the fifth year component of the CIP) in a regular meeting of the Council.

CAPITAL IMPROVEMENTS PROGRAM

The 2008-2009 Capital Improvements Program was adopted by the City Council "in concept" for inclusion into the Annual Budget as a planning tool to predetermine capital needs. Projects included in the CIP will form the basis for appropriations in the FY 2008-2009 budget. Some capital improvements and capital spending such as the replacement of equipment and vehicles will have a short-term affect on the city's operating budget. Others, such as the city's upcoming expansion of the wastewater treatment plant, will affect the city's operating budget for many years.

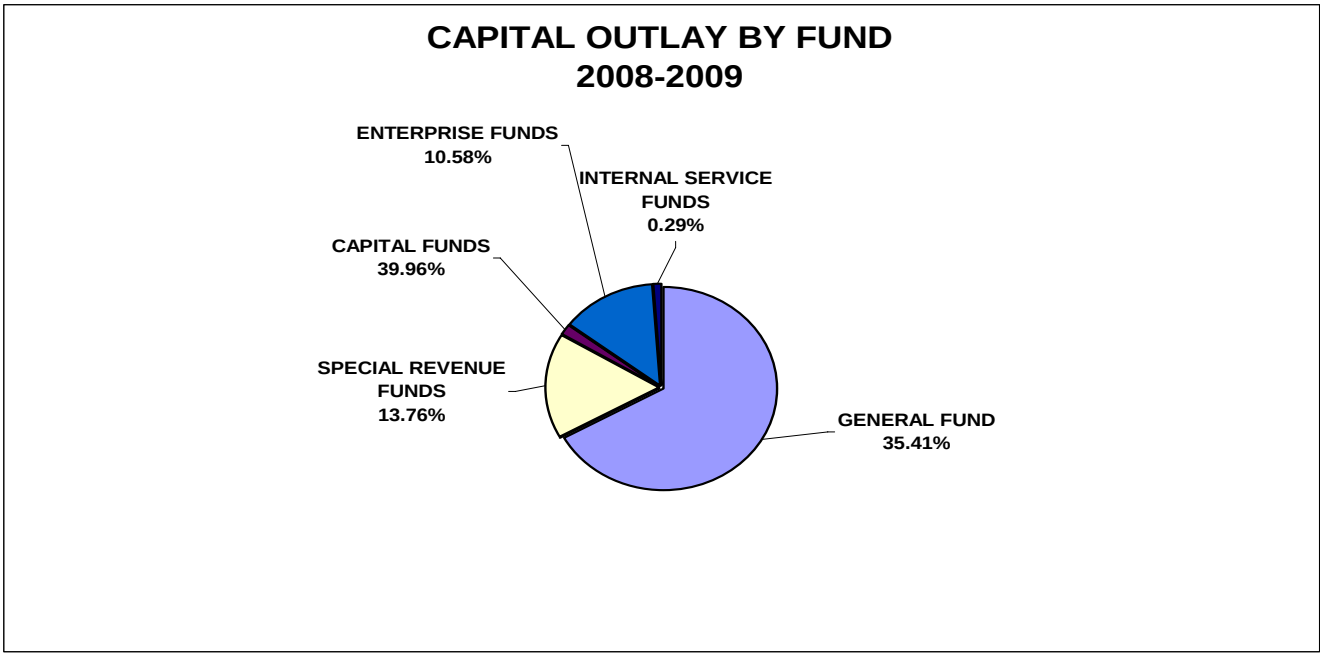
The following pages will describe if and to what extent major capital improvements or spending will impact the city's current and future operating budgets.

NON-ROUTINE CAPITAL EXPENDITURES

Non-routine capital expenditures are those projects that do not regularly occur in the budget, and/or have a significant impact on the operating budget. The non-routine capital expenditure project for the 2008-2009 budget is the Downtown Street Renovation Project. The Downtown Street Renovation Project, which began in 2006-2007, is budgeted at $2,300,000 in the Special Revenue Streets Fund and will continue into next fiscal year with a total cost of nearly $6,000,000. Its completion will significantly enhance traffic flow and drainage in the area affecting both economic development opportunities and the useful life of the streets.

CAPITAL OUTLAY SUMMARY
FISCAL YEARS 2008-2013

FUND TYPE	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
GENERAL FUND	$46,341,100	$19,095,950	$30,076,950	$7,229,050	$18,028,450
SPECIAL REVENUE FUNDS	11,665,962	15,117,100	3,273,069	1,059,040	1,334,600
CAPITAL FUNDS	1,200,000	-	-	-	-
ENTERPRISE FUNDS	9,346,400	22,372,000	29,986,000	1,676,000	8,636,500
INTERNAL SERVICE FUNDS	807,000	270,000	-	200,000	-
ALL FUNDS	**$69,360,462**	**$56,855,050**	**$63,336,019**	**$10,164,090**	**$27,999,550**



Summary of Increased Operaing Costs (Net of Revenues)

	Fiscal Years				
	2009	2010	2011	2012	2013
General Fund	$179,800	$276,000	$320,600	$172,600	$449,600
Special Revenues Funds	65,400	121,600	129,600	135,900	144,400
Enterprise Funds	26,600	79,600	91,300	98,800	103,100
Internal Services Fund	0	700	700	700	700
ALL FUNDS	**$271,800**	**$477,900**	**$542,200**	**$408,000**	**$697,800**

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CAPITAL OUTLAY SCHEDULE
FISCAL YEARS 2008 - 2013

Department	Project	2008-09	2009-10	2010-11	2011-12	2012-13
General Fund						
City Court	Recording System Replacement	0	0	0	12,000	0
City Court	Video/Arraignment Phone	0	0	0	0	20,000
City Court	Security Equipment	0	0	0	25,000	0
City Clerk	Agenda Management Program	35,000	0	0	0	0
City Clerk	Imaging System	42,000	0	0	0	0
Finance	Security Project	10,000	0	0	0	0
Finance	Accounting/Utility Software	200,000	0	0	0	0
Information Technology	IT Vehicle	0	20,000	0	0	0
Information Technology	GIS Hardware	25,000	10,000	10,000	0	0
Information Technology	Disaster Prevention	100,000	50,000	0	0	0
Information Technology	Disaster Prevention	150,000	100,000	0	0	0
Information Technology	GIS Project	200,000	200,000	100,000	0	0
Information Technology	New Police Frequency and Radio System	53,000	0	0	0	0
Information Technology	Network Enhancements	24,400	0	0	0	0
Information Technology	Printer Replacement Program	20,000	20,000	15,000	15,000	15,000
Information Technology	Server Replacement Program	25,000	25,000	25,000	15,000	15,000
Information Technology	Server Replacement	36,000	37,200	41,300	0	0
Information Technology	Computer Upgrades	50,500	58,000	60,000	0	0
Information Technology	Network Devices Replacement	55,000	30,000	50,000	55,000	60,000
Information Technology	Workstation Replacement Program	60,000	60,000	75,000	75,000	75,000
Information Technology	Laptop Replacement Program	75,000	75,000	85,000	90,000	90,000
Administrative Services	TV Broadcast Equipment	25,000	0	0	0	0
Administrative Services	TV Studio Construction	0	35,000	0	0	0
Administrative Services	PIO Remote Vehicle & Equipment	0	0	45,000	0	0
Administrative Services	Replace Multizone Video Server Unit	0	0	0	10,000	0
Library	RFID Upgrade: Main Library	80,000	0	0	0	0
Library	Library Technology Wing: Main Library	0	0	1,000,000	0	0
Library	Joint Use Public/School Library Facility	3,048,000	0	0	0	0
Library	Replace Public Access Computers Main Library	0	0	38,000	0	0
Public Works Operations	Three Drywells	0	14,000	0	0	0
Public Works Operations	Chip Seal Alleys	80,000	80,000	80,000	0	0
Facilities Maintenance	New Ford Van	21,000	0	0	0	0
Facilities Maintenance	New Rider Sweeper/Scrubber	0	29,000	0	0	0
Facilities Maintenance	Peart Center Security Fencing	30,000	0	0	0	0
Facilities Maintenance	Asphalt Seal Applicator	36,000	0	0	0	0
Facilities Maintenance	HVAC Contingency	15,000	15,000	15,000	15,000	15,000
Facilities Maintenance	Fire Station 503 Heatpump Replacements	20,000	0	0	0	0
Facilities Maintenance	Replace Window Frames (Peart Center)	20,000	0	0	0	0
Facilities Maintenance	Police Department VCT Flooring Replacement	22,000	0	0	0	0
Facilities Maintenance	City Hall Exterior Doors Replacement	0	40,000	0	0	0
Facilities Maintenance	Library Renovation: Main Library	0	0	65,000	0	0
Facilities Maintenance	Replace HVAC Unit: Main Library	0	0	75,000	0	0
Facilities Maintenance	Parking Lot Sealing and Striping	30,000	30,000	30,000	30,000	30,000
Engineering	1/2 Ton Inspector Pickup	22,500	0	0	0	0
Engineering	SUV	27,500	0	0	0	0
Engineering	GIS Upgrades	10,000	10,000	10,000	10,000	10,000
Animal Control	Incinerator	0	50,000	0	0	0
Senior Recreation	Computer Lab	18,000	0	0	0	0
Senior Recreation	Remodel of kitchen at Senior Center	0	100,000	0	0	0
Parks	New Mower	0	0	18,000	0	0
Parks	Ivy Park Improvements	24,000	0	0	0	0
Parks	West Side Youth Center	0	25,000	0	0	0
Parks	Park Signs	16,000	10,000	0	0	0
Parks	Mountain View Park Improvements	0	26,000	0	0	0
Parks	1/2 Pickup Truck	27,500	0	0	0	0
Parks	Forklift	0	28,000	0	0	0
Parks	Park Signs	16,000	16,000	0	0	0
Parks	Dump Truck	37,000	0	0	0	0
Parks	New Trash Containers	10,000	11,000	12,000	12,000	0
Parks	Backhoe	0	0	50,000	0	0
Parks	New Ramada at North Mountain Park	50,000	0	0	0	0
Parks	New Dog Park	60,000	0	0	0	0
Parks	One Ton Garbage Truck	80,000	0	0	0	0
Parks	Christmas Decorations	25,000	20,000	25,000	10,000	10,000
Parks	Restroom at Peart Park	115,000	0	0	0	0

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CAPITAL OUTLAY SCHEDULE
FISCAL YEARS 2008 - 2013

Department	Project	2008-09	2009-10	2010-11	2011-12	2012-13
General Fund						
Parks	Maintenance Storage Building	59,000	59,000	0	0	0
Parks	Bicycle Park	0	125,000	0	0	0
Parks	Restrooms at Dave White Park	130,000	0	0	0	0
Parks	Pump Station at Dave White Park	140,000	0	0	0	0
Parks	Bucket/Boom Truck	0	0	0	0	145,000
Parks	Sport Courts & Ramadas	28,000	29,000	30,000	30,000	30,000
Parks	Santa Cruz Linear Wash	0	150,000	0	0	0
Parks	Sport Courts & Ramadas	29,000	30,000	30,000	30,000	32,000
Parks	Restrooms at Ed Hooper Rodeo Park/Dog Park	180,000	0	0	0	0
Parks	Rodeo Grounds Improvements	200,000	0	0	0	0
Parks	Maintenance Shop Building	0	0	25,000	200,000	0
Parks	Evergreen Irrigation	30,000	68,000	68,000	68,000	0
Parks	CG Mountain Trails Development	0	400,000	0	0	0
Parks	Trail System Development (Miscellaneous)	50,000	50,000	100,000	100,000	100,000
Parks	Trail System Development (Miscellaneous)	50,000	100,000	100,000	100,000	100,000
Parks	Land Acq/Dev Dave White Park	1,200,000	0	0	0	0
Parks	Land Acq/Dave White Park	1,500,000	0	0	0	0
Parks	Renovate Dave White Park	0	200,000	1,000,000	1,000,000	0
Parks	Land Acquisition; West	0	3,000,000	1,000,000	0	0
Parks	Reg. Park Land Acq/Dev	0	3,750,000	0	1,500,000	1,500,000
Parks	Regional Park Land Acquisition, Design & Dev.	2,500,000	400,000	2,000,000	2,000,000	0
Parks	Flail Mower with Broom Attachments	0	18,000	0	0	0
Parks	Sports Field Light Bulb Replacement	0	0	0	0	20,000
Parks	Historic Downtown Landscaping	0	20,000	0	0	0
Parks	Kiwanis Field	30,000	0	0	0	0
Parks	Dredge Dave White Park Lake	0	37,000	0	0	0
Parks	Concrete Paths	0	48,000	0	0	0
Parks	Park System Improvements	10,000	12,000	12,000	13,000	13,000
Parks	Reroof Ramadas with Metal	12,000	13,000	14,000	14,000	15,000
Parks	Irrigation Controller Upgrades	12,000	14,000	14,000	15,000	17,000
Parks	Resurface Tennis Courts	25,000	0	25,000	0	25,000
Parks	Christmas Decorations	25,000	25,000	10,000	10,000	12,000
Parks	Playground Equipment Replacement	62,000	12,000	13,000	14,000	15,000
Parks	Lighting at Kiwanis Park	120,000	0	0	0	0
Parks	Evergreen Irrigation	75,000	75,000	75,000	75,000	90,000
Parks	Parking Lot Improvements	205,000	170,000	90,000	50,000	40,000
Recreation Programs	Hosted Internet Registration	15,000	0	0	0	0
Teen Recreation	Len Colla Renovation	75,000	1,500,000	0	0	0
Aquatics	Splash Pad for Park	0	35,000	300,000	0	0
Aquatics	Deck Replacement	90,000	0	0	0	0
General Recreation	Indoor/Outdoor Stage	18,000	0	0	0	0
General Recreation	Point of Sale System (9)	0	25,000	30,000	0	0
General Recreation	Showmobile	0	101,000	0	0	0
General Recreation	Renovate 10th St. Lock Room	0	20,000	200,000	0	0
General Recreation	Multi - Purpose Building	0	0	0	750,000	7,500,000
General Recreation	Community Recreation/Aquatics Facility	0	1,500,000	15,000,000	0	0
Police	Video Surveillance Imaging System	11,000	0	0	0	0
Police	Evidence Storage Ventilation	12,000	0	0	0	0
Police	Drug Detection Canine	0	12,000	0	0	0
Police	Portable GPS Tracking Unit	13,000	0	0	0	0
Police	Mobile Data Computers for Motor Officers	13,000	0	0	0	0
Police	Looking Glass Address	14,300	0	0	0	0
Police	Police Bicycles	13,600	1,360	1,360	1,360	1,360
Police	Portable Crime Scene Light System	17,000	850	850	850	850
Police	Patrol Motorcycle	23,000	0	0	0	0
Police	Patrol Motorcycle	0	23,000	0	0	0
Police	Patrol Carbines	25,000	0	0	0	0
Police	Administrative Vehicle	0	25,000	0	0	0
Police	Volunteer Program Pickup	16,000	2,285	2,285	2,285	2,285
Police	Digital Voice Recorder	32,750	0	0	0	0
Police	Volunteer Program Car	24,000	3,430	3,430	3,430	3,430
Police	Looking Glass for Crimes Records Management	17,900	0	0	20,000	0
Police	Special Operations Sergeant Vehicle	25,000	3,575	3,575	3,575	3,575
Police	Public Safety Communications Center Vehicle	44,000	0	0	0	0
Police	Relocation of Radio Equipment	50,000	0	0	0	0

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CAPITAL OUTLAY SCHEDULE
FISCAL YEARS 2008 - 2013

Department	Project	2008-09	2009-10	2010-11	2011-12	2012-13
General Fund						
Police	Automated Citation System	0	75,000	0	0	0
Police	Two Patrol Sedans	90,000	0	0	0	0
Police	Community Connect Automatic Vehicle Locator	120,000	19,000	0	0	0
Police	Patrol Vehicle Sedans, Three (3)	150,000	0	0	0	0
Police	Mobile Command Post	0	0	150,000	0	0
Police	Armored Rescue Vehicle	150,000	0	0	0	0
Police	Surveillance Van	0	0	150,000	15,000	15,000
Police	Drug Unit Vehicles	120,000	17,150	17,150	17,150	17,150
Police	Add (2) New Satellite Receiver Locations	196,000	0	0	0	0
Police	Livescan Fingerprint System	150,000	15,000	15,000	15,000	15,000
Police	Helicopter Lease Program	0	0	0	0	232,500
Police	Radio Receiver (voter) Sites	110,000	116,000	124,000	132,000	0
Police	Building Design	800,000	0	0	0	0
Police	Assigned Patrol Vehicles (8)	400,000	400,000	400,000	0	0
Police	700 MHz Radio System	0	0	0	0	1,800,000
Police	New Public Safety Facility	23,500,000	0	1,000,000	0	0
Police	All-Terrain Vehicles Replacement	2,400	2,400	2,400	2,400	2,400
Police	Compound Security Cameras	16,500	0	0	0	0
Police	Bulletproof Vests Replacement	5,000	5,000	5,000	5,000	5,000
Police	Firearms Replacement	3,000	3,000	3,000	6,000	10,000
Police	Mobile Office Building	27,000	0	0	0	0
Police	Portable Radios Replacement	10,000	3,000	3,000	3,000	10,000
Police	Reverse 911	40,000	0	0	0	0
Police	Replace Generator	42,000	0	0	0	0
Police	Tasers Replacement	5,000	7,500	10,000	15,000	25,000
Police	Electrical Improvements	175,000	0	0	0	0
Fire Department	SCBA Frame & Intergraded Pass Alarm Upgrade	12,000	0	0	0	0
Fire Department	Minitor Pagers	14,000	0	0	0	0
Fire Department	Opticom Emitters	17,000	0	0	0	0
Fire Department	FEMA Grant Match 10%	26,500	0	0	0	0
Fire Department	Telestaff Software	32,000	0	0	0	0
Fire Department	Fire Chief Vehicle	35,000	0	0	0	0
Fire Department	Station 502 Improvement	0	40,000	0	0	0
Fire Department	Thermal Imaging Camera	0	12,000	13,000	0	15,000
Fire Department	Battalion Chief Vehicle	43,000	0	0	0	0
Fire Department	Monitor-Defib. LP-12	16,000	0	16,500	17,000	0
Fire Department	Engine Company Computer Tablets	24,000	0	12,500	0	14,500
Fire Department	Training Facility Improvement	30,000	0	0	25,000	0
Fire Department	Fire Inspector Vehicle	23,000	0	0	36,500	0
Fire Department	Fire Dispatch Radio System at 501	60,000	0	0	0	0
Fire Department	Thermal Imaging Camera	35,000	18,000	0	19,000	0
Fire Department	Video Conference - Training Personnel	44,000	11,500	12,000	0	13,000
Fire Department	Equipment for New Pumper 504	120,000	0	0	0	0
Fire Department	Monitor Defibrillator Upgrades	38,750	26,200	27,600	29,000	30,400
Fire Department	Equipment for New Bronto Platform	175,000	0	0	0	0
Fire Department	Intersection Pre-Emption System Public Safety	280,000	0	0	0	0
Fire Department	Water Tender & Equipment	330,000	0	0	0	0
Fire Department	Pumper Station 504	375,000	0	0	0	0
Fire Department	Pumper Station 505	0	600,000	0	0	0
Fire Department	Pumper Station 506	0	0	650,000	0	0
Fire Department	Fire Station 501 Improvements	750,000	0	0	0	0
Fire Department	Pumper Station 507	0	0	0	0	750,000
Fire Department	Fire Station 504 Land & Construction	1,525,000	0	0	0	0
Fire Department	Station 505 Construction	0	3,500,000	0	0	0
Fire Department	Station 504 Construction	3,500,000	0	0	0	0
Fire Department	Station 506 Land Acquisition & Construction	0	420,000	4,000,000	0	0
Fire Department	Station 507 Land Acquisition & Construction	0	0	0	450,000	5,000,000
Fire Department	Breathing Apparatus - Replacement Category	15,000	0	0	0	0
Fire Department	Station 503 A/C Replacement	18,000	0	0	0	0
Fire Department	Replace Fire Prevention Van	0	0	25,000	0	0
Fire Department	Fire Fighting Hose	0	15,000	0	16,000	0
Fire Department	Firefighting Attack Hose	0	15,000	0	16,000	0
Fire Department	Fire Prevention Van	0	40,000	0	0	0
Fire Department	Station 501 Roof Replacement/Repair	40,000	0	0	0	0
Fire Department	5" LD Hose	12,500	0	13,500	0	14,500

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CAPITAL OUTLAY SCHEDULE
FISCAL YEARS 2008 - 2013

Department	Project	2008-09	2009-10	2010-11	2011-12	2012-13
General Fund						
Fire Department	Expedition Replacement Vehicle	43,000	0	0	0	0
Fire Department	5" LDH (large diameter supply line)	15,000	0	16,000	0	17,000
Fire Department	Replacement B-502	0	75,000	0	0	0
Fire Department	MDC Replacement - Replacement Category	16,000	16,500	17,000	17,500	18,000
Fire Department	MCT Replacement	16,500	17,000	17,500	18,000	18,500
Fire Department	SCOTT Self Contained Breathing Apparatus	200,000	0	0	0	0
Fire Department	Replacement E-503	0	345,000	0	0	0
Fire Department	Replacement E-501	0	0	355,000	0	0
Fire Department	Replacement Platform - Sutphen	0	0	950,000	0	0
TOTAL - GENERAL FUND		**46,341,100**	**19,095,950**	**30,076,950**	**7,229,050**	**18,028,450**
Street Maintenance						
Street Maintenance - HURF	Hydraulic Breaker Attachment	0	0	18,500	0	0
Street Maintenance - HURF	Forklift	0	0	20,000	0	0
Street Maintenance - HURF	Traffic Signal Network	0	25,000	0	0	0
Street Maintenance - HURF	Thermal Plastic Meltor	0	29,500	0	0	0
Street Maintenance - HURF	Kick Broom Sweeper	30,000	0	0	0	0
Street Maintenance - HURF	Vacuum Excavation Machine	0	0	36,469	0	0
Street Maintenance - HURF	Crack Seal Applicator	0	0	0	41,440	0
Street Maintenance - HURF	Compact Excavator	0	0	48,500	0	0
Street Maintenance - HURF	End Dump Trailer	0	0	52,000	0	0
Street Maintenance - HURF	Arrow Boards/Message Boards	64,362	0	0	0	0
Street Maintenance - HURF	Backhoe	0	0	0	0	67,000
Street Maintenance - HURF	Sign Truck	68,000	0	0	0	0
Street Maintenance - HURF	Tandem Dump Truck	0	120,000	0	0	0
Street Maintenance - HURF	Mower	120,000	0	0	0	0
Street Maintenance - HURF	Water Tanker Trailer	0	0	0	0	130,000
Street Maintenance - HURF	Signal Wireless Video Detection System	27,600	27,600	27,600	27,600	27,600
Street Maintenance - HURF	Lowboy Transport	0	150,000	0	0	0
Street Maintenance - HURF	Street Sweeper	0	0	0	0	170,000
Street Maintenance - HURF	Mobile Concrete Mixer and Truck	0	185,000	0	0	0
Street Maintenance - HURF	Additional Motor Grader	267,000	0	0	0	0
Street Maintenance - HURF	2 In Street Crosswalk Lighting Systems	60,000	60,000	60,000	60,000	60,000
Street Maintenance - HURF	Traffic Signals	120,000	120,000	120,000	0	0
Street Maintenance - HURF	New Various Traffic Signals	120,000	120,000	120,000	120,000	120,000
Street Maintenance - HURF	Street Maintenance	200,000	200,000	200,000	200,000	200,000
Street Maintenance - HURF	Emergency Traffic Signal Parts	32,000	0	0	0	0
Street Maintenance - HURF	Traffic Control Truck	0	0	0	0	40,000
Street Maintenance - HURF	Streets South Operations Center	250,000	0	0	0	0
Street Maintenance - HURF	Sign Machine	32,000	0	0	0	0
Street Maintenance - 1/2 Cent	Sierra St.	0	150,000	0	0	0
Street Maintenance - 1/2 Cent	Pueblo Dr.	800,000	0	0	0	0
Street Maintenance - 1/2 Cent	Doan St. - Phase III	100,000	0	0	0	0
Street Maintenance - 1/2 Cent	Bisnaga/Casa Grande	0	150,000	0	0	0
Street Maintenance - 1/2 Cent	Main Ave.	0	200,000	0	0	0
Street Maintenance - 1/2 Cent	Doan St. - PHASE II	0	350,000	0	0	0
Street Maintenance - 1/2 Cent	Earley Rd.	0	550,000	0	0	0
Street Maintenance - 1/2 Cent	Rodeo Rd.	0	600,000	0	0	0
Street Maintenance - 1/2 Cent	Henness Rd.	0	700,000	0	0	0
Street Maintenance - 1/2 Cent	Traffic Signals	150,000	155,000	155,000	160,000	170,000
Street Maintenance - 1/2 Cent	Hacienda Rd.	0	900,000	0	0	0
Street Maintenance - 1/2 Cent	Rodeo Rd. West	1,000,000	0	0	0	0
Street Maintenance - 1/2 Cent	Burris Rd. Design	1,000,000	0	0	0	0
Street Maintenance - 1/2 Cent	Local Street Reconstruction	250,000	250,000	250,000	350,000	350,000
Street Maintenance - 1/2 Cent	Cottonwood Lane	1,500,000	0	0	0	0
Street Maintenance - 1/2 Cent	McMurray Blvd.	0	1,500,000	0	0	0
Street Maintenance - 1/2 Cent	Kortsen Rd.	0	2,000,000	0	0	0
Street Maintenance - 1/2 Cent	Thornton Rd. - Phase I	2,000,000	0	0	0	0
Street Maintenance - 1/2 Cent	Thornton Rd. - Phase II	0	2,000,000	0	0	0
Street Maintenance - 1/2 Cent	McCartney Rd. - Phase I	0	2,500,000	0	0	0
Street Maintenance - 1/2 Cent	Downtown Street Renovation	2,300,000	2,000,000	2,000,000	0	0
TOTAL - STREET MAINTENANCE		**10,490,962**	**15,042,100**	**3,108,069**	**959,040**	**1,334,600**

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CAPITAL OUTLAY SCHEDULE
FISCAL YEARS 2008 - 2013

Department	Project	2008-09	2009-10	2010-11	2011-12	2012-13
Municipal Airport Fund						
Municipal Airport Fund	Airport Parking - Southeast	0	75,000	0	0	0
Municipal Airport Fund	Runway Extension - East	0	0	0	100,000	0
Municipal Airport Fund	Runway Extension - Design	0	0	165,000	0	0
Municipal Airport Fund	Airport Apron - South	250,000	0	0	0	0
Municipal Airport Fund	Airport Parking - South	250,000	0	0	0	0
Municipal Airport Fund	Airport Apron - West	650,000	0	0	0	0
TOTAL - MUNICIPAL GOLF COURSE FUND		**1,150,000**	**75,000**	**165,000**	**100,000**	**0**
Community Arts Fund						
Community Arts	Pinal Avenue Pillar Project	25,000	0	0	0	0
TOTAL - COMMUNITY ARTS FUND		**25,000**	**0**	**0**	**0**	**0**
Redevelopment Fund						
Administrative Services	Fidelity Title Building Improvements	300,000	0	0	0	0
Administrative Services	Auditorium Renovation	900,000	0	0	0	0
TOTAL - REDEVELOPMENT FUND		**1,200,000**	**0**	**0**	**0**	**0**
Municipal Golf Course Fund						
Municipal Golf Course	Bedknife Grinder	13,500	0	0	0	0
Municipal Golf Course	Two (2) Beverage Carts	15,000	0	0	0	0
Municipal Golf Course	Front Deck Mower	17,600	0	0	0	0
Municipal Golf Course	Top dresser/Fertilizer Utility Vehicle	23,000	0	0	0	0
Municipal Golf Course	Tee Mower	0	0	23,000	0	0
Municipal Golf Course	Driving Range Lights	110,000	0	0	0	0
Municipal Golf Course	Clubhouse Improvements	250,000	0	0	0	0
Municipal Golf Course	Irrigation Renovation	1,750,000	0	0	0	0
Municipal Golf Course	Sand Pro	0	11,000	0	0	0
Municipal Golf Course	Sand Pro	11,000	0	0	0	0
Municipal Golf Course	Top dresser	13,500	0	0	0	0
Municipal Golf Course	Gator Utility Vehicles (2)	0	0	0	15,000	0
Municipal Golf Course	Back 9 Station Filter	23,000	0	0	0	0
Municipal Golf Course	Spray Utility	24,500	0	0	0	0
Municipal Golf Course	Tractor	0	0	0	0	27,000
Municipal Golf Course	Front End Loader Tractor	0	30,000	0	0	0
Municipal Golf Course	Greens Aerifier	0	0	16,000	0	17,500
Municipal Golf Course	Greens Mowers (2)	21,300	22,000	0	0	0
Municipal Golf Course	Rough Mower	0	0	46,000	0	0
Municipal Golf Course	Tee Mower	0	24,000	25,000	0	0
Municipal Golf Course	Irrigation Renovation	17,000	17,000	17,000	0	0
Municipal Golf Course	Resurface Cart Paths	55,000	0	0	0	0
Municipal Golf Course	Golf Course Improvements	10,000	12,000	12,000	13,000	13,000
Municipal Golf Course	Fairway Mowers (1)	0	36,000	0	0	40,000
Municipal Golf Course	Fairway Mowers	36,000	0	0	40,000	0
Municipal Golf Course	Back 9 Pump Station	150,000	0	0	0	0
Municipal Golf Course	Golf Cart Replacement	70,000	40,000	41,000	43,000	0
Municipal Golf Course	Golf Cart Replacement	69,000	70,000	40,000	41,000	43,000
Municipal Golf Course	Irrigation Renovation	1,750,000	0	0	0	0
TOTAL - MUNICIPAL GOLF COURSE FUND		**4,429,400**	**262,000**	**220,000**	**152,000**	**140,500**
Wastewater Fund						
Wastewater Treatment	Biofilter Media Replacement	0	0	0	10,000	0
Wastewater Treatment	Tertiary Filter Media Replacement	0	0	0	12,000	0
Wastewater Treatment	New Pickup Truck	35,000	0	0	0	0
Wastewater Treatment	New Fork Lift	40,000	0	0	0	0
Wastewater Treatment	Influent Pump Rehabilitation	0	20,000	0	25,000	0
Wastewater Treatment	Grit Tank Replacement	0	0	0	0	70,000
Wastewater Treatment	Chlorine Scrubber Caustic Replacement	0	0	0	0	75,000
Wastewater Treatment	Update Master Plan	0	0	80,000	0	0
Wastewater Treatment	Dump Truck	0	0	100,000	0	0
Wastewater Treatment	Aeration Gear Drive Rehabilitation	0	0	0	0	100,000
Wastewater Treatment	New Water Truck	0	100,000	0	0	0
Wastewater Treatment	Effluent Pump Rehabilitation	25,000	30,000	30,000	30,000	35,000
Wastewater Treatment	Liftstation Rehabilitation	40,000	40,000	40,000	40,000	40,000
Wastewater Treatment	Manhole Rehabilitation	200,000	200,000	200,000	200,000	200,000
Wastewater Treatment	Land Acquisition	2,500,000	0	0	0	0
Wastewater Treatment	Santa Cruz Wash Sewer Construction	0	20,000,000	20,000,000	0	0
TOTAL - WASTEWATER FUND		**2,840,000**	**20,390,000**	**20,450,000**	**317,000**	**520,000**

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CAPITAL OUTLAY SCHEDULE
FISCAL YEARS 2008 - 2013

Department	Project	2008-09	2009-10	2010-11	2011-12	2012-13
Sanitation Fund						
Collections	New Wrangler Tractor	55,000	0	60,000	0	0
Collections	Add 6 Roll-off Containers	28,000	29,000	30,000	31,000	32,000
Collections	40 6 Yd Metal Refuse Cans	50,000	55,000	56,000	57,000	58,000
Collections	300 Gal. Trash Cans	74,000	73,000	72,000	71,000	70,000
Collections	Roll-off	160,000	0	160,000	0	170,000
Collections	Rear-Load Truck	160,000	0	170,000	0	180,000
Collections	90 Gal. Refuse Containers	110,000	112,000	114,000	116,000	118,000
Collections	Front-Load Refuse Truck	200,000	0	210,000	0	215,000
Collections	Front Load Truck	200,000	0	216,000	220,000	0
Collections	Curb tender Truck	200,000	205,000	210,000	0	220,000
Collections	Front-Load Truck	200,000	0	210,000	0	220,000
Recycling	2-Three Part Split Roll-Offs	8,000	0	10,000	0	12,000
Recycling	New Weigh Scale	0	0	0	40,000	0
Recycling	Forklift	40,000	0	0	0	0
Recycling	Wrangler Loader	0	60,000	0	0	0
Recycling	New Modular Trailer	0	0	0	0	100,000
Recycling	14 Gal. Recycling Buckets	22,000	24,000	26,000	28,000	30,000
Recycling	938 G Cat Loader	0	170,000	0	0	0
Recycling	Side Loader Truck	0	200,000	0	0	0
Recycling	Semi Truck with WLK FLR TR	0	200,000	0	0	0
Recycling	32 Gal. Carts	0	120,000	122,000	124,000	126,000
Recycling	Transfer Station (Recycling Facility)	0	0	3,000,000	0	0
Recycling	Material Recovery Facility	0	0	0	0	5,000,000
Land Fill	New Weigh Scale	40,000	0	0	0	0
Land Fill	New Fuel Tank	0	50,000	0	0	0
Land Fill	Wrangler Loader	0	55,000	0	0	0
Land Fill	Backhoe	0	67,000	0	0	0
Land Fill	New Modular Trailer	100,000	0	0	0	0
Land Fill	Sterling Water Truck	130,000	0	0	0	0
Land Fill	15 Ton Tandem Dump Truck	0	0	135,000	0	0
Land Fill	938 G Cat Loader	0	0	135,000	0	0
Land Fill	15 Ton Tandem Dump Truck	0	0	0	0	145,000
Land Fill	2 Walking Floor Trailers	0	0	0	0	150,000
Land Fill	Lowboy Transport	0	0	0	0	150,000
Land Fill	Portable Tipper	0	0	0	0	180,000
Land Fill	938 G Cat Loader	0	0	0	0	190,000
Land Fill	Semi - Truck Tractor	0	0	0	0	190,000
Land Fill	Cat Road Grader	0	300,000	0	0	0
Land Fill	Irrigation Ditch Relocation and Storage Resiv.	300,000	0	0	0	0
Land Fill	Water Wagon	0	0	380,000	0	0
Land Fill	Landfill Compactor	0	0	0	0	420,000
Land Fill	Landfill Cover	0	0	0	520,000	0
Land Fill	Land Purchase	0	0	1,000,000	0	0
Land Fill	Transfer Station	0	0	3,000,000	0	0
TOTAL - SANITATION FUND		**2,077,000**	**1,720,000**	**9,316,000**	**1,207,000**	**7,976,000**
Internal Services Fund						
Equipment Mechanics	HD 4 Post Alignment Lift	12,000	0	0	0	0
Equipment Mechanics	Fleet/Receiving Forklift	0	20,000	0	0	0
Equipment Mechanics	Diagnostic Equipment	35,000	0	0	0	0
Equipment Mechanics	Fleet Shop Infrastructure	40,000	0	0	0	0
Equipment Mechanics	Shop Divider Wall	85,000	0	0	0	0
Equipment Mechanics	HD Field Service Truck	95,000	0	0	0	0
Equipment Mechanics	Lube - Fuel Service Truck	0	0	0	200,000	0
Equipment Mechanics	Welding/Fabrication Addition	0	250,000	0	0	0
Equipment Mechanics	Automated Vehicle Wash	340,000	0	0	0	0
Equipment Mechanics	PW Facility - Design	200,000	0	0	0	0
TOTAL - INTERNAL SERVICES FUND		**807,000**	**270,000**	**0**	**200,000**	**0**
	TOTAL REQUESTS	**69,360,462**	**56,855,050**	**63,336,019**	**10,164,090**	**27,999,550**

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Disaster Prevention**

DEPARTMENT: Finance - Information Technology

PROJECT COST: $175,000

NOTES: Increased operating costs are due to infrastructure used in providing this to offsite locations and annual licensing and maintenance fees.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Provide disaster prevention and business continuity for City based Information Technology Systems.

PROJECT JUSTIFICATION: Technology has identified the need for hardware and software to facilitate rapid recovery of data and servers.

RELATION TO ADOPTED PLANS: Strategic Agenda - Governmental Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	25,000	25,000	25,000	25,000	25,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Court Relocation**

DEPARTMENT: City Courts

PROJECT COST: $3,500,000

NOTES: Increased operating costs are associated with the ongoing maintenance and upkeep of the new facility.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Design and construction of a new City Court

PROJECT JUSTIFICATION: Current facility is located in the current Council Chamber

RELATION TO ADOPTED PLANS: Strategic Agenda - Public Safety

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	150,000	165,000	181,500	260,000	286,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Community Arts Project**

DEPARTMENT: Community Arts

PROJECT COST: $20,000

NOTES: Increased operating costs are associated with the ongoing maintenance of the works for art

FUNDING SOURCE: Community Arts Fund

PROJECT DESCRIPTION: Continuation of the ongoing arts projects

PROJECT JUSTIFICATION: Provided by funding by the LTAF

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,000	1,000	1,000	1,000	1,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Finance Accounting/Utility System**

DEPARTMENT: Finance

PROJECT COST: $100,000

NOTES: This project's ongoing costs include utilities and ongoing maintenance.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Ongoing upgrades to the newly implemented system

PROJECT JUSTIFICATION: Improve the ability to perform financial functions including billing of utility accounts.

RELATION TO ADOPTED PLANS: Strategic Agenda - Governmental Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	2,500	2,500	2,500	2,500	2,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Replacement of Information Technology Related Equipment**

DEPARTMENT: Information Technology

PROJECT COST: $235,000

NOTES: This project's ongoing cost are limited to normal maintenance of the equipment.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Upgrades to various printers and servers

PROJECT JUSTIFICATION: This is part of the ongoing upgrades to IT equipment

RELATION TO ADOPTED PLANS: Strategic Agenda - Governmental Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	500	1,000	1,500	1,500	1,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Airport Fencing**

DEPARTMENT: Municipal Airport

PROJECT COST: $25,000

NOTES: This project has ongoing annual maintenance to upkeep the security of the fencing.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: To expand the project begun four years ago

PROJECT JUSTIFICATION: Additional protection for users of the Municipal Airport

RELATION TO ADOPTED PLANS: Strategic Agenda - Governmental Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	17,000	19,000	20,000	17,000	17,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **South Apron Design - Part 2**

DEPARTMENT: Municipal Airport

PROJECT COST: $40,000

NOTES: This project does not have any direct costs, revenues, or direct savings associated with it.

FUNDING SOURCE: Municipal Airport Fund

PROJECT DESCRIPTION: Design phase of the South Apron - Part 2

PROJECT JUSTIFICATION: Continuation of project began last year

RELATION TO ADOPTED PLANS: Strategic Agenda - Governmental Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Airport West - Utilities**

DEPARTMENT: Municipal Airport

PROJECT COST: $50,000

NOTES: This project will only have the normal upkeep necessary for any other utility lines.

FUNDING SOURCE: Municipal Airport Fund

PROJECT DESCRIPTION: Installation of the Airport, west section, utilities

PROJECT JUSTIFICATION: Updates and improves a 20 year old facility.

RELATION TO ADOPTED PLANS: Strategic Agenda - Governmental Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Airport Master Plan - Part 2**

DEPARTMENT: Municipal Airport

PROJECT COST: $100,000

NOTES: This project does not have any direct costs, revenues, or direct savings associated with it.

FUNDING SOURCE: Municipal Airport Fund

PROJECT DESCRIPTION: Continuation of Master Planning

PROJECT JUSTIFICATION: Required by FAA

RELATION TO ADOPTED PLANS: Strategic Agenda - Governmental Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Airport Environmental Study**

DEPARTMENT: Municipal Airport

PROJECT COST: $250,000

NOTES: This project does not have any direct costs, revenues, or direct savings associated with it.

FUNDING SOURCE: Municipal Airport Fund

PROJECT DESCRIPTION: Required environmental impact study for expansion of Airport

PROJECT JUSTIFICATION: Requirement of FFA

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Airfield Lighting Design & Construction**

DEPARTMENT: Municipal Airport

PROJECT COST: $500,000

NOTES: This project has estimated ongoing costs dependent upon the type of equipment acquired.

FUNDING SOURCE: Municipal Airport Fund

PROJECT DESCRIPTION: Based up grant funding, will expand and replace airfield lighting

PROJECT JUSTIFICATION: Upgrade and expansion of airfield lighting

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	6,000	6,000	6,000	6,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Airport Apron - South**

DEPARTMENT: Municipal Airport

PROJECT COST: $655,000

NOTES: This project has ongoing costs for maintenance and utilities costs.

FUNDING SOURCE: Municipal Airport Fund

PROJECT DESCRIPTION: Repairs to the main south airport apron

PROJECT JUSTIFICATION: Will replace deteriorating apron

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	3,500	9,000	9,000	9,000	9,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **T-Hangers**

DEPARTMENT: Municipal Airport

PROJECT COST: $1,150,000

NOTES: This project will have only normal external upkeep for the T-hangers.

FUNDING SOURCE: Municipal Airport Fund

PROJECT DESCRIPTION: Construction of leased T-hangers at the airport

PROJECT JUSTIFICATION: The revenues will offset the cost to construct

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	5,000	8,000	10,000	10,000	10,000
Operating Revenue	8,000	12,000	18,000	18,000	18,000
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Project Manager Pickup**

DEPARTMENT: Public Works - Administration

PROJECT COST: $21,000

NOTES: This project will have no additional costs during warranty period. Post warranty period will provide for normal maintenance and operations.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Purchase a pickup for use by the newly appointed project manager.

PROJECT JUSTIFICATION: Due to the expanded construction projects throughout the city

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,200	1,500	2,000	2,000	2,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Resurfacing of Paved Alleys**

DEPARTMENT: Public Works - Administration

PROJECT COST: $32,000

NOTES: Increased operating costs are associated with the ongoing maintenance and upkeep of the newly repaved alleys.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Repair of paved alleys

PROJECT JUSTIFICATION: Part of a continuation of annual ongoing repairs

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	2,000	2,000	2,000	2,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **North Operation Center Site Work**

DEPARTMENT: Facilities Maintenance

PROJECT COST: $2,000,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the newly expanded areas.

FUNDING SOURCE: Impact fees

PROJECT DESCRIPTION: Upgrade of operational center for various departments within the city

PROJECT JUSTIFICATION: Centralizing of several services and upgrading the building to become ADA compliant.

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	7,200	8,700	9,300	10,100	11,700
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Fleet Shop Infrastructure**

DEPARTMENT: Equipment Maintenance

PROJECT COST: $40,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the newly expanded areas.

FUNDING SOURCE: Internal Services Fund

PROJECT DESCRIPTION: Move shop to new area in the Northern Operations Center

PROJECT JUSTIFICATION: To centralize the services provided to most departments within the city.

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	700	700	700	700
Operating Revenue	-	-	-		-
Operating Savings	-	-	-		-

PROJECT TITLE: **Replace - Pickup**

DEPARTMENT: Collections

PROJECT COST: $28,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Sanitation Fund - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,500	1,600	1,800	2,000	2,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Replace - Pickup**

DEPARTMENT: Sanitation - Collections

PROJECT COST: $28,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	2,200	2,300	2,400	2,400	2,400
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Roll Off Truck**

DEPARTMENT: Sanitation - Collections

PROJECT COST: $156,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	6,500	10,000	12,000	14,000	16,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Curb tender Truck**

DEPARTMENT: Sanitation - Collections

PROJECT COST: $200,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Sanitation Fund - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	6,500	10,000	12,000	14,000	16,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Front-load Refuse Truck**

DEPARTMENT: Sanitation - Collections

PROJECT COST: $200,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Sanitation Fund - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	6,500	10,000	12,000	14,000	16,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Side-load Refuse Truck**

DEPARTMENT: Sanitation - Collections

PROJECT COST: $210,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	6,500	10,000	12,000	14,000	16,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **14 Gallon Recycling Bins**

DEPARTMENT: Sanitation - Recycling

PROJECT COST: $22,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: Sanitation Fund - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Brothers Recycle Trailer**

DEPARTMENT: Sanitation - Recycling

PROJECT COST: $150,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,500	2,000	2,500	3,000	3,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Trash Compactor**

DEPARTMENT: Sanitation - Landfill

PROJECT COST: $850,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,500	15,000	15,000	15,000	15,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Paver**

DEPARTMENT: Streets

PROJECT COST: $60,000

NOTES: Operating costs are due to ongoing maintenance of the vehicle.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Purchase of additional paver

PROJECT JUSTIFICATION: Increase the ability to maintain additional streets

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,800	2,000	2,200	2,200	2,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **In Street Crosswalk Lighting Systems (2)**

DEPARTMENT: Streets Maintenance

PROJECT COST: $62,000

NOTES: The additional operating costs associated with this item are for utilities and maintenance.

FUNDING SOURCE: Streets Maintenance - Fund Balance

PROJECT DESCRIPTION: Provide in street lighting for crosswalks at heavy traffic crosswalks

PROJECT JUSTIFICATION: Continuation of project begun in the last few years

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	300	600	600	600	600
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Swap/Loader**

DEPARTMENT: Streets Maintenance

PROJECT COST: $70,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	2,500	5,000	7,500	9,000	11,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Backhoe**

DEPARTMENT: Streets Maintenance

PROJECT COST: $75,000

NOTES: The ongoing costs for this project include the ongoing maintenance of the vehicle.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	4,000	4,000	6,000	7,000	9,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Annual Street Restriping**

DEPARTMENT: Streets

PROJECT COST: $160,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: Streets Maintenance - Fund Balance

PROJECT DESCRIPTION: Ongoing restriping of streets

PROJECT JUSTIFICATION: Provides for the continuation of an ongoing project to restripe streets.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Downtown Streets Reconstruction Phase II**

DEPARTMENT: Streets

PROJECT COST: $250,000

NOTES: This project's additional fiscal impact is to provide maintenance and operational expenditures.

FUNDING SOURCE: Streets Maintenance - Fund Balance

PROJECT DESCRIPTION: The second phase to the Downtown Upgrades

PROJECT JUSTIFICATION: Continuation of a multi-year project.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	8,000	10,000	15,000	20,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Downtown Traffic Circulation Study**

DEPARTMENT: Streets

PROJECT COST: $250,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: Streets Maintenance - Fund Balance

PROJECT DESCRIPTION: Provide the planning for the Downtown Project's continuation

PROJECT JUSTIFICATION: An pivotal part of the Downtown plan

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Pavement Management System**

DEPARTMENT: Streets Maintenance

PROJECT COST: $300,000

NOTES: This project's additional fiscal impact is to provide maintenance and operational expenditures.

FUNDING SOURCE: Streets Maintenance - Fund Balance

PROJECT DESCRIPTION: Acquire a computerized system to monitor the streets and needs for their maintenance.

PROJECT JUSTIFICATION: Will provide up to date maintenance information and needs of Streets Maintenance.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	14,000	14,000	14,000	14,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Peart/McCartney Traffic Signal**

DEPARTMENT: Streets Maintenance

PROJECT COST: $350,000

NOTES: This project's additional fiscal impact is to provide maintenance and operational expenditures.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Install Traffic Signal at Peart and McCartney intersection.

PROJECT JUSTIFICATION: Increased traffic at this intersection

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,000	2,500	2,500	2,500	2,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Peart/Kortsen Traffic Signal**

DEPARTMENT: Streets Maintenance

PROJECT COST: $350,000

NOTES: This project's additional fiscal impact is to provide maintenance and operational expenditures.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Install Traffic Signal at Peart and Kortsen intersection.

PROJECT JUSTIFICATION: Increased traffic at this intersection.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,000	2,500	2,500	2,500	2,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Streets Maintenance**

DEPARTMENT: Streets Maintenance

PROJECT COST: $400,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Streets Maintenance - Fund Balance

PROJECT DESCRIPTION: To provide funding for ongoing streets maintenance.

PROJECT JUSTIFICATION: Continuation of the funding to upgrade and improve the City's streets.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	10,000	15,000	20,000	20,000	20,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Thornton Road - Phase I**

DEPARTMENT: Streets Maintenance

PROJECT COST: $2,000,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Streets Maintenance - Fund Balance

PROJECT DESCRIPTION: To provide funds for planning for the upgrade and expansion of Thornton Road

PROJECT JUSTIFICATION: Continuation of the funding to upgrade and improve the City's streets

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	3,000	6,000	6,000	6,000	6,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Cottonwood Lane**

DEPARTMENT: Streets Maintenance

PROJECT COST: $12,510,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Impact Fees - Fund Balance
Construction Sales Tax - Fund Balance

PROJECT DESCRIPTION: Replace and widen the Cottonwood Lane road

PROJECT JUSTIFICATION: Continued demand for services and expansion of service area.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	3,000	20,000	20,000	25,000	25,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Computer Assisted Drafting**

DEPARTMENT: Development Center

PROJECT COST: $11,300

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Purchase CAD Software

PROJECT JUSTIFICATION: To be used for specific projects

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	1,500	2,000	2,000	2,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Sports Utility Vehicle**

DEPARTMENT: Engineering Department

PROJECT COST: $27,500

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Impact Fees - Fund Balance

PROJECT DESCRIPTION: Purchase of an SUV

PROJECT JUSTIFICATION: Due to increasing further distance to get to projects

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	700	2,000	2,000	2,500	2,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Pickup**

DEPARTMENT: Wastewater - Collector System

PROJECT COST: $25,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	700	2,000	2,000	2,500	2,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Effluent Pump Rehabilitation**

DEPARTMENT: Wastewater - Collector System

PROJECT COST: $30,000

NOTES: This projects ongoing costs are for the annual maintenance of the equipment.

FUNDING SOURCE: Wastewater Fund - Fund Balance

PROJECT DESCRIPTION: Repair and rehabilitation to effluent pump

PROJECT JUSTIFICATION: Annual rehab of this pump prevents replacement and extends it's useful life

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	600	900	900	900	900
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Pump**

DEPARTMENT: Wastewater - Collector System

PROJECT COST: $38,000

NOTES: This projects ongong costs are for the annual maintenance of the equipment.

FUNDING SOURCE: Capital Replacement - Fund

PROJECT DESCRIPTION: Replace a pump

PROJECT JUSTIFICATION: Part of the ongoing plan to replace pumps after they have reached the end of useful life

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	800	1,600	1,600	1,600
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Lift Station Rehabilitation**

DEPARTMENT: Wastewater - Collector System

PROJECT COST: $40,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: Wastewater Fund - Fund Balance

PROJECT DESCRIPTION: Ongoing rehabilitation and repairs to lift station.

PROJECT JUSTIFICATION: To ensure continued operational efficiency and capacity.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Biofilter Media Replacement**

DEPARTMENT: Wastewater - Collector

PROJECT COST: $100,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Wastewater - Fund Balance

PROJECT DESCRIPTION: Replace Biofilter Media

PROJECT JUSTIFICATION: To increase the efficiency and operations of the filtering system

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	3,000	6,000	6,000	6,000	6,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Manhole Rehabilitation**

DEPARTMENT: Wastewater - Collector

PROJECT COST: $200,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: Wastewater - Fund Balance

PROJECT DESCRIPTION: Repair and Replace Manhole Covers

PROJECT JUSTIFICATION: Ongoing rehabilitation of Manhole Covers

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Managed Recharge Facility**

DEPARTMENT: Wastewater - Collector

PROJECT COST: $300,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Wastewater - Fund Balance

PROJECT DESCRIPTION: Purchase of a managed recharge facility

PROJECT JUSTIFICATION: Allows for the recharged facility to be managed from off-site location

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	3,000	8,000	8,000	8,000	8,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Water Facilities**

DEPARTMENT: Water Company

PROJECT COST: $450,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Water Company - Fund Balance

PROJECT DESCRIPTION: Water facilities repairs and replacement

PROJECT JUSTIFICATION: Demands of the water company and needs of the customers

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	3,000	6,000	6,000	6,000	6,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Storage Tank**

DEPARTMENT: Water Company

PROJECT COST: $500,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Water Company - Fund Balance

PROJECT DESCRIPTION: Water facilities repairs and replacement

PROJECT JUSTIFICATION: Demands of the water company and needs of the customers

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,000	2,000	2,000	2,000	2,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Water Main Upgrade**

DEPARTMENT: Water Company

PROJECT COST: $500,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Water Company - Fund Balance

PROJECT DESCRIPTION: Water facilities repairs and replacement

PROJECT JUSTIFICATION: Demands of the water company and needs of the customers

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	1,800	2,200	2,500	3,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Backup Well Development**

DEPARTMENT: Water Company

PROJECT COST: $750,000

NOTES: There are no costs, revenues, or savings expected from this item. Any replacement costs will have to go through the CIP process in a subsequent year.

FUNDING SOURCE: Water Company - Fund Balance

PROJECT DESCRIPTION: Water facilities repairs and replacement

PROJECT JUSTIFICATION: Demands of the water company and needs of the customers

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Irrigation Controller Upgrades**

DEPARTMENT: Parks Maintenance

PROJECT COST: $12,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Purchase and install upgraded irrigation controllers

PROJECT JUSTIFICATION: Current controllers are at the end of their useful life

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	500	500	500	1,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Reroof Ramadas w/Metal**

DEPARTMENT: Parks Maintenance

PROJECT COST: $12,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Replace wooden roofs with metal

PROJECT JUSTIFICATION: Extends the life of the ramadas

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	500	500	500	500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Pickups (2)**

DEPARTMENT: Parks Maintenance

PROJECT COST: $38,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	1,500	2,000	2,500	3,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Sports Courts and Ramada**

DEPARTMENT: Parks Maintenance

PROJECT COST: $29,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Add additional sports courts and ramadas

PROJECT JUSTIFICATION: Increase use of facilities due to increased population

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	500	800	1,000	1,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Land - Dave White Park**

DEPARTMENT: Parks Maintenance

PROJECT COST: $1,500,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Add addition area to the Dave White Park

PROJECT JUSTIFICATION: Increase use of facilities due to increased population

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	3,000	8,000	15,000	15,000	15,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Regional Park Land Acquisition, Design and Development**

NOTES: Operating costs are due to ongoing maintenance and upkeep.

DEPARTMENT: Parks Maintenance

PROJECT COST: $3,750,000

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Process to define the future of parks in the City

PROJECT JUSTIFICATION: Increase use of facilities due to increased population

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	8,000	15,000	15,000	15,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Len Colla Renovation**

NOTES: Operating costs are due to ongoing maintenance and upkeep.

DEPARTMENT: Len Colla Recreation

PROJECT COST: $1,500,000

FUNDING SOURCE: General Obligation Bonds

PROJECT DESCRIPTION: Approved renovation and upgrade to the Len Colla Center

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	5,000	5,000	5,000	12,000
Operating Revenue	-	-	-	-	
Operating Savings	-	-	-	-	

PROJECT TITLE: **Hosted Internet Registration**

NOTES: Operating costs are due to ongoing maintenance and upkeep.

DEPARTMENT: General Recreation

PROJECT COST: $12,500

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Purchase and installation of computerized online registration for recreation activities.

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	800	800	1,000	1,000
Operating Revenue	-	-	-	-	
Operating Savings	-	-	-	-	

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Community Recreation/Aquatics**

DEPARTMENT: General Recreation

PROJECT COST: $75,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: General Fund - Fund Balance Grants

PROJECT DESCRIPTION: Upgrades and improvements to recreation facilities

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	600	1,000	1,000	1,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Front Deck Mower**

DEPARTMENT: Municipal Golf Course

PROJECT COST: $19,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Municipal Golf Course - Fund Balance

PROJECT DESCRIPTION: Purchase of a replacement Front Deck Mower

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	800	1,400	1,400	1,400	1,400
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Greens Mower**

DEPARTMENT: Municipal Golf Course

PROJECT COST: $24,500

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Municipal Golf Course - Fund Balance

PROJECT DESCRIPTION: Purchase of a replacement Greens Mower

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	800	1,400	1,400	1,400	1,400
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Resurface Cart Paths**

DEPARTMENT: Municipal Golf Course

PROJECT COST: $60,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Municipal Golf Course - Fund Balance

PROJECT DESCRIPTION: Repair and Resurface Golf Cart Paths

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	800	1,400	1,400	1,400	1,400
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Golf Cart Replacement**

DEPARTMENT: Municipal Golf Course

PROJECT COST: $72,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Municipal Golf Course - Fund Balance

PROJECT DESCRIPTION: Continuation of the replacement of golf carts that have reached their useful life

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,500	3,000	3,500	3,800	3,800
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Driving Range Lights**

DEPARTMENT: Golf Course

PROJECT COST: $110,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Golf Course Fund - Fund Balance

PROJECT DESCRIPTION: Addition of lights on the driving range

PROJECT JUSTIFICATION: Provide a service to the community and enhance the revenues of the golf course

RELATION TO ADOPTED PLANS: Strategic Agenda - Community Enhancement

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	2,000	2,500	2,500	2,500
Operating Revenue	-	6,000	6,000	6,000	6,000
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Motorcycle Replacement**

DEPARTMENT: Police Department

PROJECT COST: $3,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,500	3,000	3,000	3,000	4,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Equipment Replacement**

DEPARTMENT: Police Department

PROJECT COST: $21,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Replace bulletproof vests, tasers and portable radios

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	
Operating Revenue	-	-	-	-	
Operating Savings	-	-	-	-	

PROJECT TITLE: **Mobile Data Computers**

DEPARTMENT: Police Department

PROJECT COST: $20,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Purchase additional mobile computers for cars

PROJECT JUSTIFICATION: Expansion of fleet due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Government Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	
Operating Revenue	-	-	-	-	
Operating Savings	-	-	-	-	

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Assistant Police Chief Vehicle**

DEPARTMENT: Police Department

PROJECT COST: $27,000

NOTES: Operating costs are due to replacement and increase in fuel.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Vehicle for use by the newly appointed Assistant Police Chief

PROJECT JUSTIFICATION: Expansion of services due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	2,100	2,500	2,900	3,500	3,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Police Cars (7)**

DEPARTMENT: Police Department

PROJECT COST: $252,000

NOTES: Operating costs are due to replacement and increase in fuel.

FUNDING SOURCE: Capital Replacement - Fund Balance

PROJECT DESCRIPTION: Planned replacement

PROJECT JUSTIFICATION: Ongoing plan of replacement

RELATION TO ADOPTED PLANS: Strategic Agenda - Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	3,000	12,000	12,000	12,000	18,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Communication Console**

DEPARTMENT: Police Department

PROJECT COST: $40,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Addition Console

PROJECT JUSTIFICATION: Expansion of services due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Additional Police Radio Frequencies**

DEPARTMENT: Police Department

PROJECT COST: $100,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Change radio frequencies due to increased traffic on current bands

PROJECT JUSTIFICATION: Expansion of services due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	
Operating Revenue	-	-	-	-	
Operating Savings	-	-	-	-	

PROJECT TITLE: **Portable Radios**

DEPARTMENT: Fire Department

PROJECT COST: $11,300

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Additional Portable Radios

PROJECT JUSTIFICATION: Expansion of services due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	1,000	1,000	1,200	1,200
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Radio Replacements**

DEPARTMENT: Fire Department

PROJECT COST: $13,200

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Replace radios which have reached the end of their useful life

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	300	600	600	1,200
Operating Revenue	-	-	-	-	
Operating Savings	-	-	-	-	

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Fire Fighting Hose - Attack Lines**

DEPARTMENT: Fire Department

PROJECT COST: $15,000

NOTES: This project does not have any direct costs, revenues, or savings associated with it.

FUNDING SOURCE: General Fund - Fund Balance

PROJECT DESCRIPTION: Replace fire fighting hoses which have reached the end of their useful life

PROJECT JUSTIFICATION:

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	-	-	
Operating Revenue	-	-	-	-	
Operating Savings	-	-	-	-	

PROJECT TITLE: **Fire Inspector Vehicle**

DEPARTMENT: Fire Department

PROJECT COST: $23,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Provide transportation to outlying areas

PROJECT JUSTIFICATION: Expansion of services due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	1,500	1,900	2,500	3,500	3,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Tender 503 Equipment**

DEPARTMENT: Fire Department

PROJECT COST: $75,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Equipment for newest Tender

PROJECT JUSTIFICATION: Expansion of services due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	6,000	10,000	10,000	10,000	10,000
Operating Revenue	-	-	-	-	
Operating Savings	-	-	-	-	

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CAPITAL IMPROVEMENTS PROGRAM

PROJECT TITLE: **Vehicle Retrofit**

DEPARTMENT: Fire Department

PROJECT COST: $94,100

NOTES: Operating costs are due to ongoing maintenance and upkeep. Savings is as a result of Insurance Settlement on Vehicle.

FUNDING SOURCE: Impact Fees

PROJECT DESCRIPTION: Retrofitting of Pierce Freightliner to function as a Technical Response Vehicle

PROJECT JUSTIFICATION: Expansion of services due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Infrastructure Management

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	6,000	9,000	10,000	12,000	12,000
Operating Revenue	32,000	-	-	-	
Operating Savings	-	-	-	-	

PROJECT TITLE: **Fire Station 504 - Land and Construction**

DEPARTMENT: Fire Department

PROJECT COST: $4,500,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: Impact Fees
General Obligation Bonds

PROJECT DESCRIPTION: Additional Fire Station

PROJECT JUSTIFICATION: Expansion of services due to greater area and number of citizens served.

RELATION TO ADOPTED PLANS: Strategic Agenda - Structure and Finance

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	-	-	8,000	10,000	10,000
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: **Building Entrance Security System**

DEPARTMENT: Facility Maintenance

PROJECT COST: $66,000

NOTES: Operating costs are due to ongoing maintenance and upkeep.

FUNDING SOURCE: General Fund

PROJECT DESCRIPTION: Building access via security badges

PROJECT JUSTIFICATION: Building access needs to be controlled and monitored

RELATION TO ADOPTED PLANS: Strategic Agenda - Public Safety

FISCAL IMPACTS:

	FISCAL YEARS				
	08/09	09/10	10/11	11/12	12/13
Operating Costs	600	1,200	1,200	1,200	1,500
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

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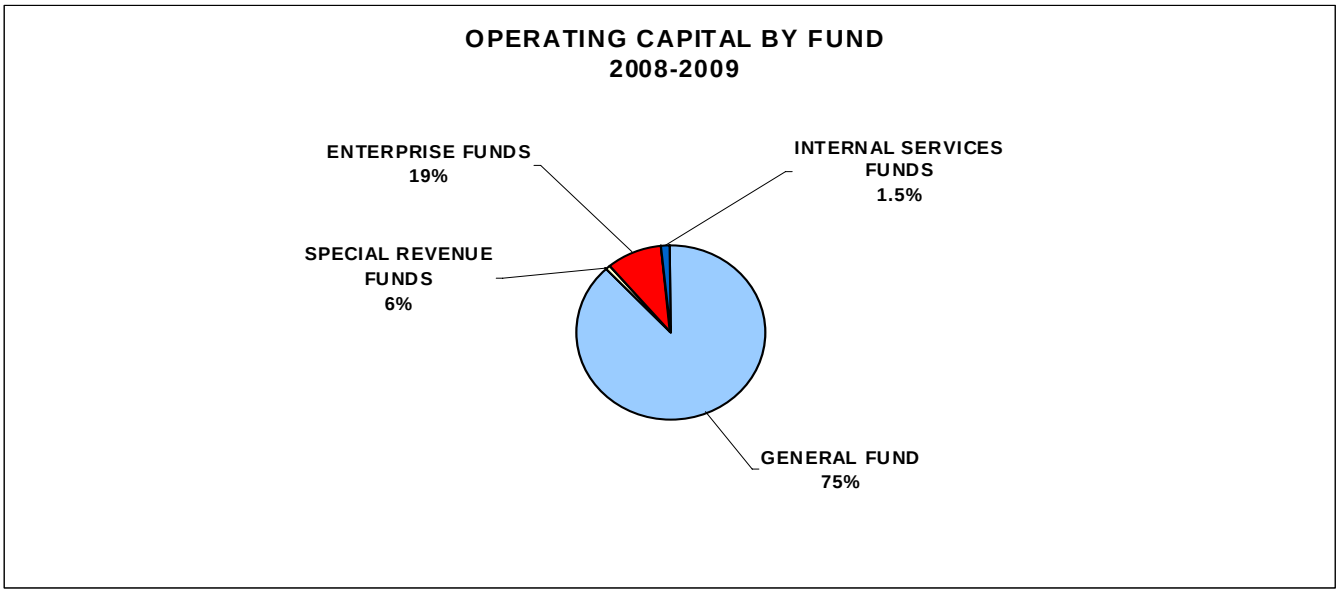
OPERATING CAPITAL SUMMARY
FISCAL YEARS 2008-2009

FUND TYPE	TOTAL
GENERAL FUND	$547,500
SPECIAL REVENUE FUNDS	6,000
ENTERPRISE FUNDS	58,900
INTERNAL SERVICES FUNDS	9,500
ALL FUNDS	**$621,900**



OPERATING CAPITAL SCHEDULE
FISCAL YEARS 2008-2009

DEPARTMENT	DESCRIPTION	AMOUNT
101	**GENERAL FUND**	
City Council	Audio Equipment and Chairs	10,000
Public Information Officer	Video Broadcast Equipment	90,000
Public Information Officer	Computer Software	5,000
Public Information Officer	Video Camera	15,700
Public Information Officer	Editing Station	4,000
City Clerk	Shelving Units	9,000
Finance	Security Project	10,000
Information Technology	Various Replacement Equipment	235,000
Police	Badges	7,000
Police	Sidearms	2,500
Police	Protable Radios	5,000
Police	Carbines	9,500
Police	Taser Cams	6,000
Police	Portable Radio Replacement	10,000
Police	Taser Replacement	6,000
Police	Bulletproof Vest Replacement	5,000
Fire	Safety Trailer - Enclosed Awning	6,500
Fire	Ice Machine	6,500
Fire	Fire Suppression Equipment	9,900
Fire	Portable Radio Replacement	13,200
Fire	Attack Line Replacement (Hoses)	15,000
Public Works - Operations	Resurfacing of Paved Alleys	32,000
Facilities Management	Replace Heatpumps	20,000
Parks Maintenance	Aerator	9,500
Parks Maintenance	Finish Mower	5,200
	TOTAL GENERAL FUND	**547,500**
201	**STREETS MAINTENANCE FUND**	
Streets - HURF	Traffic Control Devices	6,000
	TOTAL STREETS MAINTENANCE FUND	**6,000**
510	**MUNICIPAL GOLF COURSE FUND**	
Municipal Golf Course	Ball Picker	3,000
	TOTAL MUNICIPAL GOLF COURSE FUND	**3,000**
540	**SANITATION FUND**	
Recycling	Conveyor belt	2,000
Recycling	Knotter Assembly	8,100
Recycling	Roll offs (2)	8,000
Landfill	Air Conditioning Unit	4,000
Landfill	Laser Level	1,500
Landfill	Portable Air Compressor	8,000
Landfill	Fencing and T-posts	8,000
Landfill	Portable Generator	3,300
Landfill	Repair Scale	13,000
	TOTAL SANITATION FUND	**55,900**
601	**INTERNAL SERVICES FUND**	
Equipment Maintenance	Safety Surveillance System	9,500
	TOTAL INTERNAL SERVICES FUND	**9,500**
	TOTAL ALL FUNDS	**621,900**

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DEPARTMENTAL BUDGETS

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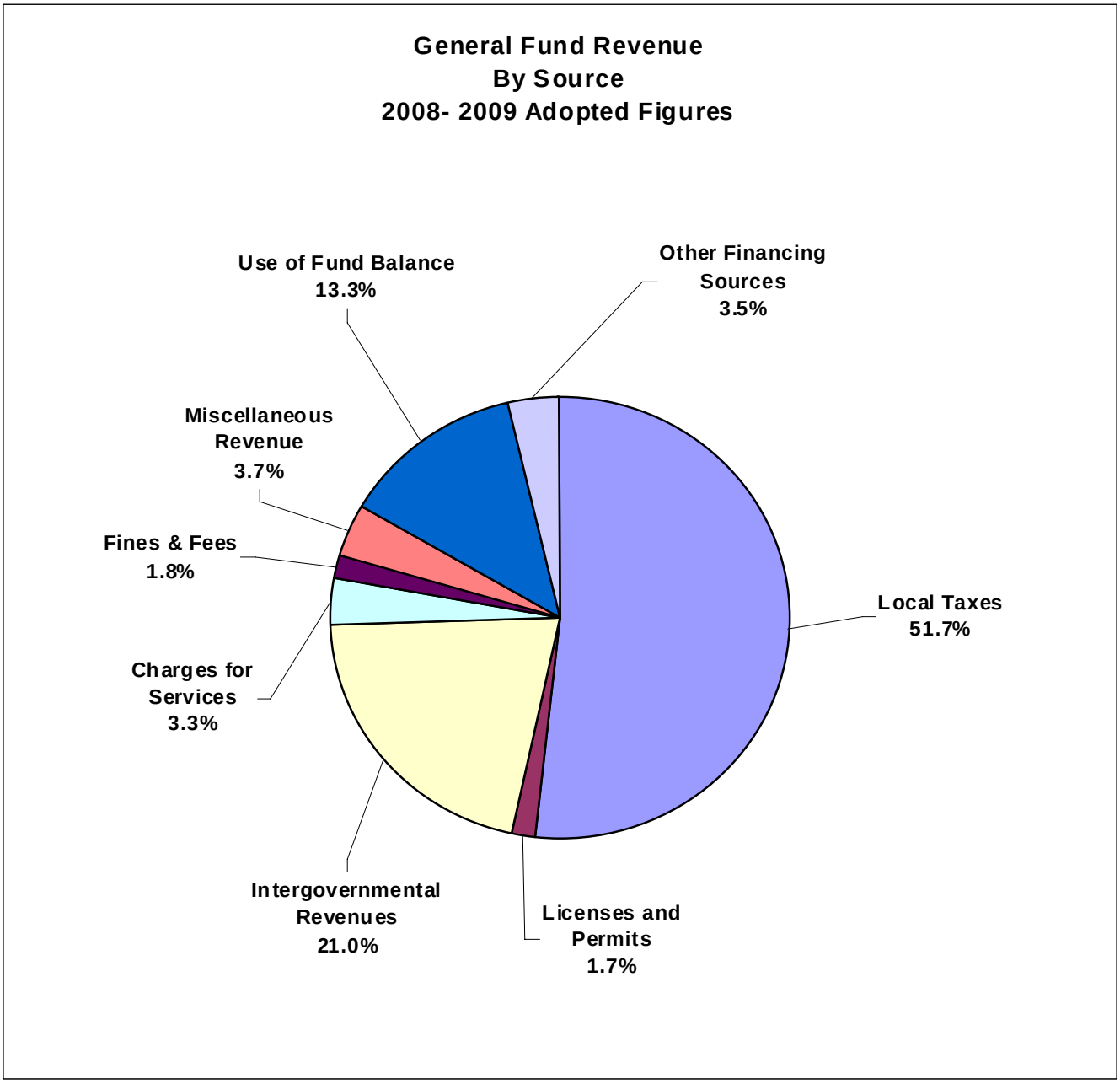
GENERAL FUND

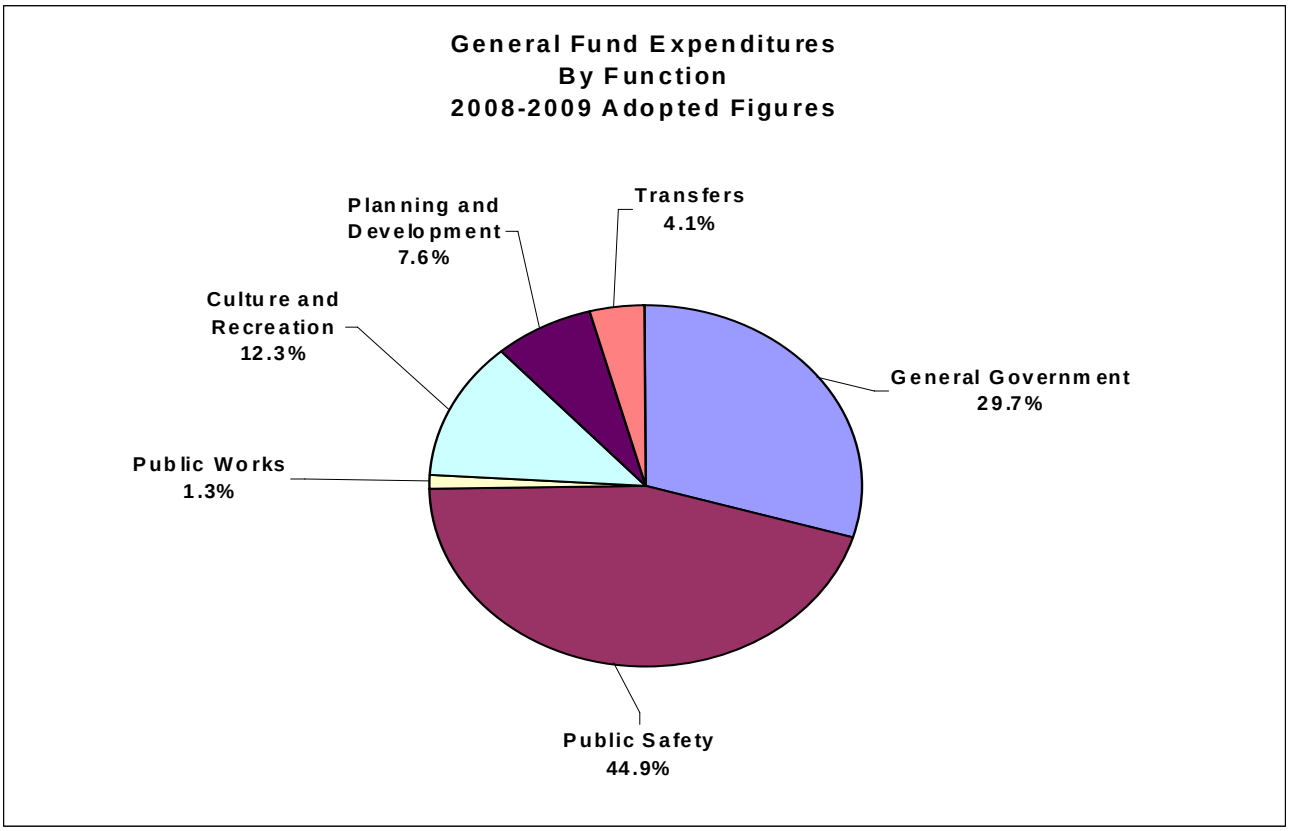
COST CENTER	DESCRIPTION
01	GENERAL GOVERNMENT
20	PUBLIC SAFETY
35	PUBLIC WORKS
40	CULTURE AND RECREATION
45	PLANNING AND DEVELOPMENT

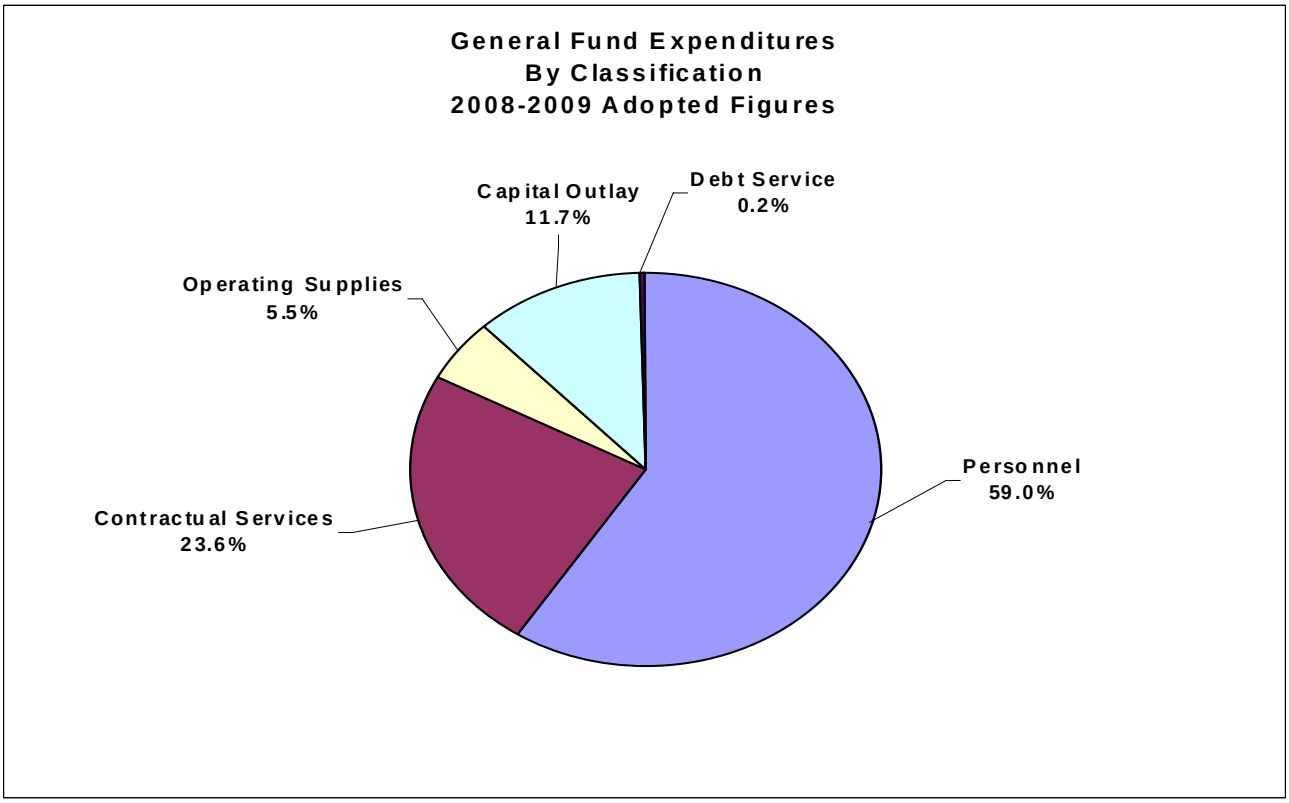
To Table of Contents

General Fund - Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$21,398,180	$17,738,199	$17,738,199	$29,279,095
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	801,965	3,994,600	3,250,900	6,139,170
Less: Undesignated Reserves	6,343,317	2,853,219	2,853,219	4,391,864
Appropriated Fund Balance	$14,252,898	$10,890,380	$11,634,080	$18,748,061
REVENUE SOURCES:				
Taxes	21,522,177	21,350,100	18,458,300	20,643,300
Licenses and Permits	6,142,000	6,180,000	8,396,700	3,560,000
Intergovernmental Revenues	8,181,196	9,379,900	8,624,100	9,423,400
Charges for Services	693,650	870,000	710,000	552,300
Fines & Forfeitures	763,506	2,115,500	1,855,100	2,052,100
Miscellaneous Revenue	538,300	1,032,300	1,415,300	1,028,600
OTHER FINANCING SOURCES:				
Transfers In	1,690,100	1,312,400	1,267,600	1,564,700
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$53,783,827	$53,130,580	$52,361,180	$57,572,461
EXPENDITURES:				
Personnel	$21,518,595	$26,278,600	$25,867,200	$27,166,900
Contractual Services	10,001,763	11,163,500	4,141,000	10,858,700
Operating Supplies	2,014,303	2,309,100	2,430,750	2,541,300
Capital Outlay	6,713,855	5,149,300	863,300	5,371,100
Debt Service	237,394	194,300	69,800	72,700
OTHER USES:				
Transfers Out	2,705,000	3,681,500	2,736,850	1,991,500
Payment to Refunded Bond Escrow Agent	0	0	0	0
Residual Equity Interfund Transfer	0	0	0	0
Total Expenditures & Other Uses	$43,190,910	$48,776,300	$36,108,900	$48,002,200
Ending Fund Balance	$10,592,917	$4,354,280	$16,252,280	$9,570,261
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	801,965	3,994,600	3,250,900	6,139,170
Plus: Undesignated Reserves	6,343,317	2,853,219	2,853,219	4,391,864
Ending Fund Balance	$17,738,199	$11,202,099	$22,356,399	$20,101,295


General Fund Revenue
By Source
2008- 2009 Adopted Figures
Use of Fund Balance
13.3%
Other Financing
Sources
3.5%
Miscellaneous
Revenue
3.7%
Fines & Fees
1.8%
Local Taxes
51.7%
Charges for
Services
3.3%
Intergovernmental
Revenues
21.0%
Licenses and
Permits
1.7%


General Fund Expenditures
By Function
2008-2009 Adopted Figures
Planning and Development 7.6%
Transfers 4.1%
Culture and Recreation 12.3%
General Government 29.7%
Public Works 1.3%
Public Safety 44.9%


General Fund Expenditures
By Classification
2008-2009 Adopted Figures
Capital Outlay 11.7%
Debt Service 0.2%
Operating Supplies 5.5%
Personnel 59.0%
Contractual Services 23.6%

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General Fund Expenditures

DIVISION	PERSONNEL	CONTRACTUAL SERVICES	OPERATING SUPPLIES	CAPITAL OUTLAY	DEBT SERVICE
Mayor and Council	$146,400	$3,638,200	$26,700	$10,000	$0
Contingency	0	3,220,000	0	0	0
City Attorney	553,600	37,900	19,000	0	0
City Manager	668,500	81,800	15,800	0	0
City Clerk	306,600	38,300	4,500	51,000	0
Elections	0	41,400	19,000	0	0
Finance	1,023,300	108,500	51,300	110,000	0
Information Systems	690,700	311,000	254,800	660,000	0
Administrative Services-Personnel	437,600	73,400	11,700	0	0
Public Information	149,900	97,200	19,800	114,700	0
Risk Management	81,500	740,000	3,000	0	0
Public Works Administration	418,200	1,000	4,500	0	11,500
City Court	504,300	69,100	19,300	2,500,000	0
Animal Control	227,800	10,000	40,500	20,000	0
Police Operations	10,078,500	856,300	446,600	294,500	5,300
Fire Department	5,291,000	340,900	260,700	596,900	0
Public Works Operations	68,300	13,700	3,700	32,000	0
Public Works - Facilities Maint.	252,100	91,500	148,900	20,000	0
Library	635,600	33,500	148,200	5,000	0
Vista Grande Library	313,300	9,000	69,300	0	0
Senior Adult Services	86,700	38,000	62,000	0	0
Parks Maintenance	1,266,700	202,700	631,000	707,700	55,900
Recreation Programs	110,500	45,000	56,000	1,100	0
Len Colla Center	167,800	0	34,600	90,000	0
Aquatics	141,100	9,800	69,200	42,000	0
Keep America Beautiful	12,500	200	400	0	0
General Recreation	689,400	25,500	48,100	83,000	0
Women's Club	0	0	9,500	0	0
Downtown Development	0	55,000	0	0	0
Development Center	2,192,600	565,800	47,700	7,500	0
Engineering	652,400	104,000	15,500	25,700	0
General Fund Expenditure Totals	$27,166,900	$10,858,700	$2,541,300	$5,371,100	$72,700
% of Total	59.0%	23.6%	5.5%	11.7%	0.2%

TOTAL GENERAL FUND EXPENDITURES $46,010,700

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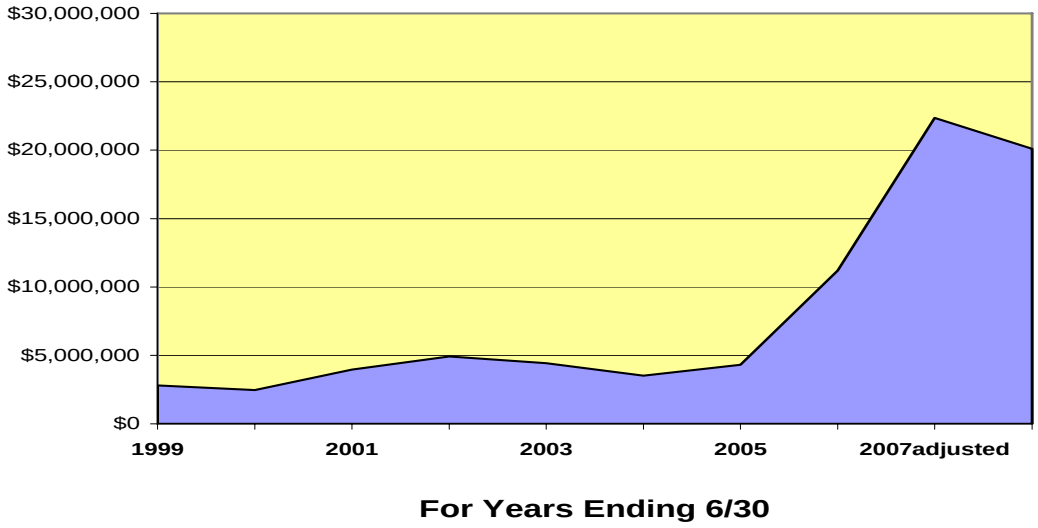
General Fund Disbursement Schedule

DIVISION	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Mayor and Council	$3,714,435	$4,010,300	$785,850	$3,821,300
Contingency	3,300,100	3,420,000	10,650	3,220,000
City Attorney	520,279	587,000	559,300	610,500
City Manager	567,373	639,300	605,900	766,100
City Clerk	344,477	420,000	351,900	400,400
Elections	58,800	43,100	0	60,400
Finance	1,093,953	1,240,900	1,152,100	1,293,100
Information Systems	1,567,964	1,812,900	1,348,700	1,916,500
Administrative Services-Personnel	538,225	485,000	477,000	522,700
Public Information	136,400	356,500	229,900	381,600
Risk Management	749,100	814,900	728,600	824,500
Public Works Administration	230,583	317,600	401,500	435,200
GENERAL GOVERNMENT	**$12,821,689**	**$14,147,500**	**$6,651,400**	**$14,252,300**
City Court	$1,509,408	$1,594,100	$558,000	$3,092,700
Animal Control	327,045	304,400	252,600	298,300
Police	10,163,000	11,283,500	11,220,500	11,681,200
Fire	7,521,948	6,605,300	6,220,800	6,489,500
PUBLIC SAFETY	**$19,521,401**	**$19,787,300**	**$18,251,900**	**$21,561,700**
Public Works Operations	$141,500	$124,600	$171,150	$117,700
Public Works - Facilities Maintenance	$538,900	$700,200	$485,000	$512,500
PUBLIC WORKS	**$680,400**	**$824,800**	**$656,150**	**$630,200**
Library	$831,670	$855,100	$794,200	$822,300
Vista Grande Library	$0	$435,600	$0	$391,600
Senior Adult Services	194,810	216,000	146,200	186,700
Parks Maintenance	2,855,482	3,292,400	2,327,300	2,864,000
Recreation Programs	253,040	277,300	173,500	212,600
Len Colla Center	210,428	222,800	125,600	292,400
Aquatics	292,566	384,500	171,300	262,100
Keep America Beautiful	17,753	19,100	13,000	13,100
General Recreation	556,598	672,200	713,500	846,000
Women's Club	6,704	7,600	8,100	9,500
CULTURE AND RECREATION	**$5,219,051**	**$6,382,600**	**$4,472,700**	**$5,900,300**
Development Center	$1,306,907	$2,724,500	$2,665,200	$2,813,600
Downtown Development	9,995	55,000	0	55,000
Engineering	926,467	1,173,100	674,700	797,600
PLANNING AND DEVELOPMENT	**$2,243,369**	**$3,952,600**	**$3,339,900**	**$3,666,200**
Subtotal	**$40,485,910**	**$45,094,800**	**$33,372,050**	**$46,010,700**
Transfers Out	$2,705,000	$3,681,500	$2,736,850	$1,991,500
TRANSFERS	**$2,705,000**	**$3,681,500**	**$2,736,850**	**$1,991,500**
General Fund Expenditure Totals	**$43,190,910**	**$48,776,300**	**$36,108,900**	**$48,002,200**

Unrestricted General Fund Balance History

Fiscal Year Ending 6/30		Fund Balance at FY Ending 6/30	Amount inc/ (dec)	Percent inc/ (dec)
1999		2,798,300		
2000		2,451,559	(346,741)	-12%
2001		3,964,937	1,513,378	62%
2002		4,915,566	950,629	24%
2003		4,422,980	(492,586)	-10%
2004		3,515,201	(907,779)	-21%
2005		4,310,146	794,945	23%
2006		11,202,099	6,891,953	160%
2007	adjusted	22,356,399	11,154,300	100%
2008	estimate	20,101,295	(2,255,104)	-10%

General Fund Balance
10 Year History



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GENERAL GOVERNMENT

DEPARTMENT	***DESCRIPTION***
010	***MAYOR & COUNCIL***
015	***CONTINGENCY***
030	***CITY ATTORNEY***
100	***CITY MANAGER***
110	***CITY CLERK***
120	***ELECTIONS***
200	***FINANCIAL SERVICES***
225	***INFORMATION SYSTEMS***
250	***ADMINISTRATIVE SERVICES***
251	***PUBLIC INFORMATION***
255	***RISK MANAGEMENT***
400	***PUBLIC WORKS ADMINISTRATION***

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General Government | Mayor and Council | Cost Center 101.01.010

GENERAL INFORMATION

The City Council consists of the Mayor and six Council Members. The City Council provides a forum for active public participation in establishing and communicating City Policy.

MISSION

The Mayor and City Council are responsible for setting public policy that establishes the direction necessary to meet community needs. The Mayor and Council interact with local citizens on a regular basis, which requires their attendance at numerous community functions.

2007-2008 ACCOMPLISHMENTS

- Continued the implementation of the 2005-2010 Strategic and Financial Plans.
- Developed new Strategic and Financial Plans for Fiscal Year 2007-2012.
- Continued the implementation of the High School Redevelopment District activities.
- Continued the implementation of the Central City Redevelopment District activities for downtown redevelopment activities. Including street improvements, traffic circulation project, landscaping and support housing and commercial ventures.

GOALS & OBJECTIVES

To provide a safe, pleasant community for all citizens.

- Ensure the safety of the community through aggressive public safety efforts and programs.
- Respond to the needs of the community by promoting communications and accessibility.
- Value the tax dollar and maintain a fiscal policy that keeps taxes low.
- Incorporate safeguards to ensure fairness and equitable treatment of all citizens.
- Continue to evaluate the municipal services and ourselves to ensure quality.
- Endeavor to hire the best people we can find and help them develop their abilities.

BUDGET HIGHLIGHTS

The council adopted the 2008-2009 Budget on June 26, 2008.

In this year's budget the council focused on the following:

- Provide adequate staffing to maintain existing levels of service.
- Expanded replacement of assets program.
- Continued partnerships with Economic Development Foundation, Main Street, Historical Society, Chamber of Commerce, and Boys and Girls Club.

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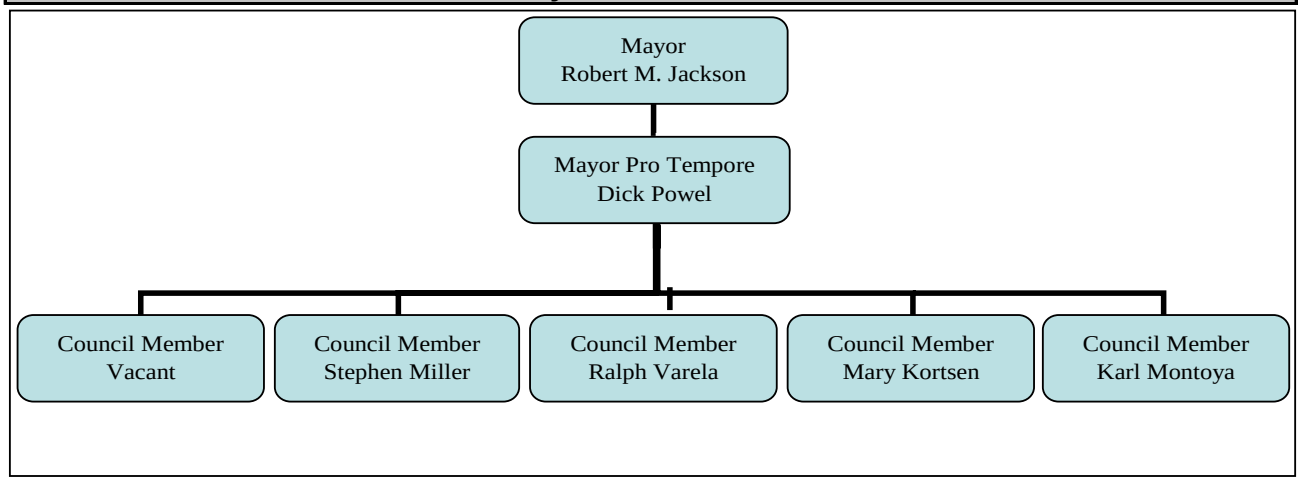
General Government — Mayor and Council — Cost Center 101.01.010



Funding Sources	Amount	% of Funding
General Fund	$3,821,300	100.00%
Total Funding	**$3,821,300**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$136,435	$155,400	$154,900	$146,400
Contractual Services	3,541,300	3,818,200	603,350	3,638,200
Operating Supplies	26,700	26,700	27,600	26,700
Capital Outlay	10,000	10,000	0	10,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$3,714,435**	**$4,010,300**	**$785,850**	**$3,821,300**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Mayor	1.00	1.00	1.00
Mayor Pro Tempore	1.00	1.00	1.00
Council members	5.00	5.00	5.00
TOTAL POSITIONS	**7.00**	**7.00**	**7.00**

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General Government	City Attorney	Cost Center 101.01.030

GENERAL INFORMATION

The City Attorney's Office has the duty of representing and advising the City of Casa Grande on all legal matters. This includes representation of the Mayor and Council and consulting with department heads, furnishing oral and written legal opinions on legal issues, representing the City of Casa Grande in all actions in City Court, Superior Court and Appellate Courts, and answering legal questions by citizens concerning various City functions.

MISSION

The mission of the City Attorney's Office is to timely, qualitatively and proactively represent and advise the City of Casa Grande on all legal matters so that the City can operate in the best interests of its citizens. In its prosecutorial function, the mission of the City Attorney's Office is to timely and justly prosecute criminal misdemeanors and ordinance violations, which occur within the City limits.

2007-2008 ACCOMPLISHMENTS

- Worked to adopt the City's first set of Charter amendments after approval by the voters.
- Intervened in railroad safety hearings before the Arizona Corporation Commission on behalf of the City regarding the location of a second main track through the City of Casa Grande.
- Worked with developers and teams of City staff to successfully negotiate development agreements to allow for orderly and positive development within the community.
- Hosted or co-hosted a number of Victim's Rights events to help publicize the assistance available to victims of abuse and other crime.
- Worked with other city departments and the Casa Grande Union High School District to negotiate a Joint-Use agreement for a new library to serve the High School District and citizens of Casa Grande.
- Worked to negotiate agreement with a redevelopment group to prepare and implement a redevelopment strategy for the greater downtown area.
- Established a periodic legal review for City departments to help reduce potential liability of the City in areas of operation.

GOALS & OBJECTIVES

Enhance the efficiency and effectiveness of the City Attorney's services.

- Conduct a legal analysis on two city departments to help ensure statutory compliance and identify areas of potential risk and claim reduction.
- Provide prompt service to the Mayor, City Council and City Departments by providing opinions on 90% of routine matters within 4 days and 80% of non-routine matters within 30 days.
- Reduce case processing time in criminal matters by 5%.

Enhance the promotion of and participation in Victim's Rights services and programs.

- Create a comprehensive victim's rights and crime prevention handbook to provide up to date and relevant information to victims of crime and citizens in general concerning the criminal process.
- Involve at least four schools in the Children's Flower Planting Program.

BUDGET HIGHLIGHTS

- Addition of part-time Office Assistant to increase ability to timely process victim's rights notifications and help in preparing criminal cases for hearings.
- Increased training budget to allow staff to obtain meaningful updates in the respective of civil and criminal law, and Victim's Rights assistance.

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General Government	City Attorney	Cost Center 101.01.030

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Ordinances/Resolutions	427	439	388	360
City Court Trials	160	137	239	250
Superior Court Appeals	0	2	1	2
Jury Trials	158	17	13	15
Pre-Trial Conferences	2,100	2,080	3,072	3,100
Contracts Reviewed/Drafted	171	210	210	300

Funding Sources	Amount	% of Funding
General Fund	$610,500	100.00%
Total Funding	**$610,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$498,479	$541,700	$514,300	$553,600
Contractual Services	11,600	27,900	27,900	37,900
Operating Supplies	10,200	17,400	17,100	19,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$520,279**	**$587,000**	**$559,300**	**$610,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
City Attorney	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00
Prosecutor	1.00	1.00	1.00
Support Specialist	0.00	0.50	0.00
Victims' Right Specialist	0.65	0.60	0.60
Administrative Assistant	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.50
TOTAL POSITIONS	**5.65**	**6.10**	**6.10**

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General Government	City Manager	Cost Center 101.01.100

GENERAL INFORMATION

The City Manager is appointed by the City Council. City Manager insures that all Council policies and directions are carried out and coordinates activities of the various City departments. Other duties include handling citizen inquiries, keeping Council informed about Major City Activities, working with other government agencies, and representing the City at numerous meetings.

MISSION

To provide clear centralized direction and leadership for the effective administration and operation of all municipal services for the City of Casa Grande as directed by the Mayor & City Council, and serves as the focal point for administrative direction, communication and coordination of the City's departmental operations.

To direct the City's operations and activities effectively and efficiently and guide it with the use of the City's policies and principles.

2007-2008 ACCOMPLISHMENTS

- Drafted new Facility Use policy.
- Developed City Property database.
- Assisted in the identification of a new landfill location.
- Created and implemented a Special Event application process.
- Submitted a Safe Routes to School grant.
- Successfully secured grant funding for Teen Center.
- Awarded Tree City USA.
- Presented innovative funding topics to ACMA.
- Managed the construction and opening of Teen Center.
- Facilitated a Business Process Review of Emergency Dispatch Center operations.
- Facilitated site location efforts for new Public Safety facility, Multi-Generational Center and City Court.
- Obtained appraisals for expansion to the airport and wastewater treatment facility.
- Drafted compensation request document to Transwestern Pipeline.
- Coordinated more than a dozen webinars/audio conference calls to provide training to city staff.
- Facilitated the discussions and recommendations regarding possible alternative emergency transportation options.
- Assisted in the efforts to enhance the city's traffic calming program.
- Assisted in the development of a new Right of Way ordinance.
- Implemented a new tuition reimbursement program.
- Successfully maintained Casa Grande's Regional influence in monitoring state legislation affecting city operations.
- Maintained Leadership role in intergovernmental affairs in Pinal County.
- Identified and implemented employee involvement programs.

GOALS & OBJECTIVES

To increase the efficiency and effectiveness of City operations.

- To identify at least $100,00 in cost savings without negatively impacting the level of service or programs provided.

BUDGET HIGHLIGHTS

- Increased professional services for ICMA involvement.

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General Government	City Manager	Cost Center 101.01.100

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Responds to Citizen Inquiries	217	590	700	797
Communicates about projects and major activities to public and media	70	70	70	70
Develops and implements Council policies	25	40	50	55

Funding Sources	Amount	% of Funding
General Fund	$766,100	100.00%
Total Funding	**$766,100**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$549,073	$610,400	$592,700	$668,500
Contractual Services	8,800	14,200	7,400	81,800
Operating Supplies	9,500	12,700	5,800	15,800
Capital Outlay	0	2,000	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$567,373**	**$639,300**	**$605,900**	**$766,100**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
City Manager	1.00	1.00	1.00
Assistant City Manager	0.50	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00
Management Analyst	1.00	0.33	0.33
Executive Secretary	1.00	1.00	1.00
TOTAL POSITIONS	**4.50**	**4.33**	**4.33**

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General Government	City Clerk	Cost Center 101.01.110

GENERAL INFORMATION

The City Clerk's Department prepares and assembles Council packets, maintains accurate records of actions taken by Council, ensures posting and publication requirements as required by Arizona State Statutes and City Charter, coordinates public auctions, administers the ongoing records retention program, and coordinates all City elections. The City Clerk's department acts as an information center that provides information to staff and the public on current and historical events of the City of Casa Grande. The City Clerk serves as Staff Liaison to the Arts & Humanities Commission and member/secretary to the Casa Grande Police and Fire Personnel Retirement Boards.

MISSION

To provide quality services to internal and external customers in areas relating to: research, elections, board appointments, contracts, community arts, and the Public Safety Retirement System.

2007-2008 ACCOMPLISHMENTS

- Served on the International Institute of Municipal Clerks' Board Policy Review Committee.
- Arts & Humanities Commission installed art pieces on Pinal Avenue Plaza.
- Launched an aggressive program to advertise passport services, which resulted in an increase of passports issued by 9.9%.
- Increased the number of areas where Call for Bid notices are advertised from 1 to 3 places.
- Purchased an Agenda Management program. Will have it fully implemented in 2008/09.

GOALS & OBJECTIVES

Improve the method by which records (hard copies) are stored, retrieved, and destroyed.

- Reduce the amount of departmental time to store, retrieve, and destroy records.

Increase participation of Public Meetings by the Public.

- Provide venue for Public to view public meetings via the Internet.
- Fully implement the Agenda Management Program.

BUDGET HIGHLIGHTS

- Continue the Imaging Program for the City.

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General Government | City Clerk | Cost Center 101.01.110

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Number of City Council actions	782	720	661	696
Number of Ordinances & Resolutions processed	401	396	348	365
Number of official meetings posted	567	548	449	471
Research Projects	314	299	289	303
Request for Copies	3,572	11,056	4,412	4,633
Citizens Registered	28	62	19	20
Voter's Information	91	190	34	36
Liens & Releases	11	14	7	8
Documents Notarized	264	347	268	281
Bids processed	71	86	58	61
Liquor License Processed	42	41	40	42
Passport Applications Processed	0	498	629	660

Funding Sources	Amount	% of Funding
General Fund	$400,400	100.00%
Total Funding	**$400,400**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$222,427	$253,800	$310,900	$306,600
Contractual Services	30,850	39,300	37,000	38,300
Operating Supplies	3,200	3,900	4,000	4,500
Capital Outlay	88,000	123,000	0	51,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$344,477**	**$420,000**	**$351,900**	**$400,400**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
City Clerk	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00
Office Assistant	1.00	1.50	1.50
Telephone Operator	0.00	1.00	1.00
TOTAL POSITIONS	**3.00**	**4.50**	**4.50**

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General Government | City Clerk - Elections | Cost Center 101.01.120

GENERAL INFORMATION

The City Clerk's Election Department is responsible for conducting all City related elections, regular City elections, initiative elections, and bond elections.

MISSION

To effectively and efficiently conduct all City related elections, such as City Council, initiative, referendum and bond elections.

2007-2008 ACCOMPLISHMENTS

- Not applicable at this time.

GOALS & OBJECTIVES

Not applicable to this department.

BUDGET HIGHLIGHTS

The department's budget includes funds to hold the following:

- City's primary (March 2009) and general (May 2009 elections, and 1 Special Election, if needed.

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General Government	City Clerk-Elections	Cost Center 101.01.120

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Elections conducted	1	2	0	2

Funding Sources	Amount	% of Funding
General Fund	$60,400	100.00%
Total Funding	**$60,400**	**100.00%**

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	36,900	27,600	0	41,400
Operating Supplies	21,900	15,500	0	19,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$58,800**	**$43,100**	**$0**	**$60,400**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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General Government **Financial Services** **Cost Center 101.01.200**

GENERAL INFORMATION

Financial Services Department provides support for various cost centers. Besides financial planning and accounting, the following are managed by this department: cash management, payroll, utility collections billing, animal licenses, business licenses, and accounts payable.

MISSION

- To provide annual budget revenue analysis, budget reviews, forecasting, and financial studies.
- To provide timely, accurate, relevant, and accessible financial data, services, analysis, and guidance for all departments.
- To provide accounting services including payroll, accounts payable, special assessments, accounts receivable and financial reporting.
- To provide and maintain capital that will facilitate the delivery of services and the building of our City.
- Responsible for debt management, banking services, and investment management.
- Function as central services including specifications, material control, and contracts.
- To provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.

2007-2008 ACCOMPLISHMENTS

- Received the GFOA's award on excellence in reporting the financial statements.
- Received the GFOA's Distinguished Budget Presentation Award.
- Began implementation of Innoprise computer software.
- Completed move from City Hall to Building B.
- Affirmed at A+ rating with Fitch Bond. Also, rating outlook is revised to positive from stable.

GOALS & OBJECTIVES

Enhance the operational efficiency and effectiveness.

- Improve the City's GO & Excise Bond Rating issued by Moody's from A- to A.
- Increase accounts receivable and investment revenue earnings by 10% and 2% respectively under adopted policies, procedures, and rate structures.
- Increase the number of customers using "Autopay" program by 10%.

Effectively manage the City's planned resources to ensure organizational priorities are accomplished.

- Keep variances in revenue and costs estimates to within 5%.
- Provide budget system and process that is satisfactory to 90% of users.
- Increase number of CIP projects funded in Capital Improvement Program for 5 years to 75%.

BUDGET HIGHLIGHTS

- Continued the implementation of the Innoprise Financial system.

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General Government	Financial Services	Cost Center 101.01.200

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Sales tax audits completed	18	18	19	20
Sales tax assessments	$112,794	$32,816	$183,054	$190,000
Sewer & sanitation bills	107,947	119,045	132,991	135,000
Business license issued	492	590	595	625
Special Assessment accounts	230	150	149	150
Accounts payable checks written	9,433	9,600	9,730	9,800
Payroll checks written	10,700	10,750	11,883	12,000

Funding Sources	Amount	% of Funding
General Fund	$1,293,100	100.00%
Total Funding	**$1,293,100**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$752,454	$1,058,000	$957,700	$1,023,300
Contractual Services	99,999	106,300	101,900	108,500
Operating Supplies	41,500	51,600	47,500	51,300
Capital Outlay	200,000	25,000	45,000	110,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$1,093,953**	**$1,240,900**	**$1,152,100**	**$1,293,100**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Finance Director	0.75	0.75	0.75
Finance Manager	0.50	1.00	1.00
Supervising Accountant	1.00	1.00	1.00
Senior Budget Analyst	0.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00
Accountant	1.00	1.00	1.00
Grants Coordinator	0.00	1.00	1.00
Management Analyst	0.25	0.33	0.33
Senior Accounting Clerk	3.00	3.00	3.00
Admin. Assistant	0.00	1.00	1.00
Secretary	1.00	0.00	0.00
Accounting Clerk	2.00	3.00	3.00
Telephone Operator	1.00	0.00	0.00
TOTAL POSITIONS	**11.50**	**14.08**	**14.08**

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General Government	Information Systems	Cost Center 101.01.225

GENERAL INFORMATION

The Information Technology Department provides support for a network of 160 nodes and approximately 350 workstations. Besides the daily on-going maintenance of the network, In-house Software applications and City web pages are also developed and maintained.

MISSION

Continue to provide programming services and quality support on a multiple platform network and operating systems.

2007-2008 ACCOMPLISHMENTS

- 100% of the organizational technology projects were reviewed by Technology Steering Committee.
- 82% of technology projects for 2007-2008 approved by the Technology Steering Committee were completed.
- 78% of Help Desk requests were responded to within 24 hours and 50% were resolved within 24 hours.
- 95% of computer workstations scheduled for replacement were replaced in Fiscal Year 2007-2008.
- 100% of computer servers scheduled for replacement were replaced in Fiscal Year 2007-2008 and the number of servers was reduced by 20% through consolidation of function.
- A solution was identified for deployment in 2008-2009 that will allow for recovery within 24 hours of all major business critical computer server functions in the event of a catastrophic event.
- Server uptime was 99.92% and network device uptime was 100%.
- Wireless connectivity for remote locations reached 99.94% uptime.
- The geodatabase was implemented and deployed. Data integrity and verification procedures were enacted to provide a reliable data infrastructure. Dynamic information is now available via ArcReader projects.
- All land-based data is now entered in one location through our GIS system, and replication to multiple points of access has started.

GOALS & OBJECTIVES

Provide responsive, agile, integrated and defendable hardware and software infrastructure and support.

- Decrease the number of internal phone calls to IT staff by 10% by increasing training effectiveness.
- Increase network redundancy by 20%.
- Increase the number of databases receiving automatic address updates from one to three by the end of the fiscal year.

BUDGET HIGHLIGHTS

- Prepare to move IT operations to new facility.
- Begin acquiring and implementing technology to facilitate Business Continuity through virtualization, server consolidation, storage consolidation, and hardware solution for recoverability.
- Maintain hardware replacement program.

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General Government — Information Systems — Cost Center 101.01.225

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Help Desk	1,757	2,164	2,798	2,700
Network Uptime	99%	99%	99%*	98%*

*server room move

Funding Sources	Amount	% of Funding
General Fund	$1,916,500	100.00%
Total Funding	**$1,916,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$527,064	$711,200	$635,600	$690,700
Contractual Services	250,200	271,800	269,100	311,000
Operating Supplies	197,300	219,900	255,000	254,800
Capital Outlay	593,400	610,000	189,000	660,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$1,567,964**	**$1,812,900**	**$1,348,700**	**$1,916,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Finance Director	0.25	0.25	0.25
Information Technology Manager	0.50	1.00	1.00
Programmer Analyst	1.00	1.00	1.00
Network Administrator	1.00	1.00	1.00
GIS Coordinator	1.00	1.00	1.00
GIS Technician	2.00	2.00	2.00
Senior Information Technology Technician	0.00	1.00	1.00
Information Technology Technician	2.00	2.00	2.00
TOTAL POSITIONS	**7.75**	**9.25**	**9.25**

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General Government | Administrative Services - Personnel | Cost Center 101.01.250

GENERAL INFORMATION

The Administrative Services Department is responsible in administration of personnel, risk management, employee training and development, employee benefits, public information and special projects.

MISSION

To provide effective, quality support services to other City departments in the area of personnel, risk management, employee training, employee benefits, public information and development in order to assist them in their provision of services to the public and to minimize risk to the taxpayers of the City of Casa Grande.

2007-2008 ACCOMPLISHMENTS

- Relocated department to new offices.
- Coordinated transportation development fee study update.
- Ran successful 2008 Casa Grande Leadership Academy.
- Developed and implemented new Individual Development Plan component of annual employee evaluation form.
- Coordinated customer service training session for all City employees.
- Co-staffed Employee Total Compensation Plan Committee initiative.
- Assisted with update and distribution of annual employee Total Compensation Report.

GOALS & OBJECTIVES

To provide cost-effective recruitment and selection services to City departments.

- To establish cost-per-hire as a measure of recruitment efforts cost-effectiveness.

To ensure supervisory employees receive current information on HR-related laws, regulations and policies.

- Schedule one supervisory employee training session to increase awareness of supervisory employees on legal requirements for various human resource issues (such as the FMLA, ADA and FLSA).

BUDGET HIGHLIGHTS

- Projected to conduct the recruitments necessary to hire qualified individuals for 50 new positions which maybe required through turnover.

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General Government — Administrative Services-Personnel — Cost Center 101.01.250

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Personnel actions:				
New employees processed	50	65	111	50
Employees leaving City service	33	45	47	45
Applications processed	1,161	1,600	3,893	2,000
Interest cards received	1,040	1,100	2,588	2,000
Number of formal employee grievances/appeals	New measure	3	1	2

Funding Sources	Amount	% of Funding
General Fund	$522,700	100.00%
Total Funding	**$522,700**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$303,725	$394,400	$380,200	$437,600
Contractual Services	68,000	77,200	83,700	73,400
Operating Supplies	10,200	10,900	11,100	11,700
Capital Outlay	156,300	2,500	2,000	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$538,225**	**$485,000**	**$477,000**	**$522,700**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Administrative Services Director	1.00	1.00	1.00
Human Resources Analyst	1.00	2.00	2.00
Management Analyst	0.25	0.33	0.33
Secretary	1.00	1.00	1.00
TOTAL POSITIONS	**3.25**	**4.33**	**4.33**

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General Government	Public Information	Cost Center 101.01.251

GENERAL INFORMATION

The Public Information division was a part of the Administrative Services Department, but was moved to City Manager's office in 2007/08.

MISSION

To support the City's mission and strategic directions through news media relations, internal and external communications, and marketing/outreach activities.

2007-2008 ACCOMPLISHMENTS

- Continue to update City's local government access cable channel.
- Continue HOA Academy – nearly 200 participants.

GOALS & OBJECTIVES

To enhance communication efforts from the City to our citizens.

- Increase programming on Channel 98 by 10%.
- Increase page views on the City's website by 5%.

To enhance communication efforts within the organization.

- Increase page views on the City's Intranet by 5%.

BUDGET HIGHLIGHTS

- Conduct City's biennial Community Attitude Survey.

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General Government — Public Information — Cost Center 101.01.251

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Number of planned events	NEW MEASURE		12	12
Number of Internal Communications Products Written	NEW MEASURE		15	20
Number of City Web page "hits"	NEW MEASURE		1.1 million	1.5 million
Home Owner Association Academy Participants	NEW MEASURE			90

Funding Sources	Amount	% of Funding
General Fund	$381,600	100.00%
Total Funding	**$381,600**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$65,800	$132,900	$140,300	$149,900
Contractual Services	47,800	100,600	64,200	97,200
Operating Supplies	16,500	20,800	19,400	19,800
Capital Outlay	6,300	102,200	6,000	114,700
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$136,400**	**$356,500**	**$229,900**	**$381,600**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Public Information Officer	1.00	1.00	1.00
Web Master	0.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**2.00**	**2.00**

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General Government Administrative – Risk Management Cost Center 101.01.255

GENERAL INFORMATION

The risk management activities of the City are managed by the Administrative Services Department. The City of Casa Grande is a member of the Arizona Municipal Risk Retention Pool, where it is insured for property and liability insurance coverage, subject to various deductibles depending on the type of insurance.

MISSION

To provide processing of the worker's compensation claims by City employees and administration of the City's property and liability insurance program.

2007-2008 ACCOMPLISHMENTS

- Expanded safety awareness through site visits and participation in departmental safety efforts.
- Initiated review of worker's compensation insurance program and alternative approaches.
- Continued to work with Arizona Municipal Risk Retention Pool representatives and attorneys to move claims and lawsuits to resolution.
- Began working on updates to City Risk Management Manual.
- Added safety briefing to new employee orientation process.

GOALS & OBJECTIVES

To expand safety and loss control efforts in the City organization.

- Reduce the number of reportable accidents/incidents by 10%.
- To reduce the number of employee work days lost due to industrial injuries by 5%.

BUDGET HIGHLIGHTS

- New safety and loss control initiatives will begin in FY 2008-2009.

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General Government — Administrative Services-Risk Management — Cost Center 101.01.255

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Worker's Compensation claims	45	47	59	60
Worker's Compensation claims per FTE	NEW MEASURE	0.13	0.14	0.14
Insurance Claims/incidents filed	80	70	63	70

Funding Sources	Amount	% of Funding
General Fund	$824,500	100.00%
Total Funding	**$824,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$19,100	$71,900	$74,100	$81,500
Contractual Services	727,000	740,000	653,000	740,000
Operating Supplies	3,000	3,000	1,500	3,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$749,100**	**$814,900**	**$728,600**	**$824,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Safety/Risk Mgmt Specialist	0.00	1.00	1.00
TOTAL POSITIONS	**0.00**	**1.00**	**1.00**

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General Government **Public Works-Administration** **Cost Center 101.01.400**

GENERAL INFORMATION

Public Works - Administration provides general direction and coordination to the public works divisions of streets, solid waste, wastewater, engineering, equipment maintenance, airport, facilities maintenance, and water. Staying current with regulatory requirements by the State and Federal governments and implementing the programs is a major portion of this division. City's liaison with ADOT, ADEQ, EPA, and Pinal County's Public Works Department.

MISSION

To provide reliable, cost effective, friendly customer service in the areas of infrastructure, public services, technical standards, design services and engineering studies.

2007-2008 ACCOMPLISHMENTS

Accomplishments are reflected within each Public Works Division.

GOALS & OBJECTIVES

Goals and objectives are reflected in each division within the Public Works Department.

BUDGET HIGHLIGHTS

Reallocated lease expense of Public Works Facility to use of space.

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General Government — Public Works - Administration — Cost Center 101.01.400

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
General Fund	$435,200	100.00%
Total Funding	**$435,200**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$200,994	$286,000	$386,100	$418,200
Contractual Services	800	900	1,300	1,000
Operating Supplies	1,200	3,600	4,900	4,500
Capital Outlay	0	0	0	0
Debt Service	27,589	27,100	9,200	11,500
DEPARTMENTAL TOTALS	**$230,583**	**$317,600**	**$401,500**	**$435,200**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Public Works Director	1.00	1.00	1.00
Deputy Public Works Director	0.00	1.00	1.00
Project Manager	0.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
TOTAL POSITIONS	**2.00**	**4.00**	**4.00**

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PUBLIC SAFETY

DEPARTMENT	***DESCRIPTION***
040	***CITY COURT***
440	***ANIMAL CONTROL***
600	***POLICE DEPARTMENT***
700	***FIRE DEPARTMENT***

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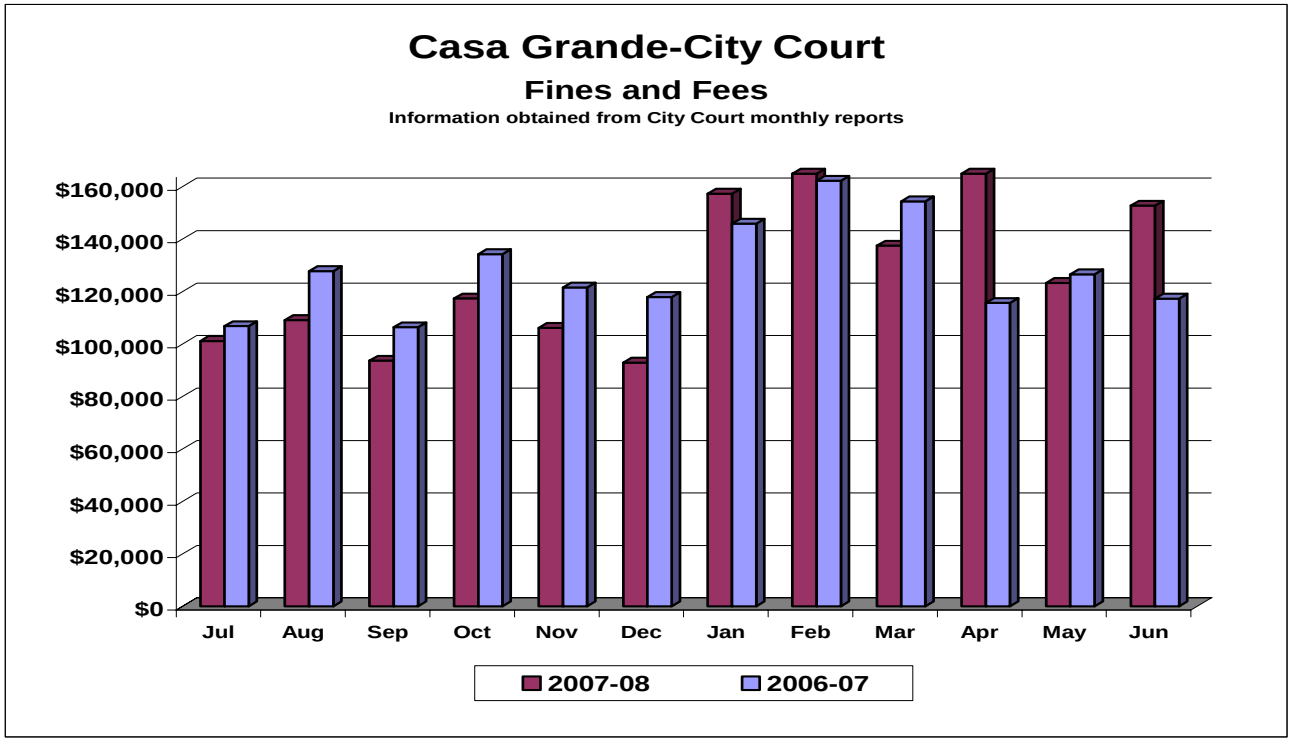

FINES & FEE STATISTICS		
	2006-07	2007-08
Jul	$106,812	$101,182
Aug	127,807	109,157
Sep	106,416	93,649
Oct	134,267	117,386
Nov	121,586	106,157
Dec	117,942	92,928
Jan	145,885	157,313
Feb	162,242	179,152
Mar	154,421	137,527
Apr	115,710	170,615
May	126,610	123,317
Jun	117,354	152,767
	$1,537,052	$1,541,150

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Public Safety	City Court	Cost Center 101.20.040

GENERAL INFORMATION

The Casa Grande Municipal Court is the judicial branch of Casa Grande City government. The Presiding Judge is appointed by the Mayor and City Council, pursuant to the City Charter. The Court is of limited jurisdiction and deals with misdemeanors, petty offenses, and civil violations, including traffic and City ordinances. The court also issues orders of protection and injunctions against harassment.

MISSIONS

To promptly and fairly process all criminal and traffic violations filed in court and to effectively obtain compliance of the court's orders.

Our municipal court serves the public and contributes to the quality of life in our community by fairly, impartially, and promptly administering justice in an effective, efficient, and professional manor.

2007-2008 ACCOMPLISHMENTS

- Increased collections 1% from prior fiscal year.
- 100% of pre-trials held within 55 days.

GOALS & OBJECTIVES

Increase the Court's efficiency in processing filing and adjudicating cases.

- Reduce the waiting period for scheduling of trials from 60-80 days to 30-45 days.
- Increase the amount of information available on the City Court website by 15%.

BUDGET HIGHLIGHTS

- Capital items reflect updated cost associated with proposed stand alone court house.

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Public Safety | City Court | Cost Center 101.20.040

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
DUI cases filed	397	502	437	550
Other traffic filed	1,071	1,086	1,196	1,100
DUI adjudicated	344	443	449	560
Other traffic adjudicated	1,059	1,035	1,045	1,105
Criminal misdemeanors filed	2,241	2,063	2,586	2,200
Criminal misdemeanors adjudicated	2,222	1,927	2,242	2,300
Traffic trials held	17	10	5	2
Jury trials held	1	1	0	2
Criminal misdemeanor trials	52	46	33	30
Order of protection filed	87	94	76	105
Civil cases filed	5,489	5,762	6,338	6,500
Civil cases adjudicated	5,637	5,732	5,995	6,250
Civil hearings held	99	105	109	115
Order of harassments filed	95	85	68	100
Serious filed	71	77	85	75
Serious adjudicated	68	65	96	80

Funding Sources	Amount	% of Funding
General Fund	$3,092,700	100.00%
Total Funding	**$3,092,700**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$354,608	$414,400	465,900	$504,300
Contractual Services	42,100	62,700	72,900	69,100
Operating Supplies	12,700	17,000	19,200	19,300
Capital Outlay	1,100,000	1,100,000	0	2,500,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$1,509,408**	**$1,594,100**	**$558,000**	**$3,092,700**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
City Judge	1.00	1.00	1.00
Deputy Judge	0.00	0.50	0.50
Senior Court Clerk	1.00	1.00	1.00
Security Officer	0.00	1.00	1.00
Court Clerk	3.00	4.00	4.00
TOTAL POSITIONS	**5.00**	**7.50**	**7.50**

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Public Safety	**Public Safety-Animal Control**	**Cost Center 101.20.440**

GENERAL INFORMATION

Public Safety - Animal Control provides animal licensing, rabies control and general animal control throughout the City. The office also provides citizen assistance concerning dangerous, vicious, stray, sick, injured, and unowned animals.

MISSION

It is the mission of Animal Control employees to provide quality service to the citizens, while dedicating themselves to improving the co-existence of animals and humans.

To protect citizens of Casa Grande from zoonotic diseases, primarily rabies, and provide security to citizens from annoyance, intimidation, irritation and injury from animals.

To protect animals from improper use, abuse, neglect and inhumane treatment. To protect animals from hazards, primarily rabies, which is regulated through issuance of licenses; and to encourage responsible pet ownership, as well as reducing animal population through spaying and neutering.

2007-2008 ACCOMPLISHMENTS

- Sheltered animals available for adoption featured on the city's channel 11 cable station.
- Hired new Animal Control Officer.
- Held three low cost rabies vaccination & license clinics.
- Housed several animals for the residents in the Sierra Ranch area due to a power outage.
- Seized over 111 animals on two different hoarding cases.
- Pet of the week photographs are featured every other week in the local newspaper.

GOALS & OBJECTIVES

To enhance the effectiveness of Animal Patrol Services.

- Increase the number of licensed animals within the City by 5%.

BUDGET HIGHLIGHTS

Operating Capital for various equipment.

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Public Safety — Public Safety-Animal Control — Cost Center 101.20.440

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Dogs Handled:				
Dogs on Hand	225	248	218	225
Impounds	1,156	1,195	1,105	1,200
Released to Owner	278	235	260	270
Adoptions	54	77	75	80
Relayed to Other Agency	80	68	54	60
Euthanatized	750	708	696	800
Bites	84	87	83	90
Dead	116	141	133	150
Remaining	219	264	225	240
Cats Handled:				
Cats on Hand	138	167	137	150
Impounds	1,064	925	921	1,200
Released to Owner	30	25	27	30
Adoptions	11	32	20	20
Relayed to Other Agency	49	13	24	20
Euthanatized	984	839	845	1,100
Bites	12	24	19	20
Dead	150	165	179	180
Remaining	128	183	143	160
Other Activities:				
Citations Issued	220	165	200	175
Warnings Issued	393	512	424	600
Licenses Issued	2,958	3,069	3,023	3,390
Other Animals Handled	89	62	87	75
Animal Control Calls	9,212	7,989	8,739	8,500
Emergency Callouts - ACO Respond	277	146	219	160
Emergency Callouts - Phone no time Claimed	94	74	103	50

Funding Sources	Amount	% of Funding
General Fund	$298,300	100.00%
Total Funding	**$298,300**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$223,846	$213,900	$217,500	$227,800
Contractual Services	12,399	18,200	6,400	10,000
Operating Supplies	47,000	45,300	28,700	40,500
Capital Outlay	43,800	27,000	0	20,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$327,045**	**$304,400**	**$252,600**	**$298,300**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Senior Animal Control Officer	1.00	1.00	1.00
Animal Control Officer	2.00	2.00	2.00
Kennel Assistant	1.00	1.00	1.00
TOTAL POSITIONS	**4.00**	**4.00**	**4.00**

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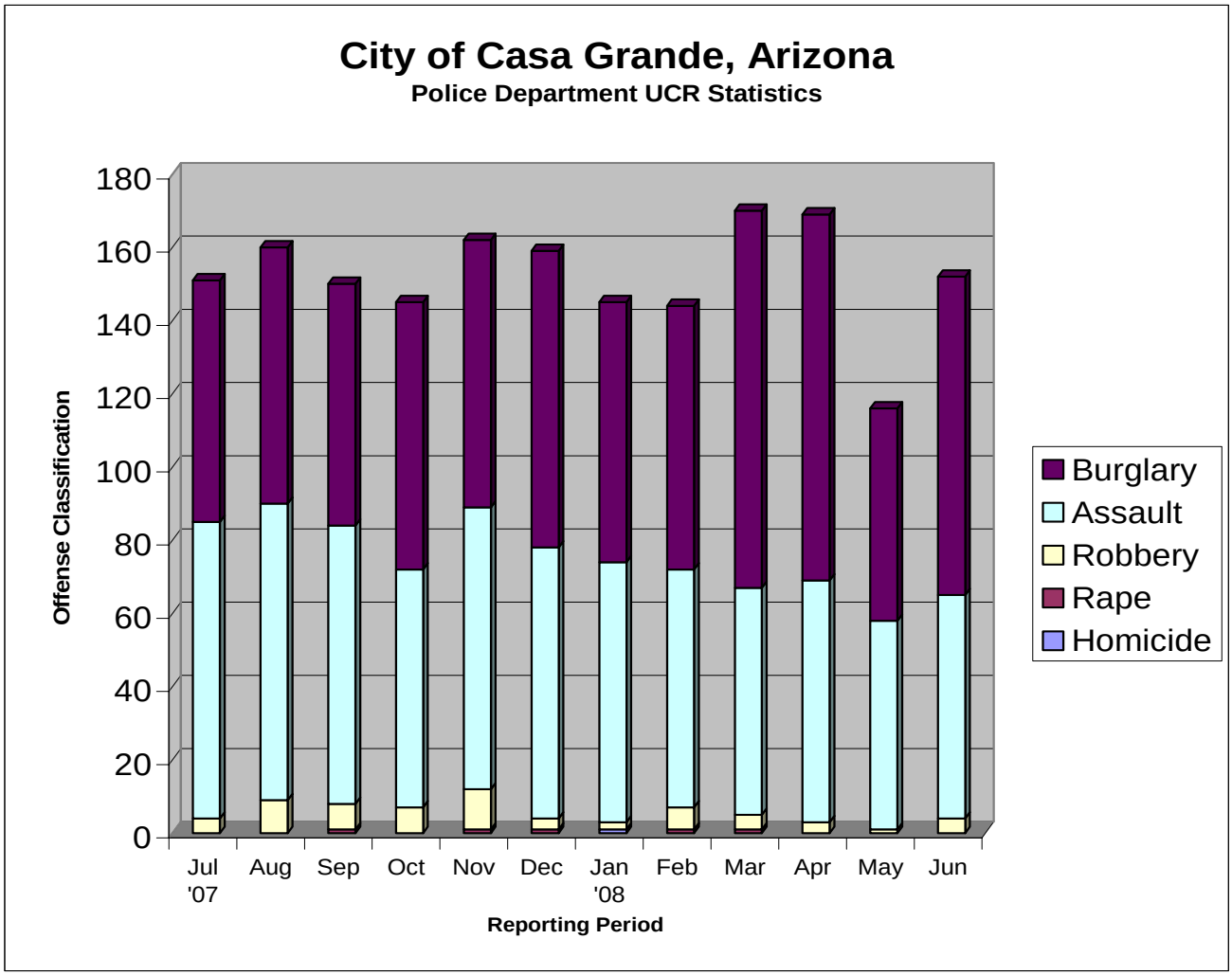

	Homicide	Rape	Robbery	Assault	Burglary
Jul '07	0	0	4	81	66
Aug	0	0	9	81	70
Sep	0	1	7	76	66
Oct	0	0	7	65	73
Nov	0	1	11	77	73
Dec	0	1	3	74	81
Jan '08	1	0	2	71	71
Feb	0	1	6	65	72
Mar	0	1	4	62	103
Apr	0	0	3	66	100
May	0	0	1	57	58
Jun	0	0	4	61	87
TOTALS	1	5	61	836	920

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Public Safety **Police Operations** **Cost Center 101.20.600**

GENERAL INFORMATION

The Police Department provides for the protection of life and property from criminal related activities in the community. Other responsibilities include the safe and expeditious movement of traffic, crime prevention, narcotics-gang interdiction and intelligence, school-liaison, DARE, and other community service programs. The department maintains close relations with other County, State and Federal Law Enforcement Agencies.

MISSION

The Casa Grande Police Department, as part of, and empowered by the community is committed to protecting the lives, property, and rights of all people, to maintain order, and enforce the law impartially. Acting as partners with the community, we will respond to, and prevent crimes. We will promote safety and security while safeguarding the Constitutional Rights of all people. We will endeavor to detect and investigate criminal activity, apprehend offenders, recover stolen property, and safely regulate the movement of vehicle traffic, while maintaining the highest level of professionalism, through proper training and direction.

2007-2008 ACCOMPLISHMENTS

- Continued to provide Neighborhood Block Watch presentations to interested neighborhoods.
- Continued to provide Crime-Free Multi-Housing presentations to interested residential complexes.
- Continued our volunteer programs to assist with clerical duties, enforce disabled parking violations, monitor traffic speeds in our neighborhoods, assist with the vacation house watch program, and conduct fingerprinting.
- Held annual "National Night Out" celebration to raise funds for the Silent Witness Program.
- Participated in Pinal County Emergency Management Exercise.
- Continued working with the Citizens Police Advisory Board.
- Continue Graffiti Abatement Program in partnership with other agencies, businesses, and volunteers.
- Conducted Citizens Police Academies.
- Continued NIMS (Incident Command System) training to all first responder personnel.
- Recruited and hired new Police Officers.
- Continued a progressive pay plan for POST Certified Officers based on experience to improve our pool of Police Officer applicants.
- Continued working with the Casa Grande Alliance.
- Held annual Casa Grande Police Department Awards Banquet, and honored Police, Civilian, Volunteer, and Citizen Personnel.

GOALS AND OBJECTIVES

Special Operations - To aid in the reduction of crime and enhancement of safety in the community through the various programs of the Special Operations Division.

- To increase the number of active participants in Blockwatch and Crime-Free Multi-Housing programs by 10%.
- Reduce the City's traffic accident rate by 5%.
- Increase the number of volunteer hours donated by 10%.

Patrol – Enhance the overall efficiency and effectiveness of the Patrol Division.

- Increase Patrol Officers technical skill level/training hours by 20%.
- Increase resident customer service satisfaction by reducing citizen complaints on patrol by 5%.

Criminal Investigations – Enhance and monitor the overall responsiveness of Detectives to victims of crime.

- Maintain a 90% contact rate by General Investigators for initial contact and all case status changes.

Communications – Increase the overall effectiveness and efficiency of the communications center.

- Reduce the 911 busy study standards from a P.05 grade to a P.01.
- Meet 100% of local, state and federally mandated tanning requirements.

BUDGET HIGHLIGHTS

The department's budget includes the following changes in this FY 2008-09:

- Budgets have been established and will be monitored by division, but rolled up for comparative purposes in this document.

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Public Safety	Police Operations	Cost Center 101.20.600

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Radio calls for service	39,366	38,609	40,539	42,566
Officer initiated calls	69,938	66,190	69,500	72,975
Total calls for service	109,304	104,799	110,039	115,541
Traffic Accidents	1,124	1,073	1,127	1,183
Traffic citations issued	6,590	6,365	6,683	7,017
Criminal citations	1,174	1,097	1,262	1,325
Adult arrests	3,602	3,027	3,178	3,369
Juvenile arrests	934	709	744	781

Funding Sources	Amount	% of Funding
General Fund	$11,681,200	100.00%
Total Funding	**$11,681,200**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$8,489,800	$9,683,800	9,775,400	$10,078,500
Contractual Services	875,300	867,700	831,800	856,300
Operating Supplies	293,300	344,600	430,000	446,600
Capital Outlay	481,500	387,400	178,000	294,500
Debt Service	23,100	0	5,300	5,300
DEPARTMENTAL TOTALS	**$10,163,000**	**$11,283,500**	**$11,220,500**	**$11,681,200**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Police Chief	1.00	1.00	1.00
Deputy Police Chief	0.00	1.00	1.00
Police Commander	0.00	3.00	3.00
Police Lieutenant	3.00	0.00	0.00
Communications Manager	1.00	1.00	1.00
Police Sergeant	9.00	11.00	11.00
Police Corporals	0.00	5.00	5.00
Police Officers	58.00	58.00	58.00
Police Aide	0.00	1.00	1.00
Public Safety Support Supervisor	4.00	4.00	4.00
Management Analyst	0.50	0.33	0.33
Crime Analyst	0.00	1.00	1.00
Police ID Technician	2.00	2.00	2.00
Public Safety Dispatcher	15.00	15.00	14.00
Police Transport Officer	6.50	7.50	6.90
Volunteer Coordinator	0.50	1.00	1.00
Alarm Coordinator/Graffiti	0.00	1.00	1.00
Police Property Technician	1.00	1.00	1.00
Admin. Assistant	0.00	1.00	1.00
Secretary	2.00	1.00	1.00
Public Safety Clerk	5.00	5.00	5.00
TOTAL POSITIONS	**108.50**	**120.83**	**119.23**

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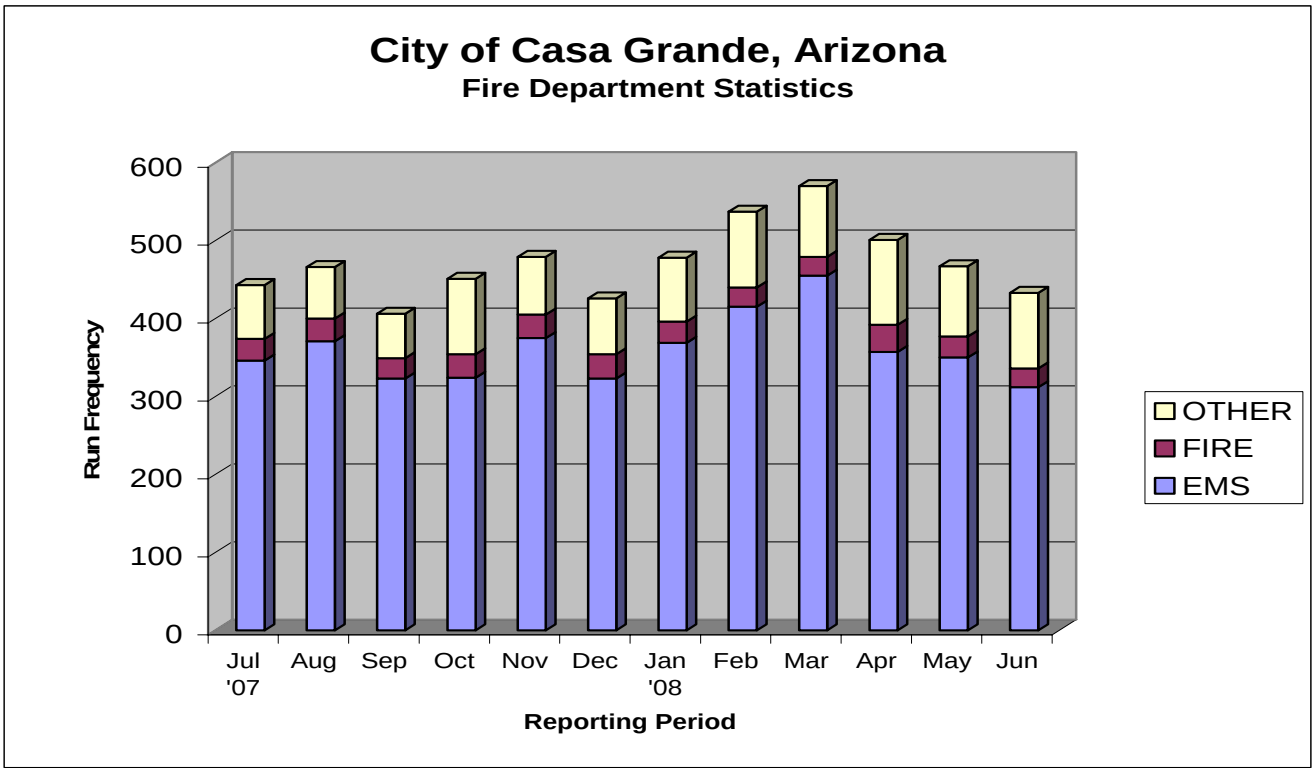

MONTHLY BREAKDOWN:

	2007-08		
	EMS	FIRE	OTHER
Jul '07	346	28	69
Aug	371	29	66
Sep	323	26	57
Oct	324	30	97
Nov	375	30	74
Dec	323	31	72
Jan '08	369	27	82
Feb	415	25	97
Mar	455	24	91
Apr	357	35	109
May	350	27	90
Jun	312	24	97
	4,320	336	1,001

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Public Safety | Fire Department | Cost Center 101.20.700

GENERAL INFORMATION

The Casa Grande Fire Department provides a complete range of public safety and fire protection services to the City, its residents, businesses, and visitors. The purpose of the Fire Department is to save life and property, control and extinguish fires, provide effective rescues, contain and control hazardous material incidents, provide comprehensive emergency medical assistance, prevent fire through occupancy inspections, code and ordinance development and enforcement, fire and arson investigation, and educate the public to become fire safe.

MISSION

To provide a fire management system, meeting the needs of the customers of Casa Grande, residents, businesses, and visitors through a highly trained customer service oriented work force, delivering services in the most ethical, cost effective and efficient manner possible. To uphold this commitment through quality emergency services and a proactive emphasis on public education, code enforcement, hazard investigation, innovative life, and fire safety awareness and community service.

2007-2008 ACCOMPLISHMENTS

- Responded to 5,642 emergencies, of which 4,286 (75.97%) involved emergency medical services, averaging a response time for all incidents of 5 minutes 55 seconds.
- Maintained a department commitment for excellence in public education by initiating in excess of 19,801 public contacts.
- Continued its ongoing K-6 fire safety education program within the Elementary School District.
- Met customer service demands for facility plan review and inspection services in a timely and effective manner.
- Worked within the adopted 2007-2008 FY Annual Budget to provide a cost effective delivery of fire services.
- Met the training needs of department personnel as identified in the department Goals and Objectives.
- Continued our wellness/fitness program for the department.
- Secured grant funding from the Office of Domestic Preparedness (ODP) for equipment to go on the response vehicle.
- Continued mentoring the Casa Grande Fire Explorers (young adults ages 14-20).
- Secured safer grant funding from FEMA for 6 firefighter rovers.
- Secured grant funding from FEMA for fire prevention safety trailer.

GOALS AND OBJECTIVES

Operations – To provide a comprehensive all-risk training program that improves services and provides for maximum safety for fire personnel

- Complete 100% of the annual minimum training requirements for ISO.
- Provide 2 hours of specialty operations training per month for Hazardous Materials technicians.
- Meet 100% of OSHA's annual training requirements. To enhance the operational efficiency.
- Reduce response times by an average of 34 seconds on all emergency responses.
- Public Safety ISO rating will be maintained at a four (4) / nine (9) split grade.

Fire Prevention – Update and perform existing building occupancy inspections.

- Complete inspections on 50% of the commercial buildings in the community.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Equipment for new fire engine, brush truck, and platform

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Public Safety	Fire Department	Cost Center 101.20.700

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Fire suppression calls	371	390	410	351
Emergency Medical Service calls	3,766	3,800	3,990	4,286
Inspections/Plan Reviews	854	1,500	1,575	1,485
Investigations	26	25	28	27
Public relations/Fire safety education	8,884	10,000	10,500	19,801

Funding Sources	Amount	% of Funding
General Fund	$6,489,500	100.00%
Total Funding	**$6,489,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$4,867,773	$5,051,500	5,524,200	$5,291,000
Contractual Services	113,935	392,500	394,900	340,900
Operating Supplies	226,840	246,400	250,700	260,700
Capital Outlay	2,291,500	914,900	51,000	596,900
Debt Service	21,900	0	0	0
DEPARTMENTAL TOTALS	**$7,521,948**	**$6,605,300**	**$6,220,800**	**$6,489,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Fire Chief	1.00	1.00	1.00
Assistant Fire Chief	1.00	1.00	1.00
Fire Division Chief	0.00	0.00	0.00
Battalion Chief	1.50	3.00	3.00
Fire Marshal	1.00	1.00	1.00
Fire Captain	12.00	12.00	12.00
Fire Engineer	12.00	12.00	12.00
Firefighters	24.00	27.00	29.00
Management Analyst	0.50	0.68	0.33
Plans Reviewer/Inspector	0.00	1.00	1.00
Fire Prevention Officer	1.00	1.00	1.00
Office Assistant	0.75	0.75	0.75
TOTAL POSITIONS	**54.75**	**60.43**	**62.08**

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PUBLIC WORKS

DEPARTMENT	***DESCRIPTION***
405	***PUBLIC WORKS OPERATIONS***
407	***FACILITIES MAINTENANCE***

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Health & Sanitation **Public Works-Operations** **Cost Center 101.35.405**

GENERAL INFORMATION

Public Works-Operations is part of street maintenance, which is funded through general fund revenue. Primarily, this department provides for the effective maintenance of alleys and drainage ways to ensure that the facilities fulfill the function for which it is designed.

MISSION

This division provides support for alleys and drainage structure maintenance and repair. This division also provides support for city voluntary demolition and O'Odham Tash, and various other civic events.

2007-2008 ACCOMPLISHMENTS

- Continued to maintain roads and alleys.
- Maintained roads at North Mountain Park.
- Continued to mow ditches, roads, and retentions.

GOALS AND OBJECTIVES

Do all mowing and grading of storm drain ditches for proper storm runoff.

- Inspect storm drains and drainage ditches regularly.

Complete all City voluntary demolition programs.

- Provide timely response to requests for demolitions.

To provide support for O'Odham Tash and other civic events.

- Coordinate with O'Odham Tash and other civic event committees to assure all work is complete prior to the event.

Maintain Peart Park storm drain pumping station.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the regular operational expenses; there are no major changes from fiscal year 2007 – 2008.

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Health & Sanitation **Public Works - Operations** **Cost Center 101.35.405**

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Drainage ditch grading (miles)	176	71	82	115
Drainage ditch mowing (miles)	81	70	139	140
Alley grading (miles)	27	8	13	15

Funding Sources	Amount	% of Funding
General Fund	$117,700	100.00%
Total Funding	**$117,700**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$67,800	$56,100	$64,500	$68,300
Contractual Services	21,000	11,200	6,300	13,700
Operating Supplies	2,900	2,900	100,350	3,700
Capital Outlay	49,800	49,800	0	32,000
Debt Service	0	4,600	0	0
DEPARTMENTAL TOTALS	**$141,500**	**$124,600**	**$171,150**	**$117,700**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Heavy Equipment Operator	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**

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Health & Sanitation — Public Works-Facilities Maintenance — Cost Center 101.35.407

GENERAL INFORMATION

Facilities Maintenance activities are centralized under the Public Works Department.

MISSION

To provide the general public and city employees with an environment that is both safe and orderly. To maintain all city buildings with a standard of excellence, with regards to general maintenance, preventative maintenance and overall presentation and cleanliness.

2007-2008 ACCOMPLISHMENTS

- Repaired 40 ton air conditioner at Library.
- Performed all air conditioner repairs and filter changes to city facilities.
- Continue with standardizing janitorial paper and soap products at city facilities.
- Retiled Police station floors.
- Resealed and striped City Hall and NOC parking lots.
- Replaced air conditioners on Waste Water building, new Equipment Maintenance parts room, Women's Club, and Guard house at Landfill.
- Participated in Teen Center construction/completion.
- Re-roofed Fire Station #1.
- Re-carpeted City Hall.
- Replaced evaporative cooler on Animal Control kennels.

GOALS AND OBJECTIVES

Improve the operational efficiency and effectiveness of facility maintenance.

- To complete 50% of routine service requests within 48 hours.
- To achieve an 80% customer satisfaction rate for facilities service requests.

BUDGET HIGHLIGHTS

Expenditures are for regular operation expenses.

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Health & Sanitation — Public Works - Facilities Maintenance — Cost Center 101.35.407

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Service requests completed.	500	641	700	750
City owned buildings maintained.	31	31	31	31

Funding Sources	Amount	% of Funding
General Fund	$512,500	100.00%
Total Funding	**$512,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$261,500	$251,200	$242,000	$252,100
Contractual Services	96,100	89,900	84,100	91,500
Operating Supplies	114,900	143,900	143,900	148,900
Capital Outlay	66,400	215,200	15,000	20,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$538,900**	**$700,200**	**$485,000**	**$512,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Facilities Maintenance Supervisor	1.00	1.00	1.00
HVAC Technician	1.00	1.00	1.00
Senior Custodian	1.00	1.00	1.00
Custodian	2.00	2.00	2.00
TOTAL POSITIONS	**5.00**	**5.00**	**5.00**

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COMMUNITY SERVICES

DEPARTMENT	*DESCRIPTION*
360	*PUBLIC LIBRARY*
365	*VISTA GRANDE LIBRARY*
510	*SENIOR ADULT SERVICES*
515	*PARKS MAINTENANCE*
525	*RECREATION PROGRAMS*
530	*LEN COLLA CENTER*
540	*AQUATICS*
545	*KEEP AMERICA BEAUTIFUL*
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562	*WOMEN'S CLUB*

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Community Services **Public Library** **Cost Center 101.40.360**

GENERAL INFORMATION

In May of 2005, the Library Advisory Board created a five year strategic plan based on input received from the community. This plan is intended to serve the greatest library needs in our community with a focus on Adult Literacy, Lifelong Learning, and Commons. The Library intends to assist in workforce development by providing a one-on-one adult literacy tutoring program, bookmobile services, and materials. The library provides various collections and programs to encourage lifelong learning so that our public will gain the knowledge necessary for a competitive workforce and to increase the quality of life. We provide a welcoming space for our community with a special focus on teens, creating a "third place" for teens and for the general community is a major objective.

MISSION

The mission of the Casa Grande Public Library is to provide a diversity of material that reflects the interests of the community and our commitment to provide equal access to information: freedom to read is essential to our democracy.

2007-2008 ACCOMPLISHMENTS

- Increased literacy resources through a tutoring program, a bookmobile, and a 6% increase in literacy collections.
- Increased the lifelong learning materials by 20%.
- 230,000 check-outs, over 92,000 technology users, answered 150,000 questions, and 270,000 patrons coming in the library.
- Partnered with Central Arizona College's Project CACTI, Greater Casa Grande Chamber of Commerce, and the Department of Economic Security to develop and host programs in the area of workforce development.
- Established a rotating gallery where new artwork is displayed by local artists every two months.

GOALS AND OBJECTIVES

Increase awareness of our Adult Literacy Services.

- Increase adult literacy registration by 50%.
- Increase the number of Adult Literacy Program reference agencies available by 65%.

Increase workforce development programs.

- Increase the number of programs on workforce development with a focus on the importance of English Acquisition from zero to four.
- Increase the number of Insider Tips work ethic programs from zero to four.
- Increase the number of classes promoting education and financial management from zero to four.

Increase the number of teens utilizing library services.

- Provide at least four programs aimed at attracting male teens (ages 10-18) into the library.
- Increase web site 24/7 usage of library materials by 50%.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Prepare for opening of school district shared library (Vista Grande)

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Community Services — Public Library — Cost Center 101.40.360

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Items in collections	95,000	85,542	75,863	115,000
Reference questions (telephone & on-site)	13,000	21,923	149,246	179,095
Total items circulated	63,000	82,943	75,863	115,000
Total Circulation Transactions	180,000	201,923	229,446	240,918

Funding Sources	Amount	% of Funding
General Fund	$822,300	100.00%
Total Funding	**$822,300**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$636,931	$650,900	$591,600	$635,600
Contractual Services	34,050	36,800	33,400	33,500
Operating Supplies	147,200	143,200	159,200	148,200
Capital Outlay	13,489	24,200	10,000	5,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$831,670**	**$855,100**	**$794,200**	**$822,300**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Library Manager	1.00	1.00	1.00
Librarian	3.00	3.00	3.00
Library Circulation Supervisor	1.00	1.00	1.00
Senior Library Assistant	3.00	3.00	3.00
Library Assistant	3.00	3.00	3.50
Library Page	1.50	1.50	2.00
TOTAL POSITIONS	**12.50**	**12.50**	**13.50**

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Community Services — Vista Grande Public Library — Cost Center 101.40.365

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Items in collections	New Department in FY 2007-08			
Reference questions (telephone & on-site)				
Total items circulated				
Total Circulation Transactions				

Funding Sources	Amount	% of Funding
General Fund	$391,600	100.00%
Total Funding	**$391,600**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$357,300	$0	$313,300
Contractual Services	0	9,000	0	9,000
Operating Supplies	0	69,300	0	69,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$0**	**$435,600**	**$0**	**$391,600**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Librarian	0.00	2.00	2.33
Library Assistant	0.00	4.50	4.33
Library Page	0.00	2.00	1.50
TOTAL POSITIONS	**0.00**	**8.50**	**8.16**

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Community Services | Senior Adult Services | Cost Center 101.40.510

GENERAL INFORMATION

Dorothy Powell Senior Adult Center provides a multipurpose facility that primarily serves senior adults, although we also have year-round community programs and special interest classes. During the summer months we maximize its use by holding most of our children's programs at the center. While the main function of the center is to be a "Senior Center," it is utilized on a full time basis with programs, classes, and events for all ages.

MISSION

The Dorothy Powell Senior Adult Center provides the senior adult community of our City, social, educational, recreational activities, and referral information for seniors and their families concerning issues that affect seniors. We offer a large variety of classes, clubs and other social interaction as well as a daily lunch program. The Dorothy Powell Senior Adult Center also administers the Home Delivered Meal Program for this area as well as being the only contribution based transportation program for seniors and the disabled. We also provide ceramics and lapidary opportunities to the community at Peart Center.

2007-2008 ACCOMPLISHMENTS

- Hosted Sunday Socials and Tag Along field trips for the senior adult population.
- Coordinated and/or sponsored winter celebration activities.
- Continued to keep participant satisfaction at its optimum by initiating weekly customer surveys for meals and quarterly surveys for the Home Delivered Meals participants.
- Increased fundraising efforts to support and provide quality programs at Dorothy Powell Senior Adult Center.
- Prepared proposal for securing the re-awarding of the Senior Meals Program.
- Prepared proposal for United Way funding to meet the needs of senior adults and disabled citizens.
- Continue to utilize the Dorothy Powell Senior Adult Center for recreation classes, meetings, banquets, and private parties.
- Coordinated with AARP to provide no cash tax preparation services and low cost 55 Alive driver education classes.
- Continue to implement an extensive Volunteer program, along with hosting a quarterly volunteer recognition event.
- Utilized volunteers (including community business volunteers) to deliver meals to Home Delivered Meals participants.
- Hosed 4 Intergenerational activities: Build-A-Pack program, Halloween Trick or Treating for the Library story time kids, Toddler Fashion Show and a performance by Middle school students.
- Maintained a menu committee comprised of site council members, site manager and daily participants from the Dorothy Powell Senior Adult Center. This committee assists with the development of the monthly menu and suggestions for service.
- Received an "E" for excellent rating from the Pinal County Health Department for inspection of food preparation area.
- Continued preparing meals for the Maricopa Home Delivered Meals program, which is an additional 300-350 meals per month.
- Developed and coordinated beginning and intermediate computer classes for seniors.
- Incorporated community service volunteers to help with the senior meals program, along with community business volunteers to deliver meals.

GOALS AND OBJECTIVES

To provide the Casa Grande community with quality social, recreational, and informational programs for seniors.

- Increase participation in all programs offered at the Dorothy Powell Senior Adult Center and Peart Center.
- Modify and/or change programs that do not meet the needs of the community.
- Survey participants programming needs on a regular basis.
- Continue to advertise our programs and encourage more people to participate.
- Continue to increase and maintain current programs and activities offered to our senior participants.
- Continue to seek additional funding for senior programming needs.
- Continue to work with the Area Agency on Aging and the state agencies to offer the seniors of Casa Grande reliable information on senior needs and issues.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- Received a donation by our Site Council to install a wood floor in our dining room (partial).

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Community Services	Senior Adult Services	Cost Center 101.40.510

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Ongoing/regular	18,567	19,000	21,312	23,445
Outside groups and meeting	3,745	3,800	3,875	4,000
Special interest classes	5,016	5,125	5,230	5,500
Special events and programs	5,900	6,025	6,145	6,350
Senior Meals	45,502	46,400	48,798	50,500
Peart Center	13,520	13,790	15,210	15,500

Funding Sources	Amount	% of Funding
General Fund	$186,700	100.00%
Total Funding	**$186,700**	**100.00%**

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$82,852	$88,800	$79,700	$86,700
Contractual Services	39,858	48,300	5,800	38,000
Operating Supplies	48,500	55,900	57,600	62,000
Capital Outlay	23,600	23,000	3,100	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$194,810**	**$216,000**	**$146,200**	**$186,700**

AUTHORIZED POSITIONS	NUMBER OF PERSONNEL		
CLASSIFICATION	2006-07	2007-08	2008-09
Recreation Program Coordinator	0.75	0.75	0.75
Kitchen Aide	1.00	2.00	2.00
TOTAL POSITIONS	**1.75**	**2.75**	**2.75**

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Community Services **Parks Maintenance** **Cost Center 101.40.515**

GENERAL INFORMATION

The Parks Maintenance Division is in charge of providing quality development and upkeep of the City's park system. Some of the basic functions of this division include fertilization, irrigation, construction, beautification, mowing, trimming, and plant care.

MISSION

To provide the citizens of Casa Grande a parks system that is clean and safe for its users. To maintain all landscape Right of Ways and to provide assistance to other community based organizations in their special event efforts.

2007-2008 ACCOMPLISHMENTS

- Continued beautification program for the downtown area in cooperation with the Main Street program.
- Administered the maintenance of numerous landscape areas using outside contractors.
- Purchased additional park equipment.
- Installation of a Leash on Life dog park at Ed Hooper Park.
- Replaced basketball court at Ranch Grande Park.
- Replaced decomposed granite on landscape at Dave White Park.
- Replaced ramada at North Mountain Park.
- Purchased Christmas decorations.
- Completed parking lot improvements at Rancho Grande, Burruss, Ed Hooper Park and Little League complex.
- Installed new irrigation pump station at Dave White Park.
- Replaced metal bed slide at Mosley Park.
- Replaced sport field lighting at Kiwanis Field.
- Installed landscape and city monument entry signs at various locations.

GOALS AND OBJECTIVES

Expand the recreational acreage available in Casa Grande.

- Increase the amount of land dedicated to parks, open space and trails by 15 acres.

To enhance park amenities.

- Obtain outside funding (including grants, sponsors, donations, etc.) providing one more amenity to a city park.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- Install restrooms at Dave White Park and Peart Park.
- Complete parking lot maintenance at the Dorothy Powell Center, Peart Center and the Library.
- Complete a variety of parks system improvements.
- Purchase various pieces of equipment approved in C.I.P. budget.
- Restroom and maintenance building for Ed Hooper Park.

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Community Services — Parks Maintenance — Cost Center 101.40.515

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Park areas	33	33	35	35
Other maintenance areas	47	49	52	55
Total acreage	1,359	1,359	1,376	1,500
Developed acreage	539	539	560	600

Funding Sources	Amount	% of Funding
General Fund	$2,864,000	100.00%
Total Funding	**$2,864,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$1,079,887	$1,250,500	1,214,900	$1,266,700
Contractual Services	145,390	174,100	134,200	202,700
Operating Supplies	551,000	595,900	606,100	631,000
Capital Outlay	1,066,100	1,259,000	316,800	707,700
Debt Service	13,105	12,900	55,300	55,900
DEPARTMENTAL TOTALS	**$2,855,482**	**$3,292,400**	**2,327,300**	**$2,864,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Parks Superintendent	1.00	1.00	1.00
Crew Leader	2.00	2.00	2.00
Grounds Keeper	0.00	1.00	1.00
Senior Maintenance Worker	2.00	2.00	2.00
Maintenance Worker	11.50	12.00	12.00
TOTAL POSITIONS	**16.50**	**18.00**	**18.00**

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Community Services **Recreation Programs** **Cost Center 101.40.525**

GENERAL INFORMATION

The Recreation Program Division is the area in which all recreation programs are funded. The mission is to provide a diversified, quality recreational experience for persons of all ages. Among these are youth and adult sports, summer recreation, therapeutic programs for the physically and mentally challenged, seasonal special events, cultural events, outdoor adventures, cultural events, and teen activities.

MISSION

The mission is to provide a diversified, quality recreational experience for persons of all ages. Among these are youth and adult sports, summer recreation, therapeutic programs for the physically and mentally challenged, seasonal special events, outdoor adventures, cultural events, outdoor adventures, cultural programs, art programs and teen activities.

2007-2008 ACCOMPLISHMENTS

- Increased the number of recreation programs and overall attendance for the year.
- Continued to work cooperatively with non-profits, agencies, schools and businesses to maintain the excellent quality of recreational opportunities available to the community.
- Continued to enhance and expand special events for the community. (i.e., Halloween Carnival, Desert Grande Duathlon/Triathlon, Christmas Tree Lighting Ceremony/Electric Light Parade, Easter Egg Hunt, and Downtown Party).
- Continue to strive for quality, creativity and a willingness to provide top-notch programming.
- Continued with "in house" operation of the concessions at Paul Mason Sportsplex during leagues and tournaments.
- Implemented Movies In The Park program.

GOALS AND OBJECTIVES

Provide quality recreational programs and activities for the community.

- Meet the criteria regarding quality for three award/recognition programs.
- Increase the recreational opportunities for teens by 25%.
- Increase the number of opportunities the public has to provide input for recreation activities from 15 to 20.

Develop and implement cost recovery philosophy and pricing policy.

- Increase cost recovery of adult classes by 10%.
- Increase overall participation in paid recreation activities by 15% to improve cost recovery.

BUDGET HIGHLIGHTS

The budget includes a decrease in temporary wages through efficient use of current staff.

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Community Services — Recreation Programs — Cost Center 101.40.525

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Participation:				
Summer recreation	43,753	48,423	22,429	20,429
Special events	28,095	31,263	60,357	63,957
After school program	17,101	18,969	10,049	13,063
Adult sports	14,658	16,259	37,528	48,786
Youth sports	9,772	10,839	15,879	19,879
Cultural Activities	6,332	6,874	5,075	6,575
Therapeutic	2,443	2,869	682	8,860
TOTALS	122,154	135,496	151,999	181,549

Funding Sources	Amount	% of Funding
General Fund	$212,600	100.00%
Total Funding	**$212,600**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$120,941	$171,800	$77,500	$110,500
Contractual Services	60,040	45,000	45,000	45,000
Operating Supplies	63,232	51,000	51,000	56,000
Capital Outlay	8,827	9,500	0	1,100
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$253,040**	**$277,300**	**$173,500**	**$212,600**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Community Services **Len Colla Center** **Cost Center 101.40.530**

GENERAL INFORMATION

The Len Colla Center is located on the east side of town near the Palo Verde School and primarily serves minority youth.

MISSION

The Len Colla Recreation Center's mission is to provide area youth a variety of alternative recreational and educational programs in a joint effort among nonprofit and private agencies to enhance their self-esteem, social and leadership skills. Year-round activities include, but are not limited to: arts and crafts, seasonal special events, cultural activities, sporting events, youth dances, table and board games, teen and youth life workshops, and other related social programs.

2007-2008 ACCOMPLISHMENTS

- Assisted and provided support for Black History Celebration.
- Held weekly nutrition education programs.
- Celebrated Cinco de Mayo with a taste of Mexico event.
- Hosted an Easter egg hunt.
- Participated in the Apple Corp program.
- Worked with the Gang Task Force to provide a safety day in conjunction with Len Colla's annual open house.
- Provided college information for students and an incentive program for middle school students who make honor roll.
- Implemented new dance club and double dutch club for students.
- Received a grant from Wal-Mart to enhance our homework help club.

GOALS AND OBJECTIVES

To provide a safe gang/drug free environment where neighborhood youth/teens can recreate with their peers during the non-school hours of the day and weekends.

To provide recreational opportunities for all ethnic groups and races on a continuous basis.

- Report to the Casa Grande Police Department any drug sale or alcohol abuse in or near neighborhoods or at the park.
- Exercise "zero tolerance" for gang involvement at the Len Colla Recreation Center.
- Design recreation programs that will cater to all children of color.
- Make Len Colla Recreation Center a "one stop shop" for teens in the community. A "one stop shop" consists of four components: education, recreation, social service, and employment.
- Conduct workshops that will deal with teen pregnancy, gang involvement, alcohol abuse and tobacco education.
- Designed and implemented positive recreational activities that stress the importance of leadership and social responsibility.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- Replacement of floor.
- Paint inside and outside of center.
- Received G.O. bond for a gymnasium.
- Hire architect for design of gymnasium and remodel of center.

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Community Services	Len Colla Center	Cost Center 101.40.530

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Participation:				
Children	9,564	11,593	10,165	11,181
Teens	1,793	2,174	2,100	2,310
Adults	239	290	278	306
Special programs	358	435	515	567
TOTALS	11,954	14,492	13,058	14,364

Funding Sources	Amount	% of Funding
General Fund	$292,400	100.00%
Total Funding	**$292,400**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$86,736	$119,800	$107,600	$167,800
Contractual Services	(20)	0	0	0
Operating Supplies	16,693	18,000	18,000	34,600
Capital Outlay	107,019	85,000	0	90,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$210,428**	**$222,800**	**$125,600**	**$292,400**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Recreation Program Coordinator	1.00	1.00	1.00
Recreation Aide	0.50	2.00	2.00
TOTAL POSITIONS	**1.50**	**3.00**	**3.00**

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Community Services **Aquatics** **Cost Center 101.40.540**

GENERAL INFORMATION

Palm Island Family Aquatics Park provides participants of all ages with diversified aquatic programs. Temporary salaries keep this budget in line since it is a seasonal department. User fees generate almost 40% of the revenues for this department, with the major portion of the revenues acquired in May and June.

MISSION

The Aquatics Department mission is to enhance participant's quality of living through providing an atmosphere of community with exceptional aquatic facilities, programs, and services.

2007-2008 ACCOMPLISHMENTS

- Re-certified all aquatics staff in the new Lifeguard Training material, which includes C.P.R., First Aid, Oxygen Administration and AED operation.
- Continued using Point of Sale in both concession and admissions to track sales, inventory, and revenues.
- Implemented 2 new teen Aquatics events.
- Completed deck resurfacing project for Palm Island Family Aquatics Park.
- Added 3 water spray cannons to amenities at Palm Island.

GOALS AND OBJECTIVES

Strive to provide a safe, clean, and well run aquatics facility with programming geared towards children and families.

- Require and maintain all the necessary certifications for the aquatic staffs. (i.e. W.S.I., Lifeguard, C.P.R. and First Aid.)
- Introduce more adaptive aquatics programs for developmentally disabled individuals.
- Continue developing a Junior Lifeguard Program in an effort to attract potential future employees.
- Understand the liability involved with operating an aquatics facility, by offering on-going training opportunities, competitive salaries and an excellent working environment.
- Strive to expand program opportunities, particularly instructional, birthday parties, private parties, adult swim lessons and activities.
- Maintain the aquatics facility throughout the year to extend the life of equipment, plaster, tile, buildings, etc.
- Offer diving instruction and water polo as additional instructional classes.
- Develop a water safety program for the community by partnering with businesses, health care workers, etc.
- Strive to obtain schoolteachers for swim lesson instruction.
- Strive to continue to add amenities and new programs for the facility to enhance user satisfaction.
- Continued emphasis on swim lesson instruction.
- Increase wages for lifeguards in order to recruit the highest caliber seasonal staff and insure comparable salaries with other cities.
- Continue to increase attendance and strive for excellent customer service.
- Work with local youth organizations for completion of swimming and lifesaving badge work.
- Offer adult swim lesson and activities to increase adult attendance.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- Completed refinishing of pool deck.
- Purchased 3 water cannons.

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Community Services	Aquatics	Cost Center 101.40.540

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
# of Participants:				
Recreational swimming	21,520	24,399	27,818	30,600
Instructional classes	43,861	44,184	45,078	49,580
Swim meets	5,331	5,650	5,284	5,812

Funding Sources	Amount	% of Funding
General Fund	$214,100	81.69%
User Fees	$48,000	18.31%
Total Funding	**$262,100**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$131,859	$181,500	$91,300	$141,100
Contractual Services	5,669	8,500	8,500	9,800
Operating Supplies	65,073	63,700	67,100	69,200
Capital Outlay	89,965	130,800	4,400	42,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$292,566**	**$384,500**	**$171,300**	**$262,100**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Community Services **Keep Casa Grande Beautiful** **Cost Center 101.40.545**

GENERAL INFORMATION

Casa Grande became a member of the Keep America Beautiful (KAB) network in 1990-91. This program, under the direction of KAB board of directors, is responsible for a number of programs relating to community beautification efforts.

MISSION

Keep Casa Grande Beautiful is dedicated to providing education and other support to promote improved solid waste management, recycling, litter prevention, beautification, and conservation to citizens, businesses, and local government.

2007-2008 ACCOMPLISHMENTS

- Hosted citywide cleanups.
- Expanded the "Keep Casa Grande Beautiful" poster contest for 3rd, 4th and 5th grade students.
- Held monthly committee meetings.
- A total of 44 community organizations have adopted miles and participated in clean ups.
- Actively recruited 5 new committee members in 2008-2009.

GOALS AND OBJECTIVES

To remain a certified Keep Casa Grande Beautiful Community.

- Continue paying annual dues.
- Perform the annual Litter Index survey.
- Complete the cost/benefit analysis report.
- Complete the semi-annual report.
- Complete the year-end report. To promote litter prevention and better waste handling practices to schoolchildren and the community.
- Host city-wide cleanups during the year.
- Continue to promote and coordinate the Adopt-a-Street program.
- Continue to publish a City guide providing Keep Casa Grande Beautiful information.
- Continue to promote Keep Casa Grande Beautiful message by hosting activities and events throughout the year.
- Continue to coordinate annual poster contest for 3rd, 4th & 5th grade students.
- Work in cooperation with the Arizona Department of Transportation Adopt a Highway Program, the Public Works/Sanitation department, i.e. recycling program, community wide clean up events and Adopt-A-Street program.
- Restructured Adopt-A-Neighborhood program.

BUDGET HIGHLIGHTS

Expenditures are the regular operational expenses; staffing reallocated to other community service areas in fiscal year 2007-2008.

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Community Services	Keep Casa Grande Beautiful	Cost Center 101.40.545

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Programs	18	15	17	19
Volunteer hours	3,500	3,200	3,350	3,700

Funding Sources	Amount	% of Funding
General Fund	$13,100	100.00%
Total Funding	**$13,100**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$17,166	$18,500	$12,400	$12,500
Contractual Services	188	200	200	200
Operating Supplies	399	400	400	400
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$17,753**	**$19,100**	**$13,000**	**$13,100**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Recreation Program Coordinator	0.25	0.25	0.25
TOTAL POSITIONS	**0.25**	**0.25**	**0.25**

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Community Services **General Recreation** **Cost Center 101.40.550**

GENERAL INFORMATION

The General Recreation Department surrounds the administration of all our recreation programs. Included in this division are primarily salaries and operating costs.

MISSION

The mission of the General Recreation Department is to work together to provide prompt, efficient, and courteous service to the public through quality recreation programs. This is the administrative arm of the General Recreation Division.

2007-2008 ACCOMPLISHMENTS

- Completed seasonal recreation brochures which were distributed to the community to advertise our recreational offerings.
- Enhanced visibility and exposure of downtown Casa Grande through special events such as our Electric Light Parade, Tree Lighting Ceremony, Downtown Party, and Fine Art Explosion.
- Continued to expand and/or enhance recreational opportunities for the community.
- Collaborated with other community organizations to provide recreational services.
- Continue to provide musical entertainment for the community in our Concert In The Park series.

GOALS AND OBJECTIVES

Enhance the recreational facilities and opportunities provided to the community.

- To increase the overall number of leagues, programs and classes offered to the residents by 10%.
- Increase the number of programs provided for the pre-teen and teenage groups from 17 to 20.

Develop and implement a refined cost recovery philosophy and pricing policy.

- Increase the amount of costs recovered by 10%.
- Increase the number of community members that receive information about programs by 10%.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- Purchase brochure link software.
- Purchase banner maker.

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Community Services	General Recreation	Cost Center 101.40.550

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable in this division				
Management indicators are listed under the Recreation Programs division				

Funding Sources	Amount	% of Funding
General Fund	$846,000	100.00%
Total Funding	**$846,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$429,291	$564,500	$642,200	$689,400
Contractual Services	24,649	37,300	25,800	25,500
Operating Supplies	39,076	43,400	45,500	48,100
Capital Outlay	63,582	27,000	0	83,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$556,598**	**$672,200**	**$713,500**	**$846,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Community Services Director	1.00	1.00	1.00
Recreation Program Superintendent	1.00	1.00	1.00
Management Analyst	0.50	1.33	1.33
Recreation Program Coordinator	2.00	4.00	2.75
Admin. Assistant	0.00	1.00	1.00
Recreation Programmer	1.00	1.00	1.00
Secretary	1.00	0.00	0.00
Landscape Planner	0.00	1.00	1.00
TOTAL POSITIONS	**6.50**	**10.33**	**9.08**

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Community Services	Woman's Club	Cost Center 101.40.562

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Participation	10,005	11,200	13,551	15,000

Funding Sources	Amount	% of Funding
General Fund	$9,500	100.00%
Total Funding	**$9,500**	**100.00%**

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	(38)	0	0	0
Operating Supplies	6,742	7,600	8,100	9,500
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$6,704**	**$7,600**	**$8,100**	**$9,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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PLANNING & DEVELOPMENT

DEPARTMENT	***DESCRIPTION***
321	***DOWNTOWN DEVELOPMENT***
434	***DEVELOPMENT CENTER***
436	***ENGINEERING***

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Planning & Development **Downtown Development** **Cost Center 101.45.321**

GENERAL INFORMATION

Downtown Casa Grande is an exciting, visually appealing, easily accessible, safe, balanced mix of uses that integrates residential, office, retail, entertainment, dining and cultural/civic activities, that is recognized as the heart of the community.

MISSION

The mission of the Downtown Development is to encourage economic development within the context of historic preservation. There are four simple approaches that have been developed to sustain the program in Casa Grande.

1. Economic restructuring
2. Promotion
3. Design
4. Organization

2007-2008 ACCOMPLISHMENTS

- Continued participation in City community events: Downtown pARTy, Silent Witness Night Out, Electric Light Parade/Christmas on Main Street, and semi-annual clean ups.
- Promoted program & downtown merchants with various ads in the local paper, calendar of events in Grande Living Magazine and GCG Chamber of Commerce and Chamber Business Showcase.
- Nominated downtown projects for Arizona Main Street awards of which 3 received recognition. Nominated and received a Governor's Heritage Preservation Honor Award.
- Continued involvement on Keep Casa Grande Beautiful board, Focused Future II Quality of Life committee, and Central City Redevelopment District Sub-committee.
- Created plaza area in alleyway, bringing history into the alley through a variety of artistic designs.
- Began work with the Downtown Redevelopment LLC on a redevelopment plan for the entire district.

GOALS AND OBJECTIVES

Casa Grande Main Street, the City, and the Redevelopment District Sub-Committee will work closely through each phase of the Downtown Streets Reconstruction projects and the Downtown Redevelopment Plan.

Promotions Committee will continue to strengthen and expand the Holiday Raffle, Historic Downtown Street Fair/Car & Bike Show, and Art in the Alley.

- Meet all Arizona Main Street requirements to remain an active Main Street community.
- Meet the ten requirements of performance to be recognized as a National Main Street Program.
- Continue involvement with Adopt-A-Block program, Focused Future II Committee and Central City Redevelopment Sub-Committee.

Continue to work closely on City sponsored Downtown events.

- Strengthen relations with our members, promote and provide assistance to produce a healthy downtown.
- Continue to promote the economic vitality of the historic downtown through community partnerships and historic preservation.
- Continue to nominate projects for Arizona Main Street awards and appropriate historic property projects for the Governor's Heritage Preservation Honor Awards.
- Continue to co-sponsor the following events with the City: Christmas on Main Street/Electric Light Parade, Downtown pARTy, and Silent Witness Night Out.
- Complete the work plan tasks on the Alleyway Enhancement Project.

BUDGET HIGHLIGHTS

Expenditures are the regular operational expenses. This funding enables the city to work in conjunction with the Downtown Development group to provide citizens with activities which highlight our downtown activities.

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Planning & Development	Downtown Development	Cost Center 101.45.321

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
General Fund	$55,000	100.00%
Total Funding	**$55,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATE	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	9,995	55,000	0	55,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$9,995**	**$55,000**	**$0**	**$55,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Planning & Development **Development Center** **Cost Center 101.45.434**

GENERAL INFORMATION

The Development Center is a one stop permitting function coordinating the intake and processing of all activities that require city permits and Planning and Zoning Commission approval.

MISSION

The mission of the Development Center is to manage development by efficiently processing plan reviews, permits, and inspections, thereby enhancing the quality of life in our community.

2007-2008 ACCOMPLISHMENTS

- Began work on a digital Zoning map to help make zoning ordinances available on a parcel based system.
- Created a number of Building Permit and Planning Project process reports available online to the general public.
- Began preparation for the upcoming Census 2010.
- Development Center staff assists with the Downtown Redevelopment Commission, Mainstreet, and Historic Preservation committees.
- Code Enforcement implemented Weed Abatement Program on unfinished subdivisions.

GOALS AND OBJECTIVES

Improve the efficiency of Development Center services.

- Complete 100% of tenant improvement plans within 10 business days.
- Reduce the number of incoming calls by 5%. Provide services that also increase the efficiency.
- Reduce the average amount of time planners spend researching zoning inquiries from 15 to 5 minutes.
- Complete 100% of first reviews within 20 business days.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Increased the number of field inspections by 14%.
- Continue to increase the efficiencies of the Department.

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Planning & Development — Development Center — Cost Center 101.45.434

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Permit applications received	4,102	3,358	3,400	2,700
Permit applications processed	3,806	3,074	3,400	2,600
Planning & Zoning cases received	293	171	200	90
Planning & Zoning cases processed	184	115	190	75
Permit plan review	11,798	11,593	12,000	10,000
Project plan review	15	714	700	950
Field inspections	46,567	40,504	41,000	46,500
Code Enforcement complaints received	420	956	1,000	1,100
Code Enforcement complaints processed	468	922	900	1,050
Variances requested	N/A	3	1	0
Variances granted	N/A	3	1	0
Total Permits Issued	67,653	61,413	62,792	65,065

Funding Sources	Amount	% of Funding
General Fund	$2,813,600	100.00%
Total Funding	**$2,813,600**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$723,401	$2,182,800	$2,010,100	$2,192,600
Contractual Services	340,380	494,900	607,300	565,800
Operating Supplies	27,690	46,800	37,100	47,700
Capital Outlay	215,436	0	10,700	7,500
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$1,306,907**	**$2,724,500**	**$2,665,200**	**$2,813,600**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Planning & Development Director	1.00	1.00	1.00
Chief Building Official	1.00	1.00	1.00
Civil Engineer	0.00	2.00	2.00
Development Center Manager	0.00	1.00	1.00
Senior Planner	1.00	1.00	1.00
Redevelopment Planner	0.00	1.00	1.00
Planner	3.00	3.00	3.00
Plans Examiner	1.00	3.00	3.00
Building Inspector	7.00	7.00	7.00
Code Enforcement Inspector	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00
Permit Technician	1.00	3.00	3.00
Secretary	1.00	2.00	2.00
Office Assistant	0.50	1.00	1.00
TOTAL POSITIONS	**19.50**	**29.00**	**29.00**

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Public Works	**Engineering**	**Cost Center 101.45.436**

GENERAL INFORMATION

The Engineering Department provides services to support the City staff. Major services include review of Public Works maintenance contracts, and inspection of Public Works construction. Additional services include preparation of request for proposals, and impact to the Geographic Information Systems. (GIS)

MISSION

The mission of the Engineering Department is to provide safe and efficient infrastructure systems. To provide upgrades and additions to the City's infrastructure system to accommodate growth. To provide technical advice and guidance to the public and City management.

2007-2008 ACCOMPLISHMENTS

- Completed construction of the Airport Industrial Park.
- Completed construction of the Down Town Streets Phase I project.
- Completed construction of the Ash/Schulz Street, Daisy Brands project.
- Completed Wastewater Master Plan.
- Colonial Del Sol design completed.
- Conducted the city-wide traffic counts.
- Completed the SATS.
- Completed WRF Design – Phase 3.
- Contracted for Santa Cruz Wash Sewer Conceptual and Kortsen Road Sewer Extension designs.
- Approved all ADEQ delegated projects.

GOALS AND OBJECTIVES

To provide efficient, safe, and timely infrastructure improvements, and to provide necessary upgrades and additions to the systems to keep pace with the City's growth.

- Achieve or maintain compliance with Federal and/or State mandated regulations.
- Construct capital improvement projects at or under budgeted amounts.
- Plan capital improvement projects in a cost effective and timely manner.
- Meet capital improvement project completion deadlines.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Acquire Computer Assisted Drafting equipment.

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Public Works — Engineering — Cost Center 101.45.436

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Major Site Plans Reviewed	35	40	38	25
Capital Improvement Projects	10	10	10	15
Street Maintenance Projects	2	2	2	2
Airport Projects	1	7	2	4
Subdivision Construction Plans	125	250	200	100
Right of Way Permits Issued	353	370	390	250

Funding Sources	Amount	% of Funding
General Fund	$797,600	100.00%
Total Funding	**$797,600**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$668,653	$805,600	603,600	652,400
Contractual Services	57,419	168,200	24,900	104,000
Operating Supplies	9,858	27,800	13,900	15,500
Capital Outlay	38,837	21,800	32,300	25,700
Debt Service	151,700	149,700	0	0
DEPARTMENTAL TOTALS	**$926,467**	**$1,173,100**	**$674,700**	**$797,600**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Senior Civil Engineer	1.00	1.00	1.00
Civil Engineer	2.00	2.00	2.00
Project Manager	0.00	1.00	1.00
Plans Examiner	1.00	0.00	0.00
Construction Inspector	4.00	3.00	3.00
GIS/Drafting Technician	1.00	0.00	0.00
Engineering Technician	0.00	1.00	1.00
Secretary	1.00	0.00	0.00
TOTAL POSITIONS	**10.00**	**8.00**	**8.00**

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SPECIAL REVENUE FUNDS

These funds are used to account for specific revenue sources that are legally restricted for expenditures of expressed purposes.

FUND	*DESCRIPTION*
201	*STREET MAINTENANCE* *HURF* *½ Cent Sales Tax* *Local Transportation Assistance*
204	*SYSTEM DEVELOPMENT*
205	*MUNICIPAL AIRPORT*
206	*PARKS DEVELOPMENT*
210	*COMMUNITY ARTS*
220	*GRANTS & SUBSIDIES* *Criminal Justice Enhancement* *Explorers* *State Vest Grant* *AG Rico* *Auto Theft Prevention* *Cops Universal Hiring Grant* *Justice Block Grant* *Occupant Protection Grant* *Victim's Right* *Crime Victim Assistance* *G.O.H.S. - Fire* *F.E.M.A. Grant* *Wal-Mart* *Library - Local Donations* *Library Grants-in-Aid* *Library-AZ Room Donations* *County Library* *Special Events Program* *Senior Meals Program* *DHS Nutrition Grant* *Anti-Drug A.P.P.L.E. Grant* *TEA 21 Grant* *Heritage Mandell & Meyer* *Heritage Lehmberg Grant* *Local Transportation Assistance II*
225	*REDEVELOPMENT FUND*
228	*DOWNTOWN REVITALIZATION*
230	*PROMOTION & TOURISM*
235	*COURT ENHANCEMENT FUND*
236	*PROBATIONARY FUND*
241, 242, 250, 251, 252, 255, 260	*COMMUNITY ENRICHMENT* *Housing Programs*

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TRUST & AGENCY FUNDS

These funds are used to account for specific revenue sources that are legally restricted for expenditures of expressed purposes.

FUND	*DESCRIPTION*
702	*POLICE TRUST FUND*
703	*EMERGENCY MEDICAL SERVICES TRUST FUND*
704	*ESPERANZA CENTER*
705	*BOND & PERFORMANCE TRUST*
710	*VOLUNTEERS RETIREMENT FUND*
749	*CDBG ESCROW FUND*

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Consolidated Special Revenues-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$44,892,460	$42,688,519	$42,688,519	$51,979,299
Less: Designated Reserves	3,325,466	4,549,781	4,549,781	0
Less: Cash Reserve	1,753,708	2,131,200	1,239,780	0
Less: Undesignated Reserves	3,243,680	1,457,537	987,773	7,796,895
Appropriated Fund Balance	$36,569,606	$34,550,001	$35,911,185	$44,182,404
REVENUE SOURCES:				
Taxes	$224,969	$265,000	$410,500	$2,720,200
Licenses and Permits	8,970	2,000	2,100	0
Intergovernmental Revenues	8,584,952	8,233,400	6,413,400	5,108,000
Grants	2,431,600	3,442,700	507,700	6,913,500
Charges for Services	847,433	586,368	895,000	130,000
Development Impact Fees	11,353,338	9,935,000	9,728,100	9,989,000
Fines & Forfeitures	55,200	1,500	58,100	58,000
Miscellaneous Revenue	1,472,512	2,407,055	3,641,600	3,609,700
OTHER FINANCING SOURCES:				
Transfers In	94,965	24,200	15,200	45,400
Proceeds from Lease Purchase	1,150,000	0	0	1,150,000
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$62,793,545	$59,447,224	$57,582,885	$73,906,204
EXPENDITURES:				
Personnel	$2,212,640	$2,438,450	$2,206,600	$2,652,500
Contractual Services	5,183,745	5,916,375	2,073,600	5,533,400
Operating Supplies	2,357,642	2,314,575	1,929,020	3,364,500
Capital Outlay	16,860,213	24,959,700	5,155,700	29,577,000
Debt Service	269,831	269,100	285,100	2,916,500
OTHER USES:				
Transfers Out	1,543,809	1,255,900	730,900	1,053,300
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$28,427,880	$37,154,100	$12,380,920	$45,097,200
Ending Fund Balance	$34,365,665	$22,293,124	$45,201,965	$28,809,004
Plus: Designated Reserves	3,325,466	4,549,781	4,549,781	0
Plus: Cash Reserve	1,753,708	2,131,200	1,239,780	0
Plus: Undesignated Reserves	3,243,680	1,457,537	987,773	7,796,895
Ending Fund Balance	$42,688,519	$30,431,642	$51,979,299	$36,605,899

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Street Maintenance Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$13,010,131	$9,617,055	$9,617,055	$8,819,155
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	1,316,651	1,565,595	992,550	1,516,710
Less: Undesignated Reserves	1,957,150	793,673	793,673	1,322,873
Appropriated Fund Balance	$9,736,330	$7,257,787	$7,830,832	$5,979,572
REVENUE SOURCES:				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	5,343,500	5,190,400	5,134,600	5,108,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	41,100	290,000	684,500	620,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$15,120,930	$12,738,187	$13,649,932	$11,707,572
EXPENDITURES:				
Personnel	$1,228,504	$1,430,500	$1,416,500	$1,504,600
Contractual Services	710,851	775,100	530,700	864,600
Operating Supplies	639,166	649,800	680,800	1,004,400
Capital Outlay	5,710,424	7,093,900	3,415,000	3,672,000
Debt Service	162,831	162,100	178,100	178,300
OTHER USES:				
Transfers Out	325,900	325,900	395,900	325,900
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$8,777,676	$10,437,300	$6,617,000	$7,549,800
Ending Fund Balance	$6,343,254	$2,300,887	$7,032,932	$4,157,772
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	1,316,651	1,565,595	992,550	1,516,710
Plus: Undesignated Reserves	1,957,150	793,673	793,673	1,322,873
Ending Fund Balance	$9,617,055	$4,660,155	$8,819,155	$6,997,355

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Street Maintenance	Highway User Revenue Fund	Cost Center 201.25.430

GENERAL INFORMATION

This fund receives revenues from the State as one of the State shared revenues available to communities. Constitutionally, fund is restricted solely to street and highway purposes. Eligible expenditures include right-of-way acquisitions, construction/reconstruction, maintenance, repair, roadside development within City and Town roads, bridges, and payment of principal and interest on street and highway bonds.

MISSION

To maintain all City street infrastructures, including curbs, gutters, sidewalks, streets, streetlights, traffic signals and signs in safe condition and in a cost effective manner.

2007-2008 ACCOMPLISHMENTS

- Replaced broken, raised and cracked sidewalks at numerous locations around the City.
- Installed several new handicap ramps throughout the City as warranted.
- Replaced/installed 395 signs city wide.
- Graded/mowed various storm drain ditches and roads.
- Installed concrete driveways at NOC Building.
- Conducted preventative maintenance on all city traffic signals.

GOALS AND OBJECTIVES

Increase the operational efficiency of street maintenance.

- Increase the number of center line miles maintained annually by 5%.
- Increase the customer satisfaction rating by 5%.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- In street crosswalks
- Pavement Management System
- Street renovations & improvements
- Sign producing equipment

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Street Maintenance — Highway User Revenue Fund — Cost Center 201.25.430

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Cold mix (tons)	28	40	50	125
Signs (each)	438	530	650	550
Sign posts (each)	467	500	600	500
Hot mix (tons)	1,321	1,080	1,200	1,500
Concrete (sq yds)	368	274	350	430
Crack sealing (lbs)	144,033	93,000	100,000	175,000
Handicap ramps (each)	4	4	6	7

Funding Sources	Amount	% of Funding
HURF	2,343,300	56.20%
Interest Income	400,000	9.59%
Misc. Income	220,000	5.28%
Use of Fund Balance	1,206,000	28.93%
Total Funding	**$4,169,300**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$1,228,504	$1,430,500	1,416,500	$1,504,600
Contractual Services	611,641	745,600	460,700	537,600
Operating Supplies	579,143	589,800	680,800	694,400
Capital Outlay	1,060,374	2,131,900	103,000	1,272,000
Debt Service	145,300	144,500	160,500	160,700
DEPARTMENTAL TOTALS	**$3,624,962**	**$5,042,300**	**$2,821,500**	**$4,169,300**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Streets Superintendent	1.00	1.00	1.00
Traffic Engineer	1.00	1.00	1.00
Streets Supervisor	1.00	1.00	1.00
Crew Leader	2.00	2.00	2.00
Signal Light Technician	1.00	1.00	1.00
Heavy Equipment Operator	6.00	9.00	8.00
Signal Light Tech. Assistant	1.00	1.00	1.00
Senior Maintenance Worker	2.00	2.00	2.00
Maintenance Worker	3.00	3.00	4.00
Accounting Clerk	0.50	1.00	1.00
TOTAL POSITIONS	**18.50**	**22.00**	**22.00**

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Street Maintenance	½ Percent Sales Tax	Cost Center 201.25.431

GENERAL INFORMATION

Half percent Sales Tax is authorized by voters in Pinal County to provide revenue that funds major street construction. Funds are continually being accumulated for construction and widening of several major roadways. The City receives its share of the transaction privilege tax collections based on its population in relation to the total incorporated population of the county.

MISSION

The mission of this department is the same as the Highway User Revenue Fund.

2007-2008 ACCOMPLISHMENTS

Accomplishments are reflected in the Highway User Revenue Fund.

GOALS AND OBJECTIVES

Render protective maintenance on all the streets and alleys in the City to secure that the streets are safe for public's use.

- Provide sealing and crack route operations on all streets for yearly chip and seal coating.

BUDGET HIGHLIGHTS

- Downtown Streets Phase II and circulation study funding.
- Funding for Thornton Rd Phase I.

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Street Maintenance | **Public Works-1/2 Percent Sales Tax** | **Cost Center 201.25.431**

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Street improvements (miles)	0.00	0.00	2.50	0.75
Street construction (miles)	0.00	3.00	1.00	2.25

Funding Sources	Amount	% of Funding
Interest Income	0	0.00%
1/2 Cent Sales Tax	2,000,000	70.98%
Fund Balance	817,600	29.02%
Total Funding	**$2,817,600**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	74,985	2,500	0	300,000
Operating Supplies	6	0	0	250,000
Capital Outlay	4,500,003	4,500,000	3,000,000	2,250,000
Debt Service	17,531	17,600	17,600	17,600
DEPARTMENTAL TOTALS	**$4,592,525**	**$4,520,100**	**$3,017,600**	**$2,817,600**

AUTHORIZED POSITIONS CLASSIFICATION	PAY RANGE	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.				
TOTAL POSITIONS		**0.00**	**0.00**	**0.00**

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Street Maintenance	**Local Transportation Assistance Fund**	**Cost Center 201.25.432**

GENERAL INFORMATION

This state shared revenue is generated by the State lottery. Distribution of the fund is based on population, with all cities and towns receiving at least $10,000. A minimum total distribution is guaranteed to cities and towns in the amount of $20.5 million for each fiscal year. This minimum distribution was established as a guaranteed appropriation from the State general fund.

MISSION

Ten percent of the LTAF monies may be used for cultural, educational, historical, recreational, or scientific facilities or programs. These revenues have to be applied every year in late June.

2007-2008 ACCOMPLISHMENTS

Accomplishments are reflected in the Highway User Revenue Fund**.**

GOALS AND OBJECTIVES

Goals and Objectives are reflected in the Highway User Revenue Fund**.**

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Continued funding for street construction and other programs as designed by law.

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Street Maintenance — Local Transportation Assistance Fund — Cost Center 201.25.432

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Street Maintenance (sq. yds.)	0	254,000	127,000	198,000

Funding Sources	Amount	% of Funding
Local Transportation Assistance Fund	$188,800	79.66%
Use of Fund Balance	$48,200	20.34%
Total Funding	**$237,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	24,225	27,000	70,000	27,000
Operating Supplies	60,017	60,000	0	60,000
Capital Outlay	150,047	150,000	0	150,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$234,289**	**$237,000**	**$70,000**	**$237,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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System Development Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$27,110,854	$29,294,919	$29,294,919	$38,450,419
Less: Designated Reserves	3,325,466	4,549,781	4,549,781	0
Less: Cash Reserve	0	0	0	2,194,080
Less: Undesignated Reserves	0	0	0	5,767,563
Appropriated Fund Balance	$23,785,388	$24,745,138	$24,745,138	$30,488,776
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Development Impact Fees	11,353,338	9,935,000	9,728,100	9,789,000
Fines & Forfeitures	0	0	0	0
Interest	533,828	700,000	1,307,300	1,400,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$35,672,554	$35,380,138	$35,780,538	$41,677,776
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	160,000	80,000	0	80,000
Operating Supplies	900,000	0	0	0
Capital Outlay	8,455,601	14,547,200	1,504,900	22,250,600
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	187,500	320,000	375,000	375,000
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$9,703,101	$14,947,200	$1,879,900	$22,705,600
Ending Fund Balance	$25,969,453	$20,432,938	$33,900,638	$18,972,176
Plus: Designated Reserves	3,325,466	4,549,781	4,549,781	0
Plus: Cash Reserve	0	0	0	2,194,080
Plus: Undesignated Reserves	0	0	0	5,767,563
Ending Fund Balance	$29,294,919	$24,982,719	$38,450,419	$26,933,819

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System Development — System Development Fund — Cost Center 204

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Impact Fees	$9,789,000	43.11%
Use of Fund Balance	$11,516,600	
Interest	1,400,000	6.17%
Total Funding	**$22,705,600**	**49.28%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	160,000	80,000	0	80,000
Operating Supplies	100,762	0	0	0
Capital Outlay	8,455,601	14,547,200	1,504,900	22,250,600
Debt Service	0	0	0	0
Transfer Out	187,500	320,000	375,000	375,000
DEPARTMENTAL TOTALS	**$8,903,863**	**$14,947,200**	**$1,879,900**	**$22,705,600**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

Major Projects for FY 2009-20:

Northern Operations Center	2,327,000	Streets - Traffic Signals	820,000
Public Safety Building	1,500,000	Streets - Cottonwood Lane	3,510,000
Fire Station - 504	3,948,800	Animal Control Building	500,000
Parks	9,394,000	Other Equipment	250,200

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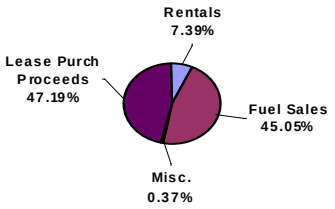
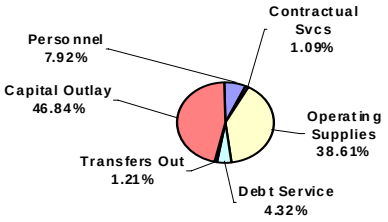
Municipal Airport-Revenues/Expenditures/Other Sources and Uses

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	($398,015)	($663,442)	($663,442)	$353,058
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	288,770	303,255	202,275	0
Less: Undesignated Reserves	0	0	0	52,959
Appropriated Fund Balance	($686,785)	($966,697)	($865,717)	$300,099
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Interest	0	0	0	0
Charges for Services	847,433	586,368	895,000	1,277,900
Miscellaneous Revenue	692,683	1,238,155	1,500,000	9,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	40,400
Proceeds from Lease Purchase	1,150,000	0	0	1,150,000
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$2,003,331	$857,826	$1,529,283	$2,777,399
EXPENDITURES:				
Personnel	$174,372	$189,600	$179,600	$196,200
Contractual Services	10,027	35,500	33,400	27,100
Operating Supplies	474,135	529,200	1,018,100	956,600
Capital Outlay	1,159,600	1,160,400	10,400	1,160,400
Debt Service	107,000	107,000	107,000	107,000
OTHER USES:				
Transfers Out	1,030,409	610,000	30,000	30,000
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$2,955,543	$2,631,700	$1,378,500	$2,477,300
Ending Fund Balance	($952,212)	($1,773,874)	$150,783	$300,099
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	288,770	303,255	202,275	0
Plus: Undesignated Reserves	0	0	0	52,959
Ending Fund Balance	($663,442)	($1,470,619)	$353,058	$353,058

Municipal Airport Revenues



Municipal Airport Expenditures



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Public Works	Municipal Airport Fund	Cost Center 205.30.260

GENERAL INFORMATION

The Casa Grande Municipal Airport, constructed as Williams Auxiliary Field #4 during World War II, has grown and developed into an outstanding modern airport facility. The Airport features a 5,200' by 100' runway and full parallel taxiway, along with a full instrument landing system, automated weather observing station, and terminal building. General aviation aircraft, business jets, and military aircraft are all a part of this busy facility.

MISSION

To provide a safe and efficient airport, provide for upgrades and additions to the airport to accommodate growth.

2007-2008 ACCOMPLISHMENTS

- Hosted the 50th Annual Cactus Fly-In.
- Conducted monthly Airport Advisory Board meetings.
- Operated Airport Industrial Park Design Review Committee meetings.
- Hosted the Copperstate Regional Fly-In.
- Hosted annual Boy Scout Venturing Fly-In.
- Hired Airport Manager.

GOALS & OBJECTIVES

Enhance the appearance, operations, and safety of the airport.

- Inspect and identify 100% of the airports maintenance needs.

Enhance the customer service program that employees provide to the airport users.

- Provide training designed to increase knowledge, customer service and loyalty to 100% of staff.
- Increase airport usage by 10%.

Increase the airports ability to service and/or base additional corporate or private aircraft.

- Reduce the number of customers on the hangar waiting list by 30%.
- Institute additional revenue sources in order to increase the airports revenue stream by 25%.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Airport fencing project
- Land acquisition for runway extension.

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Public Works | Municipal Airport | Cost Center 205.30.260

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Rentals	70	110	110	140
Leases	10	15	15	20
Avgas Fuel Sales (Gallons)	93,211	100,000	173,573	175,000
Jet A Fuel Sales (Gallons)	107,697	180,000	112,149	150,000

Funding Sources	Amount	% of Funding
User Fees & Sales	$1,277,900	51.58%
Interest	6,000	0.24%
Miscellaneous	3,000	0.12%
Lease Proceeds	1,150,000	46.42%
Transfers In	40,400	1.63%
Use of Fund Balance	0	0.00%
Total Funding	**$2,477,300**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$174,372	$189,600	$179,600	$196,200
Contractual Services	10,027	35,500	33,400	27,100
Operating Supplies	474,135	529,200	1,018,100	956,600
Capital Outlay	1,159,600	1,160,400	10,400	1,160,400
Debt Service	107,000	107,000	107,000	107,000
Transferred Out	11,400	30,000	30,000	30,000
DEPARTMENTAL TOTALS	**$1,936,534**	**$2,051,700**	**$1,378,500**	**$2,477,300**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Manager	0.00	1.00	1.00
Supervisor	1.00	0.00	0.00
Maintenance Worker	2.00	2.00	2.00
TOTAL POSITIONS	**3.00**	**3.00**	**3.00**

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Parks Development Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$798,255	$820,969	$746,369	$677,869
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	4,498	20,850	20,775	10,020
Less: Undesignated Reserves	0	0	0	101,680
Appropriated Fund Balance	$793,757	$800,119	$725,594	$566,169
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	37,000
Miscellaneous Revenue	52,702	64,400	70,000	29,800
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$846,459	$864,519	$795,594	$632,969
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	1,000	24,000	20,000
Operating Supplies	0	0	0	0
Capital Outlay	29,988	138,000	114,500	46,800
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$29,988	$139,000	$138,500	$66,800
Ending Fund Balance	$816,471	$725,519	$657,094	$566,169
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	4,498	20,850	20,775	10,020
Plus: Undesignated Reserves	0	0	0	101,680
Ending Fund Balance	$820,969	$746,369	$677,869	$576,189

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Culture & Recreation	Parks Development Fund	Cost Center 206.40.535

INFORMATION

The program goal of the Parks Development Fund is to provide funding for capital projects relating to the upgrade of existing facilities and for the construction of new facilities.

MISSION

To provide funding for capital projects relating to the upgrade of existing facilities and for the construction of new facilities.

2007-2008 ACCOMPLISHMENTS

- Electrical improvements for Kiwanis field.

GOALS & OBJECTIVES

- Upgrade playground areas and ramadas in parks as needed.

BUDGET HIGHLIGHTS

The capital projects in the amount of $46,800 have been included in this year's budget.

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Culture and Recreation	Parks Development Fund	Cost Center 206.40.535

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Fines and Fees	$37,000	55.39%
Investment Income	4,800	7.19%
Misc. Revenue	25,000	37.43%
Total Funding	**$66,800**	**100.00%**

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	1,000	24,000	20,000
Operating Supplies	0	0	0	0
Capital Outlay	29,988	138,000	114,500	46,800
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$29,988**	**$139,000**	**$138,500**	**$66,800**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Community Arts Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$26,442	$7,256	$7,256	$2,256
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	1,630	1,630	1,630	338
Appropriated Fund Balance	$24,812	$5,626	$5,626	$1,918
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	14	500	300	500
OTHER FINANCING SOURCES:				
Transfers In	4,965	24,200	15,200	20,000
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$29,791	$30,326	$21,126	$22,418
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	1,165	1,200	1,200	1,200
Operating Supplies	0	4,300	4,300	4,300
Capital Outlay	23,000	24,200	15,000	20,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$24,165	$29,700	$20,500	$25,500
Ending Fund Balance	$5,626	$626	$626	($3,082)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	1,630	1,630	1,630	338
Ending Fund Balance	$7,256	$2,256	$2,256	($2,744)

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Culture and Recreation	Community Arts Fund	Cost Center 210.40.044

General Information:

The Arts and Humanities Commission works towards raising cultural awareness in the community, and to promote a cultural identity recognizing the City's historical heritage.

Funding Sources	Amount	% of Funding
Transfer In	$20,000	78.43%
Interest Income	500	1.96%
Fund Balance	5,000	19.61%
Total Funding	**$25,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	1,165	1,200	1,200	1,200
Operating Supplies	0	4,300	4,300	4,300
Capital Outlay	23,000	24,200	15,000	20,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$24,165**	**$29,700**	**$20,500**	**$25,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Grants and Subsidies Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	($469,468)	($469,468)	($469,468)	($469,468)
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	($469,468)	($469,468)	($469,468)	($469,468)
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	2,431,600	3,442,700	507,700	3,932,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	90,000	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$2,052,132	$2,973,232	$38,232	$3,462,532
EXPENDITURES:				
Personnel	$443,300	$440,300	$263,400	$529,700
Contractual Services	1,612,700	1,840,600	20,200	1,836,800
Operating Supplies	292,600	1,081,800	222,200	1,340,500
Capital Outlay	173,000	80,000	1,900	225,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$2,521,600	$3,442,700	$507,700	$3,932,000
Ending Fund Balance	($469,468)	($469,468)	($469,468)	($469,468)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	($469,468)	($469,468)	($469,468)	($469,468)

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Public Safety — Criminal Justice Enhancement Grant — Cost Center 220.20.602

General Information:

The department was awarded a grant through the Department of Public Safety's Arizona Criminal Justice Enhancement Fund. The grant will fund the department's Bike Patrol Unit.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$10,000	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$10,000**	**$0**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety	Explorers	Cost Center 220.20.604

General Information:

This grant allows budget authority to fund the Explorers program.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	5,000	4,000	3,400	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$5,000**	**$4,000**	**$3,400**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety	State Vest Grant	Cost Center 220.20.607

General Information:

The federal and state government have funds available for other governments or agencies for the purchase of bullet proof vests.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	5,000	5,000	20,000	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$5,000**	**$5,000**	**$20,000**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety	A.G. RICO	Cost Center 220.20.608

General Information:

The Arizona Attorney General's Office holds funds that have been generated by forfeitures or seizures. These funds are available to local governments for the purchase of enforcement related equipment.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	10,000	10,000	8,400	0
Capital Outlay	0	0	1,900	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$10,000**	**$10,000**	**$10,300**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety	Auto Theft Prevention	Cost Center 220.20.640

General Information:

The Police Department was awarded a grant through the Arizona Automobile Theft Authority in fiscal year 2004-2005 to fund overtime for automobile theft interdiction and investigation. The programs purpose is to reduce the vehicle theft rate in Casa Grande.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$5,000	$5,000	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$5,000**	**$5,000**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety — Cops Universal Hiring Grant — Cost Center 220.20.642

General Information:

The department currently has an application to the United States Department of Justice for a total of five officer positions. Three are under the COPS Universal Hiring Program Grant program, and one under the COPS in Schools program. The UHP positions, if approved, will receive funding in the amount of $75,000 each, spread over a three year period. The funds will be received in a decreasing fashion over that time frame. The city will be required to pay the difference in salary and benefits, and is then required to maintain the positions for at least one full year after the grant period. The COPS in Schools position is applied for based on the needs of the elementary middle school. That position is funded at $125,000 over the first three years, with the city paying the difference in salary and benefits. The City must maintain the position for at least one full year following the grant period.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Cops Universal Hiring	$250,000	100.00%
Total Funding	**$250,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$250,000	$250,000	$0	$250,000
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$250,000**	**$250,000**	**$0**	**$250,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Police Officers	5.00	5.00	5.00
TOTAL POSITIONS	**5.00**	**5.00**	**5.00**

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Public Safety	Justice Block Grant	Cost Center 220.20.643

General Information:
The Bureau of Justice Assistance provides the Local Law Enforcement Block Grants (LLEBG) funds to units of local government to underwrite projects that reduce crime and improve public safety. The LLEBG Program emphasizes local decision-making and encourages communities to craft their own responses to local crime problems. The Department utilizes these funds for procuring equipment, computer technology, and other materials directly related to basic law enforcement functions. The department will utilize this year's funding to purchase computer statistical software and GPS vehicle locating equipment. These funds have to be spent within a twenty four month period.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Justice Block Grant	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	40,000	40,000	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$40,000**	**$40,000**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety — Occupant Protection Grant — Cost Center 220.20.644

General Information:
The Casa Grande Police Department was awarded a grant from the Governor's Office on Highway Safety based on the Department's traffic safety efforts. This grant, if received, will be used for overtime for enforcement and public education activities related to seat belt and child safety seat usage. The Police Department currently conducts child safety seminars and also conducts surveys.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$30,000	$30,000	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$30,000**	**$30,000**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety	Victim's Right Implement Fund	Cost Center 220.20.646

General Information:
Several years ago, the voters amended the State constitution. The amendment and the laws implementing the amendment granted crime victims the rights to be present at court proceedings and to participate in certain parts of a criminal case. Public agencies dealing with the victims (prosecuting agencies and police departments) during the course of a criminal case must also make certain notifications to the victims about their rights and the proceedings.

For the last several years, the Casa Grande City Attorney's office has secured a grant from the Victims Rights Implementation Fund to defray a portion of the personnel costs of a full time employee providing statutory victim notifications as well as other victim services.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Victim's Right Grant	$12,700	100.00%
Total Funding	**$12,700**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$6,500	$10,400	$8,000	$12,700
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$6,500**	**$10,400**	**$8,000**	**$12,700**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Victims' Rights Specialist	0.10	0.10	0.10
TOTAL POSITIONS	**0.10**	**0.10**	**0.10**

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Public Safety — Crime Victim Assistance Fund — Cost Center 220.20.647

General Information:

Several years ago, the voters amended the State constitution. The amendment and the laws implementing the amendment granted crime victims the rights to be present at court proceedings and to participate in certain parts of a criminal case. Public agencies dealing with the victims (prosecuting agencies and police departments) during the course of a criminal case must also make certain notifications to the victims about their rights and the proceedings.

For the last several years, the Casa Grande City Attorney's office has secured a grant from the Victims Rights Implementation Fund to defray a portion of the personnel costs of a full time employee providing statutory victim notifications as well as other victim services.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Victim's Right Grant	$29,900	100.00%
Total Funding	**$29,900**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$10,500	$22,700	$22,400	$23,900
Contractual Services	0	6,000	6,000	6,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$10,500**	**$28,700**	**$28,400**	**$29,900**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Victims' Rights Specialist	0.30	0.30	0.30
TOTAL POSITIONS	**0.30**	**0.30**	**0.30**

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Public Safety — Governor's Office on Highway Safety - Fire — Cost Center 220.20.701

General Information:

The Casa Grande Fire Dept. has applied to the Governor's office on Highway Safety for a grant to purchase a generator, extrication equipment, and a mini light tower.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	33,000	40,000	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$33,000**	**$40,000**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety — Federal Emergency Management Grant — Cost Center 220.20.707

General Information:

The Casa Grande Fire Department has applied to FEMA for a grant to purchase generators, SCBA, pre-emption system. These grant funds have just recently been made available to fire departments across the country.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
General Fund Match	$0	0.00%
Grant Funds	1,169,100	100.00%
Total Funding	**$1,169,100**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	45,000	900,000	0	1,169,100
Capital Outlay	100,000	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$145,000**	**$900,000**	**$0**	**$1,169,100**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Public Safety	Wal-Mart Grant	Cost Center 220.20.708

General Information:

This grant from Wal-Mart is used for various pieces of miscellaneous safety equipment, such as smoke detectors and fire extinguishers.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	1,000	0	100	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$1,000**	**$0**	**$100**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Culture and Recreation — Library - Local Donations — Cost Center 220.40.365

General Information:

At various times throughout the year, citizens and library patrons donate sums of money to the library with a request that we purchase either specific material for a designated collection or just general reading material for the "betterment of the Library Collection." Also, in the sad event of a resident's demise, often the family will recommend that memorial donations be made at the library.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Donations	$40,000	100.00%
Total Funding	**$40,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	3,000	40,000	9,900	40,000
Operating Supplies	3,500	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$6,500**	**$40,000**	**$9,900**	**$40,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Culture and Recreation — Library Grants-in-Aid — Cost Center 220.40.370

General Information:

The Arizona State Legislature annually allocates funds to the Arizona Department of Library, Archives and Public Records in a category entitled Grants-In-Aid. These funds are then reallocated to all fifteen Arizona counties who in turn distribute the money to local public libraries.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Grants	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	200,000	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$0**	**$200,000**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Culture and Recreation — Library - Arizona Room Donations — Cost Center 220.40.375

General Information:
In 1988, using a combination of Local funds and Federal Library Services and Construction Act grant monies (as administered by Arizona Department of Library, Archives and Public Records), an area in the library was dedicated to house an Arizona Collection.

Many titles that deal with Casa Grande, Pinal County, Arizona, and/or the Southwest go out of print quickly. This collection (which does not circulate out of the library) is intended to provide our customers with at least some access to this valuable and interesting information since it may not be available anywhere else in the region.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Donations	$0	0.00%
Total Funding	**$0**	**0.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	3,000	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$3,000**	**$0**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Culture and Recreation | County Library | Cost Center 220.40.390

General Information:
The Casa Grande Public Library is affiliated with the Pinal County Library District. The affiliation results in: Casa Grande residents being able to have borrowing privileges in all other communities in the county (at no cost); access to funds generated by the County Library District's secondary tax levy. It also means that any resident of the County may receive a borrower's card from the Casa Grande Library.

The County Library District funds received are used to augment our General Fund materials budget and thus somewhat offset any impact non-resident users may have on our collections.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
County Contribution	$0	0.00%
Total Funding	**$0**	**0.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	20,000	0	3,800	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$20,000**	**$0**	**$3,800**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Culture & Recreation — Special Events Program — Cost Center 220.40.526

General Information:

This budget category was designated primarily for the Desert Grande Duathlon/Triathlon in which we receive significant corporate sponsorship. We've also been able to utilize this account for other programs and events where we receive donations, resulting in less monies being expensed out of the general fund. Therefore, it was necessary to establish a fund to essentially build upon in the event of sponsorships in order to dedicate this cost savings back into our special events.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Transfers	$0	0.00%
Other Revenue	30,000	100.00%
Total Funding	**$30,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	13,000	30,000	30,000	30,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$13,000**	**$30,000**	**$30,000**	**$30,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Culture & Recreation — Senior Meals Program — Cost Center 220.40.550

General Information:
This program provides a daily nutritional meal as well as educational, social, and recreational activities for the senior adult people in our community. This is a federally grant funded program administered through Pinal-Gila Council for Senior Citizens and operated by the Parks and Recreation Department at the Dorothy Powell Senior Adult Center.

Goals and Objectives: 1)Continue to offer a quality program for our senior adults which includes their nutritional meal and much more. Their lives should be enhanced through recreational and socialization opportunities. 2)Provide more outreach and advertising regarding our Senior Meals Program. With the renovation of the Dorothy Powell Senior Adult Center, there is much more space available to accommodate more participants. 3)Strive to increase home delivered meals. Also, deliver their meal at or near the lunch hour and make some time to check on their well-being and visit with them. 4)Continue to provide transportation to senior adults for doctor's appointments, picking up prescriptions, grocery shopping, etc.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Congregate Meals	11,738	14,843	15,500	16,000
Home Delivered Meals	17,370	19,722	21,000	22,000
Transportation Trips	6,798	6,187	7,000	7,500

Funding Sources	Amount	% of Funding
General Fund	$0	0.00%
Grant Funds	388,200	100.00%
Total Funding	**$388,200**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$131,300	$121,700	$233,000	$243,100
Contractual Services	1,600	2,600	900	2,800
Operating Supplies	137,100	136,800	156,800	142,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$270,000**	**$261,100**	**$390,700**	**$388,200**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Culture & Recreation	DHS Nutrition Grant	Cost Center 220.40.555

General Information:

The Parks and Recreation Department was awarded a grant from the Arizona Nutrition Network to expand and enhance several existing programs. The grant will positively impact Evergreen and Saguaro After School Programs, Len Colla Youth Recreation Center and Dorothy Powell Senior Adult Center. The emphasis for each program will introduce nutrition education, exercise, and maintaining a healthy lifestyle. In addition, we intend to offer a daily snack at Len Colla Youth Recreation Center coupled with a food demonstration.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Grant Funds	$3,100	100.00%
Total Funding	**$3,100**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	10,000	0	3,100	3,100
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$10,000**	**$0**	**$3,100**	**$3,100**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Culture & Recreation — Anti-Drug A.P.P.L.E. Grant — Cost Center 220.40.570

General Information:

Juanita Hull Carlson will introduce children and senior adults to creating a three dimensional sculpture. She will conduct a total of 10 workshops with the after school program participants at Evergreen and Saguaro Schools and the children who attend Len Colla Recreation. Juanita will also provide two workshops at the Dorothy Powell Senior Adult Center. Downtown party will also include two hours of hands on stations for all ages, including the creation of a permanent concrete bench at the Casa Grande Woman's Club. Four hours of staff training will be provided to the recreation staff and Casa Grande teachers.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Grant Funds	$8,000	100.00%
Total Funding	**$8,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	2,100	8,000	0	8,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$2,100**	**$8,000**	**$0**	**$8,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Planning & Development — TEA 21 Grant — Cost Center 220.45.330

General Information:

This is for a T.E.A. grant from the State Transportation Department. The grant would be used for the stabilization and rehabilitation of the historic railroad depot.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$1,500,000	100.00%
Total Funding	**$1,500,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	1,500,000	1,500,000	0	1,500,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$1,500,000**	**$1,500,000**	**$0**	**$1,500,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Planning & Development — Heritage Mandell & Meyer — Cost Center 220.45.332

General Information:

Funding was requested from the Arizona State Parks to assist in the rehabilitation of the Mandell & Meyer Building located at 211 N. Florence Street. The current owners of the building will provide the match for the grant.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Grant Funds	$80,000	100.00%
Total Funding	**$80,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	80,000	80,000	0	80,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$80,000**	**$80,000**	**$0**	**$80,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Planning & Development — Heritage Lehmberg Grant — Cost Center 220.45.337

General Information:

Funding was requested from the Arizona State Parks to assist in the rehabilitation of the Lehmberg House located at 929 N. Lehmberg Ave. The current owners of the house will provide the match for the grant.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Grant	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	21,000	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$21,000**	**$0**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Planning & Development	LTAF II	Cost Center 220.45.433

General Information:
Local Transportation Assistance Fund (LTAF) II grants are used for public transit projects. This grant will be used to help offset public transit costs for the Dorothy Powell Senior Center.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Grant	$0	100.00%
Total Funding	**$0**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	45,000	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$45,000**	**$0**	**$0**	**$0**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Redevelopment Fund Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$2,759,469	$2,092,047	$2,092,047	$2,251,847
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	143,789	241,500	24,180	282,825
Less: Undesignated Reserves	911,152	459,152	0	337,777
Appropriated Fund Balance	$1,704,529	$1,391,395	$2,067,867	$1,631,245
REVENUE SOURCES:				
Taxes	$139,969	$180,000	$248,000	$230,000
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	151,199	105,000	73,000	61,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$1,995,697	$1,676,395	$2,388,867	$1,922,245
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	40,049	100,000	53,000	100,000
Operating Supplies	9,941	10,000	14,200	16,000
Capital Outlay	908,600	1,500,000	94,000	1,769,500
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$958,590	$1,610,000	$161,200	$1,885,500
Ending Fund Balance	$1,037,107	$66,395	$2,227,667	$36,745
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	143,789	241,500	24,180	282,825
Plus: Undesignated Reserves	911,152	459,152	0	337,777
Ending Fund Balance	$2,092,047	$767,047	$2,251,847	$657,347

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Planning & Development | Redevelopment Fund | Cost Center 225.45.323

General Information:

The City plans to raise local revenue to help improve areas that need to be redeveloped within the City through tax increment financing. The City started with the conversion of the old high school to a new City Hall in fiscal year 1997-98. The new City Hall was occupied in January of 1999. The City's Library and Senior Center have also been refurbished. Improvements continue with landscaping and other building modifications.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Property Tax Incrmnt	$230,000	12.20%
Rents, Leases & Conc.	61,000	3.24%
Fund Balance	1,594,500	84.57%
Total Funding	**$1,885,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	40,049	100,000	53,000	100,000
Operating Supplies	9,941	10,000	14,200	16,000
Capital Outlay	908,600	1,500,000	94,000	1,769,500
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$958,590**	**$1,610,000**	**$161,200**	**$1,885,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Downtown Revitalization Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$13,444	$13,444	$13,444	$13,444
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	1,500
Less: Undesignated Reserves	11,809	78	78	2,017
Appropriated Fund Balance	$1,635	$13,366	$13,366	$9,927
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	10,000	10,000	0	10,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$11,635	$23,366	$13,366	$19,927
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	10,000	10,000	0	10,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$10,000	$10,000	$0	$10,000
Ending Fund Balance	$1,635	$13,366	$13,366	$9,927
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	1,500
Plus: Undesignated Reserves	11,809	78	78	2,017
Ending Fund Balance	$13,444	$13,444	$13,444	$13,444

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Planning & Development — Downtown Revitalization — Cost Center 228.45.321

General Information:

The Mayor and City Council established this fund from the sale of the old J.C. Penney Building downtown. The Casa Grande Main Street Board of Directors explore and make recommendations on how best to use these funds. The resolution establishing this fund stipulates that only capital improvement projects within the downtown revitalization area may be considered.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Fund Balance	$10,000	100.00%
Total Funding	**$10,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	10,000	10,000	0	10,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$10,000**	**$10,000**	**$0**	**$10,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Promotion & Tourism Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$88,482	$88,482	$88,482	$151,182
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	12,750
Less: Undesignated Reserves	24,147	24,147	24,147	22,677
Appropriated Fund Balance	$64,335	$64,335	$64,335	$115,755
REVENUE SOURCES:				
Taxes	$85,000	$85,000	$162,500	$89,000
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	3,200	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$149,335	$149,335	$230,035	$204,755
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	85,000	85,000	103,000	89,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$85,000	$85,000	$103,000	$89,000
Ending Fund Balance	$64,335	$64,335	$127,035	$115,755
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	12,750
Plus: Undesignated Reserves	24,147	24,147	24,147	22,677
Ending Fund Balance	$88,482	$88,482	$151,182	$151,182

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Planning & Development — Promotion & Tourism — Cost Center 230.01.012

General Information:

On January 1, 1996, the city tax code was amended imposing a tax on transient lodging, restaurants and bars. The tax levied an additional tax in an amount equal to two percent (2%) of the gross income from business activity. In 1997 voters repealed the tax on restaurants and bars. The tax on transient lodging is still in effect.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Bed Tax	$89,000	100.00%
Total Funding	**$89,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	85,000	85,000	103,000	89,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$85,000**	**$85,000**	**$103,000**	**$89,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Court Enhancement Fund Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$646,682	$300,682	$300,682	$358,682
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	62,400
Less: Undesignated Reserves	118,612	10,612	0	53,802
Appropriated Fund Balance	$528,070	$290,070	$300,682	$242,480
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	53,000	0	58,000	56,500
Miscellaneous Revenue	1,000	0	0	7,500
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$582,070	$290,070	$358,682	$306,480
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	400,000	416,000	0	416,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$400,000	$416,000	$0	$416,000
Ending Fund Balance	$182,070	($125,930)	$358,682	($109,520)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	62,400
Plus: Undesignated Reserves	118,612	10,612	0	53,802
Ending Fund Balance	$300,682	($115,318)	$358,682	$6,682

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Public Safety	Court Enhancement Fund	Cost Center 235.20.041

General Information:

Any person convicted of a criminal offense, petty offense, found responsible of a civil offense, or placed in a court authorized diversion program in the city court shall pay a City Court Enhancement Fee in the amount of twenty dollars ($20.00) for each offense for which they were convicted, found responsible, or the prosecution was suspended. The Court Enhancement Fund is used exclusively to enhance the technological, operational and security capabilities of the City Court.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Court Enhancement F	$56,500	13.58%
Interest Income	$7,500	1.80%
Fund Balance	352,000	84.62%
Total Funding	**$416,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	400,000	416,000	0	416,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$400,000**	**$416,000**	**$0**	**$416,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Probationary Fund Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$125,382	$65,382	$65,382	$67,583
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	9,825
Less: Undesignated Reserves	58,698	10,363	10,363	10,137
Appropriated Fund Balance	$66,684	$55,019	$55,020	$47,620
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Interest	0	2,000	2,100	2,500
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	2,200	1,500	100	1,500
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$68,884	$58,519	$57,220	$51,620
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	62,200	65,500	0	65,500
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$62,200	$65,500	$0	$65,500
Ending Fund Balance	$6,684	($6,981)	$57,220	($13,880)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	9,825
Plus: Undesignated Reserves	58,698	10,363	10,363	10,137
Ending Fund Balance	$65,382	$3,382	$67,583	$6,083

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Public Safety	Probationary Fund	Cost Center 236.20.042

General Information:

This fund will be used to support the new Court Monitor/Victim Assistance Specialist position. The position will be responsible for monitoring whether defendants have complied with court orders regarding sentencing or deferred prosecutions. The position will also be responsible for complying with victim rights notification requirements and providing support services to victims of crimes filed in the City Court.

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ESTIMATE	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Probationary Fees	$1,500	2.29%
Interest	2,500	3.82%
Fund Balance	61,500	93.89%
Total Funding	**$65,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	62,200	65,500	0	65,500
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$62,200**	**$65,500**	**$0**	**$65,500**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Housing Rehabilitation Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$0	$0	$0	$0
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	$0	$0	$0	$0
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	500,000	500,000	0	500,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$500,000	$500,000	$0	$500,000
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	500,000	500,000	0	500,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$500,000	$500,000	$0	$500,000
Ending Fund Balance	$0	$0	$0	$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	$0	$0	$0	$0

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Planning & Development **Housing Rehab-Leveraged Funds** **Cost Center 241.50.341**

GENERAL INFORMATION

The Housing Division is an extension of the Planning & Community Development Department. It provides a variety of Housing and Neighborhood Improvement Services. One of the major tasks of the division is to work closely with other service providers and funding agencies. In doing this, the City is forming a Referral Network to improve the socio-economic well being of our citizens and obtaining the necessary funding to accomplish this. Given the fact that the City's fiscal year is not always in concert with grant funding cycles, this leverage account provides the flexibility to spend unforeseen funds that may become available anytime during the fiscal year.

MISSION

To anticipate and be prepared for any funding opportunities that may occur during the fiscal year that may complement existing housing and revitalization efforts.

2007-2008 ACCOMPLISHMENTS

- Continued the collaborative partnership between the City, Pinal County, State of Arizona, Tucson HUD office, U of A, and Non-Profit entities to formulate/implement a Revitalization Plan for Colonial Del Sol. Were successful in obtaining a Rural Housing & Economic Development (RHED) Grant from HUD providing $800,000 to initiate sewer and housing improvements in the Colonial Del Sol area.
- Completed 7 replacement and 10 Self-Help units.

GOALS & OBJECTIVES

To rehabilitate 10-12 owner-occupied units using current available funding (HOME, CDBG, and CDBG Program Income), and any additional dollars available from Pinal County.

FUNDED BY

Usually funded by USDA-RD 504 grants, and Pinal County for Colonial Del Sol.

FUNDING STATUS

USDA-RD continues to fund 504 grants on an individual basis, anticipate approximately $500,000 from Federal sources.

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Planning & Development Housing Rehab - Leveraged Funds Cost Center 241.50.341

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
CAHRA	$500,000	100.00%
Total Funding	**$500,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	500,000	500,000	0	500,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$500,000**	**$500,000**	**$0**	**$500,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Community Development Block Grant Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$1,605,696	$1,605,696	$1,605,696	$1,554,796
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	112,800
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	$1,605,696	$1,605,696	$1,605,696	$1,441,996
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	750,000	752,000	523,100	928,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$2,355,696	$2,357,696	$2,128,796	$2,369,996
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	750,000	752,000	574,000	928,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$750,000	$752,000	$574,000	$928,000
Ending Fund Balance	$1,605,696	$1,605,696	$1,554,796	$1,441,996
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	112,800
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	$1,605,696	$1,605,696	$1,554,796	$1,554,796

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Planning & Development | C.D.B.G | Cost Center 242.50.300

GENERAL INFORMATION

The Housing Division works closely with the Central Arizona Association of Governments (CAAG) and the State of Arizona to obtain Community Development Block Grant Funds (CDBG). Intergovernmental Agreements and Partnerships have been formed for successful completion of a variety of neighborhood improvement projects. Our City has been recognized as a model CDBG Community for outstanding performance and compliance.

MISSION

- To bring and maximize a variety of Federal, State, Regional, Private, and other resources to assist in broad-based neighborhood improvement and redevelopment efforts.
- To abate, through a comprehensive approach, the problems which cause physical blight, loss of investor confidence, and negative public images for our neighborhoods.
- To bring and encourage private investment and pride of ownership into the neighborhoods to develop a solid, healthy, socio-economic environment for our citizens.
- To utilize this fund to complement other revitalization efforts in target neighborhoods.
- To implement a comprehensive Housing Rehabilitation program using CDBG funds in the form of low interest loans, conditional deferred payment loans, and grants to assist low-moderate income families in upgrading their living conditions and to preserve our affordable housing stock for 20-30 years.
- To implement several projects that will improve the socio-economic and environmental conditions in the targeted neighborhoods.

2007-2008 ACCOMPLISHMENTS

- Completed 12 housing rehab projects.
- Completed 50 counseling and referral sessions.
- Wrote and awarded 3 grant applications to continue Housing Rehab and Revitalization activities.
- Continued the collaborative partnership between the City and Pinal County, to implement the Revitalization Plan for Colonial Del Sol. Awarded 5 housing replacement contracts.

GOALS AND OBJECTIVES

- Assist approximately 15 low and moderate-income families in the rehabilitation of their homes by providing loans, deferred loans, and/or grants.
- Obtain CDBG funding from Central Arizona Association of Governments (CAAG) to continue our Housing Rehab Program (approximately 15 homes).

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Planning & Development **C. D. B. G.** **Cost Center 242.50.300**

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Housing Rehabilitation	12	12	12	12
Homeownership Counseling Sessions	30	20	50	50

Funding Sources	Amount	% of Funding
Federal Grants	$928,000	100.00%
Total Funding	**$928,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	750,000	752,000	574,000	928,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$750,000**	**$752,000**	**$574,000**	**$928,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Housing Program Mgr.	0.50	0.50	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**

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Housing Application Fund-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$84,063	$83,949	$83,949	$78,049
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	7,500
Less: Undesignated Reserves	41,697	39,097	39,097	11,707
Appropriated Fund Balance	$42,366	$44,852	$44,852	$58,842
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	49,950	50,000	0	50,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$92,316	$94,852	$44,852	$108,842
EXPENDITURES:				
Personnel	$50,064	$50,000	$0	$50,000
Contractual Services	0	0	5,800	0
Operating Supplies	0	0	100	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$50,064	$50,000	$5,900	$50,000
Ending Fund Balance	$42,252	$44,852	$38,952	$58,842
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	7,500
Plus: Undesignated Reserves	41,697	39,097	39,097	11,707
Ending Fund Balance	$83,949	$83,949	$78,049	$78,049

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Planning & Development	Housing Mini Grants	Cost Center 250.50.344

GENERAL INFORMATION

This fund is for training workshops for the State, etc. This is independent from grant awards. Expenditures are approved costs that are not budgeted in any of the housing grants and have no constraints or regulations.

MISSION

To create a flexible fund using "mini-grant" revenues created by housing staff expertise (workshop training, loan preparation and additional counseling fees) to cover expenses not eligible under strict Federal and State parameters such as:

exploring new funding opportunities, office furnishings, etc.

FUNDED BY

1. Division Staff has contracted with State to conduct extensive Housing Rehab Training Workshops (at $10,000 each).
2. City has contracted with other communities to implement Housing Rehab programs to share capacity and produce income.

FUNDING STATUS

No new contracts at present.

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Planning & Development **Housing Mini Grants** **Cost Center 250.50.344**

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not Applicable to this department.				

Funding Sources	Amount	% of Funding
Fund Balance	$50,000	100.00%
Total Funding	**$50,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$50,064	$50,000	$0	$50,000
Contractual Services	0	0	5,800	0
Operating Supplies	0	0	100	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$50,064**	**$50,000**	**$5,900**	**$50,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Rural Development -Self Help Assistance Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$127,211	$127,211	$127,211	($76,189)
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	$127,211	$127,211	$127,211	($76,189)
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	400,000	400,000	209,800	430,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	7,000	1,200	7,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$527,211	$534,211	$338,211	$360,811
EXPENDITURES:				
Personnel	$316,400	$328,050	$324,000	$345,500
Contractual Services	41,800	39,475	88,300	60,900
Operating Supplies	41,800	39,475	2,100	30,600
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$400,000	$407,000	$414,400	$437,000
Ending Fund Balance	$127,211	$127,211	($76,189)	($76,189)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	$127,211	$127,211	($76,189)	($76,189)

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Planning & Development **Rural Development-Self Help** **Cost Center 251.50.340**

GENERAL INFORMATION

In accordance with policy, goals, and objectives described in the City's General Plan Update, the Housing Division included new construction to its menu of housing services. The City, in partnership with the USDA Rural Development, provides the necessary technical assistance to low-mod income families in building their own homes. Rural Development provides the mortgage financing. The City provides construction, instruction and inspection, loan packaging, escrow account management, and home ownership counseling.

MISSION

To provide home ownership opportunities to low - moderate-income families willing to provide 65% of the labor required to build their homes.

To provide educational opportunities in budgeting and home ownership responsibilities as well as in the construction trades.

To implement a program that provides investment in older neighborhoods in need of re-development and revitalization opportunities.

2007-2008 ACCOMPLISHMENTS

- Completed an additional 25 new Self-Help homes.
- Successful in obtaining Congressional Wavier for Rural eligibility to continue USDA funded Self-Help Program thru September 2010.
- Provided Homeownership & Budget Counseling to 100 families.
- Provided information/referral services to approximately 325 families.

GOALS AND OBJECTIVES

- We propose to complete an additional 25 homes during the fiscal year.

FUNDED BY

Rural Development (RD-formerly Farmers Home Administration) through a two-year Technical Assistance Grant for administration. RD also provides the mortgage financing to families (approx. $1,875,000 per year).

FUNDING STATUS

2 year grant effective 7/1/07 for $600,000 to assist 50 families construct their own home.

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Planning & Development | Rural Development | Cost Center 251.50.340

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
New home constructions	25	25	25	25

Funding Sources	Amount	% of Funding
Farmer's Home Administration	$437,000	100.00%
Total Funding	**$437,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$316,400	$328,050	$324,000	$345,500
Contractual Services	41,800	39,475	88,300	60,900
Operating Supplies	41,800	39,475	2,100	30,600
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$400,000**	**$407,000**	**$414,400**	**$437,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Housing Program Mgr.	0.50	0.50	0.50
Housing Construction Superintendent	0.50	0.50	0.50
Housing Intake & Financing Spec.	1.00	1.00	1.00
Housing Program Office Specialist	1.50	2.00	2.00
TOTAL POSITIONS	**3.50**	**4.00**	**4.00**

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Housing Preservation Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$0	$0	$0	$0
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	$0	$0	$0	$0
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	49,953	50,000	0	50,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$49,953	$50,000	$0	$50,000
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	49,953	50,000	0	50,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$49,953	$50,000	$0	$50,000
Ending Fund Balance	$0	$0	$0	$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	$0	$0	$0	$0

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Planning & Development — Housing Preservation Grant — Cost Center 252.50.335

GENERAL INFORMATION

The Rural Development, Department of Agriculture, funds the Housing Preservation Grant monies annually, on a limited basis. These funds are used to assist Homeowners at or below 50% of median income with a grant of up to $10,000 in the rehabilitation of their home. Specifically, these monies provide for the cost of: safe electrical, plumbing, heating & cooling, roofing and weatherization.

The combination of Housing Preservation Grant funds and other Housing Rehab funding sources allow us to provide full restoration services to our very low income Homeowners and preserve the City's housing stock by extending the life of the unit by approximately 25 years.

MISSION

To be able to benefit approximately 10-12 very-low income, owner occupied households. To complement CDBG housing rehab funds.

FUNDED BY

Rural Development (RD-formerly Farmers Home Administration)

FUNDING STATUS

Authority budgeted for potential funding of application.

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Planning & Development — Housing Preservation Grant — Cost Center 252.50.335

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Farmer's Home Administration	$50,000	100.00%
Total Funding	**$50,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	49,953	50,000	0	50,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$49,953**	**$50,000**	**$0**	**$50,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not Applicable to this department			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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HOME Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$82,525	$142,800	$142,800	$0
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	$82,525	$142,800	$142,800	$0
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	810,275	825,000	520,300	825,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$892,800	$967,800	$663,100	$825,000
EXPENDITURES:				
Personnel	$0	$0	$23,100	$26,500
Contractual Services	750,000	825,000	640,000	798,500
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$750,000	$825,000	$663,100	$825,000
Ending Fund Balance	$142,800	$142,800	$0	$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	$142,800	$142,800	$0	$0

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Planning & Development — HOME-Housing Program — Cost Center 255.50.343

GENERAL INFORMATION

HOME is one of a variety of HUD programs Congress approved to provide affordable housing. The State of Arizona, on behalf of rural Arizona, applied and successfully received funding for two fiscal years.

The City as a sub-grantee to the State, and will use these funds to complement other sources (mainly CDBG) for the Housing Rehabilitation Program.

These funds will be awarded in the form of grants to low income homeowners to reduce the principal CDBG loan amount for affordability, or to combine with other grants where there is no repayment ability (poverty level). The City of Casa Grande has been recognized at the State and Regional levels for having the best and most comprehensive Housing Rehabilitation Program. The creative financing techniques (combination of different funds) and Rehab standard (long-term benefits) have been used as a model for other communities.

MISSION

To provide financial assistance to low-moderate income families participating in our Housing Rehabilitation Program and to use this fund to stretch the CDBG and other funding sources used in our neighborhood revitalization efforts.

2007-2008 ACCOMPLISHMENTS

- Twelve low-moderate income families (36 persons) were assisted using HOME Conditional Deferred Payment loans for the purposes of abating code violations found in their units through the Housing Rehabilitation Program.
- Wrote 3 grant applications to continue Housing Rehab and Revitalization activities.

GOALS & OBJECTIVES

To assist 12-15 low-moderate income families in upgrading their living conditions through our Rehabilitation Program using Conditional Deferred Payment loans. New application for funding ($500,000) will be submitted November 2008.

FUNDED BY

HUD/HOME funds administered by the Arizona Department of Housing.

FUNDING STATUS

A new grant for $750,000 was awarded in March 2008.

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Planning & Development — HOME - Housing Program — Cost Center 255.50.343

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Housing rehabilitation	12	12	12	12

Funding Sources	Amount	% of Funding
Federal Grant	$825,000	100.00%
Total Funding	**$825,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$23,100	$26,500
Contractual Services	750,000	825,000	640,000	798,500
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$750,000**	**$825,000**	**$663,100**	**$825,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Housing Construction Superintendent	0.15	0.15	0.15
Housing Program Office Specialist	0.10	0.10	0.10
TOTAL POSITIONS	**0.25**	**0.25**	**0.25**

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HUD Colonia Del Sol Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	($271,274)	$0	$0	$0
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	118,785	118,785	118,785	0
Appropriated Fund Balance	($390,059)	($118,785)	($118,785)	$0
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	471,274	250,000	0	250,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	**$81,215**	**$131,215**	**($118,785)**	**$250,000**
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	200,000	250,000	0	250,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	**$200,000**	**$250,000**	**$0**	**$250,000**
Ending Fund Balance	($118,785)	($118,785)	($118,785)	$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	118,785	118,785	118,785	0
Ending Fund Balance	**$0**	**$0**	**$0**	**$0**

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Planning & Development | HUD Colonia Del Sol | Cost Center 256.50.354

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Housing-Dev't Fees	$250,000	100.00%
Total Funding	**$250,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	200,000	250,000	0	250,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$200,000**	**$250,000**	**$0**	**$250,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Housing Development Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$73,987	$73,987	$73,987	$99,587
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	118,785	118,785	118,785	14,938
Appropriated Fund Balance	($44,799)	($44,799)	($44,799)	$84,648
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	200,000	206,000	25,600	206,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	**$155,202**	**$161,202**	**($19,199)**	**$290,648**
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	200,000	206,000	0	206,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	**$200,000**	**$206,000**	**$0**	**$206,000**
Ending Fund Balance	($44,799)	($44,799)	($19,199)	$84,648
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	118,785	118,785	118,785	14,938
Ending Fund Balance	**$73,987**	**$73,987**	**$99,587**	**$99,587**

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Planning & Development	Housing Development Fees	Cost Center 260.50.345

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Housing-Dev't Fees	$206,000	100.00%
Total Funding	**$206,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	200,000	206,000	0	206,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$200,000**	**$206,000**	**$0**	**$206,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Not applicable to this department.			
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**

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Police Trust Fund-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$29,686	$25,751	$25,751	$25,751
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	23,841	23,841	23,841	22,796
Appropriated Fund Balance	$5,845	$1,910	$1,910	$2,955
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	7,841	7,800	14,000	10,800
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Sources	$13,686	$9,710	$15,910	$13,755
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	11,776	7,800	14,000	10,800
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Sources	$11,776	$7,800	$14,000	$10,800
Ending Fund Balance	$1,910	$1,910	$1,910	$2,955
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	23,841	23,841	23,841	22,796
Ending Fund Balance	$25,751	$25,751	$25,751	$25,751

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Public Safety	Police - Community Activities	Cost Center 702.20.650

General Information:

This fund accounts for the accumulation of resources for designated police activities.

Funding Sources	Amount	% of Funding
Donations & Contributions	$10,000	92.59%
Interest Income	$800	
Total Funding	**$10,800**	**92.59%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	11,776	7,800	14,000	10,800
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$11,776**	**$7,800**	**$14,000**	**$10,800**

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Emergency Medical Services Trust Fund-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$451	$451	$451	$1,451
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	1,421	1,421	1,421	4,013
Appropriated Fund Balance	($970)	($970)	($970)	($2,562)
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenues	3,891	2,000	7,500	2,100
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$2,921	$1,030	$6,530	($462)
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	3,891	2,000	6,500	2,100
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$3,891	$2,000	$6,500	$2,100
Ending Fund Balance	($970)	($970)	$30	($2,562)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	1,421	1,421	1,421	4,013
Ending Fund Balance	$451	$451	$1,451	$1,451

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Public Safety	Fire - Emergency Medical Services Trust	Cost Center 703.20.810

General Information:

This fund has been used historically from donations to the Fire Department for various projects, such as EMS equipment, rescue bears for children involved in traumatic medical emergencies & smoke detectors for the elderly.

Funding Sources	Amount	% of Funding
Donations & Contributions	$2,000	95.24%
Interest Income	$100	4.76%
Total Funding	**$2,100**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	3,000	2,000	6,500	2,100
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$3,000**	**$2,000**	**$6,500**	**$2,100**

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Esperanza Center Fund-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$0	$0	$0	$0
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	$0	$0	$0	$0
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	12,000	12,000	12,000	10,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$12,000	$12,000	$12,000	$10,000
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	12,000	12,000	12,000	10,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$12,000	$12,000	$12,000	$10,000
Ending Fund Balance	$0	$0	$0	$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	$0	$0	$0	$0

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Culture and Recreation — Parks - Esperanza Center Trust — Cost Center 704.40.520

General Information:

The Esperanza Center is administered through the Parks and Recreation Department. Office space within the center was leased to outside agencies. The building is in need of major repair and is no longer cost effective to lease out.

Funding Sources	Amount	% of Funding
Interest Revenue	$10,000	100.00%
Total Funding	**$10,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	12,000	12,000	12,000	10,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$12,000**	**$12,000**	**$12,000**	**$10,000**

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Bond and Performance Trust Fund-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$372,061	$410,555	$410,555	$519,355
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	6,139	6,139	6,139	479,450
Appropriated Fund Balance	$365,922	$404,416	$404,416	$39,905
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Performance Bonds	87,736	500,000	114,600	120,000
Fines & Forfeitures	8,970	0	0	0
Miscellaneous Revenue	17,915	23,000	102,200	23,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$480,543	$927,416	$621,216	$182,905
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	76,127	523,000	108,000	143,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Uses	$76,127	$523,000	$108,000	$143,000
Ending Fund Balance	$404,416	$404,416	$513,216	$39,905
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	6,139	6,139	6,139	479,450
Ending Fund Balance	$410,555	$410,555	$519,355	$519,355

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General Government	Bond & Performance Trust	Cost Center 705.01.810

General Information:

This fund accounts for performance deposits received from various businesses in order to conduct business within the City. A large portion of this fund is performance bonds from developers. Construction within the City has dramatically increased over the past few years and is expected to continue to a lesser degree. When infrastructure is complete, contractors are entitled to be reimbursed their performance bonds.

Funding Sources	Amount	% of Funding
Trust Receipts	$120,000	83.92%
Miscellaneous	8,000	5.59%
Interest Revenue	15,000	10.49%
Total Funding	**$143,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	1,000,000	523,000	108,000	143,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$1,000,000**	**$523,000**	**$108,000**	**$143,000**

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Police Volunteer Retirement Fund-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$0	($1,182)	($1,182)	$4,118
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	735,767	735,767	731,867	683,298
Appropriated Fund Balance	($735,767)	($736,949)	($733,049)	($679,180)
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	4,818	6,000	14,300	7,200
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	($730,949)	($730,949)	($718,749)	($671,980)
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	1,000	1,000	7,200
Operating Supplies	6,000	5,000	8,000	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures &Other Uses	$6,000	$6,000	$9,000	$7,200
Ending Fund Balance	($736,949)	($736,949)	($727,749)	($679,180)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	735,767	735,767	731,867	683,298
Ending Fund Balance	($1,182)	($1,182)	$4,118	$4,118

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General Government	Volunteers Retirement Fund	Cost Center 710.01.810

General Information:

This fund accounts for Casa Grande's volunteers retirement.

Funding Sources	Amount	% of Funding
Contributions	$3,000	41.67%
Investment Income	$4,200	58.33%
Total Funding	**$7,200**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	6,000	6,000	21,000	7,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$6,000**	**$6,000**	**$21,000**	**$7,200**

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Section 125 Plan-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	($2,059)	$20,945	$20,945	$19,445
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	118,437	118,437	118,437	69,471
Appropriated Fund Balance	($120,496)	($97,492)	($97,492)	($50,026)
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	48,004	25,000	73,500	50,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	($72,492)	($72,492)	($23,992)	($26)
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	25,000	25,000	75,000	50,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures &Other Uses	$25,000	$25,000	$75,000	$50,000
Ending Fund Balance	($97,492)	($97,492)	($98,992)	($50,026)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	118,437	118,437	118,437	69,471
Ending Fund Balance	$20,945	$20,945	$19,445	$19,445

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General Government	Section 125 Plan Fund	Cost Center 711.01.256

General Information:

This fund accounts for employee contributions and expenditures for the City's Section 125 Plan.

Funding Sources	Amount	% of Funding
Contributions	$50,000	100.00%
Total Funding	**$50,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	25,000	25,000	75,000	50,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$25,000**	**$25,000**	**$75,000**	**$50,000**

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DEBT SERVICE FUNDS

These funds are setup to account for the accumulation of resources and the payment of general obligation and special assessment principal and interest. This is accomplished through government resources and special assessment levies when the government is obligated in some manner for the payment.

FUND	*DESCRIPTION*
341	*REDEVELOPMENT*
342	*RECREATION DEBT SERVICE*
391	*IMPROVEMENT DISTRICT #38*

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Consolidated Debt Service - Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$3,385,066	$3,385,066	$3,385,066	$3,228,766
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	130,665	132,330	144,191	168,330
Less: Undesignated Reserves	920,481	751,146	1,051,146	484,315
Appropriated Fund Balance	$2,333,920	$2,501,590	$2,189,728	$2,576,121
REVENUE SOURCES:				
Taxes	$430,000	$600,000	$600,000	$600,000
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	142,200	142,200	41,400	221,800
OTHER FINANCING SOURCES:				
Transfers In	310,000	320,000	306,600	320,000
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$3,216,120	$3,563,790	$3,137,728	$3,717,921
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	12,600	252,000	234,200	270,400
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	869,600	870,200	870,100	871,400
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$882,200	$1,122,200	$1,104,300	$1,141,800
Ending Fund Balance	$2,333,920	$2,441,590	$2,033,428	$2,576,121
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	130,665	132,330	144,191	168,330
Plus: Undesignated Reserves	920,481	751,146	1,051,146	484,315
Ending Fund Balance	$3,385,066	$3,325,066	$3,228,766	$3,228,766

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Debt Service-Recreation Facilities-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$2,315,214	$2,315,214	$2,315,214	$2,253,514
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	810,594	510,594	810,594	338,027
Appropriated Fund Balance	$1,504,620	$1,804,620	$1,504,620	$1,915,487
REVENUE SOURCES:				
Taxes	$430,000	$600,000	$600,000	$600,000
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$1,934,620	$2,404,620	$2,104,620	$2,515,487
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	4,300	228,200	230,000	247,700
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	425,700	431,800	431,700	428,100
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$430,000	$660,000	$661,700	$675,800
Ending Fund Balance	$1,504,620	$1,744,620	$1,442,920	$1,839,687
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	810,594	510,594	810,594	338,027
Ending Fund Balance	$2,315,214	$2,255,214	$2,253,514	$2,177,714

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Debt Service	Recreation Debt Service	Cost Center 342.90.216

General Information:

In 1999 voters approved an increase in the sales tax rate of 0.2 percent. Revenue generated is used to pay the debt on a $5,000,000 bond issue. The bonds were used for recreational facility improvements.

Funding Sources	Amount	% of Funding
Sales Tax	$600,000	88.78%
Interest	75,800	11.22%
Total Funding	**$675,800**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	0	0	0	$0
Contractual Services	4,300	228,200	230,000	247,700
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	425,700	431,800	431,700	428,100
DEPARTMENTAL TOTALS	**$430,000**	**$660,000**	**$661,700**	**$675,800**

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Debt Service-Redevelopment-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$17,691	$17,691	$17,691	$17,691
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	145	145	145	2,654
Appropriated Fund Balance	$17,546	$17,546	$17,546	$15,037
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	310,000	320,000	306,600	320,000
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$327,546	$337,546	$324,146	$335,037
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	3,100	16,600	3,200	15,500
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	306,900	303,400	303,400	304,500
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$310,000	$320,000	$306,600	$320,000
Ending Fund Balance	$17,546	$17,546	$17,546	$15,037
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	145	145	145	2,654
Ending Fund Balance	$17,691	$17,691	$17,691	$17,691

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Debt Service	Redevelopment Debt Service	Cost Center 341.90.216

General Information:

This account is set up to pay the debt borrowed for the conversion of the old high school to City Hall. The Council has allocated a portion of the primary property tax to pay for this debt.

Funding Sources	Amount	% of Funding
Trans Fm Genl Fund	$320,000	100.00%
Total Funding	**$320,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	3,100	16,600	3,200	15,500
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	306,900	303,400	303,400	304,500
DEPARTMENTAL TOTALS	**$310,000**	**$320,000**	**$306,600**	**$320,000**

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Debt Service-Special Assessments-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$154,434	$154,434	$154,434	$59,834
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	240,407	240,407	240,407	8,975
Appropriated Fund Balance	($85,973)	($85,973)	($85,973)	$50,858
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Interest Income	0	2,000	12,700	5,800
Special Assessments	142,200	140,200	28,700	140,200
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$56,227	$56,227	($44,573)	$196,858
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	5,200	7,200	1,000	7,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	137,000	135,000	135,000	138,800
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$142,200	$142,200	$136,000	$146,000
Ending Fund Balance	($85,973)	($85,973)	($180,573)	$50,858
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	240,407	240,407	240,407	8,975
Ending Fund Balance	$154,434	$154,434	$59,834	$59,834

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Debt Service	Improvement District # 38	Cost Center 391.90.217

General Information:

This fund is for the debt service portion of Improvement District #38. Below is a description of the project.

Improvement District #38 consisted of construction of streets, curbs, gutters, sidewalks, traffic controls and storm drains. The improved areas include Kortsen Road from Pinal Avenue to Thornton, Doan Street from Arizola Road to Pottebaum Avenue, Grant & Jefferson Avenue, and Rodeo Road from Pinal Avenue to Casa Grande Avenue.

Funding Sources	Amount	% of Funding
Special Assessment Payments	$146,000	100.00%
Total Funding	**$146,000**	**100.00%**

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	**2006-07 ACTUAL**	**2007-08 ADJUSTED**	**2007-08 ESTIMATED**	**2008-09 BUDGET**
Personnel	$0	$0	$0	$0
Contractual Services	5,200	7,200	1,000	7,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	137,000	135,000	135,000	138,800
DEPARTMENTAL TOTALS	**$142,200**	**$142,200**	**$136,000**	**$146,000**

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CAPITAL IMPROVEMENTS FUND

This fund is established to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

FUND	*DESCRIPTION*
403	*CONSTRUCTION SALES TAX PROJECTS*
404	*CAPITAL REPLACEMENT FUND*
409	*AIRPORT CAPITAL IMPROVEMENTS*
420	*CAPITAL DEVELOPMENT PROJECTS*
492	*IMPROVEMENT DISTRICT #39*

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Consolidated Capital Improvements Fund-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$9,397,455	$9,334,155	$9,334,155	$17,196,455
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	190,800	1,477,500	333,556	5,412,855
Less: Undesignated Reserves	1,055,372	356,214	1,057,683	2,579,468
Appropriated Fund Balance	$8,151,283	$7,500,441	$7,942,916	$9,204,131
REVENUE SOURCES:				
Taxes	$0	$2,000,000	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	500,000	2,500,000	6,163,200	3,530,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	56,700	170,000	198,600	200,000
OTHER FINANCING SOURCES:				
Transfers In	3,730,000	3,897,700	3,897,700	2,379,100
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	5,500,000	29,518,000	0	13,965,000
Total Revenues & Other Financing Sources	$17,937,983	$45,586,141	$18,202,416	$29,278,231
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	300,000	375,700	0	994,100
Operating Supplies	0	0	0	0
Capital Outlay	9,550,000	35,710,000	2,397,200	26,080,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$9,850,000	$36,085,700	$2,397,200	$27,074,100
Ending Fund Balance	$8,087,983	$9,500,441	$15,805,216	$2,204,131
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	190,800	1,477,500	333,556	5,412,855
Plus: Undesignated Reserves	1,055,372	356,214	1,057,683	2,476,494
Ending Fund Balance	$9,334,155	$11,334,155	$17,196,455	$10,093,480

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Sales Tax Capital Improvement - Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$4,813,881	$4,813,881	$4,813,881	$9,317,581
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	1,102	1,102	1,102	1,397,637
Appropriated Fund Balance	$4,812,779	$4,812,779	$4,812,779	$7,919,943
REVENUE SOURCES:				
Taxes	$0	$2,000,000	$0	$0
Licenses & Permits				
Intergovernmental Revenue	0	2,000,000	4,503,700	2,000,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$4,812,779	$8,812,779	$9,316,479	$9,919,943
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	2,000,000	0	9,000,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$0	$2,000,000	$0	$9,000,000
Ending Fund Balance	$4,812,779	$6,812,779	$9,316,479	$919,943
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	1,102	1,102	1,102	1,397,637
Ending Fund Balance	$4,813,881	$6,813,881	$9,317,581	$2,317,581

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Capital Improvements — Construction Sales Tax Projects — Cost Center 403.80.555

General Information:
These funds are a portion of the construction sales taxes collected for major capital improvement projects.

Current fiscal year funds are utilized for the consturction of Cottonwood Lane.

Funding Sources	Amount	% of Funding
Sales Tax Collections	$9,000,000	100.00%
Total Funding	**$9,000,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	2,000,000	0	9,000,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$0**	**$2,000,000**	**$0**	**$9,000,000**

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Capital Replacement Fund-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$3,949,355	$3,986,055	$3,986,055	$7,113,755
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	740,640	41,482	742,951	1,067,063
Appropriated Fund Balance	$3,208,715	$3,944,573	$3,243,104	$6,046,692
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous	0	0	0	0
Interest	36,700	140,000	172,200	165,000
OTHER FINANCING SOURCES:				
Transfers In	2,730,000	3,897,700	3,897,700	2,379,100
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$5,975,415	$7,982,273	$7,313,004	$8,590,792
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	75,700	0	694,100
Operating Supplies	0	0	0	0
Capital Outlay	2,730,000	3,962,000	942,200	1,850,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$2,730,000	$4,037,700	$942,200	$2,544,100
Ending Fund Balance	$3,245,415	$3,944,573	$6,370,804	$6,046,692
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	740,640	41,482	742,951	1,067,063
Ending Fund Balance	$3,986,055	$3,986,055	$7,113,755	$7,113,755

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Capital Improvements — Capital Replacement Fund — Cost Center 404.80.201

General Information:

This fund has been established for the replacement of the vehicles currently in the City's fleet.

Use of current fiscal year's funding:

Sanitation Fund	
Collections	$394,000
Recycle	45,000
Landfill	850,000
Streets Fund	205,000
Wastewater Fund	63,000
General Fund	
Parks Maintenance	38,000
Police	255,000

Funding Sources	Amount	% of Funding
Transfers In	$2,379,100	93.51%
Interest	165,000	6.49%
Total Funding	**$2,544,100**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	75,700	0	694,100
Operating Supplies	0	0	0	0
Capital Outlay	2,730,000	3,962,000	942,200	1,850,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$2,730,000**	**$4,037,700**	**$942,200**	**$2,544,100**

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Airport Capital Improvements-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$21,407	$21,407	$21,407	$21,407
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	3,211
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	$21,407	$21,407	$0	$18,196
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	500,000	500,000	1,659,500	1,530,000
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	1,000,000	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	$1,521,407	$521,407	$1,659,500	$1,548,196
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	1,500,000	500,000	1,455,000	1,530,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$1,500,000	$500,000	$1,455,000	$1,530,000
Ending Fund Balance	$21,407	$21,407	$204,500	$18,196
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	3,211
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	$21,407	$21,407	$21,407	$21,407

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Capital Improvements	Airport Capital Improvements	Cost Center 409.30.260

General Information:

A portion of this fund is a grant project which will be funded by the State of Arizona ADOT Aeronautics Division and the City of Casa Grande.

Use of current fiscal year's funding:

Airfield Lights	$500,000
Apron	695,000
Environment Study	160,000
Master Plann	100,000
Utilities and Fencing	75,000

Funding Sources	Amount	% of Funding
Airport Fund	$1,530,000	100.00%
Total Funding	**$1,530,000**	**N/A**

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	**2006-07 ACTUAL**	**2007-08 ADJUSTED**	**2007-08 ESTIMATED**	**2008-09 BUDGET**
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	1,500,000	500,000	1,455,000	1,530,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$1,500,000**	**$500,000**	**$1,455,000**	**$1,530,000**

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Capital Development Projects-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$152,224	$52,224	$52,224	$78,624
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	313,630	313,630	313,630	11,794
Appropriated Fund Balance	($161,406)	($261,406)	($261,406)	$66,830
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	20,000	30,000	26,400	35,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	3,500,000	27,518,000	0	8,965,000
Total Revenues & Other Financing Sources	$3,358,594	$27,286,594	($235,006)	$9,066,830
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	3,620,000	27,548,000	0	9,000,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$3,620,000	$27,548,000	$0	$9,000,000
Ending Fund Balance	($261,406)	($261,406)	($235,006)	$66,830
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	313,630	313,630	313,630	11,794
Ending Fund Balance	$52,224	$52,224	$78,624	$78,624

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Capital Improvements — Capital Development Projects — Cost Center 420.80.346

General Information:

Various major capital projects and renovations are anticipated in the upcoming year. Possible projects include the new Public Safety facility, Len Colla facility renovation and joint use Public Library.

Use of current fiscal year's funding:

Fire Station - 504	$2,500,000
Len Colla Renovation	1,500,000
Public Safety Building - Design	2,000,000
Joint Library	3,000,000

Funding Sources	Amount	% of Funding
Proceeds from Bonds	$8,970,000	99.67%
Interest Income	30,000	0.33%
Total Funding	**$9,000,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	3,620,000	27,548,000	0	9,000,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$3,620,000**	**$27,548,000**	**$0**	**$9,000,000**

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Improvement District #39-Revenues/Expenditures/Changes in Fund Balance

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Beginning Fund Balance	$0	$0	$0	$0
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	$0	$0	$0	$0
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	2,000,000	2,000,000	0	5,000,000
Total Revenues & Other Financing Sources	$2,000,000	$2,000,000	$0	$5,000,000
EXPENDITURES:				
Personnel	$0	$0	$0	$0
Contractual Services	300,000	300,000	0	300,000
Operating Supplies	0	0	0	0
Capital Outlay	1,700,000	1,700,000	0	4,700,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$2,000,000	$2,000,000	$0	$5,000,000
Ending Fund Balance	$0	$0	$0	$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	$0	$0	$0	$0

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Capital Improvement	Improvement District #39	Cost Center 492.80.471

General Information:

Improvement District #39 has been established for budget authority purposes and will be assigned to projects at a later date with City Council approval.

Funding Sources	Amount	% of Funding
Bond Proceeds	$5,000,000	100.00%
Total Funding	**$5,000,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	300,000	300,000	0	300,000
Operating Supplies	0	0	0	0
Capital Outlay	1,700,000	1,700,000	0	4,700,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	**$2,000,000**	**$2,000,000**	**$0**	**$5,000,000**

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ENTERPRISE FUNDS

These funds are setup to account for operations that are financed and operated in a manner similar to private business enterprises.

FUND	*DESCRIPTION*
510	*MUNICIPAL GOLF COURSE*
	WASTEWATER TREATMENT
520	*Operations*
521	*Sewer Capacity*
522	*Expansion*
523	*Sewer Development*
540	*SANITATION*
	Collection
	Recycling
	Landfill
550	*WATER SYSTEM*

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Consolidated Enterprise Funds-Revenues/Expenditures/Other Sources and Uses

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
REVENUE SOURCES:				
Taxes	$1,178,700	$1,174,800	$13,200	$9,500
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	7,994,333	8,622,000	9,021,900	9,623,600
Impact Fees	3,406,200	5,572,000	3,529,000	3,062,000
Fines & Forfeitures	0	0	0	0
Interest Income	0	0	0	0
Miscellaneous Revenue	18,640	102,200	133,200	951,700
OTHER FINANCING SOURCES:				
Transfers In	$300,000	$300,000	$300,000	$300,000
Proceeds from Lease Purchase	0	0	0	2,000,000
Proceeds from Bonds	0	0	0	2,000,000
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	389,800	1,033,200	0	2,986,600
Total Revenues & Other Financing Sources	$13,287,673	$16,804,200	$12,997,300	$20,933,400
EXPENDITURES:				
Personnel	$3,366,432	$3,982,800	$3,657,200	$3,931,300
Contractual Services	1,832,535	1,437,000	1,153,400	3,560,100
Operating Supplies	1,553,900	1,755,800	1,552,500	2,018,800
Capital Outlay	4,880,600	7,995,700	873,300	9,798,100
Debt Service	188,902	274,300	274,300	274,300
OTHER USES:				
Transfers Out	727,900	755,300	755,300	1,410,800
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$12,550,269	$16,200,900	$8,266,000	$20,993,400

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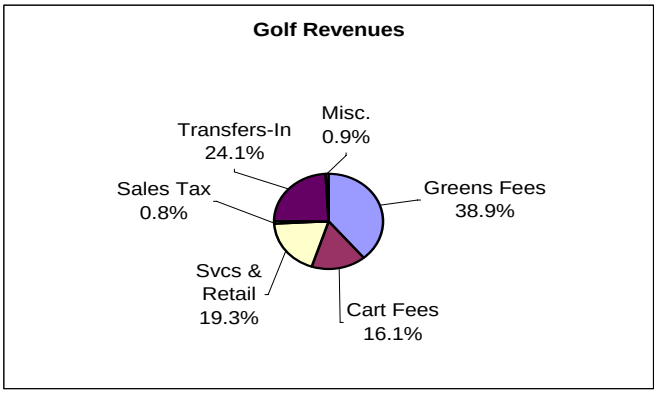
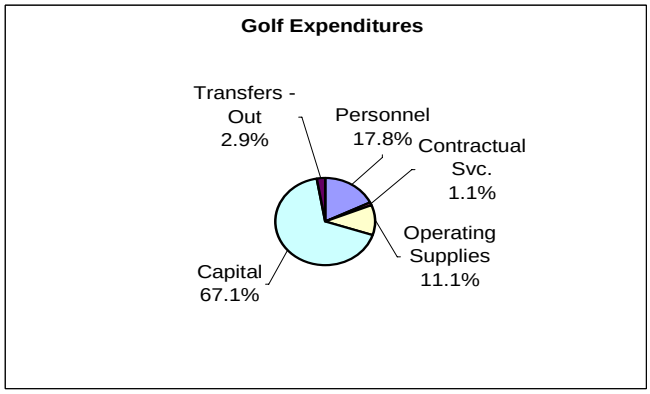
Municipal Golf Course-Revenues/Expenditures/Other Sources and Uses

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
REVENUE SOURCES:				
Taxes	$8,500	$8,500	$13,200	$9,500
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	958,100	925,000	912,000	925,000
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	4,000	10,700	8,400	10,700
OTHER FINAINCING SOURCES:				
Transfers In	300,000	300,000	300,000	300,000
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	2,000,000
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	$1,270,600	$1,244,200	$1,233,600	$3,245,200
EXPENDITURES:				
Personnel	$509,632	$563,400	$536,800	$577,300
Contractual Services	76,635	39,800	35,900	37,300
Operating Supplies	353,700	367,000	336,500	360,100
Capital Outlay	0	181,000	35,500	2,177,500
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	93,000	93,000	93,000	93,000
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$1,032,967	$1,244,200	$1,037,700	$3,245,200





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Culture & Recreation | Municipal Golf Course | Cost Center 510.40.555

GENERAL INFORMATION

Dave White Municipal Golf Course is an 18 hole, par 72-championship course located along the North Branch of the Santa Cruz Wash. Dave White is the only Municipal Golf Course in Pinal County. Rounds played averaged 35,000 for the past few years.

MISSION

The mission of the Municipal Golf Course is to provide a quality golf experience at a reasonable cost to residents and winter visitors alike while generating sufficient revenues to cover operating expenses.

2007-2008 ACCOMPLISHMENTS

- Purchased 10 new gas golf carts.
- Hosted several external and internal golf tournaments.
- Began irrigation renovation construction along with installation of 2 new filtered pump stations.

GOALS AND OBJECTIVES

To improve course conditions.

- Work closely with contractor to ensure 90% of sprinkler heads staked during irrigation project provide optimal coverage.
- Meet established maintenance schedules 90% of time to minimize impact on course operation.
- Laser level a minimum of 33% of tees to improve course conditions.

Increase revenues generated.

- To increase revenues generated through green fees by 5%.
- To increase revenues generated through snack bar by 3%.
- Establish monthly revenue projections in an effort to strive to meet our financial goals.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Equipment replacement funding. (i.e.; golf carts, mowers, etc).
- Funding for the completion of the irrigation project.

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Culture & Recreation — Municipal Golf Course — Cost Center 510.40.555

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Rounds of golf	37,239	40,638	41,000	42,000
Cart Rentals	23,276	30,164	31,000	32,000

Funding Sources	Amount	% of Funding
User Fees	$925,000	28.50%
Miscellaneous	20,200	0.62%
General Fund	300,000	9.24%
Bond Proceeds	2,000,000	61.63%
Total Funding	**$3,245,200**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$509,632	$563,400	$536,800	$577,300
Contractual Services	76,635	39,800	35,900	37,300
Operating Supplies	353,700	367,000	336,500	360,100
Capital Outlay	0	181,000	35,500	2,177,500
Transfer to General Fund	0	93,000	93,000	93,000
DEPARTMENTAL TOTALS	**$939,967**	**$1,151,200**	**$944,700**	**$3,245,200**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Golf Course Superintendent	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00
Golf Shop Manager	1.00	1.00	1.00
Golf Shop Attendant	0.00	1.00	1.00
Equipment Mechanic	1.00	1.00	1.00
Senior Maintenance Worker	1.00	1.00	1.00
Maintenance Worker	4.00	1.00	1.00
TOTAL POSITIONS	**9.00**	**7.00**	**7.00**

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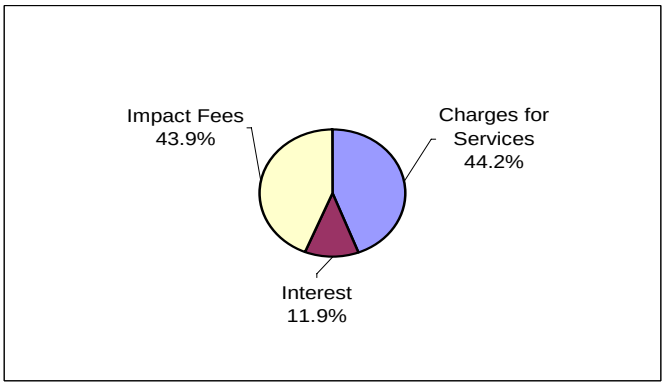
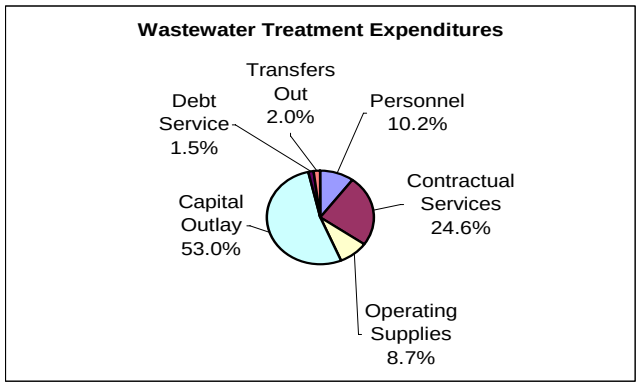
Wastewater Treatment Funds-Revenues/Expenditures/Other Sources and Uses

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
REVENUE SOURCES:				
Taxes	$1,170,200	$1,166,300	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	2,465,100	2,860,000	3,092,500	3,085,000
Impact Fees	3,406,200	5,572,000	3,529,000	3,062,000
Interest	0	650,000	850,100	830,000
Miscellaneous Revenue	1,500	1,500	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	$7,043,000	$10,249,800	$7,471,600	$6,977,000
EXPENDITURES:				
Personnel	$741,800	$934,200	$809,700	$871,900
Contractual Services	692,900	517,800	408,100	2,112,600
Operating Supplies	619,500	634,900	634,900	747,600
Capital Outlay	3,577,500	6,463,400	232,300	4,542,200
Debt Service	1,650,029	1,546,200	1,166,000	130,000
OTHER USES:				
Transfers Out	153,300	153,300	153,300	173,300
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$7,435,029	$10,249,800	$3,404,300	$8,577,600





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Health & Sanitation — Wastewater Operations & Collector System — Cost Center 520.35.451

GENERAL INFORMATION

Wastewater operations provide the most effective and economical methods for the collection and treatment of wastewater and sludge. It ensures compliance with Federal, State, and local regulations. Inclusive, it ensures a safe and properly treated effluent, which meets Federal and State regulations.

MISSION

To provide and maintain an effluent that meets or exceeds all Federal, State, and local regulations. To maintain an efficient collection system through scheduled cleanings and inspections that adequately serves our customers, and monitor industrial dischargers into our system.

2007-2008 ACCOMPLISHMENTS

- Maintained Water Reclamation facility in compliance with Federal, State and local regulations.
- Kept water reclamation facility laboratory in compliance with the Arizona Department of Health Services.
- Cleaned 276,827 feet of collection system.
- TV'ed 10,000 feet of collection system piping.
- Performed 12 pipeline/manhole repairs.
- Responded to 120 customer callouts.
- Responded to 6,403 Blue Stake calls.
- Treated 1,572,460,000 gallons of wastewater.
- Land applied 7,173,000 gallons of digested sludge.

GOALS AND OBJECTIVES

Increase the level of service.

- Clean 100% of city sewer lines in 11 months.
- Reduce wastewater line plug complaints by 10%.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Manhole rehabilitation.
- Water Reclamation facility expansion design.
- RAS pump replacement.
- One lift station rehab.
- One effluent pump rehab.
- One pump replaced.

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Health & Sanitation — Wastewater Operations — Cost Center 520.35.451

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Chemical usage ($)	$85,000	$113,500	$120,000	$90,000
Manholes adjusted	10	7	7	12
Line cleaning (LF)	310,000	200,000	250,000	250,000
Lift station overhaul	1	0	0	1
Wastewater treated (MG)	1,247	1,500	1,750	1,750
Treated W.W. Golf Course (MG)	248	225	250	250
Treated W.W. Discharge (MG)	648	1,075	1,250	1,250
Treated W.W. SRP (MG)	180	150	200	200

Funding Sources	Amount	% of Funding
Wastewater Treatment Fees	$3,085,000	96.81%
Interest	100,000	3.14%
Miscellaneous	1,500	0.05%
Fund Balance	0	0.00%
Total Funding	**$3,186,500**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$741,800	$934,200	$809,700	$638,300
Contractual Services	592,900	517,800	402,800	374,800
Operating Supplies	619,500	634,900	634,900	559,900
Capital Outlay	408,500	391,400	0	680,200
Debt Service	27,600	379,900	0	0
Transfers	0	0	0	111,100
DEPARTMENTAL TOTALS	**$2,390,300**	**$2,858,200**	**$1,847,400**	**$2,364,300**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
W/W Superintendent	1.00	1.00	1.00
Chief W.W.T. Plant Operator	1.00	1.00	1.00
Senior W.W.T. Plant Operator	1.00	1.00	1.00
W/W Pre-treatment Coordinator	1.00	1.00	1.00
W/W Treatment Plant Operator	1.00	1.00	1.00
Environmental Technician	0.00	0.00	1.00
W/W Environmental Technician	0.00	1.00	0.00
W/W Laboratory Technician	1.00	1.00	1.00
Industrial Pretreatment Coord	0.00	0.00	1.00
Senior Maintenance Worker	0.00	0.00	0.00
Maintenance Worker	2.00	3.00	2.00
Accounting Clerk	0.50	0.00	0.00
TOTAL POSITIONS	**8.50**	**10.00**	**10.00**

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Health & Sanitation	Wastewater Collector System	Cost Center 520.35.455

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE

Funding Sources	Amount	% of Funding
Combined with Wastewater Treatment Department		
Total Funding	$0	0.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$233,600
Contractual Services	0	0	0	138,700
Operating Supplies	0	0	0	187,700
Capital Outlay	0	0	0	200,000
Transfers	0	0	0	62,200
DEPARTMENTAL TOTALS	$0	$0	$0	$822,200

AUTHORIZED POSITIONS	NUMBER OF PERSONNEL		
CLASSIFICATION	2006-07	2007-08	2008-09
WW Treatment Plant Oper	0.00	0.00	1.00
Senior Maintenance Worker	0.00	0.00	2.00
Maintenance Worker	0.00	0.00	1.00
TOTAL POSITIONS	0.00	0.00	4.00

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Health & Sanitation	Sewer Capacity Fund	Cost Center 521.80.456

General Information:

This fund is used to cover the costs of maintaining, upgrading and expanding the wastewater infrastructure.

Funding Sources	Amount	% of Funding
Fund Balance	$1,599,100	0.00%
Total Funding	**$1,599,100**	**0.00%**

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	**2006-07 ACTUAL**	**2007-08 ADJUSTED**	**2007-08 ESTIMATED**	**2008-09 BUDGET**
Personnel	$0	$0	$0	$0
Contractual Services	100,000	0	0	1,599,100
Operating Supplies	0	0	0	0
Capital Outlay	44,000	0	0	0
Debt Service	81,000	0	0	0
DEPARTMENTAL TOTALS	**$225,000**	**$0**	**$0**	**$1,599,100**

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Health & Sanitation — Wastewater Expansion — Cost Center 522.80.452

General Information:

This Wastewater Debt Service Account is for the repayment of the construction of the Wastewater Treatment Plant. The revenue source for this debt is the 0.2% Sewer Sales Tax apportioned exclusively for this fund. Also, this account will be used for the wastewater treatment plant expansion.

Funding Sources	Amount	% of Funding
Interest	$130,000	100.00%
Bond Proceeds	0	0.00%
Fund Balance	0	0.00%
Total Funding	**$130,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	5,300	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	1,170,100	1,166,300	1,166,000	130,000
DEPARTMENTAL TOTALS	**$1,170,100**	**$1,166,300**	**$1,171,300**	**$130,000**

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Health & Sanitation	Sewer Development Fund	Cost Center 523.35

General Information:

In early 1998, the Mayor and Council of the City of Casa Grande commissioned a feasibility study on Development Fees. The final draft of the Development Fee Study was released to the public in July, 1999. Briefing sessions were held to communicate the results of the Study to the Mayor and City Council, members of the development community and the community in general. The Mayor and Council chose a delayed implementation strategy, with Development Fee assessment beginning January 1, 2001.

Development Fees collected are placed into an interest-bearing account, and as a general rule may only be expended for the specific purpose collected. Development Fees cannot be used for maintenance and operation or for personnel expenses; they must be used for public facilities or capital equipment, or for debt payment on public facilities or capital equipment.

Funding Sources	Amount	% of Funding
Impact Fees	$3,162,000	86.35%
Interest	500,000	13.65%
Total Funding	**$3,662,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$0	$0	$0	$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	3,125,000	6,072,000	232,300	3,662,000
Debt Service	371,329	0	0	0
DEPARTMENTAL TOTALS	**$3,496,329**	**$6,072,000**	**$232,300**	**$3,662,000**

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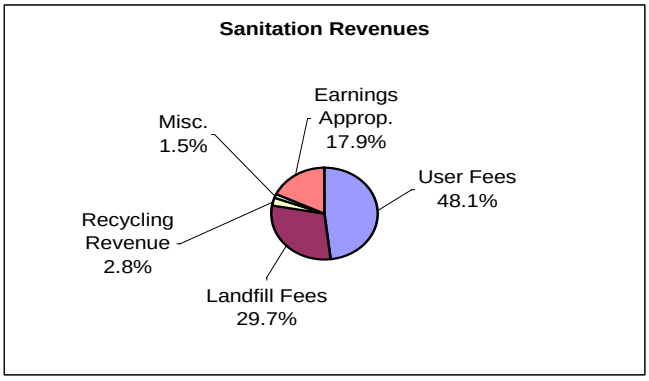
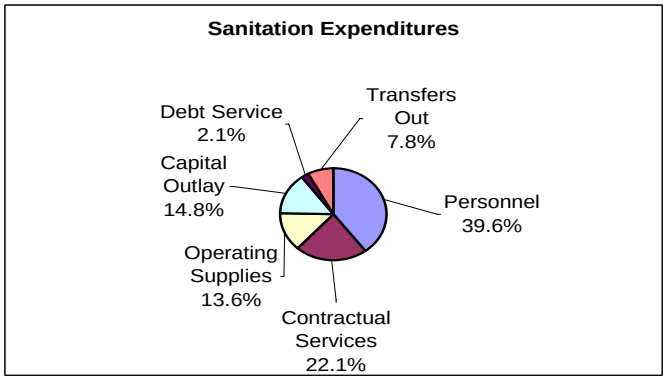
Sanitation Funds-Revenues/Expenditures/Other Sources and Uses

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	4,571,133	4,837,000	5,017,400	5,462,600
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	13,140	90,000	124,800	110,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	194,900	865,100	0	1,215,800
Total Revenues & Other Financing Sources	$4,779,173	$5,792,100	$5,142,200	$6,788,400
EXPENDITURES:				
Personnel	$2,062,200	$2,427,800	$2,278,300	$2,448,400
Contractual Services	1,024,000	844,600	674,600	1,365,300
Operating Supplies	527,600	694,500	521,700	840,000
Capital Outlay	1,138,100	1,175,900	600,000	913,900
Debt Service	168,101	167,700	129,200	129,200
OTHER USES:				
Transfers Out	481,600	481,600	481,600	481,600
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$5,401,601	$5,792,100	$4,685,400	$6,178,400





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Health & Sanitation — Solid Waste Collections — Cost Center 540.35.420

GENERAL INFORMATION

This division is responsible for the collection of all refuse within the City. Refuse receptacles are provided by the City and are collected twice per week.

MISSION

To provide open trash collection service for residential customers for brush and other large items, which do not fit in available containers. Removal and disposal service is also provided to commercial and industrial residents of the City.

2007-2008 ACCOMPLISHMENTS

- Added an additional residential route to provide better service and minimize overtime.
- Completed residential test of alley verses curbside container service and related customer satisfaction survey.
- Added an additional commercial route to meet increased customer demand from new shopping mall and motels.
- Reduced cycle time for uncontained trash collection in residential alleys.

GOALS AND OBJECTIVES

To enhance the effectiveness and efficiency of the sanitation system.

- Complete 85% of alley pick-up routes within a 5 week time frame.
- Increase resident customer service satisfaction by reducing citizen complaints on trash by 5%.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Purchase side loader garbage truck
- Purchase roll-off truck
- Purchase quad cab truck
- Purchase curb and side load tenders
- Purchase front load truck

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Health & Sanitation — Solid Waste Collections — Cost Center 540.35.420

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Side load pickups	571,000	572,100	573,000	821,795
Front load pickups	60,152	60,200	60,250	60,300
Roll off pickups	5,001	5,116	5,673	5,800
Contained trash pickups (ton)	1,738	1,620	1,543	1,700
Refuse pickup (tons)	51,387	39,874	40,826	50,000

Funding Sources	Amount	% of Funding
Charges for Service	$4,102,800	97.62%
Interest Revenue	0	0.00%
Miscellaneous	100,000	2.38%
Fund Balance	0	0.00%
Total Funding	**$4,202,800**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$1,241,900	$1,370,900	$1,496,000	$1,615,100
Contractual Services	387,100	324,000	312,000	574,500
Operating Supplies	356,700	485,700	280,200	579,100
Capital Outlay	512,400	762,000	300,000	788,000
Debt Service	27,500	27,500	30,000	30,000
Transfers	330,600	616,100	616,100	616,100
DEPARTMENTAL TOTALS	**$2,856,200**	**$3,586,200**	**$3,034,300**	**$4,202,800**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Solid Waste Superintendent	0.50	0.50	0.50
Solid Waste Supervisor	1.00	1.00	1.00
Heavy Equipment Operator	10.00	11.00	11.00
Equipment Operator	3.00	4.00	4.00
Maintenance Worker	5.00	6.00	6.00
TOTAL POSITIONS	**19.50**	**22.50**	**22.50**

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Health & Sanitation — Solid Waste Recycling — Cost Center 540.35.422

GENERAL INFORMATION

The City's curbside recycling program continues to expand. All single-family homes within the City have the opportunity to recycle aluminum, tin cans, glass, scrap metals, newspaper, cardboard, and plastics. The program continues to expand gradually into the apartment complex and recruits businesses and industries.

MISSION

To provide efficient, low cost, environmentally sound recycling service to the citizens of Casa Grande.

2007-2008 ACCOMPLISHMENTS

- Increased the amount of recyclable materials collected throughout the City by 15.5%.
- Increased businesses participation in the recycling program.
- Increased production rate at the Recycling Center on amount of bales shipped during the year.
- Provided residents with holiday schedule.
- Shipped out 3,628 tons of recyclable material.

GOALS AND OBJECTIVES

Enhance the overall efficiency and effectiveness of the City's Recycling Program.

- Increase recycled material by 200 tons while simultaneously reducing landfill tonnage.
- Increase resident and commercial customer service satisfaction by reducing complaints by 5%.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Purchase recycling buckets
- Purchase recycling trailer
- Supervisor added

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Health & Sanitation — Solid Waste Recycling — Cost Center 540.35.422

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Newspaper (lbs.)	815,570	1,000,100	1,367,440	1,572,556
Cardboard (lbs.)	429,580	680,000	1,004,800	1,155,520
Aluminum cans (lbs.)	11,440	12,560	12,740	14,651
Metal (lbs.)	1,187,600	712,300	380,420	437,483
Plastic (lbs.)	18,310	55,160	65,280	75,072
Chipboard (lbs.)	110,380	87,000	71,840	82,616
Magazine	58,790	35,830	116,180	133,607
White paper	64,170	89,540	99,180	114,057

Funding Sources	Amount	% of Funding
User Fees from Landfill and Collection	$0	0.00%
Recycling Revenue	190,000	22.77%
Fund Balance	644,400	77.23%
Total Funding	**$834,400**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$420,300	$437,400	$378,200	$400,300
Contractual Services	98,100	43,300	12,700	69,600
Operating Supplies	83,900	85,900	95,400	101,500
Capital Outlay	237,400	180,100	100,000	88,100
Debt Service	41,400	41,000	0	0
Transfers	50,000	174,900	174,900	174,900
DEPARTMENTAL TOTALS	**$931,100**	**$962,600**	**$761,200**	**$834,400**

AUTHORIZED POSITIONS	NUMBER OF PERSONNEL		
CLASSIFICATION	2006-07	2007-08	2008-09
Supervisor	0.00	0.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00
Equipment Operator	2.00	2.00	2.00
Maintenance Worker	5.00	5.00	4.00
TOTAL POSITIONS	**8.00**	**8.00**	**8.00**

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Health & Sanitation — Solid Waste Landfill — Cost Center 540.35.425

GENERAL INFORMATION

This division is responsible for the disposal of all refuse within the City.

MISSION

To provide a safe disposal of all non-hazardous refuse generated within the City. This division monitors and tests groundwater and landfill gas for indications of pollution. To stay current with environmental regulations regarding the operations of the landfill.

2007-2008 ACCOMPLISHMENTS

- Maintained compliance with all methane gas well and water well regulations required by the State and Federal Government.
- Handled 35,188 transactions and 92,442 tons of refuse.

GOALS AND OBJECTIVES

To improve the operational efficiency.

- Achieve 3:1 waste to soil ratio at disposal area.
- Achieve waste compaction rate of 1,200 lbs per cubic yard.
- Complete 60 waste load inspections annually.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Purchase a trash compactor.

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Health & Sanitation — Solid Waste Landfill — Cost Center 540.35.425

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Refuse disposed (tons)	103,373	101,100	102,622	92,442

Funding Sources	Amount	% of Funding
Charges for Service	1,741,200	100.00%
Fund Balance	0	0.00%
Total Funding	**$1,741,200**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$400,000	$619,500	$404,100	$433,000
Contractual Services	538,800	477,300	349,900	721,200
Operating Supplies	87,000	122,900	146,100	159,400
Capital Outlay	388,300	233,800	200,000	37,800
Debt Service	99,200	99,200	99,200	99,200
Transfers	100,000	290,600	290,600	290,600
DEPARTMENTAL TOTALS	**$1,613,300**	**$1,843,300**	**$1,489,900**	**$1,741,200**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Solid Waste Superintendent	0.50	0.50	0.50
Solid Waste Supervisor	1.00	1.00	1.00
Heavy Equipment Operator	4.00	4.00	4.00
Equipment Operator	1.00	0.00	0.00
Landfill Gate Attendant	1.50	1.50	1.50
TOTAL POSITIONS	**8.00**	**7.00**	**7.00**

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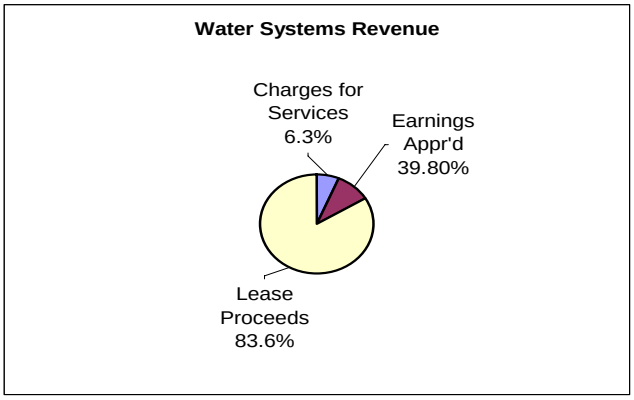
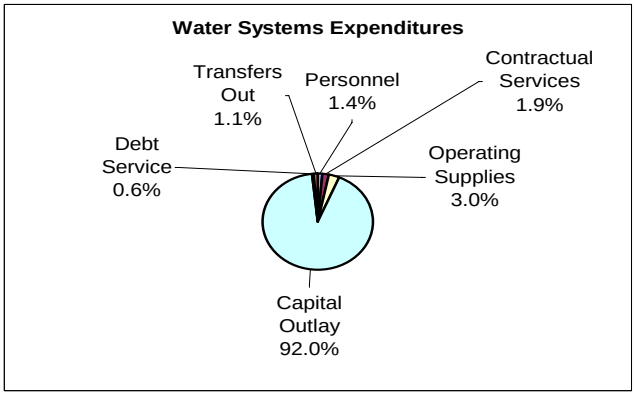
Water Fund-Revenues/Expenditures/Other Sources and Uses

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	197,833	196,000	186,200	151,000
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	2,000,000
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	194,900	168,100	0	241,200
Total Revenues & Other Financing Sources	$392,733	$364,100	$186,200	$2,392,200
EXPENDITURES:				
Personnel	$52,800	$57,400	$32,400	$33,700
Contractual Services	39,000	34,800	34,800	44,900
Operating Supplies	53,100	59,400	59,400	71,100
Depreciation	0	0	0	0
Capital Outlay	165,000	175,400	5,500	2,200,000
Debt Service	15,100	15,200	15,200	15,100
OTHER USES:				
Transfers Out	0	27,400	27,400	27,400
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$325,000	$369,600	$174,700	$2,392,200





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Health & Sanitation **Water System** **Cost Center 550.35.460**

GENERAL INFORMATION

The City provides maintenance and operations to supply potable water to approximately 300 customers in the Saddleback Farms and Santa Rosa subdivisions between Casa Grande and Maricopa.

MISSION

To provide safe drinking water to our customers that meets all drinking water standards, and to maintain the water system components to avoid or minimize water outages. It is also our mission to respond to customer service requests in a timely, efficient, and courteous manner.

2007-2008 ACCOMPLISHMENTS

- Delivered 51,148,000 gallons of drinking water.
- Maintained the system so that there were no system-wide outages.
- Responded to all customer service and Blue Stake requests.

GOALS AND OBJECTIVES

Ensure that the drinking water we provide our customers meets all drinking water standards.

- Test our drinking water at the locations and time intervals required by the Arizona Department of Environmental Quality.

Provide drinking water to our customers at the lowest possible cost.

- Monitor and inspect our water pumping and distribution system components. Replace or repair worn materials prior to them causing a system-wide outage.

BUDGET HIGHLIGHTS

Expenditures are for regular operational expenses, and an additional $2,200,000 is budgeted for water system improvements as necessary.

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Health & Sanitation — Water System — Cost Center 550.35.460

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Water Pumped (AF)	174	158	170	170
Meter Installations	30	36	36	30
Chemical Usage	1,416	1,500	2,000	2,600

Funding Sources	Amount	% of Funding
Charges for Service	$151,000	6.31%
Lease Proceeds	$2,000,000	83.61%
Fund Balance	241,200	10.08%
Total Funding	**$2,392,200**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	52,800	57,400	32,400	33,700
Contractual Services	39,000	34,800	34,800	44,900
Operating Supplies	53,100	59,400	59,400	71,100
Capital Outlay	165,000	175,400	5,500	2,200,000
Debt Service	15,100	15,200	15,200	15,100
Transfers	10,950	27,400	27,400	27,400
DEPARTMENTAL TOTALS	**$335,950**	**$369,600**	**$174,700**	**$2,392,200**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Maintenance Worker	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**

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INTERNAL SERVICES FUND

This fund accounts for financing of goods and services provided by one to another department(s) of the government on a cost-reimbursement basis.

FUND	*DESCRIPTION*
601	*EQUIPMENT MAINTENANCE SHOP*

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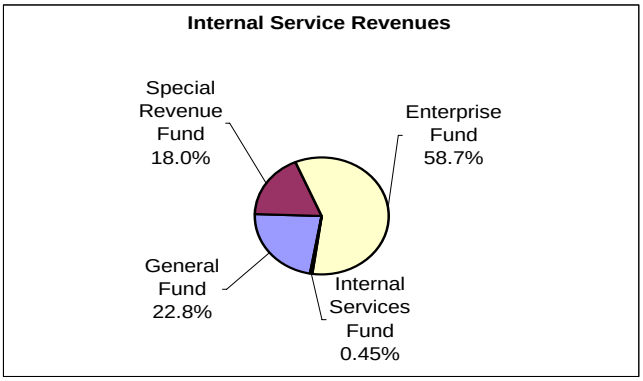
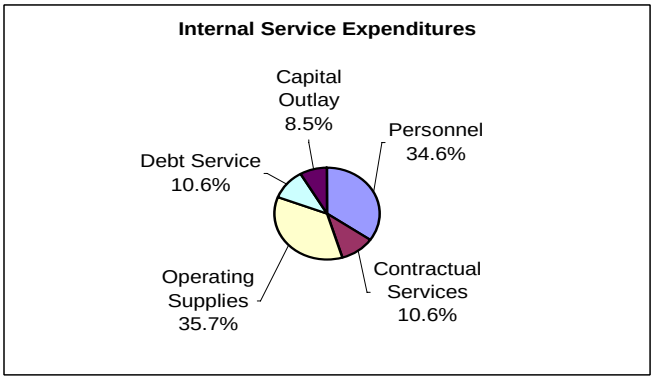
Internal Services Fund-Revenues/Expenditures/Other Sources and Uses

	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
REVENUE SOURCES:				
Taxes	$0	$0	$0	$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenues	0	14,500	0	0
OTHER FINANCING SOURCES:				
Transfers In	1,227,200	1,424,500	1,416,100	1,763,000
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	$1,227,200	$1,439,000	$1,416,100	$1,763,000
EXPENDITURES:				
Personnel	$493,900	$496,600	$546,600	$571,600
Contractual Services	166,800	172,900	166,800	174,500
Operating Supplies	421,900	494,200	535,300	588,600
Capital Outlay	33,200	164,200	29,200	139,500
Debt Service	27,600	27,100	175,600	175,600
OTHER USES:				
Transfers Out	84,000	84,000	84,000	113,200
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	$1,227,400	$1,439,000	$1,537,500	$1,763,000





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Health & Sanitation — Equipment Maintenance — Cost Center 601.01.410

GENERAL INFORMATION

Equipment maintenance is responsible for maintaining the City's vehicles and equipment in a safe and operable condition and to provide a level of service that is timely and acceptable internally and competitive externally. This division maintains a small inventory of parts to provide the fastest turnaround time on vehicle repairs.

MISSION

To maintain all of the City's vehicles and equipment in a professional manner and to provide our service with the most cost effective and safe response time. To work with all user departments in the purchase of the proper new vehicles and equipment.

2007-2008 ACCOMPLISHMENTS

- Purchased 14 specialized kinds of equipment for user departments.
- Ordered 27 vehicles for various departments.
- Rebuilt body on one frontload sanitation truck to extend the life.
- Opened north fueling site.
- Completed yearly fleet inventory.

GOALS AND OBJECTIVES

Maximize equipment productivity by minimizing mechanical failure.

- Reduce unscheduled maintenance hours to 30% of all maintenance hours.
- Complete 90% of all scheduled preventative maintenance.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- Heavy duty field service truck
- Diagnostic equipment
- Safety surveillance system

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Public Works — Equipment Maintenance — Cost Center 601.01.410

PERFORMANCE INDICATORS:	2005-06 ACTUAL	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ESTIMATE
Vehicle repair orders	3,768	4,250	4,300	4,325

Funding Sources	Amount	% of Funding
General	$401,300	22.76%
Spec Rev	318,100	18.04%
Enterprise	1,034,000	58.65%
Internal Services	9,600	0.54%
Miscellaneous	0	0.00%
Total Funding	**$1,763,000**	**100.00%**

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	2006-07 ACTUAL	2007-08 ADJUSTED	2007-08 ESTIMATED	2008-09 BUDGET
Personnel	$493,900	$496,600	$546,600	$571,600
Contractual Services	166,800	172,900	166,800	174,500
Operating Supplies	421,900	494,200	535,300	588,600
Capital Outlay	33,200	164,200	29,200	139,500
Debt Service	27,600	27,100	175,600	175,600
Transfers	46,100	46,100	113,200	113,200
DEPARTMENTAL TOTALS	**$1,189,500**	**$1,401,100**	**$1,566,700**	**$1,763,000**

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL 2006-07	2007-08	2008-09
Equipment Maintenance Supervisor	1.00	1.00	1.00
Lead Equipment Mechanic	0.75	0.00	1.00
Equipment Mechanic	3.00	4.00	4.00
Secretary	1.00	1.00	1.00
Equipment Mechanic Assistant	2.00	2.00	2.00
TOTAL POSITIONS	**7.75**	**8.00**	**9.00**

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BONDED DEBT SCHEDULES

Bonded Debt Obligations

Bonding is definitely a source of revenue for the City of Casa Grande. Once bonds are issued and revenue secured, a commitment is required from the municipality to repay the debt on the bonds. Revenues generated from bond sales must be spent only for the purposes specified in the call for the bond election. After satisfying the purposes of a bond issue, unexpended monies can only be used to retire the bonded indebtedness. There are a number of different types of bonds, which are discussed below.

General Obligation Bonds – this is the most common method used to raise revenues for large-scale municipal projects. The bonds are referred to as general obligation or full faith and credit bonds because they are guaranteed by the full taxing power of the city. These bonds are usually retired from property tax funds. The amount of indebtedness which a city can incur through the issuance of general obligation bonds is limited in the state constitution. The constitution says that for general municipal purposes, a municipality cannot incur a debt exceeding six percent of the assessed valuation of taxable property in the city or town. Additional bonds amounting to twenty percent of the assessed valuation of taxable property can be issued for supplying such specific city and town services as water, streets, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities. The issuance of general obligation bonds must be submitted to the voters for approval.

Revenue Bonds - this type of bond is used to finance a revenue producing facility such as a public utility or airport. The bonds are usually secured from revenues produced by the facility for which they were issued. Thus, if revenues are insufficient to cover the repayment of the bonds, the city or town is not obligated to provide tax funds for repayment. These bonds are not secured by taxing authority; they represent a somewhat greater risk for obligation securities. Revenue bonds may be issued for such utility undertakings as electric light or power, water, sewer, gas, common carrier of passengers, garbage or rubbish plant or system, buildings, incinerators, dams or reservoirs, airport buildings or other airport facilities or buildings or structures to provide off-street parking of motor vehicles and such recreational facilities as swimming pools, parks, playgrounds, municipal golf courses and ballparks. Revenue bonds are not subject to the debt limitation in the State constitution; however, they must still be submitted to the voters of the community for approval.

Street Improvement Bonds – bonds for constructing streets and highways within the municipality can also be issued. To pay the principal and interest on this type of bond, the municipality may use its share of the highway user revenues. There are limitations on the issuance of these bonds for which HURF revenues are pledged for repayment depending on the bond rating. These bonds are not subject to the debt limitation in the State constitution, however, to issue the bonds, the voters first must approve them. Street improvement bonds may also be secured by the full taxing power of a city or town, however, this is not required.

Special Improvement District Bonds – these bonds can be issued by a city or town to finance improvement in specific areas of the municipality. The property owners benefiting from the improvements to the area are assessed to cover the cost of retiring the bonds. This type of finance mechanism has been used generally on such projects as paving streets, placement of sidewalks, extension of sewer and water lines and similar projects. As of 1996, state law permits a city or town by resolution to combine two or more municipal improvement district projects.

Non-Profit Corporation – one of the more innovative methods of funding major municipal projects is the use of a nonprofit corporation. The revenue that is collected from the project is then used to retire the interest and principal on the bonds. When the bonds are retired, the title to the facility is then turned over to the city or town. Citizens of the community do not have to vote on this means of financing nor will the bonds for the project affect local taxation if the project produces its own revenues.

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GENERAL OBLIGATION BONDS

General obligation bonds, also referred to as GO Bond's, are used to finance a variety of public projects and require voter approval. These bonds are backed by the full faith and credit of the City. Limitations for bonding capacity are set by State statutes. The City's legal debt margin for fiscal year 2008-09 is given below.

	20%
Legal Debt Limit	$87,817,084
Outstanding Bonded Debt Previously Issued	31,307,000
LEGAL DEBT MARGIN	**$56,510,084**

The 20% legal debt margin is based on an estimated secondary assessed value of $439,085,421, an 58.8% increase from the fiscal year 2007-08 secondary assessed value of $276,565,097

Under, recently adopted Arizona law, cities may issue general obligation bonds up to an amount not to exceed 20% of secondary assessed value.

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BONDED DEBT SCHEDULES

	Total General Obligation & Revenue Bonds			Total Improvement District Bonds			Total Debt	
Date Payment Due	Bonds Payable	Total Interest Due	Total Debt Due	Bonds Payable	Total Interest Due	Total Debt Due	Total Debt Due	Fiscal Year Total
1-Jul-2008	0	0	0		6,885	6,885	6,885	
1-Oct-2008	0	455,699	455,699	125,000	6,885	131,885	587,584	
1-Jan-2009	0	248,336	248,336		3,510	3,510	251,846	
1-Apr-2009	1,095,000	455,698	1,550,698	130,000	3,510	133,510	1,684,208	2,530,523
1-Jul-2009	2,170,000	212,859	2,382,859			0	2,382,859	
1-Oct-2009	0	435,171	435,171			0	435,171	
1-Jan-2010	0	174,884	174,884			0	174,884	
1-Apr-2010	1,135,000	435,171	1,570,171			0	1,570,171	4,563,086
1-Jul-2010	1,225,000	174,884	1,399,884			0	1,399,884	
1-Oct-2010	0	413,266	413,266			0	413,266	
1-Jan-2011	0	153,447	153,447			0	153,447	
1-Apr-2011	1,180,000	413,266	1,593,266			0	1,593,266	3,559,863
1-Jul-2011	625,000	153,447	778,447			0	778,447	
1-Oct-2011	0	388,725	388,725			0	388,725	
1-Jan-2012	0	142,509	142,509			0	142,509	
1-Apr-2012	1,230,000	388,725	1,618,725			0	1,618,725	2,928,406
1-Jul-2012	245,000	142,509	387,509			0	387,509	
1-Oct-2012	0	363,135	363,135			0	363,135	
1-Jan-2013	0	138,222	138,222			0	138,222	
1-Apr-2013	1,280,000	363,135	1,643,135			0	1,643,135	2,532,001
1-Jul-2013	300,000	138,222	438,222			0	438,222	
1-Oct-2013	0	335,225	335,225			0	335,225	
1-Jan-2014	0	132,972	132,972			0	132,972	
1-Apr-2014	1,335,000	335,225	1,670,225			0	1,670,225	2,576,644
1-Jul-2014	300,000	132,972	432,972			0	432,972	
1-Oct-2014	0	305,900	305,900			0	305,900	
1-Jan-2015	0	127,722	127,722			0	127,722	
1-Apr-2015	1,395,000	305,900	1,700,900			0	1,700,900	2,567,494
1-Jul-2015	300,000	127,722	427,722			0	427,722	
1-Oct-2015	0	275,075	275,075			0	275,075	
1-Jan-2016	0	122,097	122,097			0	122,097	
1-Apr-2016	1,455,000	275,075	1,730,075			0	1,730,075	2,554,969
1-Jul-2016	300,000	122,097	422,097			0	422,097	
1-Oct-2016	0	242,890	242,890			0	242,890	
1-Jan-2017	0	116,472	116,472			0	116,472	
1-Apr-2017	1,520,000	242,890	1,762,890			0	1,762,890	2,544,349
1-Jul-2017	320,000	116,472	436,472			0	436,472	
1-Oct-2017	0	210,750	210,750			0	210,750	
1-Jan-2018	0	108,472	108,472			0	108,472	
1-Apr-2018	1,582,000	210,750	1,792,750			0	1,792,750	2,548,444
1-Jul-2018	430,000	108,472	538,472			0	538,472	
1-Oct-2018	0	171,125	171,125			0	171,125	
1-Jan-2019	0	97,722	97,722			0	97,722	
1-Apr-2019	1,665,000	171,125	1,836,125			0	1,836,125	2,643,444
1-Jul-2019	480,000	97,722	577,722			0	577,722	
1-Oct-2019	0	129,500	129,500			0	129,500	
1-Jan-2020	0	88,122	88,122			0	88,122	
1-Apr-2020	1,745,000	129,500	1,874,500			0	1,874,500	2,669,844
1-Jul-2020	540,000	88,122	628,122			0	628,122	
1-Oct-2020	0	85,875	85,875			0	85,875	
1-Jan-2021	0	77,322	77,322			0	77,322	
1-Apr-2021	1,835,000	85,875	1,920,875			0	1,920,875	2,712,194
1-Jul-2021	605,000	77,322	682,322			0	682,322	
1-Oct-2021	0	40,000	40,000			0	40,000	
1-Jan-2022	0	65,222	65,222			0	65,222	
1-Apr-2022	1,600,000	40,000	1,640,000			0	1,640,000	2,427,544
1-Jul-2022	600,000	65,222	665,222			0	665,222	
1-Jan-2023	0	53,222	53,222			0	53,222	718,444
1-Jul-2023	600,000	53,222	653,222			0	653,222	
1-Jan-2024	0	40,847	40,847			0	40,847	694,069
1-Jul-2024	635,000	40,847	675,847			0	675,847	
1-Jan-2025	0	27,750	27,750			0	27,750	703,597
1-Jul-2025	650,000	27,750	677,750			0	677,750	
1-Jan-2026	0	14,344	14,344			0	14,344	692,094
1-Jul-2026	675,000	14,344	689,344			0	689,344	689,344
	$31,052,000	$11,528,560	$42,580,560	$255,000	$20,790	$275,790	$42,856,350	$42,856,350

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ROAD CONSTRUCTION (20%) & WASTEWATER CONSTRUCTION (80%)
EXCISE TAX REVENUE BONDS
SERIES 2003
$18,120,000

In January 2004, the City issued $18,120,000 of Excise Tax Revenue Obligation Series 2003, to refinance the Series 1994 and 1995 Revenue Bonds that had financed the construction of a wastewater treatment plant and improved certain City streets. Additionally, the Series 2003 financed the expansion of the wastewater treatment plant. The Series 2003 revenue obligations have interest rates that range from 2.00% to 5.00%. Principal payments ranging from $545,000 to $1,835,000 are paid semi-annually on October 1 and April 1.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Oct-2008		336,906	
1-Apr-2009	600,000	336,906	1,273,812
1-Oct-2009		327,906	
1-Apr-2010	620,000	327,906	1,275,812
1-Oct-2010		317,831	
1-Apr-2011	635,000	317,831	1,270,662
1-Oct-2011		305,925	
1-Apr-2012	660,000	305,925	1,271,850
1-Oct-2012		293,550	
1-Apr-2013	685,000	293,550	1,272,100
1-Oct-2013		279,850	
1-Apr-2014	710,000	279,850	1,269,700
1-Oct-2014		265,650	
1-Apr-2015	745,000	265,650	1,276,300
1-Oct-2015		250,750	
1-Apr-2016	770,000	250,750	1,271,500
1-Oct-2016		235,350	
1-Apr-2017	1,230,000	235,350	1,700,700
1-Oct-2017		210,750	
1-Apr-2018	1,585,000	210,750	2,006,500
1-Oct-2018		171,125	
1-Apr-2019	1,665,000	171,125	2,007,250
1-Oct-2019		129,500	
1-Apr-2020	1,745,000	129,500	2,004,000
1-Oct-2020		85,875	
1-Apr-2021	1,835,000	85,875	2,006,750
1-Oct-2021		40,000	
1-Apr-2022	1,600,000	40,000	1,680,000
TOTAL	$15,085,000	$6,501,936	$21,586,936

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IMPROVEMENT DISTRICT #38 BONDS
$1,030,000

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Jul-2008	0	6,885	
1-Jan-2009	125,000	6,885	138,770
1-Jul-2009	0	3,510	
1-Jan-2010	130,000	3,510	137,020
TOTAL	$255,000	$20,790	$275,790

OLD MAIN REDEVELOPMENT BOND
EXCISE TAX REVENUE OBLIGATIONS
SERIES 1997
$3,590,000

In October 1997, the City issued $3,590,000 of Excise Tax Revenue Obligations Series 1997 to finance the restoration of a 1921 vintage school building for use as a new City hall. The 20-year revenue obligations have interest rates that range from 4.80% to 6.00%. Principal payments ranging from $110,000 to $290,000 are paid semiannually on October 1 and April 1.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Oct-2008	0	54,738	
1-Apr-2009	195,000	54,737	304,475
1-Oct-2009	0	49,960	
1-Apr-2010	200,000	49,960	299,920
1-Oct-2010	0	45,060	
1-Apr-2011	215,000	45,060	305,120
1-Oct-2011	0	39,685	
1-Apr-2012	225,000	39,685	304,370
1-Oct-2012	0	34,060	
1-Apr-2013	235,000	34,060	303,120
1-Oct-2013	0	27,950	
1-Apr-2014	250,000	27,950	305,900
1-Oct-2014	0	21,450	
1-Apr-2015	260,000	21,450	302,900
1-Oct-2015	0	14,690	
1-Apr-2016	275,000	14,690	304,380
1-Oct-2016	0	7,540	
1-Apr-2017	290,000	7,540	305,080
TOTAL	$2,145,000	$590,265	$2,735,265

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RECREATIONAL FACILITIES REVENUE BOND
EXCISE TAX REVENUE OBLIGATIONS
SERIES 1999
$5,000,000

In April 1999, the City issued $5,000,000 of Excise Tax Revenue Obligations Series 1999 for the acquisition, construction and equipping of two public recreational complexes and improvements to existing recreational facilities. Interest on the 1999 obligations is payable semiannually on each October 1 and April 1. The 1999 obligations are secured by a first lien on a special two-tenths (0.2) of one percent sales tax increase on retail sales approved by the City's electorate on November 3, 1998. Such sales tax increase is not applicable to single item purchases in excess of $5,000. The 1999 obligations are subject to optional and mandatory sinking fund redemption prior to maturity.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Oct-2008	0	64,055	
1-Apr-2009	300,000	64,055	428,110
1-Oct-2009	0	57,305	
1-Apr-2010	315,000	57,305	429,610
1-Oct-2010	0	50,375	
1-Apr-2011	330,000	50,375	430,750
1-Oct-2011	0	43,115	
1-Apr-2012	345,000	43,115	431,230
1-Oct-2012	0	35,525	
1-Apr-2013	360,000	35,525	431,050
1-Oct-2013	0	27,425	
1-Apr-2014	375,000	27,425	429,850
1-Oct-2014	0	18,800	
1-Apr-2015	390,000	18,800	427,600
1-Oct-2015	0	9,635	
1-Apr-2016	410,000	9,635	429,270
TOTAL	$2,825,000	$612,470	$3,437,470

GENERAL OBLIGATION BONDS
SERIES 2008
$11,000,000

In June, 2008, the City issued $11,000,000 of General Obligation Bonds for the construction of a joint use library, fire station, public safety building, and improvements to the community center and golf course. The bonds are issued pursuant to a special bond election held and apporved on November 7, 2006. Interest on the 2008 obligations is payable semiannually on each January 1 and July 1. For the purpose of paying the the principal of, interest and premium (if any) on early redemption and the costs of administration of the registration and payment of the Bonds as the same becomes due, such taxes to be levied, assessed and collected at the same time and manner as other taxes are levied, assessed and collected. The 2008 obligations are subject to optional and mandatory sinking fund redemption prior to maturity.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Jan-2009		248,335.94	
1-Jul-2009	2,170,000.00	212,859.38	2,631,195.32
1-Jan-2010		174,884.38	
1-Jul-2010	1,225,000.00	174,884.38	1,574,768.76
1-Jan-2011		153,446.88	
1-Jul-2011	625,000.00	153,446.88	931,893.76
1-Jan-2012		142,509.38	
1-Jul-2012	245,000.00	142,509.38	530,018.76
1-Jan-2013		138,221.88	
1-Jul-2013	300,000.00	138,221.88	576,443.76
1-Jan-2014		132,971.88	
1-Jul-2014	300,000.00	132,971.88	565,943.76
1-Jan-2015		127,721.88	
1-Jul-2015	300,000.00	127,721.88	555,443.76
1-Jan-2016		122,096.88	
1-Jul-2016	300,000.00	122,096.88	544,193.76
1-Jan-2017		116,471.88	
1-Jul-2017	320,000.00	116,471.88	552,943.76
1-Jan-2018		108,471.88	
1-Jul-2018	430,000.00	108,471.88	646,943.76
1-Jan-2019		97,721.88	
1-Jul-2019	480,000.00	97,721.88	675,443.76
1-Jan-2020		88,121.88	
1-Jul-2020	540,000.00	88,121.88	716,243.76
1-Jan-2021		77,321.88	
1-Jul-2021	605,000.00	77,321.88	759,643.76
1-Jan-2022		65,221.88	
1-Jul-2022	600,000.00	65,221.88	730,443.76
1-Jan-2023		53,221.88	
1-Jul-2023	600,000.00	53,221.88	706,443.76
1-Jan-2024		40,846.88	
1-Jul-2024	635,000.00	40,846.88	716,693.76
1-Jan-2025		27,750.00	
1-Jul-2025	650,000.00	27,750.00	705,500.00
1-Jan-2026		14,343.75	
1-Jul-2026	675,000.00	14,343.75	703,687.50
	$11,000,000	$3,823,889.22	$14,823,889.22

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PERSONNEL DATA

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2008-2009 PAY SCHEDULE
EFFECTIVE JULY 1, 2008

PAY RANGE	STEP A	STEP A.1	STEP B	STEP B.1	STEP C	STEP C.1	STEP D	STEP D.1	STEP E	STEP E.1	STEP F	STEP F.1	STEP G	STEP G.1	STEP H
1	13,599	13,935	14,258	14,620	14,981	15,330	15,666	16,015	16,363	16,764	17,151	17,551	17,952	18,378	18,791
2	13,935	14,258	14,620	14,981	15,330	15,666	16,015	16,363	16,764	17,151	17,551	17,952	18,378	18,791	19,243
3	14,258	14,620	14,981	15,330	15,666	16,015	16,363	16,764	17,151	17,551	17,952	18,378	18,791	19,243	19,682
4	14,620	14,981	15,330	15,666	16,015	16,363	16,764	17,151	17,551	17,952	18,378	18,791	19,243	19,682	20,147
5	14,981	15,330	15,666	16,015	16,363	16,764	17,151	17,551	17,952	18,378	18,791	19,243	19,682	20,147	20,612
6	15,330	15,666	16,015	16,363	16,764	17,151	17,551	17,952	18,378	18,791	19,243	19,682	20,147	20,612	21,116
7	15,666	16,015	16,363	16,764	17,151	17,551	17,952	18,378	18,791	19,243	19,682	20,147	20,612	21,116	21,620
8	16,015	16,363	16,764	17,151	17,551	17,952	18,378	18,791	19,243	19,682	20,147	20,612	21,116	21,620	22,110
9	16,363	16,764	17,151	17,551	17,952	18,378	18,791	19,243	19,682	20,147	20,612	21,116	21,620	22,110	22,588
10	16,764	17,151	17,551	17,952	18,378	18,791	19,243	19,682	20,147	20,612	21,116	21,620	22,110	22,588	23,157
11	17,151	17,551	17,952	18,378	18,791	19,243	19,682	20,147	20,612	21,116	21,620	22,110	22,588	23,157	23,712
12	17,551	17,952	18,378	18,791	19,243	19,682	20,147	20,612	21,116	21,620	22,110	22,588	23,157	23,712	24,254
13	17,952	18,378	18,791	19,243	19,682	20,147	20,612	21,116	21,620	22,110	22,588	23,157	23,712	24,254	24,797
14	18,378	18,791	19,243	19,682	20,147	20,612	21,116	21,620	22,110	22,588	23,157	23,712	24,254	24,797	25,391
15	18,791	19,243	19,682	20,147	20,612	21,116	21,620	22,110	22,588	23,157	23,712	24,254	24,797	25,391	25,972
16	19,243	19,682	20,147	20,612	21,116	21,620	22,110	22,588	23,157	23,712	24,254	24,797	25,391	25,972	26,566
17	19,682	20,147	20,612	21,116	21,620	22,110	22,588	23,157	23,712	24,254	24,797	25,391	25,972	26,566	27,160
18	20,147	20,612	21,116	21,620	22,110	22,588	23,157	23,712	24,254	24,797	25,391	25,972	26,566	27,160	27,793
19	20,612	21,116	21,620	22,110	22,588	23,157	23,712	24,254	24,797	25,391	25,972	26,566	27,160	27,793	28,413
20	21,116	21,620	22,110	22,588	23,157	23,712	24,254	24,797	25,391	25,972	26,566	27,160	27,793	28,413	29,123
21	21,620	22,110	22,588	23,157	23,712	24,254	24,797	25,391	25,972	26,566	27,160	27,793	28,413	29,123	29,821
22	22,110	22,588	23,157	23,712	24,254	24,797	25,391	25,972	26,566	27,160	27,793	28,413	29,123	29,821	30,492
23	22,588	23,157	23,712	24,254	24,797	25,391	25,972	26,566	27,160	27,793	28,413	29,123	29,821	30,492	31,164
24	23,157	23,712	24,254	24,797	25,391	25,972	26,566	27,160	27,793	28,413	29,123	29,821	30,492	31,164	31,887
25	23,712	24,254	24,797	25,391	25,972	26,566	27,160	27,793	28,413	29,123	29,821	30,492	31,164	31,887	32,610
26	24,254	24,797	25,391	25,972	26,566	27,160	27,793	28,413	29,123	29,821	30,492	31,164	31,887	32,610	33,372
27	24,797	25,391	25,972	26,566	27,160	27,793	28,413	29,123	29,821	30,492	31,164	31,887	32,610	33,372	34,134
28	25,391	25,972	26,566	27,160	27,793	28,413	29,123	29,821	30,492	31,164	31,887	32,610	33,372	34,134	34,948
29	25,972	26,566	27,160	27,793	28,413	29,123	29,821	30,492	31,164	31,887	32,610	33,372	34,134	34,948	35,749
30	26,566	27,160	27,793	28,413	29,123	29,821	30,492	31,164	31,887	32,610	33,372	34,134	34,948	35,749	36,614
31	27,160	27,793	28,413	29,123	29,821	30,492	31,164	31,887	32,610	33,372	34,134	34,948	35,749	36,614	37,466
32	27,793	28,413	29,123	29,821	30,492	31,164	31,887	32,610	33,372	34,134	34,948	35,749	36,614	37,466	38,370
33	28,413	29,123	29,821	30,492	31,164	31,887	32,610	33,372	34,134	34,948	35,749	36,614	37,466	38,370	39,275
34	29,123	29,821	30,492	31,164	31,887	32,610	33,372	34,134	34,948	35,749	36,614	37,466	38,370	39,275	40,191
35	29,821	30,492	31,164	31,887	32,610	33,372	34,134	34,948	35,749	36,614	37,466	38,370	39,275	40,191	41,096
36	30,492	31,164	31,887	32,610	33,372	34,134	34,948	35,749	36,614	37,466	38,370	39,275	40,191	41,096	42,051
37	31,164	31,887	32,610	33,372	34,134	34,948	35,749	36,614	37,466	38,370	39,275	40,191	41,096	42,051	43,007
38	31,887	32,610	33,372	34,134	34,948	35,749	36,614	37,466	38,370	39,275	40,191	41,096	42,051	43,007	44,001
39	32,610	33,372	34,134	34,948	35,749	36,614	37,466	38,370	39,275	40,191	41,096	42,051	43,007	44,001	44,983
40	33,372	34,134	34,948	35,749	36,614	37,466	38,370	39,275	40,191	41,096	42,051	43,007	44,001	44,983	46,042
41	34,134	34,948	35,749	36,614	37,466	38,370	39,275	40,191	41,096	42,051	43,007	44,001	44,983	46,042	47,088
42	34,948	35,749	36,614	37,466	38,370	39,275	40,191	41,096	42,051	43,007	44,001	44,983	46,042	47,088	48,225
43	35,749	36,614	37,466	38,370	39,275	40,191	41,096	42,051	43,007	44,001	44,983	46,042	47,088	48,225	49,348
44	36,614	37,466	38,370	39,275	40,191	41,096	42,051	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511
45	37,466	38,370	39,275	40,191	41,096	42,051	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660
46	38,370	39,275	40,191	41,096	42,051	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887
47	39,275	40,191	41,096	42,051	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114
48	40,191	41,096	42,051	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392
49	41,096	42,051	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658
50	42,051	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988
51	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306
52	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701

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2008-2009 PAY SCHEDULE
EFFECTIVE JULY 1, 2008

PAY RANGE	STEP A	STEP A.1	STEP B	STEP B.1	STEP C	STEP C.1	STEP D	STEP D.1	STEP E	STEP E.1	STEP F	STEP F.1	STEP G	STEP G.1	STEP H
53	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082
54	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568
55	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053
56	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551
57	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036
58	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625
59	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213
60	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905
61	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597
62	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328
63	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058
64	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918
65	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778
66	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715
67	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639
68	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706
69	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772
70	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890
71	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995
72	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204
73	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412
74	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724
75	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036
76	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464
77	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879
78	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410
79	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942
80	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602
81	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327
82	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039
83	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816
84	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657
85	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576
86	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547
87	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595
88	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707
89	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891
90	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148
91	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480
92	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888
93	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388
94	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951
95	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591
96	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591	166,314
97	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591	166,314	169,640
98	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591	166,314	169,640	173,033
99	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,423	159,039	162,740	166,527	170,403	174,368	178,426
100	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,423	159,039	162,740	166,527	170,403	174,368	178,426	182,578
101	135,595	138,707	141,891	145,148	148,480	151,888	155,423	159,039	162,740	166,527	170,403	174,368	178,426	182,578	186,826
102	138,707	141,891	145,148	148,480	151,888	155,423	159,039	162,740	166,527	170,403	174,368	178,426	182,578	186,826	191,174
103	141,891	145,148	148,480	151,888	155,423	159,039	162,740	166,527	170,403	174,368	178,426	182,578	186,826	191,174	195,622
104	145,148	148,480	151,888	155,423	159,039	162,740	166,527	170,403	174,368	178,426	182,578	186,826	191,174	195,622	200,175
105	148,480	151,888	155,423	159,039	162,740	166,527	170,403	174,368	178,426	182,578	186,826	191,174	195,622	200,175	204,833

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2008 - 2009 CLASSIFICATION PLAN

CLASS TITLE	SALARY RANGE	STEP A MINIMUM		STEP H MAXIMUM
911 Call Taker/Public Safety Clerk	36	30,492	- - - - -	42,051
Accountant	56	48,225	- - - - -	66,551
Accounting Clerk	35	29,821	- - - - -	41,096
Administrative Assistant	44	36,614	- - - - -	50,511
Administrative Services Director	83	89,772	- - - - -	123,816
Airport Maintenance Worker	38	31,887	- - - - -	44,001
Airport Manager	55	47,088	- - - - -	65,053
Airport Supervisor	45	37,466	- - - - -	51,660
Alarm Coordinator/Graffiti	42	34,948	- - - - -	48,225
Animal Control Officer	38	31,887	- - - - -	44,001
Assistant City Attorney	75	74,597	- - - - -	103,036
Assistant Fire Chief	77	78,058	- - - - -	107,879
Budget Analyst	56	48,225	- - - - -	66,551
Building Inspector	50	42,051	- - - - -	57,988
Chief Building Official	69	65,053	- - - - -	89,772
Chief Wastewater Treatment Plant Oper.	56	48,225	- - - - -	66,551
City Attorney	91	107,879	- - - - -	148,480
City Clerk	76	76,328	- - - - -	105,464
City Manager	101	135,595	- - - - -	186,826
City Prosecutor	71	68,036	- - - - -	93,995
Civil Engineer	66	60,701	- - - - -	83,715
Code Compliance Specialist	47	39,275	- - - - -	54,114
Community Services Director	81	85,639	- - - - -	118,327
Construction Inspector	50	42,051	- - - - -	57,988
Court Clerk	37	31,164	- - - - -	43,007
Court Security Officer	TBD		- - - - -	
Crew Leader	49	41,093	- - - - -	56,658
Crime Analyst	50	42,051	- - - - -	57,988
Custodian	27	24,797	- - - - -	34,134
Database Analyst	52	44,001	- - - - -	60,701
Deputy City Clerk	53	44,983	- - - - -	62,082
Deputy City Manager	91	107,879	- - - - -	148,480
Deputy Police Chief	78	79,918	- - - - -	110,410
Deputy Public Works Director	76	76,328	- - - - -	105,464
Development Center Manager	65	59,306	- - - - -	81,778
Engineering Technician	48	40,191	- - - - -	55,392
Equipment Maintenance Supervisor	50	42,051	- - - - -	57,988
Equipment Mechanic	46	38,370	- - - - -	52,887
Equipment Mechanic Assistant	37	31,164	- - - - -	43,007
Equipment Operator	40	33,372	- - - - -	46,042
Executive Secretary	46	38,370	- - - - -	52,887
Facilities Maintenance Supervisor	46	38,370	- - - - -	52,887
Finance Director	86	96,204	- - - - -	132,547
Fire Battalion Chief	73	71,213	- - - - -	98,412
Fire Captain	65	59,306	- - - - -	81,778
Fire Chief	87	98,412	- - - - -	135,595
Fire Engineer	58	50,511	- - - - -	69,625
Fire Inspector/Plans Examiner	53	44,983	- - - - -	62,082
Fire Marshal	73	71,213	- - - - -	98,412
Fire Prevention Officer	46	38,370	- - - - -	52,887

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2008 - 2009 CLASSIFICATION PLAN

CLASS TITLE	SALARY RANGE	STEP A MINIMUM		STEP H MAXIMUM
Firefighter	52	44,001	- - - - -	60,701
GIS Coordinator	58	50,511	- - - - -	69,625
GIS Technician/Analyst	50	42,051	- - - - -	57,988
Golf Course Superintendent	64	57,988	- - - - -	79,918
Golf Shop Manager	47	39,275	- - - - -	54,114
Grants Coordinator	52	44,001	- - - - -	60,701
Grounds Keeper	22	22,110	- - - - -	30,492
Heavy Equipment Operator	46	38,370	- - - - -	52,887
Housing Construction Superintendent	53	44,983	- - - - -	62,082
Housing Intake & Financing Specialist	43	35,749	- - - - -	49,348
Housing Program Office Specialist	39	32,610	- - - - -	44,983
Housing/Revitalization Program Mgr	66	60,701	- - - - -	83,715
Human Resources Analyst	53	44,983	- - - - -	62,082
HVAC Technician	42	34,948	- - - - -	48,225
Industrial Pretreatment Coordinator	45	37,466	- - - - -	51,660
Information Technology Manager	64	57,988	- - - - -	79,918
Information Technology Technician	49	41,093	- - - - -	56,658
Kennel Assistant	30	26,566	- - - - -	36,614
Kitchen Aide	6	15,330	- - - - -	21,116
Laboratory Technician	43	35,749	- - - - -	49,348
Landfill Attendant	26	24,254	- - - - -	33,372
Landscaping Planner	58	50,511	- - - - -	69,625
Lead Equipment Mechanic	48	40,191	- - - - -	55,392
Librarian	52	44,001	- - - - -	60,701
Library Assistant	31	27,160	- - - - -	37,466
Library Circulation Supervisor	43	35,749	- - - - -	49,348
Library Manager	69	65,053	- - - - -	89,772
Library Page	8	16,015	- - - - -	22,110
Maintenance Worker	36	30,492	- - - - -	42,051
Management Analyst	50	42,051	- - - - -	57,988
Network Administrator	60	52,887	- - - - -	72,905
Office Assistant	29	25,972	- - - - -	35,749
Parks Superintendent	64	57,988	- - - - -	79,918
Permit Technician	40	33,372	- - - - -	46,042
Planner	58	50,511	- - - - -	69,625
Planning & Development Director	82	87,706	- - - - -	121,039
Planning Assistant	48	40,191	- - - - -	55,392
Plans Examiner	54	46,042	- - - - -	63,568
Plans Reviewer/Inspector	45	37,466	- - - - -	51,660
Police Aide	40	33,372	- - - - -	46,042
Police Chief	88	100,724	- - - - -	138,707
Police Commander	75	74,597	- - - - -	103,036
Police Corporal	58	50,511	- - - - -	69,625
Police Identification Technician	47	39,275	- - - - -	54,114
Police Lieutenant	72	69,625	- - - - -	96,204
Police Officer	55	47,088	- - - - -	65,053
Police Property Technician	41	34,134	- - - - -	47,088
Police Sergeant	66	60,701	- - - - -	83,715
Police Transport Officer	44	36,614	- - - - -	50,511
Police Volunteer Coordinator	44	36,614	- - - - -	50,511

2008 - 2009 CLASSIFICATION PLAN

CLASS TITLE	SALARY RANGE	STEP A MINIMUM		STEP H MAXIMUM
Pro Shop Attendant	26	24,254	- - - - -	33,372
Programmer/Analyst	60	52,887	- - - - -	72,905
Project Manager	64	57,988	- - - - -	79,918
Prosecutor	71	68,036	- - - - -	93,995
Public Information Officer	62	55,392	- - - - -	76,328
Public Safety Communications Manager	69	65,053	- - - - -	89,772
Public Safety Dispatcher	46	38,370	- - - - -	52,887
Public Safety Support Supervisor	51	43,007	- - - - -	59,306
Public Works Director	86	96,204	- - - - -	132,547
Recreation Program Aide	11	17,151	- - - - -	23,712
Recreation Program Clerk	6	15,330	- - - - -	21,116
Recreation Program Coordinator	49	41,093	- - - - -	56,658
Recreation Program Superintendent	65	59,306	- - - - -	81,778
Recreation Programmer	38	31,887	- - - - -	44,001
Redevelopment Planner	58	50,511	- - - - -	69,625
Safety/Risk Management Specialist	54	46,042	- - - - -	63,568
Sanitation Superintendent	64	57,988	- - - - -	79,918
Sanitation Supervisor	55	47,088	- - - - -	65,053
Secretary	37	31,164	- - - - -	43,007
Senior Accounting Clerk	43	35,749	- - - - -	49,348
Senior Animal Control Officer	45	37,466	- - - - -	51,660
Senior Budget Analyst	65	59,306	- - - - -	81,778
Senior Civil Engineer	71	68,036	- - - - -	93,995
Senior Court Clerk	43	35,749	- - - - -	49,348
Senior Custodian	31	27,160	- - - - -	37,466
Senior Information Technology Technician	52	44,001	- - - - -	60,701
Senior Library Assistant	35	29,821	- - - - -	41,096
Senior Maintenance Worker	40	33,372	- - - - -	46,042
Senior Management Analyst	63	56,658	- - - - -	78,058
Senior Planner	65	59,306	- - - - -	81,778
Senior Wastewater Treatment Plant Oper.	48	40,191	- - - - -	55,392
Sign Technician	42	34,948	- - - - -	48,225
Signal Light Technician	48	40,191	- - - - -	55,392
Signal Light Technician Assistant	42	34,948	- - - - -	48,225
Streets Superintendent	65	59,306	- - - - -	81,778
Streets Supervisor	55	47,088	- - - - -	65,053
Supervising Accountant	65	59,306	- - - - -	81,778
Telephone Operator/Receptionist	29	25,972	- - - - -	35,749
Traffic Engineer	71	68,036	- - - - -	93,995
Victim Advocate/Probation Monitor	53	44,983	- - - - -	62,082
Volunteer Coordinator	44	36,614	- - - - -	50,511
Wastewater Environmental Technician	49	41,093	- - - - -	56,658
Wastewater Laboratory Technician	43	35,749	- - - - -	49,348
Wastewater Superintendent	65	59,306	- - - - -	81,778
Wastewater Treatment Plant Operator	45	37,466	- - - - -	51,660
Web Master	60	52,887	- - - - -	72,905

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AUTHORIZED POSITIONS BY FISCAL YEAR

DEPARTMENT	02-03	03-04	04-05	05-06	06-07	07-08	08-09
City Manager	1.50	1.50	1.50	3.00	4.50	4.33	4.33
Public Information	0.00	0.00	0.00	1.00	1.00	2.00	2.00
City Clerk	3.50	3.50	3.50	4.00	4.00	4.50	4.50
Administrative Services	6.00	6.00	3.00	3.00	3.25	4.33	4.33
Risk Management	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Finance Services	8.75	8.75	8.75	8.75	10.50	14.08	14.08
I.T. & G.I.S.	3.00	4.25	4.25	4.25	7.75	9.25	9.25
Police	89.50	93.50	97.50	97.50	108.50	120.83	119.23
Animal Control	3.00	3.00	3.00	3.00	4.00	4.00	4.00
Fire	33.00	38.00	40.75	40.75	54.75	60.43	62.08
Parks & Recreation							
General Recreation	2.75	2.75	5.00	5.00	6.50	9.30	11.08
Senior Adult Services	1.00	1.00	1.00	0.75	1.75	2.75	0.75
Keep Casa Grande Beautiful	0.25	0.25	0.25	0.25	0.25	0.25	0.25
Len Colla Center	1.50	1.50	1.50	1.50	1.50	2.00	3.00
Golf Course	7.00	7.00	9.00	9.00	9.00	7.00	7.00
Parks Maintenance	19.00	19.00	16.00	16.00	16.50	19.00	18.00
Library	12.50	12.50	12.50	12.50	12.50	12.50	13.50
Vista Grande Public Library	0.00	0.00	0.00	0.00	0.00	8.50	8.17
Planning & Development							
Development Center	12.00	14.00	15.00	15.00	17.00	29.00	29.00
C D B G	2.25	2.25	0.50	0.50	0.50	0.50	0.50
Rural Development	2.75	2.75	3.00	3.00	3.50	4.00	3.50
Housing Programs	0.00	0.00	1.75	1.75	1.00	1.00	1.00
City Attorney	3.65	3.65	4.65	4.65	5.65	6.10	6.10
Victim's Rights	0.15	0.15	0.15	0.15	0.10	0.10	0.10
Crime Victims Assistance	0.20	0.20	0.20	0.20	0.30	0.30	0.30
City Court	5.00	5.00	5.00	5.00	5.00	7.50	7.50
Public Works							
Administration	1.50	1.50	2.00	2.00	2.00	3.00	4.00
Engineering	7.00	7.00	8.00	8.00	11.00	10.00	8.00
Equipment Maintenance	6.00	6.00	6.75	6.75	7.75	8.00	9.00
Facilities Maintenance	0.00	0.00	0.00	4.00	5.00	5.00	5.00
Street Maintenance	17.50	17.50	18.50	18.50	18.50	22.00	22.00
Operations	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Sanitation Collection	16.50	16.50	17.50	17.50	19.50	22.50	24.00
Sanitation Recycling	8.00	8.00	8.00	8.00	8.00	8.00	8.00
Sanitation Landfill	6.50	6.50	7.50	7.50	8.00	7.00	6.50
Wastewater Treatment	11.00	11.00	13.00	13.00	12.50	14.00	13.00
Water	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Municipal Airport	2.00	2.00	2.00	2.00	3.00	3.00	3.00
TOTAL	**295.25**	**307.50**	**322.00**	**329.75**	**376.55**	**439.05**	**439.05**

* Figures do not include approved paid -on-call

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TAX RATE
&
FEE SCHEDULE

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CITY OF CASA GRANDE TAX RATES
Effective July 01, 2008

Privilege Tax except Retail, Utilities/Telecommunications

City of Casa Grande	**1.80%**
Pinal County	1.10%
State of Arizona	5.60%
Total	8.50%

Construction Contracting

City of Casa Grande	**4.00%**
Pinal County	1.10%
State of Arizona	5.60%
Total	10.70%

Retail $5,000 and less & Utilities/Telecommunications

City of Casa Grande	**2.00%**
Pinal County	1.10%
State of Arizona	5.60%
Total	8.70%

Retail over $5,000.00

City of Casa Grande	**1.50%**
Pinal County	1.10%
State of Arizona	5.60%
Total	8.20%

Hotel/Motel

City of Casa Grande	**3.80%**
Pinal County	1.10%
State of Arizona	5.60%
Total	10.50%

Commercial Rental

City of Casa Grande	**1.80%**
Pinal County	0.50%
State of Arizona	0.00%
Total	2.30%

Residential Rental

City of Casa Grande	**1.80%**
Pinal County	0.00%
State of Arizona	0.00%
Total	1.80%

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Development Center	
Planning and Development Fees	
Abandonment of:	
Easement	$200
Right of Way	$200
Final Plat	$200
Address Assignment:	
During Subdivision process (per address)	$5
At Building Permit assignment (per address)	$10
Annexation	$545
Appeals for BOA	$325
Building Plan Review (Residential and Non-Residential)	$250
Comprehensive Sign Program (separately submitted from MSP)	$250
Conditional Use Permit	
Residential	$545
Commercial	$1,000
Corrected Final Plat	$250
Final plats	
Up to 15 Lots or Tracts	$400
Over 15 lots or Tracts (Plus $10 per lot)	$800
Final Plat Re-subdivision per 16.12.290B	$250
Final Plat Re-subdivision per 16.12.290C (See Pre-plat or FP Fees)	
Flood Plan Determination	$21
Home Occupation Permit	$0
Housing Product Review - If not part of PAD Application	$1,000
Landscape Plan Review - Per Sheet	$35
Major Site Plan Amendment - Industrial - Plus $50 / acre over 5 acres	$750
Major General Plan Amendment	$2,500
Major PAD amendment - Plus $36 / acre	$820
Major Site Plan Review - Industrial - Plus $50 / acre over 5 acres	$750
Minor amendment to site plans	$250
Minor General Plan Amendment	$1,250
Minor PAD amendment	$0
Minor Site Plan Review	$250
Non SFR building Plan Review	$110
PAD Amendment (Plus $20 per acre)	$1,500
Pre-plats	
Up to 15 lots or Tracts	$750
Over 15 lots or Tracts (Plus $10 per lot)	$1,500
Pre-plat extension	$150
Protected development right plan - Plus $36 / acre	$805
Residential Facility / Group Home Application	
Less than 6 occupants (part of the HOP)	$0
Over 6 occupants	$545
Residential Standard Plan Transfer (Housing Product In House Review)	
Less Than 5 Plans	$250
Over 5 Plans	$450

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

Development Center	FY 08-09 Rate
Planning and Development Fees	
Rezoning-except PAD - Plus $36 / acre	$750
Rezoning-PAD - Plus $40 / acre	$2,500
ROW Encroachment	$42
Special Use Permit	$545
Temporary Use Permit	$110
Use Permit (BOA)	$545
Variances, all other	$545
Variances, owner-occupied residential	$220
Recording Fees	
Per Pinal County fees	See County Fees
Miscellaneous Fees	
Blacklines - per page	$5
Blue prints larger than 36" X 48" - per page	$2
Blue prints: 24" X 18" - per page	$5
Blue prints: 24" X 36" - per page	$5
Blue prints: 36" X 48" - per page	$5
General Plan CD	$10
General Plan Executive Summary	$5
General Plan Executive Summary	$5
General Plan Update	$30
Map of Dedication	$150
Maps on CD	$10
Mylars - per page	$5
Research - per hour	$35
Sign Code	$5
Subdivision Ordinance	$20
Zoning Map	$5
Zoning Ordinance	$20
Zoning text amendment	$380
Zoning verification letters	$100
Engineering Plan Review and Inspection	
Civil Plan Reviews - per sheet	$165
Design Reports - per report	$220
Drainage Reports - per report	$220
Traffic Reports - per report	$200
FEMA LOMR - per report	$545
Public Improvements Inspection Fees	4% of cost
Grading Inspection - no inspection	$0

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City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

		FY 08-09 Rate
Building Permit Fees		
Fees Based upon the 2003 Uniform Code		
Total Valuation		
$1.00 to $500.00		$42.00
$500.00 - up	$42.00 for the first $500 plus $2.75 for each additional $100.00 or fraction thereof, to and including 2,000.00	
Other Inspections and Fees:		
Other inspections and fees: (per hour)		
Inspections outside of normal business hours (minimum charge - two hours)		$42.00*
Reinspection fees assessed under provisions of section 108.8		$42.00*
Inspections for which no fees is specifically indicated (minimum charge-one half hour)		$42.00*
Additional plan review required by changes, additions or revisions to plans (minimum charge - one half hour)		$42.00*
For use of outside consultants for plan checking and inspections or both		Actual Cost**
* or the total hourly cost to the jurisdiction, whichever is the greatest.		
This cost shall include supervision, overhead, equipment, hourly wages and fringe benefits of the employees involved.		
** Actual costs include administrative and overhead costs		
Electrical Permit Fees		
Permit Issuance		
Electrical permit		$42.00
Supplemental permits		$6.50
System Fee Schedule		
New residential buildings		
Multi-family		$0.45
Single- and two family		$0.05
Private swimming pools		$44.25
Carnivals and Circuses		
Electrical generators & electrically driven rides, each		$42.00
Mechanical driven rides and walk-through attractions or displays having electrical lighting		$6.50
For a system of area and booth lighting		$6.50
Temporary Power Service		
Temporary service pole or pedestal includes all mounted receptacle outlets and appurtenances		$42.00
Temporary distribution system and lighting, receptacle outlets, dec. lights, etc		$21.00
Unit Fee Schedule		
Receptacle, Switch and Light Outlets		
First 20 fixtures, each		$1.00
Additional fixtures, each		$0.65

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

Building Permit Fees	FY 08-09 Rate
Unit Fee Schedule continued	
Lighting Fixtures	
First 20 fixtures, each	$1.00
Additional fixtures, each	$0.65
For pole or platform-mounted lighting fixture, each	$1.00
For theatrical-type lighting fixtures or assemblies, each	$1.00
Residential Appliances	
For fixed residential appliances or receptacle outlets etc.	$4.25
Nonresidential Appliances	
For fixed nonresidential appliances or receptacle outlets etc.	$4.25
Power Apparatus	
Up to and including 1, each	$4.25
Over 1 and not over 10, each	$11.00
Over 10 and not over 50, each	$22.00
Over 50 and not over 100, each	$44.25
Over 100, each	$66.50
Busways	
For trolley and plug-in-type busways, each 100 ft. or fraction thereof	$6.50
Signs, Outline Lighting and Marques	
Outline lighting systems or marques supplied from one branch circuit, each	$22.00
Additional branch circuits within the same sign, outline lighting system or marquee, each	$4.25
Services	
For services of 600 volts or less and not over 200 amperes in rating, each	$27.25
For services of 600 volts or less and over 200 amperes to 1,000 amperes in rating, each	$55.50
For services over 600 volts or over 1,000 amperes in rating, each	$111.00
Miscellaneous Apparatus, Conduits and Conductors	
For electrical apparatus, conduits and conductors for which a permit is required but no fee is herein set forth	$16.25
Other Inspections and Fees	
Inspections outside of normal business hours, per hour (minimum charge - two hours)	$44.25
Reinspection fees assessed under provisions of section 305.8, per inspection	$44.25
Inspections for which no fee is specifically indicated, per hour (minimum charge - one half hour)	$44.25
Additional plan review required by changes, additions/revisions to plans or plans for which an initial review has been completed (minimum charge - one half hour)	$44.25
Mechanical Permit Fees	
Permit Issuance and Heaters	
For the issuance of each mechanical permit	$42.00
For issuing each supplemental permit which the original permit has not expired, canceled or finaled.	$6.50
Unit Fee Schedule	
Installation or relocation of each forced-air or gravity-type furnace or burner, ducts ect.	
Up to and Including 100,000 btu/h (29.3 kW)	$13.25
Over 100,000 btu/h (29.3 kW)	$16.25
For the installation or relocation of each floor furnace, including vent.	$13.25
For the installation or relocation of each suspended heater, recessed wall heater or floor-mounted unit heater	$13.25

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Building Permit Fees	
Appliance Vents	
For the installation, relocation or replacement of each appliance vent installed and not included in an appliance permit	$6.50
Repairs or Additions	
For the repair of, alteration of, or addition to each heating appliance, refrigeration unit, cooling unit, absorption unit	$12.25
Boilers, Compressors and Absorption Systems	
For the installation or relocation of each boiler or compressor to and including 3 horsepower	$13.15
For the installation or relocation of each boiler or compressor over 3 horsepower to and including 15 horsepower	$24.25
For the installation or relocation of each boiler or compressor over 15 horsepower to and including 30 horsepower	$33.25
For the installation or relocation of each boiler or compressor over 30 horsepower to and including 50 horsepower	$49.50
For the installation or relocation of each boiler or compressor over 50 horsepower	$82.75
Air Handlers	
For each air-handling unit and including 10,000 cfm, including ducts attached thereto	$9.50
NOTE: This fee does not apply to an air-handling unit which is a portion of a factory-assembled appliance, cooling unit, evaporative cooler or absorption unit for which a permit is required elsewhere in the Mechanical Code.	
For each air-handling unit over 10,000 cfm	$16.15
Evaporative Coolers	
For each evaporative cooler other than the portable type	$9.50
Ventilation and Exhaust	
For each ventilation fan connected to a single duct	$6.50
For each ventilation system which is not a portion of any heating or air-conditioning system authorized by a permit	$9.50
For the installation of each hood which is served by mechanical exhaust, including the ducts for such hood	$9.50
Incinerators	
For the installation or relocation of each domestic-type incinerator	
For the installation or relocation of each commercial or industrial-type incinerator	
Miscellaneous	
For each appliance or piece of equipment regulated by the Mechanical Code but not classed in another appliance categories.	$9.50
Other Inspections and Fees	
Inspections outside of normal business hours (minimum charge - two hours)	$42.00*
Reinspection fees assessed under provisions of section 305.8	$42.00*
Inspections for which no fees is specifically indicated (minimum charge-one half hour)	$42.00*
Additional plan review required by changes, additions or revisions to plans (minimum charge - one half hour)	$42.00*
For use of outside consultants for plan checking and inspections or both	Actual Cost**
* or the total hourly cost to the jurisdiction, whichever is the greatest.	
This cost shall include supervision, overhead, equipment, hourly wages and fringe benefits of the employees involved.	
** Actual costs include administrative and overhead costs	
Plumbing Permit Fees	
For the issuance of each plumbing permit	$42.00
For issuing each supplemental permit which the original permit has not expired, canceled or finaled.	$6.50
Unit Fee Schedule	
Fixtures and Vents	
For each plumbing fixture or trap or set of fixtures on one trap (including water, drainage piping and backflow protection)	$8.75
For repair or alteration of drainage or vent piping, each fixture	$8.75

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City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Building Permit Fees	
Sewers, Disposal Systems and Interceptors	
For each building sewer and each trailer park sewer	$22.00
For each cesspool	$33.25
For each private sewage disposal system	$66.50
For each industrial waste pretreatment interceptor including its trap and vent, excepting kitchen-type grease interceptors	$17.75
Rainwater systems - per drain (inside building)	$8.75
Water Piping and Water Heaters	
For installation, alteration, or repair of water piping or water-treating equipment, or both, each	$4.25
For each water heater including vent	$11.00
Gas Piping Systems	
For each gas piping system of one to five outlets	$5.50
For each additional outlet over five, each	$1.00
Community Services	
Lawn Sprinklers, Vacuum Breakers and Backflow Protection Devices	
For each lawn sprinkler system on any one meter, including backflow protection devices therefore	$13.25
For atmospheric-type vacuum breakers or backflow protection devices not included above	
1 to 5 devices	$11.00
Over 5 devices, each	$2.00
For each backflow-protection device other than atmospheric-type breakers	
2 inches and smaller	$11.00
Over 2 inches	$22.00
Swimming Pools	
For each swimming pool or spa:	
Public Pool	$282.75
Public Spa	$147.25
Private Pool	$237.25
Private Spa	$147.25
Miscellaneous	
For each appliance or piece of equipment regulated by the Plumbing Code but not classed in other appliance categories.	$8.75
Manufactured Housing Permit	$200.00
Registered Industrial Plant	$1,200.00

Standard Fees

Demolition	$42.00
Foundation Only	$21.00
Gas Service	$27.50
Sewer Connection (SFR)	$882.50
Electrical Service	$49.25
SFR Fence	$35.70
C of O Research	$42.00
Sign Permit	$42.00
	Plus $0.20 per square foot

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Community Services continued	
Evergreen Irrigation	
Monthly Irrigation Fee - per hour	$9
Parks	
Park Use	$0
Booth Rental	$2
Lights - per hour (2 hour minimum)	
Youth	$10
Adult	$15
Field Use - per hour	
Youth Softball	$6
Adult Softball	$12
Tournaments	
Benefit	$6
Youth	$12
Adult	$17
Volleyball	$75
Clean up deposit	$100
Key Deposit	$50
Non-scheduled Maintenance - per hour (2 hour minimum)	$35
Approved youth cooperative relationship (per player)	$3
Elzy Pearson Shooting Range (per shooter)	$3 - $5
Recreation	
School Aged Child Care Program (Summer)	$35-$120
Children's Actives (Summer)	$0-$30
Children's Special Interest Classes	$5-$125
Len Colla Recreation Center	$5
Swim Lessons	$12
Aquatics Admission	$1-$5
Swim Team	$40
Private Pool Parties	$300
Birthday Parties (during open swim)	$5-$75
Community Special Events	$0-$35
Adult Special Interest Classes	$3-$125
Adult Sports Leagues - per team	$105-$350
Adaptive Recreation	$0
Children's After School Program	$10-$80
Aquatics Programs	$2-$30
Pool Passes	$18-$75

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Community Services - continued	
Special Events	
Application Fee	$35
Late Fee	$50
Special Events Permit	$65
Golf Course	
Rack rates, prevailing rates determined by market conditions	
Facility Use	
Class I-Non-Profit, no admission, City determined fee waiver	
Dorothy Powell	
Dining Room	$0
Kitchen	$0
Classroom	$0
Len Colla	
Entire Center	$0
Kitchen	$0
P&R Classrooms	
Armadillo	$0
Bobcat	$0
Coyote	$0
Peart Center	
Multipurpose room	$0
Kitchen	$0
Activity Room	$0
Woman's Club	
Staff Time - per hour	$7
Facility Use	
Class II-Non-Profit group, no admission	
Dorothy Powell	
Dining Room - per hour	$15
Kitchen	$10
Classroom - per hour	$10
Len Colla	
Entire Center - per hour	$10
Kitchen	$5
P&R Classrooms	
Armadillo - per hour	$10
Bobcat - per hour	$10
Coyote - per hour	$10
Peart Center	
Multipurpose room - per hour	$10
Kitchen	$5
Activity Room - per hour	$5

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Community Services - continued	
Woman's Club - per hour (2 hour minimum)	$25
Staff Time - per hour	$7
Class III-Non-Profit group, admission charged, donations taken towards operating expense	
Dorothy Powell	
Dining Room - per hour	$25
Kitchen	$5
Classroom - per hour	$15
Len Colla	
Entire Center - per hour	$10
Kitchen	$5
P&R Classrooms	
Armadillo - per hour	$15
Bobcat - per hour	$15
Coyote - per hour	$15
Peart Center	
Multipurpose room - per hour	$15
Kitchen	$5
Activity Room - per hour	$10
Woman's Club - per hour (2 hour minimum)	$35
Staff Time - per hour	$10
Facility Use	
Class IV-Private	
Dorothy Powell	
Dining Room - per hour	$50
Kitchen	$10
Classroom - per hour	$25
Len Colla	
Entire Center - per hour	$20
Kitchen	$10
P&R Classrooms	
Armadillo - per hour	$25
Bobcat - per hour	$25
Coyote - per hour	$25
Peart Center	
Multipurpose room - per hour	$25
Kitchen	$10
Activity Room - per hour	$10
Woman's Club - per hour (2 hour minimum)	$50
Staff Time - per hour	$10

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Community Services - continued	
Podium - per hour	$5
Flip Chart - per hour	$5
TV/VCR - per hour	$10
PA System with microphone - per hour	$10
Library	
Library Use/Classes - APS room (Non-profits - no charge)	$37
Non-resident cards (outside Pinal County)	$42
Temporary resident card	Not offered
Replacement Library card	$2
Books, periodicals, audiocassettes,	
Compact disks, CD-ROMs, kits,	
circulating software, vertical file items - per day	$0.10
Video Cassettes, DVD's	$1
Damaged materials - cost plus processing fee of	$10
Wireless Card: Non-Residents	$2
Computer disk/removable storage	$1
Internet Card: Non-Residents	$2
ILL (Non-Pickup)	$2
Hold (Non-pickup)	$2
Collection agency charge	$10
Headphones	$2
Police	
Copy of Police Report	
Victim	$0
Other - per page ($ 5.00 Minimum)	$0.55
Video Tape - per tape	$25
Audio Tape - per tape	$25
CD	$25
Digital Photo - Per sheet	$5
Fingerprints - per request	$5
Local Record Check	
Crime Free Multi Housing Member	$0
Other	$5
Letter of Clearance (notarized)	$16
Parades/Special Events	
Preparation Fee	$105
Vehicle Fee - per hour	$16
Personnel	Actual Cost
Extraordinary Emergency Police Services	
Vehicle Fee - per hour	$16
Personnel	Actual Cost

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Police continued	
Impounded Vehicles	
Vehicle Release	$150
Bicycle Registration	$5
Alarms	
Alarm Permit	$10
False Activation of an Alarm Within a 12 Month Period:	
1st - 2nd	$0
3rd - 5th	$50
6th - 8th	$100
9th or more	$150
False Activation of a Robbery or Panic Device Within a 12 Month Period:	
1st	$0
2nd - 4th	$125
5th or more	$225
No Alarm Permit	$25
Non-Response Fee	$100
Fire	
ADHS License Renewal Inspection Fees	
Annual license renewal inspection for Arizona Department of Health Services, Nursing Homes, Group Homes, Day Care and Assisted Living Facilities	
$60.00 minimum or $8.00 per bed whichever is higher. (Fee is based upon licensed number of beds as determined by the Arizona Department of Health Services.)	
Convalescent / Nursing Homes	See New Rate
Hospitals < 100 beds	$125
Hospitals > 100 beds	$175
Sanitariums	$125
State required inspection of residential structures	$60
Nursery Schools, child day care homes	$60
Schools (private)	$60
Group Homes (Adult)	$60
Board / Care Homes	$60

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Fire continued	
Inspections	
Initial Inspection of Business	$0
Re-inspection Violations Cleared	$0
Re-inspection Violations NOT Cleared	$50
Second Re-inspection Violations Cleared	$0
Second Re-inspection Violations NOT Cleared	$75
Third Re-inspection Violations NOT Cleared	Citation Issued
Construction / Permit Fee	
Permit Fee (required for each of the following:)	$75
Plan Review	
-In-House review (per hour)	$65
-3rd party consulting and review (per hour plus 30%)	$65
-Expedited review (Additional)	$300
Underground piping	
(Includes plan review, thrust block and hydrostatic test)	
Minimum fee (first 1,000 ft)	$400
Each additional foot	$0.25
Fire Hydrant System - Public and Private	
(Includes plan review and flow test)	
Per Hydrant	$60
Automatic Fire Extinguishing Systems	
Commercial and Multi-family (NFPA 13 and 13R systems)	
(Includes plan review, hydrostatic test & final inspection)	
Minimum fee (first 1,000 sq ft)	$165
Each additional square foot	$0.01
Each floor level above or below grade	$165
Residential (One or two family residents)	$0
Sprinkler Systems (Tenant improvements)	
(Includes plan review, hydrostatic test & final inspection)	
01 - 20 heads	$100
21 - 50 heads	$150
51 - 100 heads	$175
101 - 500 heads	$250
Each additional 500 heads or fraction thereof	$150
Standpipe Systems	
(Includes plan review and hydrostatic test)	
Up to 4 standpipes	$165
Each additional standpipe	$25
File Alarm Systems and Related Equipment	
(Includes plan review and system test)	
1 - 500 sq ft	$125
500 - 2,000 sq ft	$165
2,000 - 10,000 sq ft	$200
10,000 - 52,000 sq ft	$300
52,000+ sq ft	$400

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

Fire continued	FY 08-09 Rate
Access and Egress	
(Includes plan review and inspection)	
Automatic gates	$125
Magnetic locking doors	$125
Commercial Cooking Systems	
(Includes plan review and system test)	
Each system	$165
Clean agent: Halon, Dry Chemical and/or Carbon Dioxide	
1 - 5,000 sq ft	$165
Each additional 5,000	$125
Fire Pumps and related equipment	
(Includes plan review, inspection and flow test)	
One pump	$230
Each additional pump	$165
Install one tank	$165
Each additional tank	$100
Hazardous Materials	
(Includes plan review and inspection)	
Storage, use and handling	$165
Tanks aboveground and underground	
(Includes plan review and inspection)	
Installation	$165
Removal	$100
Additional with Fire protection	$100
Compressed Gases - All types	
(Includes plan review and inspection)	
Storage, use and handling less than 400 lbs	$165
Over 400 lbs	$265
Spraying or Dipping	
(Includes plan review and inspection)	
Single operation	$165

Inspection Fees

One rough-in inspection, one re-inspection and one final	
inspection included with each permit issued.	$0
Re-inspection fee when work has been previously inspected	
and found NOT to be ready, incomplete or is incorrect at	
the time of re-inspection.	$50
Any inspection not specifically indicated	

Operational Permit Fees
(Annual Inspection Process)

Hazardous Materials (storage, handling and use)	$75
Flammable and Combustible Liquids	
Class I - Exceeding 5 gals inside a building or 10 gals outside	
a building	$75

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

Fire - continued	FY 08-09 Rate
Class II or IIIA - Exceeding 24 gals inside a building or 60 gals outside a building	$75
Compressed Gases - Each Location	$75
Liquefied Petroleum Gas (LPG) - In excess of 125 gals	$75
High-piled Storage - Each Location	$75
Spraying or Dipping - Each Location	$75

Temporary Permits

Open burning, bonfires, recreational fires, agricultural burns	$25
Each tent or canopy greater that 500 sq ft	$25
Each pyrotechnic or fire works event (Includes inspection & stand-by fee)	$240
Exhibits and trade shows in buildings (Includes inspection fee)	$100
Carnivals, fairs and fun houses (Includes inspection fee)	$100
Blasting operations (Includes inspection fee)	$100

False Alarm Fees

False activation of the alarm up to five (5) times within a calendar year (January through December)	$0
Each subsequent false alarm after five (5) times within a calendar year (January through December)	$100

Technical Service Fees

After hours inspections (per person / per hour - 2 hour minimum)	$75

Standby Personnel and Apparatus

Personnel	Cost
Support materials	Cost +20%
Standard fire engine (Hourly rate)	$125
Hazmat vehicle (Hourly rate)	$120
Tanker (Hourly rate)	$120
Ladder truck (Hourly rate)	$300
Brush truck (Hourly rate)	$87
Rescue ambulance (Hourly rate)	$70
Staff vehicle (Daily rate)	$65

Information Fees

+ EMS Reports	
+ Fire Report	
+ Fire Investigation Report	
+ Environmental Request	
+ Insurance Services Office (ISO) Rating Information	
Hourly rate (Minimum 1 hour)	$15
Duplication Fee per Page	$0.50

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Fire - continued	
Instructional Classes	
General Public - Non-certified Class	$0
Friends and Family Course	$0
Fire Extinguisher Training (per person - minimum 5)	$10
First Aid Certified (per person - minimum 5)	$25
Heartsaver CPR Certified (per person - minimum 5)	$25
AED & Heartsaver CPR Certified (per person - minimum 5)	$35
Healthcare Provider Certified (per person - minimum 5)	$35
Finance	
Business License Fee	
Daily Business Transaction License (Annual Fee)	$10
Annual Business Transaction License (Annual Fee)	$50
Beauty, Barber, Nail Technicians (per operator) (Annual Fee)	$12.50
Pawn Shop	$1,000
Peddler, Solicitors, and Transient Merchants Fee	
Daily License	$30
Semi-Annual License	$80
Annual License	$160
Adult Entertainment Business License Fee	
Annual Application and Investigation fee	$1,100
Annual License Fee	$1,100
NSF Check Fees	
Non-sufficient funds (NSF) check handling fee	$25
Information Fees	
Utility Account Fees and Late Charges	
Sewer and Trash accounts (% of outstanding amount)	1.5%
Water accounts (% of outstanding amount)	1.5%
Water account establishment fee	$25
Water account establishment fee after hours	$35
Water account reconnection fee	$35
Meter Reread	$20
Meter Test	$50
Animal Control	
License Fees	
Altered Dog	$15
Unaltered Dog	$25
Altered w/chip & rabies Vac Dog	$10
Dog owned by Senior Citizen	$5
Replacement license, Dog	$5
Altered Cat	$10

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Animal Control	
License Fees continued	
Unaltered Cat	$15
Altered w/chip & rabies Vac Cat	$5
Cat owned by Senior Citizen	$5
Replacement license, Cat	$2
Ferret	$2
Replacement license, Ferret	$2
Ownership Transfer	$2
Delinquent Fee	10% / Month
Adoption Fees	
Dog - Plus cost to spay/neuter and vaccinations	$10
Cat - Plus cost to spay/neuter and vaccinations	$10
Other Animals	Daily Maint + vet
After Hours Call Out (does not refer to bites)	$37/hour
Impound Fees	
First Offense	
Licensed (First day plus maintenance fee)	$20
Unlicensed (First day plus maintenance fee)	$25
Other (First day plus maintenance fee)	$10
Second Offense	$50
Third Offense	$110
Daily Maintenance	$10
Owner Surrender Adoptable	
Delivered to Shelter	$20
Field pick up	$30
Delivered to Shelter, senior citizen's animal	$5
Field pick up, senior citizen's animal	$10
Additional Animal less than 3 mos	$5
Additional Animal more than 3 mos	$5
Humane Destruction	
AC Picks up under 50lbs	$30
AC Picks up 50+lbs	$50
Owner delivers under 50lbs	$20
Owner delivers 50+lbs	$40
Under 50lbs animal (discount)	$15
50+lbs, animal (discount)	$25
Quarantine Fees	
Reclaim at end of quarantine	$110
Additional days, if not claimed at end of quarantine	$10/day
Sign over animal and pay fees in first 24 hours	$84

City of Casa Grande
Proposed Fee Schedule - 2008 - 2009

	FY 08-09 Rate
Animal Control continued	
Cat Trap Rental	
Refundable Deposit	$20
2 week rental	$5
Additional weeks (each)	$5
City Clerk	
Photocopies of Public Records	$0.50/page
Transcriptions	Actual Cost
Audio Recording	$25
Research (Per hour)	$16
Certification Of City Documentation	$5
Airport	
Monthly Rental:	
Shade Hanger	$125
Medium T-Hanger	$170
Large T-Hanger	$225
Small Storage Unit	$29
Large Storage Unit	$100
Tie-down Spaces	$50
Transient Tie-down spaces (daily - more than 3 days)	$4
Access to Airport	$50
Private land Lease - Per Square Foot	$0.20

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GLOSSARY

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GLOSSARY OF TERMS

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Adopted - As used in fund, summaries, department and division summaries within the budget, represents the 2007-08 and 2008-09 budget as approved by the City Council.

Allocation - A part of a lump sum appropriation, which is designated for expenditure by specific organization units and/or for special purposes, activities, or objects.

Appropriation - A legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and duration when it may be expended.

Assess Valuation - A value that is established, by County Assessor, for real and personal property to use as a basis for levying property taxes.

Asset - Resources owned or held by a government, which have monetary value.

Available (Undesignated) Fund Balance - Refers to the funds remaining from the prior year, which are available for appropriation and expenditure in the current year.

Base Budget - The on-going expense for personnel, operating services, and the replacement of supplies and equipment to maintain service levels.

Bonds - A written instrument to pay a sum of money at a specified interest rate, on a specific date or dates in the future, called maturity dates. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. Two common types of bonds are general obligation and revenue bonds, which are most commonly used for construction of large capital projects such as buildings, streets, and sewers. The difference between a note and a bond is that a bond is used for a longer period of time and requires more formality.

[1]Bonds, General Obligation (G.O.) - Bonds that finance a variety of public projects and requires voter approval. These bonds are backed by the full faith and credit of the City. Limitations for bonding capacity are set by State Statue. General obligation bonds for streets, public buildings, fire, and airport and limited to 6% of the City's assessed valuation. General obligation bonds for open space and utility operations, such as water and wastewater, are limited to 20% of the City's assessed value.

[2]Bonds, Highway Users Revenue - This type of revenue bond is used solely for street and highway improvements. State law imposes the maximum limitation of highway users revenue that shell be used for debt servicing of revenue bonds. The amount shall not exceed 50% of the total from highway user revenue for the previous twelve-month period. These bonds require voter authorization.

[3]Bonds, Municipal Property Corporation - This is a source of funding previously used to build current municipal facilities. Pledged against these bonds are the excise taxes of our community which include City sales tax, franchise tax revenue, State shared sales tax, revenue sharing, and lieu taxes.

[4]Bonds, Revenue – A legal debt instrument which is used to finance public projects for services such as water and/or sewer. Revenue Bonds are bonds payable from a specific source of revenue and do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the property tax rate. Pledged revenues may be derived from the operation of the financed project, grants, and excise or other specified non-property tax.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial operation representing an estimate of proposed expenditures and the proposed means of financing them for a given period. This official public document reflects decisions; measures service needs, establish the allocation of resources and is the pecuniary plan for achieving goals and objectives.

[1]Budget, Line-Item - A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

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GLOSSARY OF TERMS

[2]Budget, Operating - Plan for current expenditures and the means to finance them. This budget, associated with providing on-going services to citizens, includes general expenditures such as personal services, contractual services, operating supplies, and operating capital items. The budget is the primary measure of controlling financing, acquisition, spending and delivering of services of the entity.

[3]Budget, Performance – A Budget that focuses on departmental goals and objectives rather than line items. Workload and unit cost data are collected in order to assess the effectiveness and efficiency of services. Typical measures collected might include average emergency response time for fire or cost per man-hour or garbage collection.

[4]Budget, Program – Budget that focuses on broad functions of a jurisdiction rather than upon its budget units and /or object classes of expenditures.

Budget Calendar – The schedule of key dates and/or events, the City followed during the preparation, adoption, and administration of this fiscal budget.

Budget Message - The opening section of the budget, which provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

Budgetary Adjustment - A procedure to revise a budget appropriation either by City Council approval, through the adoption of a supplemental appropriation ordinance for any interdepartmental or interfund adjustments, or by the City Manager authorization to adjust appropriations within a departmental budget.

Budgetary Basis - This refers to the form of accounting utilized throughout the budget process. These generally take one of three forms: GAAP, Cash, Modified Accrual, or some type of statutory form. Budgets are adopted on a basis consistent with generally accepted accounting principals (GAAP) except that (a) encumbrances are considered to be an expenditure chargeable to appropriations, (b) no depreciation is budgeted for in enterprise funds, (c) investments in supply inventories and assets restricted for self-insurance purpose are not considered to be appropriable, (d) revenues accruing to sinking funds are not appropriable, and (e) contributions into sinking funds are not budgeted. Unencumbered appropriations lapse at the close of the year.

Budgetary Control - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion, or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program - The Capital Improvement Program (CIP) is a comprehensive plan of capital investment projects which identifies priorities as to need, method of financing, cost, and revenues that will result during a five year period. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget.

Capital Outlay - Expenditures resulting in the acquisition or addition to the government's general fixed assets. These assets generally have useful life of more than one year.

Capital Replacement Fund - A vehicle which allows purchase of operating capital items on a long-term basis through budgeted annual payments and transfers during the fiscal year.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Professional, technical, or maintenance expertise typically purchased from external sources.

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GLOSSARY OF TERMS

Cost Center - An organizational budget/operating unit within each City department or division, i.e., Engineering is a cost center within the Public Works Department.

COLA - Cost Of Living Adjustment

Debt - An obligation resulting from borrowing money or from the purchase of goods and services. Types of governmental debt include bonds, loans, time warrants, and notes.

Debt Management (Capacity) Plan - The City's Basis to evaluate upcoming and future debt financing in relation to the impact that borrowing will have on the City's debt ratios and also related to the City's credit position as determined by the major agencies.

Debt Service - The amount of interest and principal the City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

[1]Direct Debt - The sum of the total bonded debt and any unfunded debt (e.g. short-term notes) of the City for which the City has pledged its "full faith and credit." It does not include the debt of overlapping jurisdictions.

[2]Outstanding Tax Supported Debt - Direct debt minus self-supporting debt. Debt for which the City has pledged to repay from secondary property taxes.

[3]Self-Supporting Debt - Debt for which the City has pledged a repayment source separate from its general tax revenues (e.g. water bond repaid from water utility income/special assessment bonds.)

Debt Service Fund Requirements - The amounts of revenue, which must be provided for a Debt Service, fund so that all principal and interest payments can be made in full on schedule.

Decision Packages - The vehicle or tool used to determine what current service levels are and what a department will need to improve current service levels based upon the resources available.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures over revenues during a single accounting period.

Department - A major administrative division of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation - Consumption of the service life of fixed assets, due to normal wear, deterioration, environmental elements, passage of time, and obsolescence. The portion of the cost of a fixed asset charged as an expense during a specified period based on service life of the asset and ultimately expending the entire cost of the asset.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division - A group of homogenous cost centers within a department, i.e., all water administration, operations, and distribution cost centers make up the Water Division within the Public Works Department.

Division Goal - The underlying reason(s) for a department/division to exist and/or the service provided.

Encumbrance - The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue - The projected amount of revenues to be collected during any fiscal year.

Expenditure/Expense - Decreases in net financial resources in accordance with budgeted appropriations. Expenditures include operating expenses such as the acquisition of assets or goods and services.

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Expenditure Control Budgeting (ECB) - A system of budgeting which uses a "base" budget (the previous fiscal year) on a lump sum, bottom line basis to determine the ensuing fiscal year's appropriation. The base budget is adjusted annually for population growth and inflation if projected revenues are sufficient to cover the growth and inflation factor. Any funds not expended in a given year are carried forward within the cost center to the next year.

Expenditure Limitation - Amendment to the Arizona State Constitution, which limits the total annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approved a four-year expenditure limit based on revenues received.

Fiscal Year - Time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has a fiscal year beginning July 1 and ending June 30 as established by the City Charter.

Fixed Asset - Tangible assets hanging a long life (generally over a year) obtained as a result of past transactions.

Franchise Fee - A fee paid by public service business for the special privilege to use City streets, alleys, and property in providing their services to the citizens of the community. Services requiring franchise fees include electricity, telephone, natural gas, and cable television.

Full Time Equivalent (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on, 2,080 hours per year, or a full value of one for a full-time position.

Function - Activity, which is performed by one or more organizational units for the purposes of accomplishing a goal. The City is divided into several major functions: (1) General Government; (2) Public Safety; (3) Public Works; (4) Culture and Recreation; (5) Sanitation; and (6) Health and Welfare.

Fund - An accounting entity having a set of self-balancing accounts and records all financial transactions for specific activities or government functions in attaining certain objectives governed by special regulations, restrictions, or limitation.

[1]Debt Service Fund - A fund organized to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

[2]Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The governing body's intention is to finance or recover operation costs through user fees. The City has established Enterprise Funds for wastewater service, solid waste service, a golf course, and the operation of an airport since they are considered to be self-sufficient.

[3]Forfeiture Fund - A fund that is established to accept funds that are derived from the seizure of property by peace officer under the guidelines set forth by the state. These funds can be used for investigation and prosecution of any offense included under the definition of racketeering in the Arizona Revised Statutes.

[4]General Fund - The operating fund established to account for resources and uses of general operating functions of City departments that are not required to be accounted for in another fund. Resources are, in the majority, provided by taxes.

[5]Highway User Revenue Fund (HURF) - A fund whose revenues consist of state taxes collected on gasoline, vehicle, and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

[6]Intergovernmental Fund - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

[7]Local Transportation Fund (LTAF) - A fund whose revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets.

[8]Self-insurance Fund - This fund is established to account for the cost of property and public-liability claims incurred by the City under a self-insurance program instead of transferring the risk through the purchase of an insurance policy.

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[9]Special Revenue Fund - A fund used to finance distinct activities and is created out of receipts of specific revenues.

[10]Trust and Agency Funds - Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds.

Fund Balance - Fund Balance is the excess of resources over expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

General Obligations Bonds - Bonds that finance a variety of public projects and require voter approval. These bonds are backed by full faith and credit of the City. Limitations for bonding capacity are set by State Statute.

Generally Accepted Accounting Principals (GAAP) - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Governmental Revenue - The revenues of a government other than those derived from and retained in an enterprise fund. General governmental revenues include those from the General, Debt Service, and Special Revenue Funds.

Goal - A long-term, attainable target for an organization - its vision of the future.

Grant - Contributions or gifts of cash or other assets from another to be used for a specified purpose, activity, or facility.

Improvement Districts - Improvement Districts are formed consisting of property owners desiring improvements, primarily street reconstruction, to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance, or custodial services.

Interfund Transfer - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue- Revenues from other governments in the form of grant, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund - Fund used to account for goods or services provided by one department or agency of the City to other departments or agencies on a cost reimbursement basis. The services are tangible and measurable to which they benefit the individual departments or agencies within the City.

Internal Service Charges - The charge to a City department for service provided by other City department. This would include information technology, equipment maintenance, and communications.

JCEF – Abbreviation for Judicial Court Education Fund.

Levy - Imposed taxes for the support of government activities.

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Basis - Under the modified accrual basis of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - A specific measurable and observable result of an organization's activity, which advances the organization toward its goal.

Operating Expenses - The cost of personnel, materials, and equipment required for a department to function.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. This includes such items as taxes, user fees, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

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Operating Supplies - Costs of goods consumed by the City in the course of its daily operations.

Operating Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Other Services and Charges - Services rendered to the City in the form on contractual, professional, maintenance, and vehicle maintenance services. This also includes expenses for rentals, dues and memberships that may be charged by employees.

Pay-As-You-Go Financing - A term used to describe a financial policy by which the capital program is financed from current revenues rather than through borrowing.

Performance Indicators - Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

Personnel Services - Cost related to compensating employees, included wages, insurance, payroll taxes, retirement contributions, allowances for clothing, and automobiles, training, conferences, and travel to meetings.

Policy - A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

Property Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

[1]Primary Property Tax - A limited tax levy used for general governmental operations. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction, and population increases.

[2]Property Tax Rate - The amount of tax stated in terms of a unit of the tax base expressed as dollars per $100 of equalized assess valuation.

[3]Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides.

Retained Earnings - An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Reserve - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purposed and is, therefore, not available for general appropriation.

Reserve/Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Resolution - A special or temporary order of a legislative body requiring less formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue - Receipts from taxes, intergovernmental sources, and user fees or resources from voter-authorized bonds, system development fees, and grants.

Risk Management - Organized effort to protect a government's assets against accidental loss in the most economical method available at the time.

Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides.

Source of Revenue - Revenues are classified according to their source or point of origin.

System Development Fees - The funding source provided from the system development fees charged in water and wastewater that may be used for capital improvements or debt service. In the capital program, system development fees in water are used as the funding source in lieu of general obligation bonds. In wastewater, the system development fees are not used in lieu of bonds, as they are required for debt service needs of that operation.

Tax Levy –The product of the tax rate per $100 is multiplied by the tax base of the property.

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Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unreserved Fund Balance - Monies available for appropriations and not designed for other purposes.

User Charges - The payment of a fee for direct receipt of a public service to the party who benefits from the service.

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ACRONYMS

AEMS	Arizona Emergency Medical Systems
ASRS	Arizona State Retirement System
CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CFD	Community Facilities District
CIP	Capital Improvement Plan
COLA	Cost of Living Adjustment
COP	Certificate of Participation (Financing Mechanism)
DOR	Department of Revenue
FEMA	Federal Emergency Management Agency
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information Services
GO	General Obligation Bonds
GOHS	Governor’s Office of Highway Safety
HURF	Highway User Revenue Fund (Gasoline Tax Revenues)
ID	Improvement District
LGIP	Local Government Investment Pool
LID	Local Improvement District
LTAF	Local Transportation Assistance Fund (State Lottery Distribution)
MPC	Municipal Properties Corporation
PSPRS	Public Safety Personnel Retirement System
TEA	Transportation Enhancement Act (TEA 21 Federal Transportation Programs)
TPT	Transaction Privilege Tax (Sales Tax)
UERS	Uniform Expenditure Reporting System
VLT	Vehicle License Tax
WIFA	Water Infrastructure Financing Authority of Arizona

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