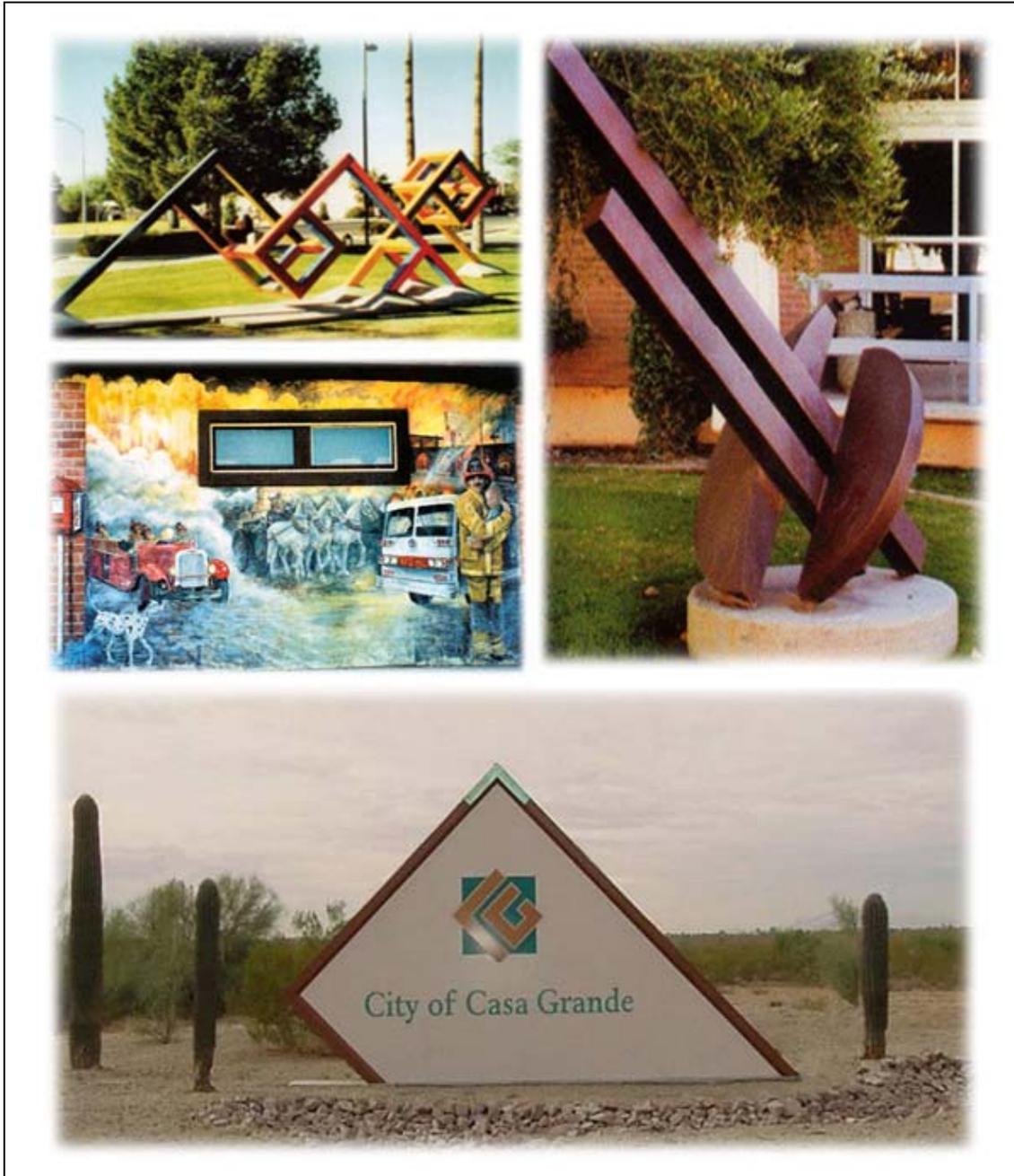




City of Casa Grande, Arizona



2007-2008 ANNUAL BUDGET

CITY OF CASA GRANDE, ARIZONA

**Annual Budget for the fiscal year
beginning July 1, 2007 and ending June 30, 2008**

MAYOR

Robert M. Jackson

MAYOR PRO TEMPORE

Karl S. Peterson

COUNCIL MEMBERS

Mary E. Kortsen

Stephen Q. Miller

Karl Montoya

Dick Powell

Ralph Varela

CITY MANAGER

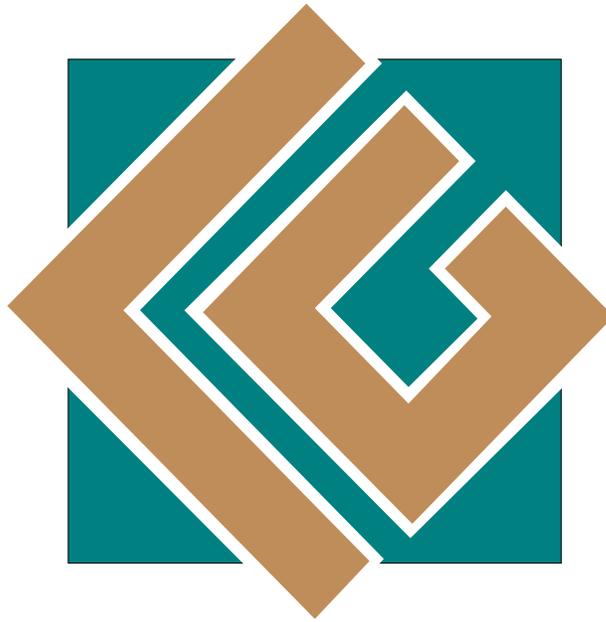
James Thompson

FINANCE DIRECTOR/TREASURER

Larry D. Rains

SENIOR BUDGET ANALYST

Rick White



MISSION STATEMENT

TO PROVIDE A SAFE, PLEASANT COMMUNITY FOR ALL CITIZENS, WE WILL:

*S*erve Casa Grande through a variety of City services designed to promote quality of life.

*E*nsure the safety of the community through aggressive public safety efforts and programs.

*R*espond to the needs of the community by promoting communications and accessibility.

*V*alue the tax dollar and maintain a fiscal policy that keeps taxes low.

*I*ncorporate safeguards to assure fairness and equitable treatment of all citizens.

*C*ontinue to evaluate our services and ourselves to ensure quality.

*E*ndeavor to hire the best people we can find and help them develop their abilities.

IN CASA GRANDE, WE ARE COMMITTED TO SERVICE.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Casa Grande
Arizona**

For the Fiscal Year Beginning

July 1, 2006

President

Executive Director

The Government Finance Officers Association of the United States (GFOA) presented a Distinguished Budget Presentation Award to the City of Casa Grande, Arizona for its annual budget for the fiscal year beginning July 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



To the Citizens of Casa Grande:

The Mayor and City Council of the City of Casa Grande are proud to present to its citizens the 2007-2008 Annual Budget. During the past year, with the decline in the housing market, the City has seen a decrease in the number of housing permits compared to prior years. However, the city has recognized a recent expansion of the commercial retail market, has resulted in continued revenue growth along with increased demands on the services provided by the City.

As in the past, our goal is to provide the highest quality services as efficiently as possible to meet the growing demands of the Citizens of Casa Grande. Working with the City Manager and Executive Leadership Team, the Mayor and City Council will be developing a Strategic Agenda for the coming years which will continue to prove a positive direction to meet the needs of the community we serve.

A key element of the Strategic Agenda will be to review all services provided by the City of Casa Grande, including the cost to provide these services. This study will help to provide a basis for making informed decisions on the needs and wants of the community.

The 2007-2008 Annual Budget includes the following items:

- **Public Safety** – The introduction of a Drug Task Force through the Police Department. This specialized task force will be charged with coping with the growing drug related issues in the city. The Fire Department will be adding additional rover personnel in an effort to reduce the costly overtime. Additional personnel, equipment, and technological advancements will help to maintain our level of service and allow our employees to work more efficiently.
- **Community Services** – The joint use public and school library will be put into place at the new Vista Grande High School. The school district and city will jointly operate this facility, expected to open later this year. Our regional parks and development plan will continue its mission to provide community members with areas to play and enjoy. The Dave White Park will be expanded to cope with the demands placed on it in recent years. Many updates and enhancements will be performed at the remaining parks within the system.
- **Economic Development** – The City of Casa Grande will continue to maintain its relationship with the Greater Casa Grande Economic Development Foundation by increasing the commitment for funding by 261%. The Downtown Streets Projects began in 2006-2007 and is expected to aid in the goals of economic development.
- **Government Coordination and Image** – To ensure long-term stability and growth in the City and surrounding areas, the City will continue to expand staffing along with enhancements to technology.
- **Infrastructure Management** – During the year, the citizens approved General Obligation Bonds to replace or expand buildings necessary to continue the ongoing provision of services. These include a Public Safety facility, the joint use Library, and expansion and updating the Len Colla Center. To help with the future financial stability the city has continued the Vehicle Replacement Program which fully funds replacement vehicles and other City equipment.

- **Government Structure and Finance** – As a result of an employee compensation and benefits study, most City positions will receive a market based adjustment.

The preparation of a municipal budget is a time-consuming and challenging process. It is also a rewarding experience knowing that the City is being fiscally responsible and has the policies in place to assure that it will continue to provide the level of service to its citizens for the years to come. Without my fellow City Council member's dedicated involvement, this budget process would not have been a reality. We know that the preparation and monitoring of the budget has a high fiduciary responsibility, and take it very seriously. The countless hours the Staff spent in preparing the budget information for the final City Council determination and direction resulting in the final budget document is appreciated.

The future of the City of Casa Grande is dependent in part to the efforts provided by its loyal employees, and for this I thank them. While many of their deeds go unnoticed, without their willingness to provide the most effective and efficient performance in each of their professions, this City would not be where it is today.

I extend a special thanks to the City Council, City Manager – James Thompson, Finance Director – Larry Rains, the Executive Leadership Team, and the entire finance staff for the many hours of dedicated work in the preparation of this document.

Finally, I would like to thank the citizens of the City of Casa Grande for their involvement and participation in managing the future of this municipality.

Sincerely,



Robert M. Jackson
Mayor



Honorable Mayor and City Council:

I am pleased to present a balanced budget for the upcoming fiscal year in accordance with the Home Rule option affirmed by the Citizens of Casa Grande in March of last year. It is through this confidence in the City that we are able to provide the service level that our citizens have come to expect. The most pressing issues facing the City this fiscal year are caused by the population growth of the community: ensuring long-term stability, maintaining current service levels during rapid growth, and increasing productivity with technology based solutions.

There were four City Council Budget Work sessions to review, in detail, the various program and projects planned expenditures. This year's budget plan is \$138,709,500 with Interfund transfers. For the second year in a row, as a result of recent State legislation, property tax rate will be reduced again this year to \$0.8774 per one hundred dollars of assessed valuation. Sales tax rates also remain unchanged. Various rates and fees have been increased based on cost of service analysis and strategic goals of the Mayor and Council.

A brief overview of the 2007-2008 budget is as follows:

- The **General Fund's** budget is \$45,356,300. This is a \$4,878,167 increase in expenditures from the previous fiscal year of \$40,478,133. The increase is attributed to increased personnel costs, the funding of vehicle replacements, and capital improvements.
- The total for the **Special Revenue Fund** budgeted amount is \$37,056,100. The Special Revenue Fund is comprised of Streets, LTAF and Half Percent street construction funding, grants and other subsidies, and redevelopment district revenues. This is an increase of \$7,518,752 from last year's budget of \$29,537,348. This increase is attributed to capital projects, most notably the Downtown Streets Renovation Project and the acquisition of equipment.
- The **Debt Service Fund** shows debt expenditures in the amount of \$1,122,200. This level of funding is \$240,000 more than the prior fiscal year total of \$882,200.
- The **Capital Improvements Fund** shows a increase of \$26,965,700 in budget with a total budget amount of \$36,085,700. The increase from last year's budget of \$9,120,000 is largely the result of fulfilling the objective of funding the previous year's vehicle replacement fund.
- The **Enterprise Fund**, comprised of the Dave White Golf Course, Wastewater and Sanitation operations, is budgeted at \$17,650,200. This is a \$3,567,387 increase from last year's budget of \$14,082,813. The increase is due to the funding various capital projects in Sanitation and sewer development projects for the Wastewater operations.
- The **Internal Services Fund**, established to provide maintenance for the City's vehicles and equipment is budgeted at \$1,439,000, an increase of \$295,753 over last year's budget of \$1,143,247. The increase is attributed to increased personnel and maintenance supply costs.

Last fiscal year the budget was created during a period when population growth was outpacing that of the operating revenues. This placed a tremendous burden on our existing resources and required the allocation of one-time revenues, which traditionally are earmarked for capital acquisition, to be used for operational purposes. All indicators suggest that we are “closing this gap” and that the operational revenue streams are improving. The General Fund operational revenues are expected to outpace the population rate of growth in FY 2007-2008. The main reasons for this are a projected increase of 9.6% in local sales tax, increases in state shared revenues of 14.7%, as well as the reallocation of the .3% local sales tax in the amount of \$1,166,000, previously used to fund debt service for the wastewater treatment expansion.

These increases to operational revenues will allow the City to rely less on “one-time” revenues. One-time revenues such as building permits or construction sales tax are less stable than operational revenues. Revenue is received when the permit is pulled or the construction project is completed and sold. Now that new residential construction has slowed and retail construction has increased with the Promenade Shopping Center and other nonresidential construction, the City expects to reach build-out years down the road, these revenues will decrease. By reducing the reliance on one-time revenues for operational expenses, the City will be more stable during cyclical highs and lows of the construction world. The 2007-2008 budget uses no one-time revenue for operations.

The continued growth of the City presents the challenge of maintaining service levels. To meet the goals of the strategic agenda, for fiscal year 2007-2008 the City of Casa Grande will add personnel for public safety, planning and development, general government, streets maintenance, water utility, sanitation collection, and equipment maintenance to help meet service level demands. The Police Department will add five Officers, mainly to staff the much needed Drug Taskforce, a Crime Analyst, Police Aide, Alarm Coordinator/Graffiti position and a Deputy Police Chief. The Fire Department will add three Firefighter positions as rovers to cover staffing shortages, and reduce the overtime. The Fire Department will also add a Plans Reviewer/Inspector. The Development Center will add a Redevelopment Planner, and a Plans Examiner to help manage the large number of growth and development projects coming into the City. Public Works will add an Engineering Technician, Lead Equipment Mechanic, Civil Engineer, and due to the increased level of ongoing projects within the City, a Project Manager. Additional, the Streets Department will have two Heavy Equipment Operators and the Traffic Control Technician, the Wastewater Department has an Environmental Technician and Maintenance Worker, and the Sanitation (Collections) has an additional Heavy Equipment Operator, Equipment Operator, and a Maintenance Worker. To help administer to the increasing population of Casa Grande, the City will add a part-time Support Specialist in the City Attorney's office, a Clerk and a Security Officer in the City Court, a Senior Budget Analyst and Senior Information Tech in the Finance Department. The Administrative Services Department will add a Web Master and Human Resources Specialist. The Library will add staffing for the new Library located in the new joint use Library at Vista Grande High School. Community Services will add a Grounds Keeper, a Landscaping Planner, and a Management Analyst. The addition of these positions will assist in maintaining the level of service that the citizens have come to expect from the City.

The City recognizes productivity gains that can be realized through use of technology. This budget includes funding for Accounting software, multiple Geographic Information System (GIS) projects, and Forensics software for the Police Department. Additionally, the City will add the capability of broadcasting Council meetings in order to provide the greatest amounts of information to the Citizens of Casa Grande.

This budget addresses increases in operational costs, a 5% general adjustment for most positions, personnel performance merit system, and increased pension and insurance costs. We continue to quantify the indirect costs provided to the non-General Fund fund types and have established a transfer back to the General Fund to cover these costs. This will allow the organization to better establish "true costs" as we transition to a performance based management system.

The Annual Budget, like any planning document, looks toward the future to implement the desired strategies, action plans, and goals of the organization. The Mayor and City Council set forth the priorities for the budget in the Strategic Agenda 2002-2007. The Key Result Areas of the Strategic Agenda 2002-2007 are Public Safety, Infrastructure Management, Community Enhancement, Government Coordination & Image, Economic Development, and Government Structure and Finance. These Key Result Areas and their action plans is the guide in the preparation of this budget. The other major factors facing the City of Casa Grande during the development of this budget are growth, ensuring proper maintenance of assets, and employee compensation. The following Mission Statement relates the core values of the Mayor and City Council and our employees toward the community.

MISSION STATEMENT

- Serve Casa Grande through a variety of City Services designed to promote quality of life.
- Ensure the safety of the community through aggressive public safety efforts and programs.
- Respond to the needs of the community by promoting communications and accessibility.
- Value the tax dollar and maintain a fiscal policy that keeps taxes low.
- Incorporate safeguards to assure fairness and equitable treatment of all citizens.
- Continue to evaluate our services and ourselves to ensure quality.
- Endeavor to hire the best people we can find and help them develop their abilities.

"IN CASA GRANDE, WE ARE COMMITTED TO SERVICE."

The preparation of this budget document is attributed to the countless hours spent throughout the past year by the Mayor and the City Council members. In addition, thanks to Mr. Larry Rains, Finance Director and his staff for the time spent in providing the financial information needed for the creation of this informative document. And lastly, thanks to the rest of the Executive Leadership Team that assisted in the development of the 2007-2008 Annual Budget.

The City of Casa Grande continues to be in a fiscally sound position due to the efforts of the City Council and Staff. I appreciate this opportunity as the City Manager to continue this financial status through preparation of the budget document. I am confident the citizens of Casa Grande will obtain the benefit of the sound fiscal condition their local government has created, and will continue to receive the highest quality services they enjoyed in the past.

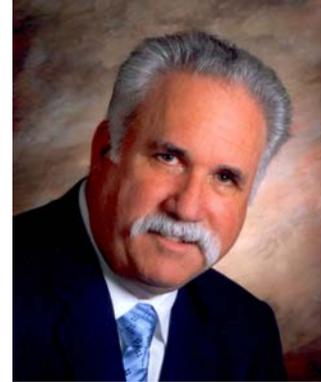
Sincerely,



James Thompson
City Manager

The Casa Grande City Council

Mayor Jackson is serving his first term ending in 2009. Bob has a long history of service with the City, including membership on the Golf Advisory Board, Redevelopment Committee (Vice-Chair), Charter Review Committee (Chair), Electric Light Parade Committee (founding member), Casa Grande Boys and Girls Club Board, and the Historical Society Board. He currently serves as Chair of Against Abuse Inc. and the Pinal County District 3 Transportation Committee. Governor Janet Napolitano has appointed Jackson to the Highway Expansion Loan Program (HELP), the ADOT advisory board that oversees a comprehensive loan and financial assistance program for eligible highway projects in Arizona. He is married, has three children, and two grandchildren.



Robert M. Jackson

Born in Whitefish, Montana, Mayor Robert Jackson has lived in Casa Grande since 1991. He is a graduate of the University of Nevada, Reno, holding a B.S. in Civil Engineering. Jackson retired from the City of Casa Grande as Public Works Director in 2002. He is now self-employed as an engineering consultant.



Karl Peterson

Appointed by Council in March 2004 and elected to a second term in June 2005, Mr. Peterson is our most junior councilman. His term extends through June 2009. He is currently serving as Mayor Pro Tempore.

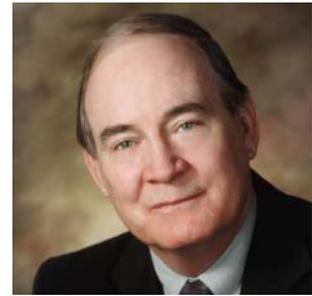
Mr. Peterson served in the preaching and teaching ministry for 22 years; six as a parish pastor, sixteen as a high school principal. He moved to Casa Grande in 1991. He holds masters degrees from Wisconsin Lutheran Seminary and Samford University. He is also president of Summit Professional Leadership. Mr. Peterson is married and has two children.

Mr. Peterson is Chairman of Grace Lutheran Church, Director of the Pinal County Town Hall, and serves on the Board of the Greater Casa Grande Chamber of Commerce and the Workforce Investment Board. He is a graduate of Project CENTRL Class XII and has served as its Alumni Association President.

Mr. Dick Powell is currently serving his third term in office, which extends through June 2009. His prior years of service were from June 1997 to June 2005. Additionally, Mr. Powell served as Mayor Pro Tempore from June 1999 to June 2000 and February 2004 through June 2004.

Mr. Powell is a member of the Republican Party. He graduated from Casa Grande Union High School, and holds a double degree in Marketing and Management from Northern Arizona University. He operates a 50-year-old Casa Grande retail business. He is married and has four children.

Mr. Powell's civic involvement includes membership in the Casa Grande Chamber of Commerce, Life member of the West Pinal Sheriff Posse (past President), 4-H Club member for 10 years - serving as a local and county leader, Town Hall Delegate to Casa Grande, Pinal County and Arizona Town Halls, Founding Member of the Greater Casa Grande Economic Development Foundation (past executive committee member), First Presbyterian Church member and elder, and member of the Casa Grande General Plan Update Committee. Additionally, Mr. Powell formerly served on the Casa Grande Union High School Governing Board for eight years. During his term he served as President for four years.



Dick Powell



Ralph Varela

Mr. Ralph Varela is serving his first term as Councilman for the City of Casa Grande. His term will extend through June 2011. He previously served as Mayor Pro Tempore from June 2006 through June 2007.

Mr. Varela is a member of the Democratic Party. He holds a BA in Sociology from the University of Texas at El Paso and a Master's in Social Work from Arizona State University. Mr. Varela has been Chief Executive Officer for the Pinal Hispanic Council for thirteen years. He is married and has two daughters.

Mr. Varela served on the Arizona State Liquor Board as appointed by Governor Hull from 1998 to May 2003. Mr. Varela served on the Casa Grande Police Advisory Board from February 2001 to May 2003. Mr. Varela's civic involvement includes: Sunrise Optimist Club, St. Anthony of Padua Catholic School Board (Vice-President), Casa Grande Parks and Recreation (Basketball and Soccer Coach), and Pinal County Juvenile Court Community Advisory Board.

Mr. Stephen Q. Miller was elected in March of 2001. His term will extend through June 2009. Mr. Miller served as Mayor Pro Tempore from June 2004 to June 2005.

Mr. Miller is a member of the Republican Party. He was born and raised in the Tempe/Mesa area. He graduated from Tempe High School in 1970, and in 1971 moved to Casa Grande. Mr. Miller owned and managed a truss manufacturing plant and lumberyard in Casa Grande for over 15 years before becoming an employee for the City of Casa Grande for five years. He worked first in the Housing Department as a rehab specialist and then in the Building Department as a Building Inspector and Code Enforcement Officer. Presently he is the Project Manager and Construction Coordinator for a local construction company. He is married and has three children.



Stephen Q. Miller

Mr. Miller's civic involvement includes membership in the Masonic Lodge, President of the Casa Grande Food Bank, and Vice-President of the Casa Grande Soccer Club. Additionally, he coaches a boys U14 club soccer team.



Karl Montoya

A native of Casa Grande, Councilmember Karl Montoya is serving his first term on the City Council, extending through 2011. Mr. Montoya attended Central Arizona College and is employed by Fertizona as an agriculture consultant. He has served as chair of the City's Police Advisory Board and Silent Witness Board.

For the last four years, Mr. Montoya has volunteered as a Safety Officer for Casa Grande Little League. He is also a commander for the City's volunteer Citizens on Patrol. Mr. Montoya has 2 children.

Almost a native of Casa Grande, Mary Kortsen is serving her first term on the City Council, extending through 2011. Born in Nebraska, Mrs. Kortsen was raised in Casa Grande and has lived in the city for more than 50 years. She attended Central Arizona College and the University of Arizona.

Mrs. Kortsen served on the Stanfield Elementary School Board from 1978 -1986, Casa Grande Regional Medical Center Board of Directors from 1984 -1997, and as Chairman of the Desert Valley Care Center from 1993 to 1997. She has two daughters, one son, and six grandchildren.



Mary E. Kortsen

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**CITY OF
CASA GRANDE, ARIZONA
PROFILE**

Casa Grande is a dynamic, involved community, a modern city with rural heritage and old-fashioned values. Its economic base is a mix of retail trade, factory outlet shopping, manufacturing and agriculture.

Founded in 1879, Casa Grande was named for the famous Hohokam Indian Ruins 20 miles to the northeast. Midway between Phoenix and Tucson, the city has grown to be the largest community in western Pinal County since its incorporation in 1915.

GOVERNMENT

The city is governed by a mayor, six council members and a city manager. Police and Fire protection are provided by the city. There are three fire stations with full-time emergency medical personnel. Pictured is City Hall, which was originally the high school.



City Hall

PRINCIPAL ECONOMIC ACTIVITIES

Casa Grande is strategically located at the intersection of two interstate highways (I-8 and I-10) in an area known as Arizona’s Golden Corridor. Once dependent on agriculture and mining, the community has evolved into a diversified full-service area with manufacturing, retail trade, government and tourist-related employment.

Casa Grande is anticipating the opening of The Promenade mall, which will include more than a million square feet of retail space. The Promenade is expected to open its first phase in fall 2007. Casa Grande is home to two factory-outlet centers featuring 50 upscale fashion designer and national manufacturers’ stores in both The Outlets at Casa Grande and Palm Center. All centers are located along I-10.

SCENIC ATTRACTIONS

Casa Grande’s location, mild climate, and scenic attractions make it attractive to tourists and winter visitors. The Casa Grande Valley Historical Museum offers many historical display and facts about the area. The unique architecture of the historical railroad station and other historic buildings can be enjoyed on a walking tour of Casa Grande.

Named a Main Street Community in 1992, Casa Grande is revitalizing the unique downtown area. The Casa Grande Art Museum hosts a number of shows each year featuring sculpture, water-color, multimedia and Western art by Arizona artists. The city is also the home of the Arizona State Open Chili Championship held the first Saturday each March.

The annual O’Odham Tash Celebration, a gathering of tribes, is traditionally held over Presidents’ Day weekend and features Native American arts and crafts, ceremonial dances, rodeos, powwows and parades.

COMMUNITY FACILITIES

Casa Grande offers a broad range of community facilities including a senior center, two museums, a library, a bowling center, fitness and racquet club, a family aquatic park, one movie theater, four golf courses, an archery range, and rodeo facilities. There are more than 18 parks, many with ramadas, handball courts, tennis courts, softball diamonds, and playground equipment.

Information obtained from the Arizona Department of Commerce Communication and Research Division

COMMUNICATION

In addition to communication resources from the rest of the state, Casa Grande has a daily newspaper, one local television station, Phoenix and Tucson television and cable channels.

EDUCATIONAL

Casa Grande has eight public elementary schools, one private elementary school, two public middle schools, one alternative school, one charter high school, and a public high school. Additionally, a public middle school will open in the fall of 2007. Central Arizona College, a two-year community college east of Casa Grande, offers a range of courses including college preparatory, liberal arts, vocational/technical and career education. Arizona State University in Tempe (45 miles north) and the University of Arizona in Tucson (67 miles south) are major four-year state institutions. Northern Arizona University offers courses leading to a four-year degree or a masters of education degree in elementary education. The University of Phoenix offers bachelors and masters degrees in business-related areas in conjunction with the community college.

MEDICAL

The Casa Grande Regional Medical Center has 204 acute beds with a wide range of ancillary services. There are also numerous medical professionals in Casa Grande.

FINANCIAL

There are a number of banks, credit unions and branches within Casa Grande. Casa Grande businesses are eligible for assistance in financing fixed assets through the Finance Division of the Arizona Department of Commerce.

AIRPORT

Residents of Casa Grande have access to the Casa Grande Municipal Airport with one 5,200-foot asphalt runway.

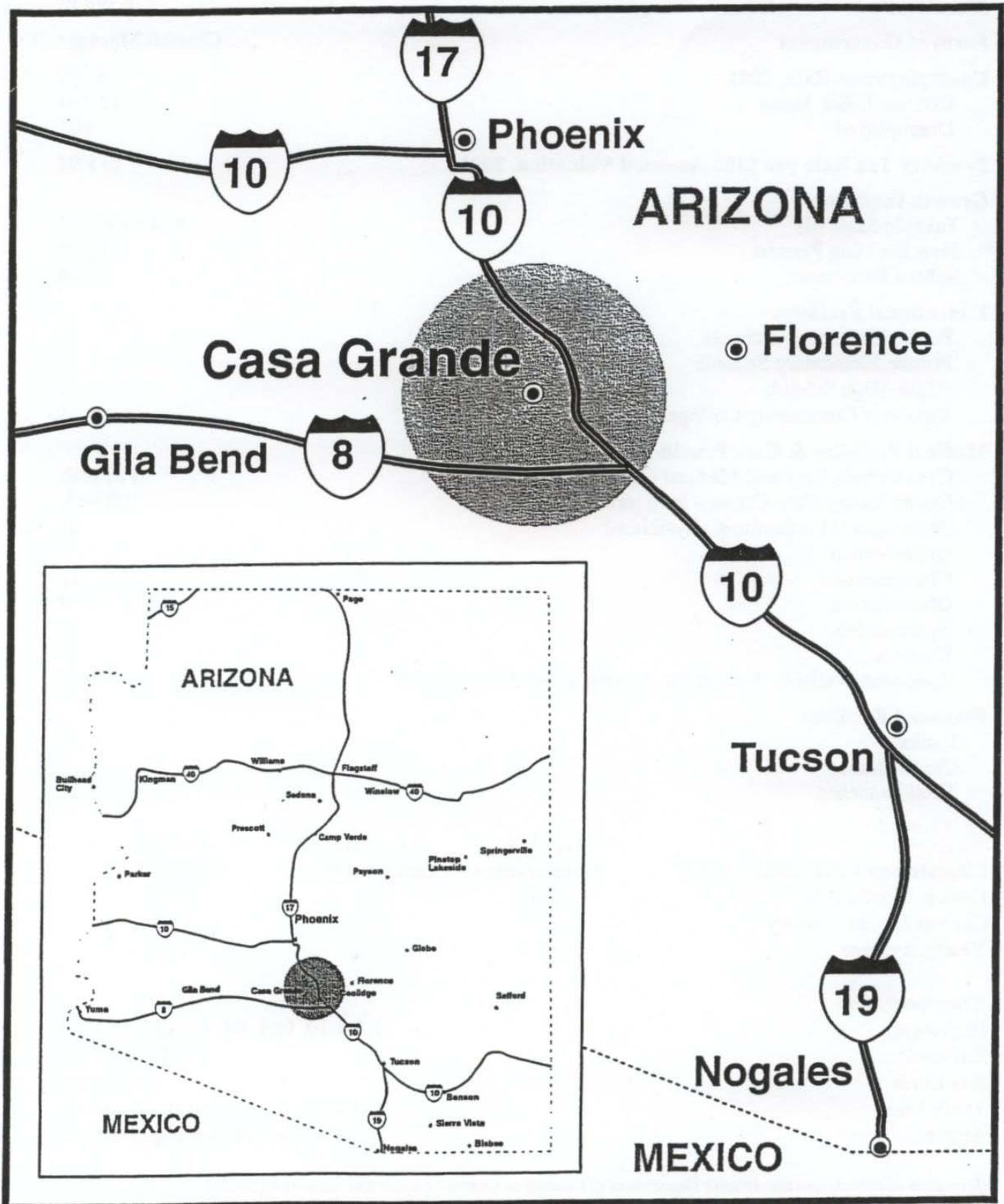
LODGING AND MEETING FACILITIES

There are over 688 rooms available in eight hotels/motels, which also feature numerous meeting facilities, with the largest seating 450 persons. Casa Grande also offers 15 RV parks in the area.

UTILITIES

- Electricity: Arizona Public Service Co.
Electrical District No. 1
Electrical District No. 2
Santa Cruz Water & Power District
- Natural Gas: Southwest Gas Corporation
- Telephone: Qwest
- Water: Arizona Water Company
City of Casa Grande
- Sewer: City of Casa Grande
- Trash: City of Casa Grande

Information obtained from the Arizona Department of Commerce Communication and Research Division



**CITY OF CASA GRANDE
Profile**

Population, 2007			38,455
Elevation			1,398 ft.
Form of Government			Council/Manager
Unemployment Rate, 2006			4.6%
Labor Force			14,433
Unemployed			664
Property Tax Rate per \$100 Assessed Valuation, 2007			\$14.46
Sales Tax Rate, 2007		<u>Privilege</u>	<u>Retail</u>
City		1.8%	2.0%
County		1.0%	1.0%
State		5.6%	5.6%
Total		8.4%	8.6%
Growth Indicators, 2006-07			
Taxable Sales (\$)			\$1,822,637,283
New Building Permits			1,548
School Enrollment			10,700
Educational Facilities		<u>Public</u>	<u>Private</u>
Elementary Schools		Y	Y
High School		Y	Y
Middle School		Y	N
Two-year Community College		Y	N
Medical Facilities & Care Providers			
Casa Grande Regional Medical Center			204 beds
Financial Facilities			
Banks			9
Credit Unions			2
Total Branches			11

Weather Information, 1898-2005	Avg. Max. Temperature	Avg. Min. Temperature	Average Rainfall (in)
Hottest Month, July	106.6	75.6	1.0
Coldest Month, January	66.9	35.4	0.7
Yearly Average	87.1	53.3	8.4

Transportation	
Highways	I-8, I-10, U.S. 84, 93, 187, and 287
Railroads	Southern Pacific
Bus Lines	Greyhound
Truck Lines	Eleven inter & intrastate carriers
Airport	Casa Grande Municipal Airport

Information obtained from the Arizona Department of Commerce Communication and Research Division

CITY/COUNTY POPULATION

(Source: Arizona Department of Economic Security and United States Department of Commerce, Bureau of the Census)

Year	Casa Grande	Percent Increase	Pinal County	Percent Increase
1950	4,181	170.6%	43,191	49.8%
1960	8,311	98.8%	62,673	45.1%
1970	10,536	26.8%	68,579	9.4%
1980	14,971	42.1%	90,918	32.6%
1990	19,076	27.4%	116,379	28.0%
1995	20,716	8.6%	136,189	17.0%
2000	25,224	21.8%	179,727	32.0%
2001	26,800	6.2%	188,560	4.9%
2002	28,535	6.5%	198,130	5.1%
2003	29,803	4.4%	209,361	5.7%
2004	31,228	4.8%	221,895	6.0%
2005	32,855	5.2%	240,044	8.2%
2006	35,685	8.6%	271,059	12.9%

POPULATION BY AGE DISTRIBUTION

(Source: United States Department of Commerce, Bureau of the Census, 2000)

Age	Male	Female	Total	Percent
0-4	1147	1046	2,193	8.7%
5-14	2,293	2,055	4,348	17.2%
15-24	1,835	1,760	3,595	14.3%
25-34	1,631	1,684	3,315	13.1%
35-44	1,615	1,733	3,348	13.3%
45-54	1,289	1,495	2,784	11.0%
55-64	1,049	1,123	2,172	8.6%
65-74	982	1,084	2,066	8.2%
75+	588	815	1,403	5.6%
Total	12,429	12,795	25,224	100.0%

ETHNIC CHARACTERISTICS

(Source: United State Department of Commerce, Bureau of the Census, 2000)

Ethnicity	City Total	City
White	17,099	67.8%
African American	1,239	4.9%
Native American	1,524	6.1%
Asian or Pacific Islander	415	1.6%
Other	4,947	19.6%
Total	25,224	100%

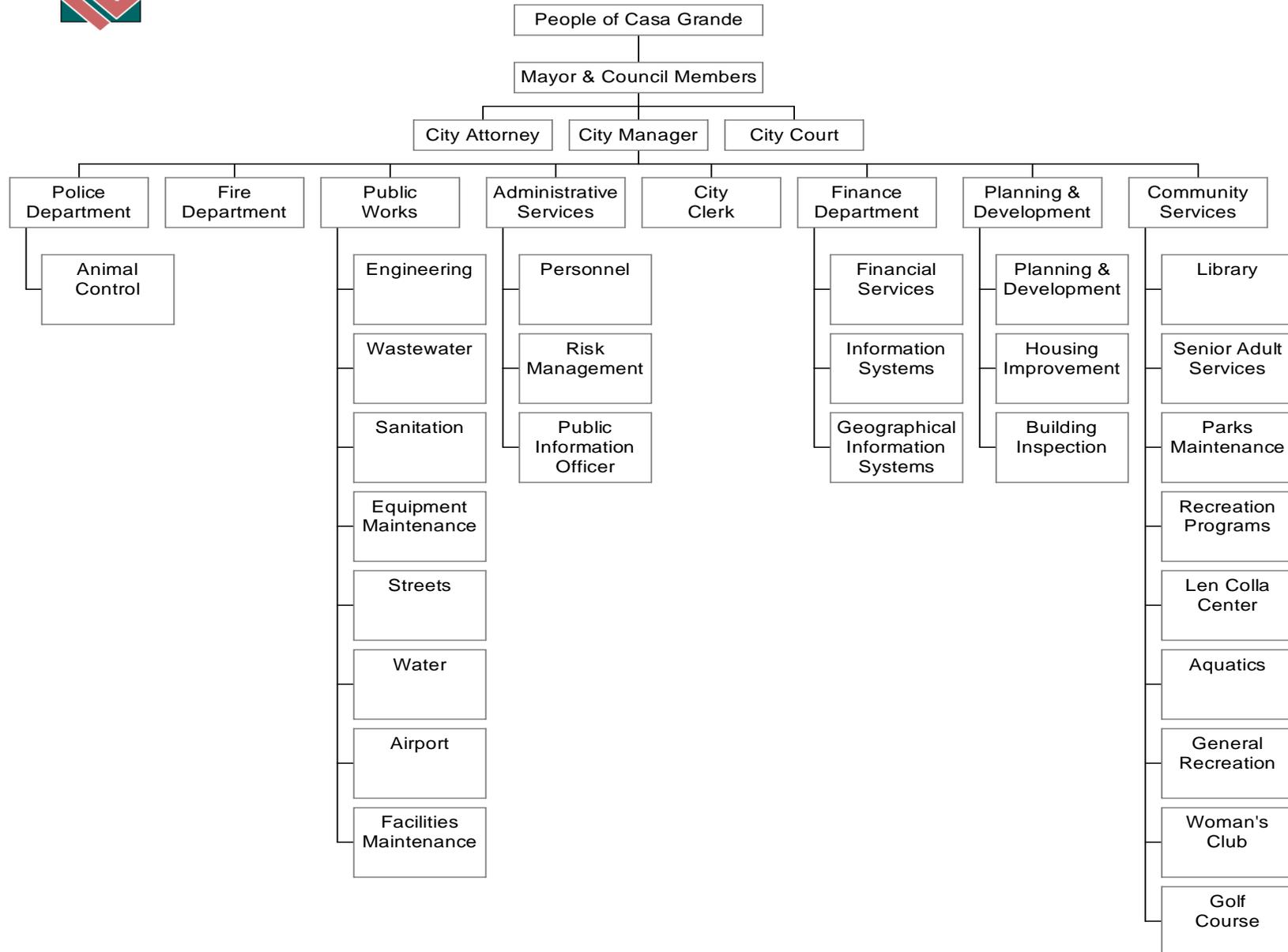
CITY OF CASA GRANDE TOTAL ASSESSED VALUE

(Source: City of Casa Grande/Pinal County Treasurer's Office)

Year	Valuation	Change Percentage
1993-94	95,559,732	0.10%
1994-95	93,791,234	1.90%
1995-96	92,614,611	1.30%
1996-97	92,670,374	0.06%
1997-98	94,121,767	1.57%
1998-99	95,735,015	1.70%
1999-00	99,791,949	4.20%
2000-01	105,713,610	6.00%
2001-02	119,878,152	13.40%
2002-03	130,950,513	9.20%
2003-04	173,136,653	32.20%
2004-05	166,072,472	-4.08%
2005-06	180,092,436	8.44%
2006-07	210,656,633	17.00%
2007-08	251,428,469	19.35%



City of Casa Grande Organizational Chart





BUDGET GUIDE

BUDGET DOCUMENT GUIDE

This budget document was prepared with two major objectives in mind: first, to present a document that is easy to read and understand by average citizens, and secondly, to prepare a fiscal plan that can be utilized by the City Council and City Management to attain their goals and objectives in providing quality services at a reasonable cost to the citizens of Casa Grande.

The City of Casa Grande has moved toward the compliance with many of the Government Finance Officers Association (GFOA) guidelines for budget presentation. The guidelines set forth by GFOA ultimately allowed the City to meet both of the objectives previously mentioned. Given the constraints of a small community, this budget document will continue to meet the requirements as:

- A Policy Document**
- An Operations Guide**
- A Financial Plan**
- A Communications Device**

The City of Casa Grande continues its efforts to improve communication and presentation to its citizenry.

A Policy Document - the City Council has established specific strategies to achieve their goals through policy decision as noted in the City Manager's "Budget Message." Each cost center is presented individually with a minimum of four major sections. The sections are as follows:

General Information describes the center's operations, mission, areas of responsibility, last fiscal year's accomplishments, and goals and objectives of the department.

Budget Highlights indicates major changes within cost centers required to accomplish program goals and objectives.

Funding Source reflects the resources to be used by the particular cost center.

Summary by Category shows historical information and expenditure commitments to attain goals.

Where applicable, other cost centers include an authorized section showing authorized positions, pay range, historical data, minimum and maximum monthly salaries and budgeted wages, and fringe benefits. As part of the monitoring process, a performance indicator section provides a measurable method of evaluating the effective operations of each applicable cost center.

An Operations Guide - each cost center has listed 2005-2006 actual expenditures, 2006-2007 adjusted and estimated expenditures and the 2007-2008 adopted budget in the summary by five major categories for comparative purposes.

Personnel - Includes wages, fringe benefits, and employee related expenses.

Contractual Services - Includes professional, engineering, and janitorial services. Also included, is equipment and vehicle maintenance, etc.

Operating Supplies - Includes office supplies, fuels and lubricants, utilities, etc.

Capital Outlay - Includes land, vehicles, building, and equipment.

Debt Services - Include lease purchases, bonds, and interest payments.

BUDGET DOCUMENT GUIDE (continued)

A Financial Plan - Two major revenue sources are presented in numeric and graphic format as part of the general fund summary. These revenues, as well as other major revenue sources, are represented in the statistical section, which includes historical data and 2006-2007 estimates and 2007-2008 budget.

The City of Casa Grande uses the modified accrual basis of accounting for maintenance of general governmental and fiduciary fund types where by revenues are recorded when measurable and available to finance expenditures in the current fiscal year. Available is defined as collectible within the fiscal year or soon thereafter to be used to pay current period liabilities. Other than principal and interest on long-term debt, expenditures are recognized in the accounting period in which the liability was incurred.

Enterprise Funds (Golf Course, Wastewater and Sanitation) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, wastewater user fees are recognized as revenue when service is provided).

In all cases if the goods and/or services are not received by the end of the fiscal year, the encumbrances will automatically lapse.

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the city prepares its budget with the following exceptions.

- a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expensed when paid (Budget).
- b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis, as opposed to being expensed on a Budget basis.
- c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expensed on a Budget basis.
- d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report (CAFR) shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes.

The 2007-2008 budget documents include sections for Budget Resolution and Required Schedules, Capital Budgets, Bonded Debt Schedules, Personal Data and a Glossary.

A Communication Medium - This budget document contains narratives that are simple and understandable, including graphs and charts for emphasis. The tentative as well as the final adopted annual budget are available and continue to be available for public inspections at various locations including the Public Library, City Clerk's office, Casa Grande website (www.ci.casa-grande.az.us) and through the news media.

THE FUNCTION OF BUDGETING IN FINANCIAL MANAGEMENT

Budgeting consists of planning and controlling. These are the two activities that the City of Casa Grande is setting up intensely. The City's goal is to set plans and then to control the plan that has been initiated. The budget is one of the primary tools for setting and monitoring fiscal and program policies. The City of Casa Grande's budget establishes objectives of the organization and it is being used to ascertain the relative performance of various individuals or programs within the entity. The City's resources are lined up with strategies and customer needs by apportioning them over some time frame. A successful budget process involves an outlined set of objectives, detailed data about resource requirements and availability, well documented planning, and flexibility in modifying data in a timely manner. The City has a well-defined channel of communication among all levels of management.

BUDGETARY PRINCIPLES

Fiscal Year - The budget's fiscal year begins July 1 and ends June 30 of the following year.

Revenues - Any current or delinquent monies collected during any fiscal year will be included to the current year. To protect the City from any uncertainties, adequate levels of reserves are maintained and budgetary authority is a consideration during the preparation of the budget.

Appropriations - Expenditures are to be made for budgeted items for governmental use only. Any remaining balance lapses revert to the fund and are subject to re-appropriation the next fiscal year.

Amendments - The Finance Director may transfer budgeted amounts within a classification. Any transfers between classifications may be authorized by the Finance Director with the City Manager's approval, except where personnel services are concerned. Council must authorize such budgetary amendments. Inclusive, Council approval is required for budgetary transfers between departments and funds.

Purchasing Requirements - City Charter requires City Council to approve purchases of supplies and materials or services exceeding the cost of fifteen hundred dollars (\$1,500), and equipment and improvements exceeding twenty-five hundred dollars (\$2,500). The City is required to obtain and award bids to a lowest responsible bidder for the above items costing over the predetermined limits.

FUND STRUCTURE

The accounts of the City are organized on the basis of funds each of which is considered a separate accounting entity. All City funds are appropriated. The following fund types and account groups are used by the City:

GOVERNMENTAL FUNDS – includes most of the City's basic services

General Fund – The General Fund is the general operation fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund.

Special Revenue Funds – The Special Revenue Funds are used to account for revenues derived from specific taxes, grants or other restricted revenue sources. The uses and limitations of each special revenue fund are specified by City Ordinances or Federal and State Statutes.

Debt Service Funds – Debt Service Funds are used to account for the accumulation of resources for and the payment of general obligation long-term debt principal, interest and related costs.

FUND STRUCTURE (continued)

Capital Project Funds – Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

PROPRIETARY FUNDS – used to account for business-type activities of the City

Enterprise Funds – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has separate enterprise funds for Wastewater, Sanitation and Golf Course.

Internal Service Funds – Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, generally on a cost-reimbursement basis.

FIDUCIARY FUNDS – used to account for resources held for the benefit of others

Trust Funds – Trust Funds are used to account for assets held by the City in a trustee capacity for individuals or private organizations. Expendable trust funds are accounted for and reported as governmental funds. The City has no agency funds.

BUDGET PROCESS OVERVIEW

The budget process is a year-round process. However, there is a period during the year when the operation becomes intense. This is during the formulation and presentation of the annual budget for the coming fiscal year. The budget has been prepared to fulfill state requirements and follows a budgetary calendar that takes into account the state's many mandated deadlines. The preparation of the budget begins at least six months prior to the new fiscal year. Departments will project their revenues and expenditures for the coming year.

Communication - Budget instructions are well written in order for managers of departments to have a clear picture of the direction in which each department is expected to head over the next several years, the components to be taken by the city, and the activities needed to be directed. Departments are also provided information on the level of the activities.

Coordination - Coordination from each department plays a very big role in the budget process. The instructions enable employees to work with other employees in achieving common objectives of the City of Casa Grande. Any budget decision affects other areas, which is critical to other departments if coordination was not part of the decision-making. The understanding of the critical issues involved in making decisions without coordination with other departments is clearly reminded to each manager.

Forecasting - Forecasting is an essential part of each department in the decision-making process. This is the fourth year that the city established a strategic plan, an agenda of priority projects for the City government, and established a Capital Improvement Plan, a major component in forming a “consensus based” budget process and a necessary function when implementing the Casa Grande's Strategic Agenda.

Council - The Council's goals and policies set the direction for the development of the budget. The council members distinguish main policy issues that will provide guidance to the creation of a budget. These policies are the basis from which the departments' requests are formulated.

BUDGET PROCESS OVERVIEW (continued)

City Manager - In addition to the Council's policies, part of the budget process includes each department identifying and discussing their own budget issues or policy issues with the City Manager.

Budget Workshop - This workshop includes discussion of city-wide goals and objectives, budgeting guidelines for operating, capital budgets and resources available for allocation, the status of revenues for the coming year, and deadlines. The budget manual distributed at this meeting is designed to assist the departments in preparing all budget requests and forms.

Preliminary Budget - Department budget is the process where each department will have a chance to evaluate their goals and objectives and program the needs of their department. Departments are encouraged to thoroughly review all programs and services classifying all the values and priorities of the citizens of Casa Grande. It is with this process that the preliminary budgets are made.

Review Process - The City Manager will review all the departments' requests and will set the need, according to the priority of each project that will best suit the necessity of the people of Casa Grande. The amount of the allocation is determined by modifying the prior year budget by historical spending patterns and then adjusting the figures with the economic condition. The preliminary budget process is under the City Manager's discretion, which determines what expenditures will be included according to priority.

Budget Sessions - The City Manager sets the dates to hold special budgetary sessions with the council members for the discussions or deliberations of various departmental budget expenditures in conjunction with the strategic agenda, strategic financial plan, and the capital improvement plan. These sessions also provide a chance for each department head to meet and discuss their intentions with the council members.

Adoption of Tentative Budget, Final Budget, and Property Tax Levy - Adoption is the process where the City Manager submits to the City Council, a proposed operating budget for the fiscal year. The operating budget includes proposed expenditures and proposed ways of financing these expenditures. The Council will be given time to study the proposed budget and then schedule public hearings to obtain taxpayers' comments. Once the final budget is adopted, seven days thereafter is the adoption of the property tax levy.

Budget Controls - The finance department maintains control of the budget by conducting monthly budget performance reviews throughout the fiscal year. The goal of the performance reviews is to examine expenditure patterns and compare them with revenue resources coming in. Records are maintained to evaluate ongoing programs and services.

BUDGET ROLES AND RESPONSIBILITIES

Everyone within the City of Casa Grande is involved in the budget process by way of formulation, preparation, implementation, administration, or evaluation.

City Manager - responsible for formulating a proposed budget and presenting it to the Council.

City Council - responsible for the review of the City Manager's tentative budget and approval and adoption of the final budget.

Department Heads - responsible for formulating the priorities of their department, in reviewing, modifying, and making their cost center data into a departmental request package and budget reduction plans.

BUDGET ROLES AND RESPONSIBILITIES (continued)

Finance Department - the Finance Director and Sr. Budget Analyst are responsible for reviewing departmental budgets with individual department heads or staff, analyzing, summarizing, and making recommendations on the budget requests to the City Manager, and reviewing the budget request and comparing it with projected revenues.

Capital Improvement Plan Committee - composed of Council Members and selected departmental staff responsible in discussing, evaluating, and prioritizing requested capital projects.

2007-2008 BUDGET CALENDAR

Date	Action Required (Deadline Set By Law)
February 1, 2007	Consolidated Fee Schedule distributed to Departments for review.
February 1, 2007	2007-2008 budget expenditure forms made available online.
February 9, 2007	Receipt by the City of a copy of property values from the County Assessor. Notify Property Tax Oversight Commission as to agree or disagree with property tax levy limits.
February 1 through February 28, 2007	Prepare preliminary 2007-2008 revenue estimates.
February 16, 2007	Submission of Operating Capital requests, Personnel requests, modifications to the payroll calculation worksheets, and Consolidated Fee Schedule updates to Finance Department.
February 23, 2007	Submission of completed department budget forms and list of departmental programs to Finance Department.
February 26 through March 2, 2007	Review of submitted budgets by Finance
March 5 through March 9, 2007	Departments meet with Finance to review departmental budget submittals.
March 16, 2007	Submit preliminary budget to City Manager.
March 19 through April 13, 2007	City Manager and department review of budgets.
April 2 through April 27, 2007	Prepare final 2007-2008 revenue projections.
May 1, 2007	Submit balanced budget to Council.
May 3 through May 22, 2007	Council's Budget Study Sessions.

2007-2008 BUDGET CALENDAR

Date	Action Required (Deadline Set By Law)
June 1, 2007	Publish first "Truth in Taxation" notice – <i>(Not less than fourteen nor more than twenty days before tax levy hearing).</i>
June 4, 2007	Council adoption of 2007-2008 Tentative Budget <i>(on or before the third Monday in July {ARS 42-17101}).</i>
June 6, 2007	First publication of 2007-2008 Tentative Budget <i>(must be published once a week for at least two consecutive weeks {ARS 42-17103}).</i>
June 11, 2007	Publish second "Truth in Taxation" notice - <i>(Not less than seven nor more than ten days before tax levy hearing).</i>
June 13, 2007	Second publication of 2007-2008 Tentative Budget <i>(must be published once a week for at least two consecutive weeks {ARS 42-17103}).</i>
June 18, 2007 (Special Meeting)	Hold public hearing on budget and property tax levy - "Truth in Taxation". <i>(Tax Levy Hearing - on or before the 7th day before the tax levy is adopted and on or before adoption of the final budget).</i>
June 25, 2007 (Special Meeting)	Adoption of the 2007-2008 Final Budget.
June 25, 2007 (Special Meeting)	Adoption of 2007-2008 Property Tax Levy and forward certified copy of Tax Levy Ordinance to the County <i>(at least seven days between adoption of final budget and adoption of the tax levy and must be adopted on or before the third Monday in August {ARS 42-Chpt 17}).</i>
June 28, 2007	Mail copy of Truth in Taxation notice, a statement of its publication or mailing and the result of the Council's vote to the Property Tax Oversight Commission.
June 28, 2007	Forward certified copy of tax levy Ordinance to County. <i>(Tax levy must be adopted by the board of supervisors on or before the third Monday in August {ARS 42-17151 A.}).</i>
June 29, 2007	Public notice of 2007-2008 budget adoption and make available for public inspection at certain locations <i>(within 30 days after adoption of annual budget).</i>



BUDGET SUMMARY

BUDGET OVERVIEW

The total City of Casa Grande budget including transfers for fiscal year 2007-2008 is \$138,709,500. Of that total, 33% or \$45,356,300 is for General Fund use, 13% or \$17,650,200 is for the Enterprise Funds, 27% or \$37,056,100 is for Special Revenue Funds, 26% or \$36,085,700 is for Capital Improvement Funds, 1% or \$1,439,000 is for the Internal Service Fund and 1% or \$1,122,000 is used in the Debt Service Funds.

The development of this budget was guided by the goals and objectives set by the Mayor and Council in the Strategic Agenda 2002-2007. The Key Result Areas of the Strategic Agenda 2002-2007 are Public Safety, Infrastructure Management, Community Enhancement, Government Coordination & Image, Economic Development, and Government Structure & Finance. The most pressing issues are caused by the population growth of the community: ensuring long-term stability, maintaining current service levels during rapid growth, and increasing productivity with technology based solutions.

As a result of the growing population of the City, revenues have increased. While growth-related “non-recurring” revenues such as building permits and construction sales tax have been strong for the last few fiscal years, more dependable operating revenues such as local retail sales tax and state shared income and sales taxes have only more recently begun to keep pace with the population growth. This allows the City to rely less on growth-related one-time revenues for operations leading to more long-term stability.

Recognizing that replacing equipment is important to maintaining service levels, a vehicle replacement program has been established. The aim was to shift the replacement of vehicles and equipment to the operational expenses of the City. The replacement program will continue to be very important for long-term asset utilization. Proper maintenance and replacement of assets will lead to increased long-term stability as well.

As the population grows, maintaining service levels requires additional resources. The increasing revenues have allowed the City to maintain service levels through personnel increases for public safety, streets, sanitation, and planning and development. During this time of growth, technological solutions are being sought to cost-effectively increase the productivity of the City’s workforce and boost service levels.

LOCAL TAXES

Local Sales Tax – Local sales tax revenue estimated for this year is \$21,040,000 and consists of 1.8% city sales tax. Sources of this tax are retail sales, rental/leasing properties, utility and telecommunications sales, restaurants and bars, construction or contracting, and development publishing. The construction sales tax portion of this revenue reached a record level last fiscal year. Because of the volatile nature of this revenue, care must be taken to match it with non-recurring expenditures. In 1999 voters approved a 0.2% increase in sales tax on retail, which was designed to pay the debt on bonds used for the acquisition, construction and equipment for recreational facilities. Anticipated revenue for FY 2007-2008 is \$600,000. The City also has a 2% hotel and motel accommodation tax. Anticipated revenue of \$85,000 will be used for the Boys and Girls Club.

Property Tax - The state constitution and state law also specify a property tax levy limitation system. This system consists of two levies: a limited levy known as the primary property tax levy and an unlimited levy referred to as the secondary property tax levy. The primary levy may be imposed for all purposes, while the secondary levy, in cities and towns, may only be used to retire the principal and interest or redemption charges on bonded indebtedness. Primary property tax levied for this year is \$2,386,000 and includes \$180,000 used for redevelopment of the High School and Downtown Districts. Secondary tax was eliminated in fiscal year 1998-99 resulting in a primary tax rate of \$.8774 per \$100 assessed value.

Franchise Tax - Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city's or town's streets in the distribution of utility services. The franchise taxes estimated for this year are \$607,000. Sources of franchise taxes are from Qwest, Southwest Gas, Cox Cable, and Electrical District 2.

LICENSES AND PERMITS

Business License Tax - The general law authority for a city or town to initiate a local sales tax is the same authority, which allows a municipality to place a license tax on professions, occupations, or businesses within the community. The state law stipulates that a business license tax can only be issued for the period of one year and may not be less than ten dollars, nor more than five thousand dollars. There have been, traditionally, two means of levying taxes on local businesses - a flat rate charge on a quarterly or annual basis or a flat rate charge based on the gross proceeds of sales. The business license tax estimated for this year is \$200,000.

Animal License - An animal license is a license or registration of each dog and cat in the City of Casa Grande. The animal licenses estimated for this year are \$45,000.

Building Permits - Revenues from this source are composed of amounts collected from building permits, zoning permits, and a variety of other programs. This revenue source is driven by the growth of the City. Building permit revenues for the current year are estimated to be \$1,750,000, a decrease of \$1,150,000 over last year's budgeted amount.

SERVICE CHARGES

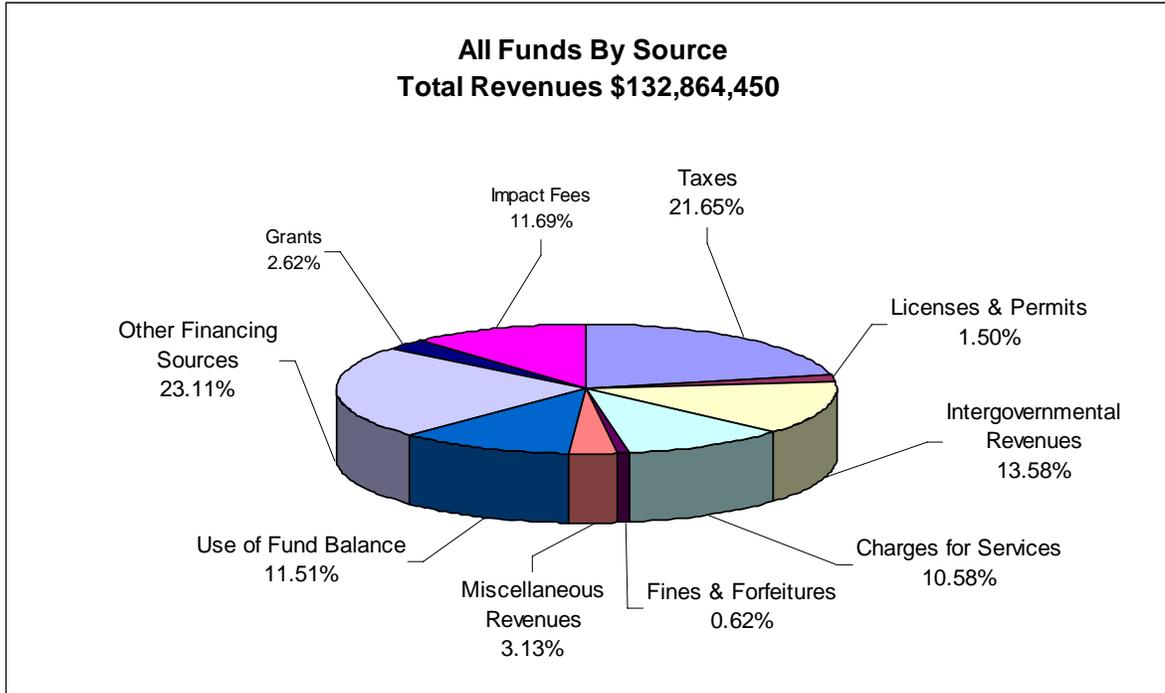
Charges for Services - Charges for services consist of Retention Basin Fees and Planning and Development Fees which are estimated to be \$2,550,000, Wastewater Treatment Charges estimated to be \$2,860,000, Sanitation Charges estimated to be \$4,874,000, Recreation Fees estimated to be \$1,322,200, Public Safety Fees estimated to be \$149,800, and Irrigation Water Fees estimated to be \$6,700 for this year. These services account for 8.4% of the total revenues.

FINES AND FORFEITURES

Fines and Forfeitures - Another revenue source for Arizona cities and towns is the money from fines paid to the municipal magistrate court. These revenues would come from traffic violations and other fines paid for the violation of municipal ordinances. Also included in this category are library fines, animal control fines, and attorney fees. The estimated fines and forfeitures for this year are \$804,000.

MISCELLANEOUS REVENUES

There are other revenue sources that generate revenue, like the sales of fixed assets, investment income, sale of maps, library and other donations, rentals, leases, concessions, Housing Program Income, etc. The estimated miscellaneous revenue for this year is \$4,013,500, which is 2.89% of the total revenues.



EXPENDITURE ANALYSIS

The amount budgeted for each type of expenditures are as follows: Personnel Services 23.92% of the total, Contractual Services 11.30%, Operating Supplies 4.36%, Capital Outlay 53.68%, Debt Service 2.23%, and Inter-fund Transfers 4.52%.

Personnel Services - The two most important changes for this expenditure type are the addition of forty five new employees, and the 5% general adjustment. The additions are in the areas under the most strain due to the City’s growth (public safety, planning and development), or in areas where other cost savings could be realized. With a market study update for the compensation plan completed, the city has instituted a 5% general adjustment for its employees. Health insurance costs are expected to increase by 9%. Additionally, there are pension contribution increases for all employees.

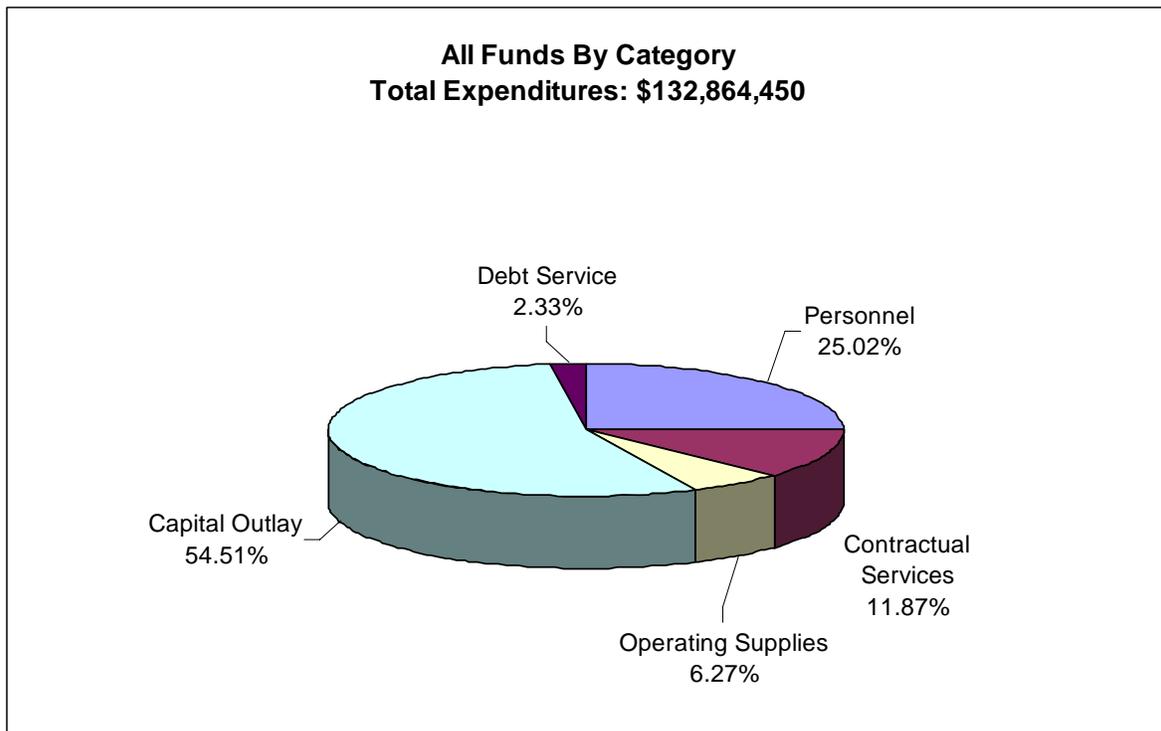
Contractual Services - These are expenditures for external professional services and maintenance contracts on grounds, buildings, computer and other equipment. Professional services include engineering, financial, computer consultants, attorneys, and etcetera.

Operating Supplies - These expenses are office supplies, motor vehicle parts, fuels and lubricants, small tools and utilities. The largest increases here are due to increased utility and fuel costs.

Capital Outlay - The capital outlay grouping is used to account for the purchase of equipment and acquisition or construction of major capital facilities over \$10,000. In this year’s budget, most of the capital expenditures came from the capital improvement plan coordinated by the Capital Improvement Plan Committee.

Debt Service - Debt service is used to make principal and interest payments on leased debt. Although some lease purchase agreements were completed last fiscal year, the addition of debt service for the Public Works Facility has caused a net increase in this area.

Transfers – Transfers between funds are used to properly account for true costs within each fund. For fiscal year 2007-2008, transfers between funds increased as a result of the creation of the vehicle replacement plan and by more universally charging funds for administrative services provided by the General Fund.



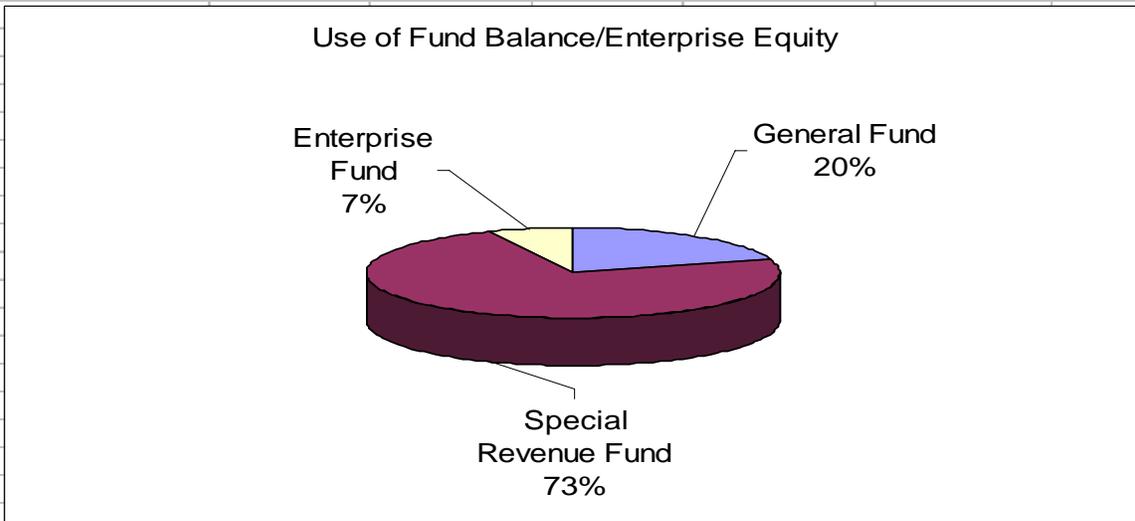
FUND BALANCE ANALYSIS

For the purposes of this analysis, fund balance is defined as the excess of resources over expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year. For enterprise funds, fund equity is defined as the non-capital portion of the net assets.

The overall fund balance for the City has increased at the end of fiscal year 2006-2007 fueled by the collection of development fees, building permits, and construction sales tax. In the General Fund, fund balance is appropriated for Economic Development, Aesthetics Revitalization, Capital Outlay, the Vehicle Replacement Plan, and Contingency. The majority of the Special Revenue Funds' fund balance is to be used for the Downtown Streets Project and Development Fee related projects such as the anticipated purchase and development of regional park land. The fund balance appropriated for use in the Capital Improvement Funds is for Vehicle Replacement. The Enterprise earnings appropriated for use are primarily for new equipment purchases.

FUND BALANCE SUMMARY FOR FISCAL YEAR 2007-2008 - BY FUND

	General Fund	Special Revenue	Debt Service	Capital Improvements	Enterprise Equity	Total
Beginning Balance	\$17,313,493	\$28,487,621	\$2,719,756	\$5,365,148	\$45,980,786	\$99,866,804
Use of Balance	(3,116,100)	(11,127,400)	0	0	(1,033,200)	(\$15,276,700)
Ending Balance	\$14,197,393	\$17,360,221	\$2,719,756	\$5,365,148	\$44,947,586	\$84,590,104



BUDGET SUMMARY FOR FISCAL YEAR 2007-2008 - BY FUND							
	General Fund	Special Revenue	Debt Service	Capital Imprvmnt	Enterprise Fund	Internal Service	Grand Total
Funding Sources							
Taxes	\$24,700,100	\$265,000	\$600,000	\$2,000,000	\$1,166,300	\$0	\$28,731,400
Licenses and Permits	1,995,000	0	0	0	0	0	\$1,995,000
Intergovernmental Revenues	9,379,900	8,142,400	0	500,000	0	0	\$18,022,300
Grants	0	3,473,200	0	0	0	0	\$3,473,200
Charges for Services	2,816,700	969,600	0	0	8,826,500	1,424,500	\$14,037,300
Impact Fees	0	9,935,000	0	0	5,572,000	0	\$15,507,000
Fines & Forfeitures	824,000	0	0	0	0	0	\$824,000
Miscellaneous Revenue	1,212,100	1,798,550	202,200	170,000	752,200	14,500	\$4,149,550
Use of Fund Balance	3,116,100	11,127,400	0	0	1,033,200	0	\$15,276,700
Other Financing Sources	0	1,150,000	0	29,518,000	0	0	\$30,668,000
Total Before Transfers	44,043,900	36,861,150	802,200	32,188,000	17,350,200	1,439,000	132,684,450
Transfers In	1,312,400	195,000	320,000	3,897,700	300,000	0	6,025,100
Total Financial Resources Available	\$45,356,300	\$37,056,150	\$1,122,200	\$36,085,700	\$17,650,200	\$1,439,000	\$138,709,550
Expenditures							
Personnel	\$26,278,600	\$2,438,400	\$0	\$0	\$3,982,800	\$496,600	\$33,196,400
Contractual Services	7,743,500	5,771,600	252,000	375,700	1,437,000	172,900	\$15,752,700
Operating Supplies	2,309,100	3,268,500	0	0	2,255,000	486,000	\$8,318,600
Capital Outlay	5,149,300	24,299,100	0	35,710,000	7,004,300	164,200	\$72,326,900
Debt Service	194,300	269,150	870,200	0	1,729,100	27,100	\$3,089,850
Other Uses	0	0	0	0	0	0	\$0
Total Before Transfers	41,674,800	36,046,750	1,122,200	36,085,700	16,408,200	1,346,800	132,684,450
Transfers Out	3,681,500	1,009,400	0	0	1,242,000	92,200	6,025,100
Total Budgeted Expenditures/Expenses	\$45,356,300	\$37,056,150	\$1,122,200	\$36,085,700	\$17,650,200	\$1,439,000	\$138,709,550

BUDGET SUMMARY

All Funds - Revenues/Expenditures/Changes in Fund Balance					
	2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET	
Beginning Fund Balance	\$45,768,744	\$86,150,021	\$86,150,021	\$100,024,897	
Less: Designated Reserves	3,325,466	4,549,781	4,549,781	0	
Less: Cash Reserve	1,919,318	6,588,168	4,922,404	17,176,905	
Less: Undesignated Reserves	11,562,850	5,418,116	5,949,821	16,556,403	
Appropriated Fund Balance	\$28,961,110	\$69,593,956	\$70,728,015	\$66,291,589	
REVENUE SOURCES:					
Taxes	\$21,231,581	\$23,931,780	\$28,990,966	\$28,731,400	
Licenses and Permits	3,644,892	3,142,000	2,542,000	1,995,000	
Intergovernmental Revenues	14,711,156	16,694,664	14,429,972	18,022,300	
Grants	997,024	2,405,104	0	3,473,200	
Charges for Services	21,908,945	13,132,349	12,016,100	14,037,300	
Development Impact Fees	16,138,074	13,020,000	13,702,000	15,507,000	
Fines & Forfeitures	734,495	763,506	822,000	824,000	
Miscellaneous Revenue	3,623,802	2,657,277	4,965,700	4,149,550	
OTHER FINANCING SOURCES:					
Transfers In	\$7,564,738	\$7,352,347	\$305,000	\$6,025,100	
Proceeds from Lease Purchase	0	3,150,000	0	1,150,000	
Proceeds from Bonds	0	3,500,000	0	29,518,000	
Change in Closure/Post Closure	0	0	0	0	
Earnings Appropriated	0	0	0	0	
Total Revenues & Other Financing Sources	\$119,515,817	\$159,342,983	\$148,501,753	\$189,724,439	
EXPENDITURES:					
Personnel	\$22,136,326	\$28,287,959	\$27,921,317	\$33,196,400	
Contractual Services	9,181,737	13,688,502	8,034,257	15,752,700	
Operating Supplies	6,453,373	6,127,278	5,731,265	8,318,600	
Capital Outlay	4,796,872	39,457,289	15,487,659	72,251,200	
Debt Service	2,062,188	2,866,353	2,840,563	3,089,850	
OTHER USES:					
Transfers Out	\$5,542,934	\$5,319,500	\$3,883,801	\$6,025,100	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Residual Equity Interfund Transfer	0	0	0	0	
Total Expenditures & Other Uses	\$50,173,430	\$95,746,881	\$63,898,862	\$138,633,850	
Ending Fund Balance	\$69,342,387	\$63,596,102	\$84,602,891	\$51,090,589	
Plus: Change in Enterprise Fund Loss/(Gain)	\$0	\$0	\$0	\$0	
Plus: Designated Reserves	3,325,466	4,549,781	4,549,781	0	
Plus: Cash Reserve	1,919,318	6,588,168	4,922,404	17,176,905	
Plus: Undesignated Reserves	11,562,850	5,418,116	5,949,821	16,556,403	
Ending Fund Balance	\$86,150,021	\$80,152,167	\$100,024,897	\$84,823,897	

REVENUE COMPARISON						
		2005-06	2006-07	2006-07	2007-08	PERCENT
		ACTUAL	ADJUSTED	ESTIMATE	BUDGET	TO TOTAL
LOCAL TAXES						
Property Taxes		1,841,935	2,000,000	2,000,000	2,206,100	1.58%
Local Sales Tax		14,269,051	18,950,000	18,916,351	21,040,000	15.11%
Franchise Taxes		585,456	522,000	607,000	604,000	0.43%
	Subtotal	\$16,696,442	\$21,472,000	\$21,523,351	\$23,850,100	17.12%
LICENSES & PERMITS						
Business Licenses		119,200	200,000	150,000	200,000	0.14%
Animal Licenses		44,300	42,000	42,000	45,000	0.03%
Building Permits		3,468,700	2,900,000	2,200,000	1,750,000	1.26%
	Subtotal	\$3,632,200	\$3,142,000	\$2,392,000	\$1,995,000	1.43%
INTER-GOV'T						
Shared Lottery Funds - LTAF		155,548	157,390	157,350	176,000	0.13%
Shared Gasoline Tax - HURF		2,670,629	3,041,122	3,041,122	2,874,400	2.06%
Shared Power Ball		0	0	0	140,000	0.10%
Shared Sales Tax		2,721,554	3,154,215	3,100,000	3,306,800	2.37%
Shared Income Tax		2,728,207	3,593,770	3,594,000	4,373,100	3.14%
Shared Auto-In-Lieu		1,585,116	1,433,211	1,700,000	1,700,000	1.22%
Grant Revenues		1,272,499	2,931,604	0	3,954,700	2.84%
	Subtotal	\$11,133,553	\$14,311,312	\$11,592,472	\$16,525,000	11.86%
SERVICE CHARGES						
Retention Basin Fee		0	3,800	0	0	0.00%
Planning & Development Fees		4,457,781	3,430,000	2,345,000	2,550,000	1.83%
Wastewater Treatment Charges		10,760,699	2,493,552	2,675,500	2,861,500	2.05%
Sanitation Charges		4,571,133	5,193,385	4,733,900	4,837,000	3.47%
Water Service Charges		197,833	206,500	193,000	196,000	0.14%
Recreation Fees		1,096,212	1,237,631	1,184,500	1,211,500	0.87%
Public Safety Fees		248,177	181,806	228,200	229,300	0.16%
Internal Service Fees		995,210	1,227,247	0	1,424,500	1.02%
Irrigation Water Fees		7,183	8,850	6,700	6,700	0.00%
	Subtotal	22,334,228	13,982,771	11,366,800	13,316,500	9.56%
FINES & FORFEITURES						
Library Fines		14,332	13,300	16,000	17,000	0.01%
Animal Control Fines		11,927	10,000	11,000	11,000	0.01%
Attorney's Fees		1,825	5,100	3,000	0	0.00%
City Court Fines & Fees		704,552	718,100	775,000	776,000	0.56%
	Subtotal	\$732,636	\$746,500	\$805,000	\$804,000	0.58%
MISC. REVENUE						
Development Fees		16,138,074	13,020,000	13,702,000	15,507,000	11.13%
Sale of Fixed Assets		64,958	47,000	0	54,000	0.04%
LGIS Interest		2,190,822	401,538	2,705,200	2,744,500	1.97%
Sale of Maps		3,432	2,000	2,000	2,000	0.00%
Library & Other Donations		15,323	9,800	0	14,000	0.01%
Rentals, Leases & Concessions		199,970	184,351	206,700	206,700	0.15%
Aviation Fuel Sales		654,288	388,481	700,000	750,000	0.54%
Housing Program Income		1,732,222	2,650,000	867,500	2,977,000	2.14%
Special Assessment Revenue		739,508	283,200	337,800	330,200	0.24%
Unclassified Revenue		7,926,163	8,689,355	11,296,915	10,860,800	7.80%
Bond Performance Receipts		1,015,128	996,000	0	500,000	0.36%
Copier Revenue		314	2,000	800	800	0.00%
	Subtotal	\$30,680,202	\$26,673,725	\$29,818,915	\$33,947,000	24.37%
OTHER FINANCING SOURCES						
Lease Purchase Proceeds		0	4,650,000	0	1,150,000	0.83%
Bond Proceeds		0	2,000,000	27,548,000	29,518,000	21.19%
Use of Fund Balance		0	5,713,573	0	12,160,600	8.73%
	Subtotal	\$0	\$12,363,573	\$27,548,000	\$42,828,600	30.75%
TRANSFERS						
Transfers In		6,209,034	6,125,100	305,000	6,025,100	4.33%
	Subtotal	\$6,209,034	\$6,125,100	\$305,000	\$6,025,100	4.33%
Total Revenues		\$91,418,295	\$98,816,981	\$105,351,538	\$139,291,300	100.00%

City Sales Tax Revenue

Description	Fiscal Year	Amount	Percent Change
The transaction privilege tax (sales tax) is collected on the gross receipts of business activities. The current sales tax rates are as follows:	1999-00	7,273,390	
	2000-01	8,038,189	10.5
	2001-02	7,822,119	(2.7)
	2002-03	8,852,027	13.2
All gross receipts - 1.80% - Wastewater Expansion	2003-04	9,897,720	11.8
	2004-05	11,304,048	14.2
Construction - 2.20% - Capital Improvements	2005-06	14,085,605	24.6
Retail Sales - .20% - Recreation Bond	2006-07 est.	16,018,451	13.7
Accommodations - 2.00% - Boys and Girls Club	2007-08 bud.	18,350,000	14.6

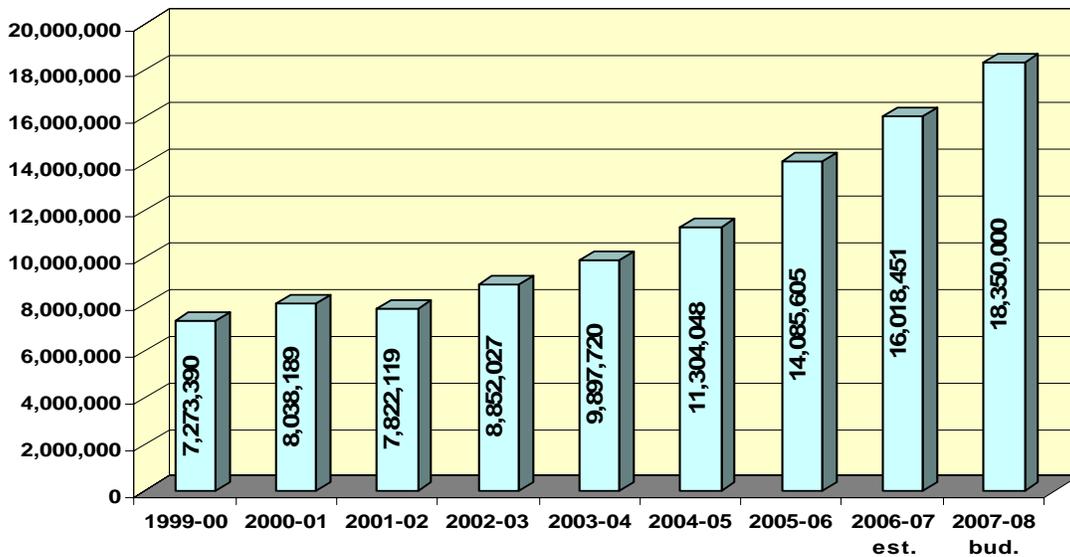
Analysis

The Arizona Department of Revenues provides the City with tax collection services. The estimates for the current year's budget are based upon analysis of the trended collections over the last few years. The analysis includes the projections for the downturn of residential construction seen over the last year, and includes the anticipated upswing in commercial construction and the anticipated increase in retail sales for the opening of the new mall.

Method

Three year trend analysis, adjusted for opening of the new mall in the fiscal year and the related retail and construction sales tax.

City of Casa Grande, Arizona - City Sales Tax



For Year Ended June 30

1/2 % County Sales Tax Revenues

Description	Fiscal Year	Amount	Percent Change
In 1986, the voters of Pinal County approved an additional 1/2% sales tax. The tax, as approved by voters, will be in effect for twenty years and is specifically mandated on 10% of the State Sales Tax Levy, which is currently 5.0%. The reauthorization of this tax was approved by voters in November, 2005. The revenue is used for street improvements.	1999-00	1,075,408	
	2000-01	1,000,761	(6.9)
	2001-02	961,534	(3.9)
	2002-03	1,151,853	19.8
	2003-04	1,370,573	19.0
	2004-05	1,708,436	24.7
	2005-06	2,425,082	41.9
	2006-07 est.	2,000,000	(17.5)
	2007-08 bud.	2,000,000	0.0

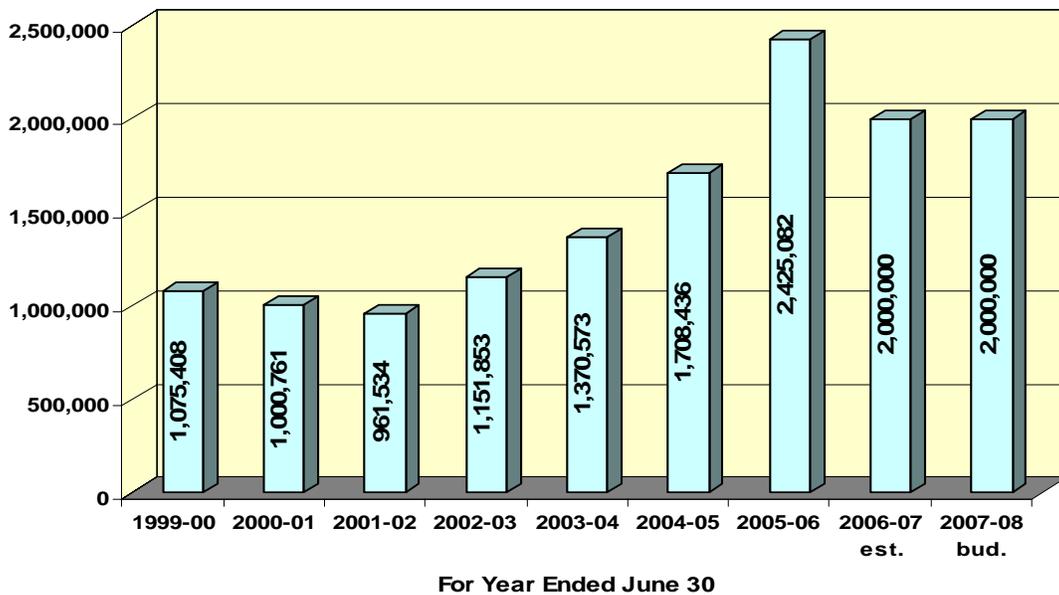
Analysis

The Arizona Department of Revenues provides the City with tax collection services. The estimates for the current year's budget are based upon analysis of the trended collections over the last few years.

Method

Because of some volatility in this revenue due to county wide construction and the incorporation of new municipalities, projections for this revenue are tied to county wide population numbers.

City of Casa Grande, Arizona - 1/2% County Sales Tax



Franchise Tax Revenues

Description		Fiscal Year	Amount	Percent Change
The franchise tax is based on the gross sales of utility companies. The companies that currently pay the tax are:		1999-00	741,602	
		2000-01	817,197	10.2
		2001-02	893,413	9.3
Arizona Public Service	2%	2002-03	850,840	(4.8)
Southwest Gas	3%	2003-04	899,604	5.7
Qwest	2%	2004-05	954,852	6.1
Cox Communication	2%	2005-06	1,236,366	29.5
Electric District No. 2	1%	2006-07 est.	1,457,000	17.8
		2007-08 bud.	1,454,000	(0.2)

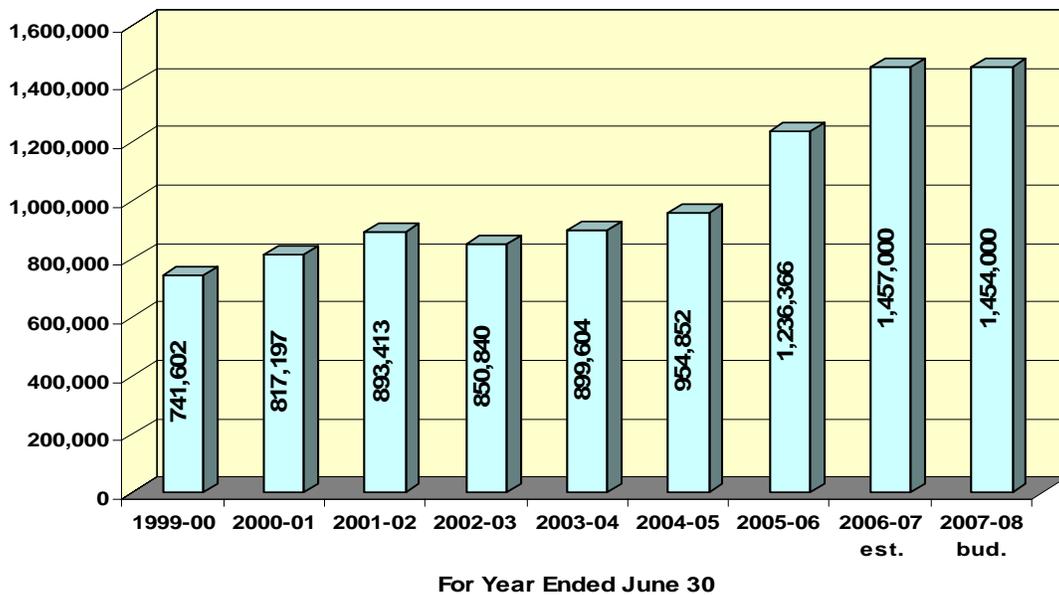
Analysis

The estimates for the current year's budget are based upon analysis of the trended collections over the last five years for each agreement. No estimates are included for changes resulting from new agreements.

Method

Five year trend analysis for each agreement, estimates for new agreements dependent on rate changes.

City of Casa Grande, Arizona - Franchise Tax



Building Permits Revenue

Description	Fiscal Year	Amount	Percent Change
Building permits are assessed based on the City's Administrative Code and the City Sign Code. Fees are charged for building, mechanical and electrical activities. Inclusive, fees are assessed for plan checks and signs.	1999-00	510,584	
	2000-01	741,714	45.3
	2001-02	687,013	(7.4)
	2002-03	959,975	39.7
	2003-04	1,263,355	31.6
	2004-05	2,017,707	59.7
	2005-06	3,468,682	71.9
	2006-07 est.	2,200,000	(36.6)
	2007-08 bud.	1,750,000	(20.5)

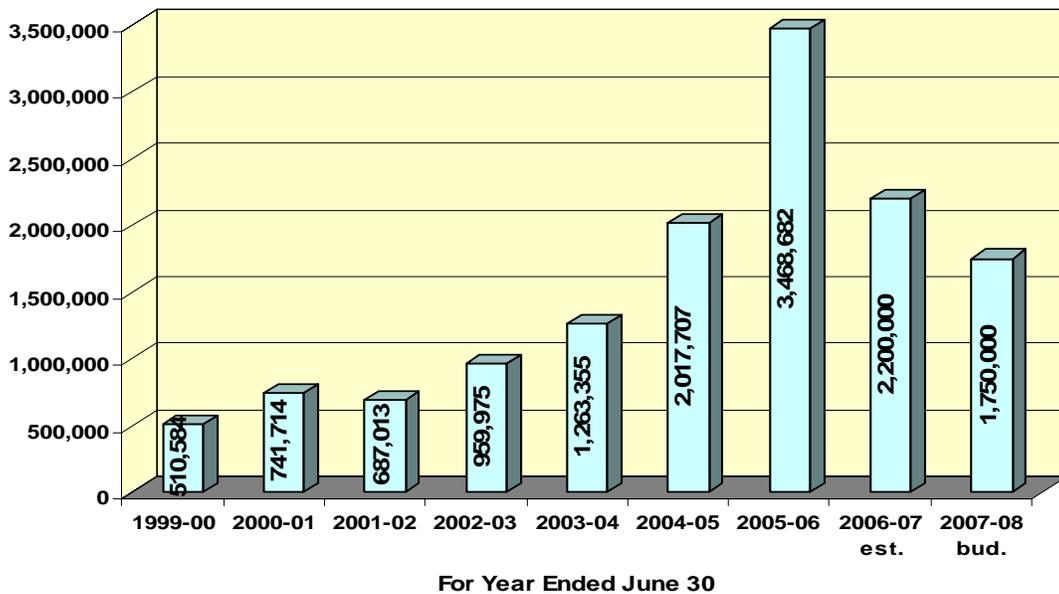
Analysis

This City revenue fluctuates each year based on commercial and residential development. This revenue source, much like construction sales tax, is deemed to be highly volatile and thus a conservative approach is used in the projections.

Method

Five year trend analysis

City of Casa Grande, Arizona - Building Permits



Fines and Forfeitures

Description	Fiscal Year	Amount	Percent Change
Fines and forfeitures are generated as a result of imposed fines for the violations, criminal citations, library fines and violation of the City code. State Statute requires that a 60% surcharge be assessed on all Court fines and transferred to the State of Arizona.	1999-00	758,245	
	2000-01	611,550	(19.3)
	2001-02	778,520	27.3
	2002-03	669,977	(13.9)
	2003-04	657,845	(1.8)
	2004-05	720,644	9.5
	2005-06	714,379	(0.9)
	2006-07 est.	802,000	12.3
	2007-08 bud.	804,000	0.2

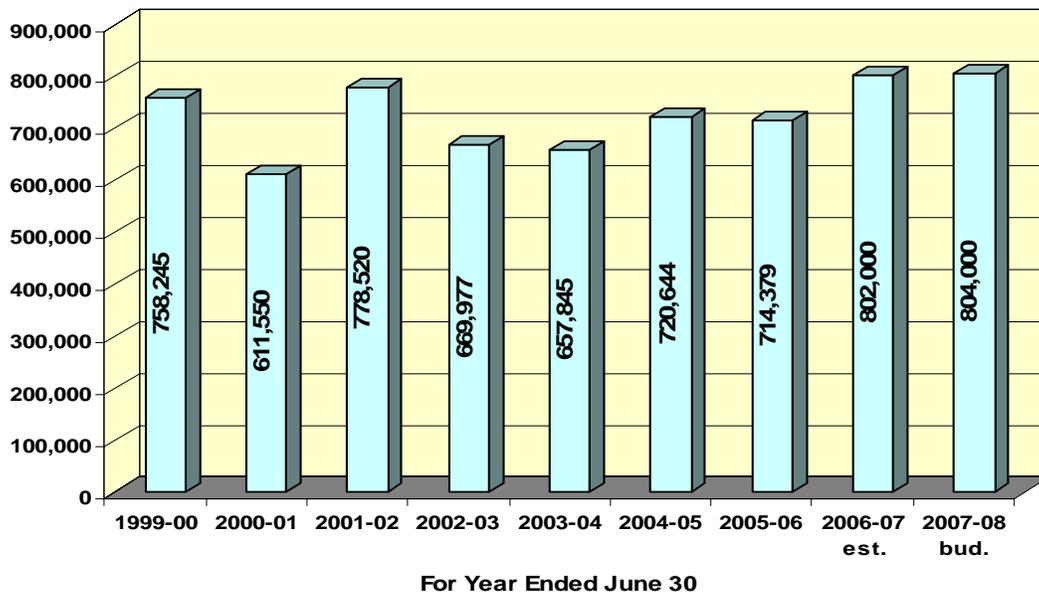
Analysis

In 1997-98 a court enhancement fee of \$10 was added to all fines, sanctions, and penalties and assessments imposed by the Court. These fees are appropriated for court security and automation. Arizona enacted a law in 2004 that returned 75% of the increase in this revenue back to the state. While there has been some increase in the amount of this revenue resulted from population growth, the levels have remained constant over the last few years, and not expected to change significantly.

Method

Five year trend analysis with court fines portion held constant.

City of Casa Grande, Arizona - Fines and Forfeitures



State-Shared Income Tax Revenue

Description	Fiscal Year	Amount	Percent Change
Arizona cities and towns share a portion of the total amount collected from the state income tax. A city's portion of the state income tax is based on the relationship of its population to the total population of all cities and towns within the State. This revenue may be expended for any municipal public purpose. This revenue is shared in the General Fund.	1999-00	2,323,433	
	2000-01	2,503,075	7.7
	2001-02	2,635,305	5.3
	2002-03	2,650,450	0.6
	2003-04	2,278,117	(14.0)
	2004-05	2,345,507	3.0
	2005-06	2,728,207	16.3
	2006-07 est.	3,594,000	31.7
	2007-08 bud.	4,373,100	21.7

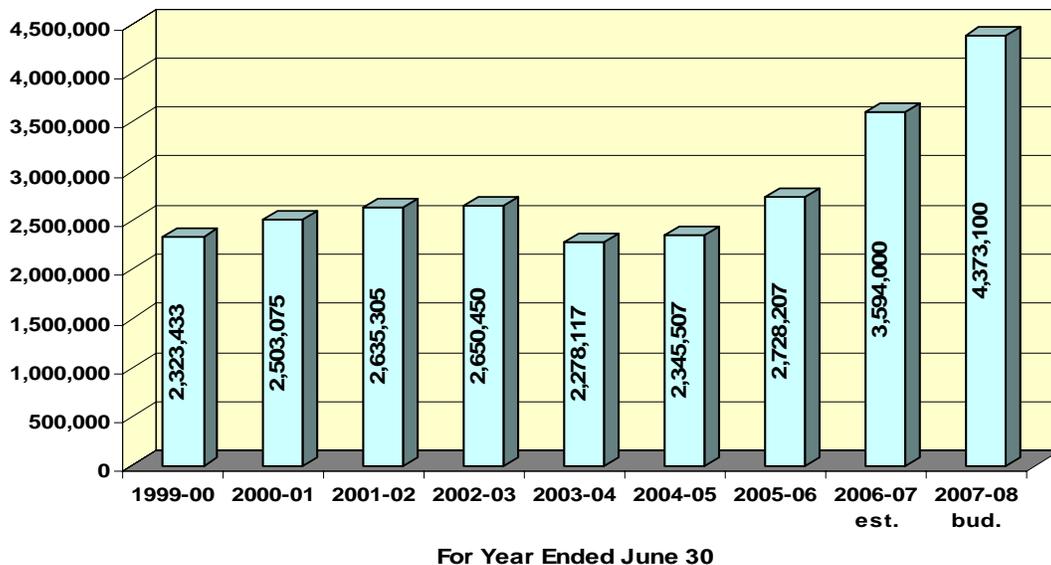
Analysis

This collection is distributed to a city or town based on the relation of its population to the total population of all cities and towns in the State using U.S. Census figures. In 2007, municipalities were allowed the option of using their 2005 population estimates as established by the Arizona Department of Economic Security. The growth in population from 2002-2005 resulted in an increased revenue allocation. Continued increase in collection of income tax is a reflection of continued state growth, higher median income, and reduced unemployment rates.

Method

The 2007-2008 budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - State-Shared Income Tax



State-Shared Sales Tax Revenue

Description	Fiscal Year	Amount	Percent Change
Arizona cities and towns share a portion of the total amount collected from the state sales tax. A city's portion of the state sales tax is based on the relationship of its population to the total population of all cities and towns within the State. This revenue may be expended for any municipal public purpose. Outside of this stipulation, there is no restriction on the expenditure of these revenues. The State sales tax revenues are distributed on a monthly basis.	1999-00	1,834,061	
	2000-01	1,918,237	4.6
	2001-02	1,943,772	1.3
	2002-03	1,972,714	1.5
	2003-04	2,122,100	7.6
	2004-05	2,336,759	10.1
	2005-06	2,721,554	16.5
	2006-07 est.	3,100,000	13.9
	2007-08 bud.	3,306,800	6.7

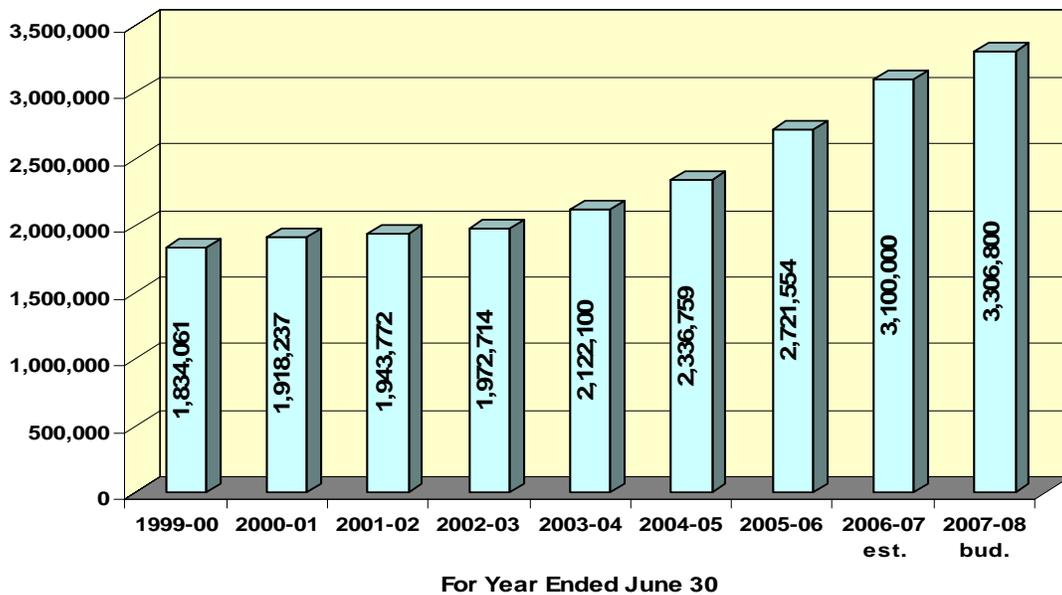
Analysis

This collection is distributed to a city or town based on the relation of its population to the total population of all incorporated cities and towns in the State using U.S. Census figures. In 2007, municipalities were allowed the option of using their 2005 population estimates as established by the AZ Dept. of Economic Security. The growth in population from 2002-2005 resulted in an increased revenue allocation. This revenue source closely matches the overall Arizona economy. The increase this year is in line with the overall growth in the Arizona economy.

Method

The 2006 amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - State-Shared Sales Tax



Auto-In-Lieu Revenues

Description	Fiscal Year	Amount	Percent Change
Twenty-five percent of the net revenues collected for the licensing of motor vehicles by a particular county is distributed back to incorporated cities and towns within the county. A city or town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended for a public purpose. The individual counties are in charge of distributing the vehicle license revenues, and the method of distribution vary with each county	1999-00	792,978	
	2000-01	827,091	4.3
	2001-02	937,430	13.3
	2002-03	999,433	6.6
	2003-04	1,189,494	19.0
	2004-05	1,221,188	2.7
	2005-06	1,585,116	29.8
	2006-07 est.	1,700,000	7.2
	2007-08 bud.	1,700,000	0.0

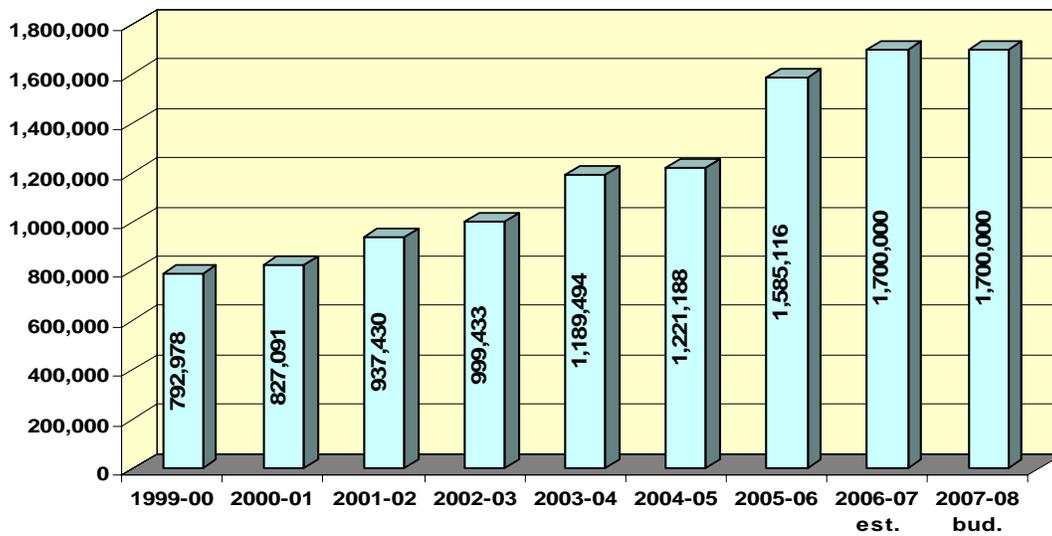
Analysis

Growth in this revenue is tied to population growth. With Pinal County being among the leaders in population growth in Arizona, increases have been steady throughout the years.

Method

The 2007-08 budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - Auto-In-Lieu



For Year Ended June 30

Local Transportation Assistance Fund Revenues

Description	Fiscal Year	Amount	Percent Change
This State shared revenue is generated by the State lottery. Distribution of the fund is based upon population, with all cities and towns receiving at least \$10,000. A minimum total distribution is guaranteed to cities and towns in the amount of \$20,500,000 for each fiscal year. If the fund reaches \$23,000,000, then 10% of the local transportation assistance fund monies received by each community may be used for cultural, educational, historical, recreational or scientific facilities or programs.	1999-00	136,974	
	2000-01	145,239	6.0
	2001-02	143,181	(1.4)
	2002-03	148,996	4.1
	2003-04	147,649	(0.9)
	2004-05	152,808	3.5
	2005-06	155,548	1.8
	2006-07 est.	157,350	1.2
	2007-08 bud.	176,000	11.9

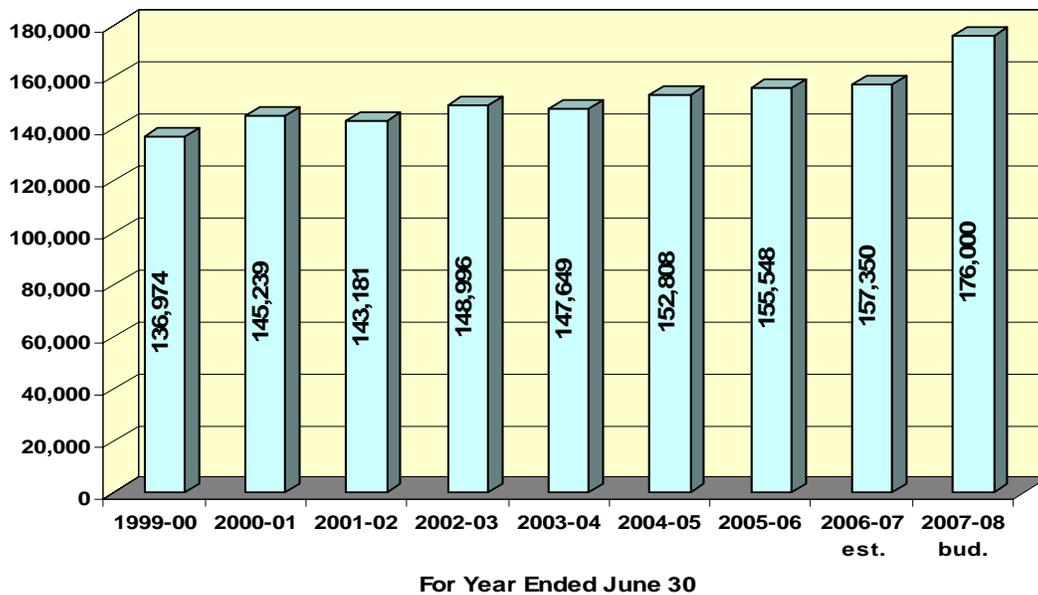
Analysis

With a static pot of money to draw from, increases in this revenue source are dependent on the City's population growth versus the population of the entire state of Arizona. Growth, therefore, remains fairly stable.

Method

The 2007-08 budget amount adopted by the city for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - Local Transportation Assistance Fund



Highway User Revenue Fund Revenue

Description	Fiscal Year	Amount	Percent Change
Arizona cities receive a share of state motor vehicle fuel taxes, and the formula is based on two separate calculations. The first half is based upon a city's population in relation to the state's total population and the second is based on the county in which the revenues were generated. These funds must be utilized for the construction and maintenance of streets and highways.	1999-00	1,989,865	
	2000-01	1,939,208	(2.5)
	2001-02	1,876,861	(3.2)
	2002-03	1,987,709	5.9
	2003-04	2,228,692	12.1
	2004-05	2,429,640	9.0
	2005-06	2,670,629	9.9
	2006-07 est.	3,041,122	13.9
	2007-08 bud.	2,874,400	(5.5)

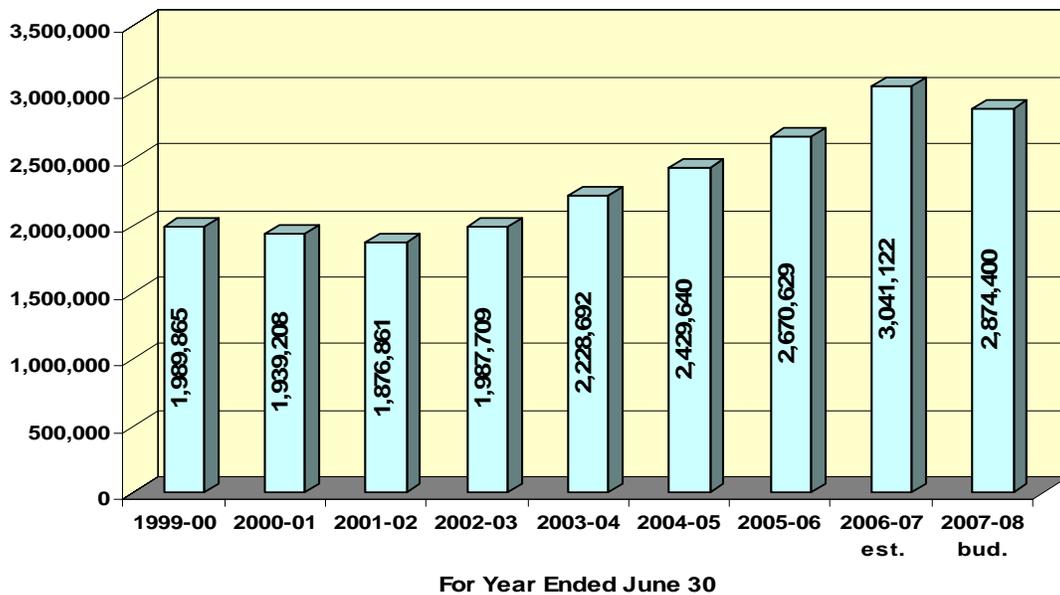
Analysis

This revenue is mainly influenced by the population, State policy, economy and gasoline sales. The increasing population of the state and recovering economy has resulted in increased fuel sales in the past. But, as a result of increased gas prices, some downturn in this revenue is expected. In 2006, municipalities were allowed the option of using their 2005 population estimates as established by the Arizona Department of Economic Security. The growth in population from 2002-2005 resulted in an increased revenue allocation.

Method

The 2007-08 budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

City of Casa Grande, Arizona - Highway User Revenue Fund



Municipal Golf Course Revenues

Description	Fiscal Year	Amount	Percent Change
The Municipal Golf Course revenues consist of greens fees charged to golfers as user fees and rental of golf carts, buildings and equipment, driving range, retail and concessions.	1999-00	577,423	
	2000-01	500,776	(13.3)
	2001-02	421,457	(15.8)
	2002-03	428,677	1.7
	2003-04	442,312	3.2
	2004-05	594,400	34.4
	2005-06	830,732	39.8
	2006-07 est.	939,200	13.1
	2007-08 bud.	939,200	0.0

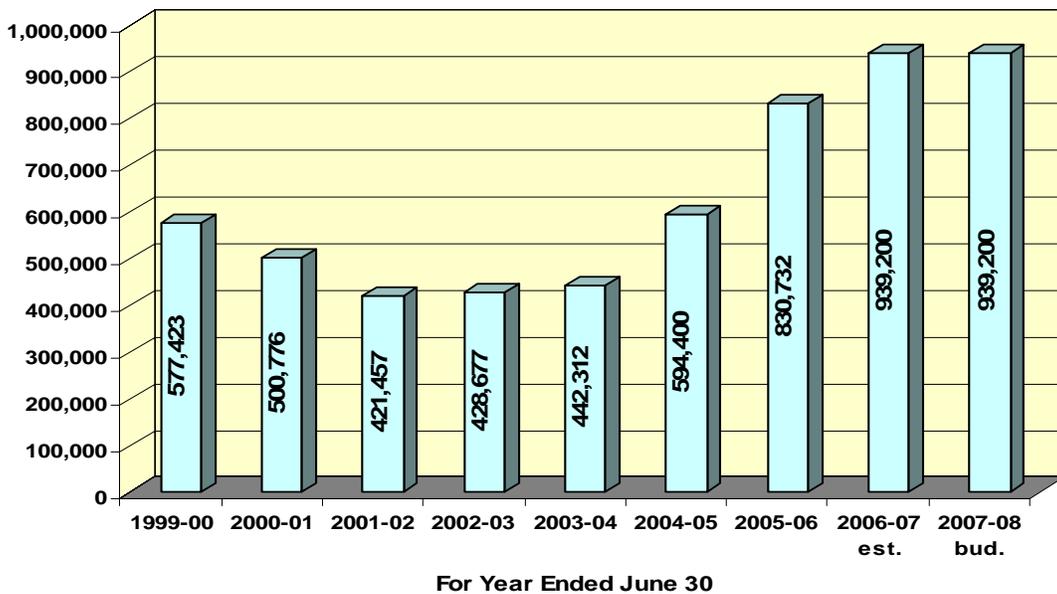
Analysis

Golf Course revenues steadily declined in previous years. In the second half of 2005, the City took over the operation of the Golf Course. The increases in the following years are due to new revenue sources and controlling the entire operations of the course.

Method

Held constant with prior year estimate.

City of Casa Grande, Arizona - Municipal Golf Course



Wastewater Service Revenues

Description	Fiscal Year	Amount	Percent Change
User fees are charged to residential, commercial and industrial customers for the collection and treatment of wastewater. In addition, the City levies a sewer system development fee on all new construction and requires payback for the construction of major new lines as new users are connected.	1999-00	1,117,734	
	2000-01	1,327,777	18.8
	2001-02	1,546,963	16.5
	2002-03	1,749,700	13.1
	2003-04	1,762,995	0.8
	2004-05	2,229,000	26.4
	2005-06	2,675,967	20.1
	2006-07 est.	2,614,000	(2.3)
	2007-08 bud.	2,800,000	7.1

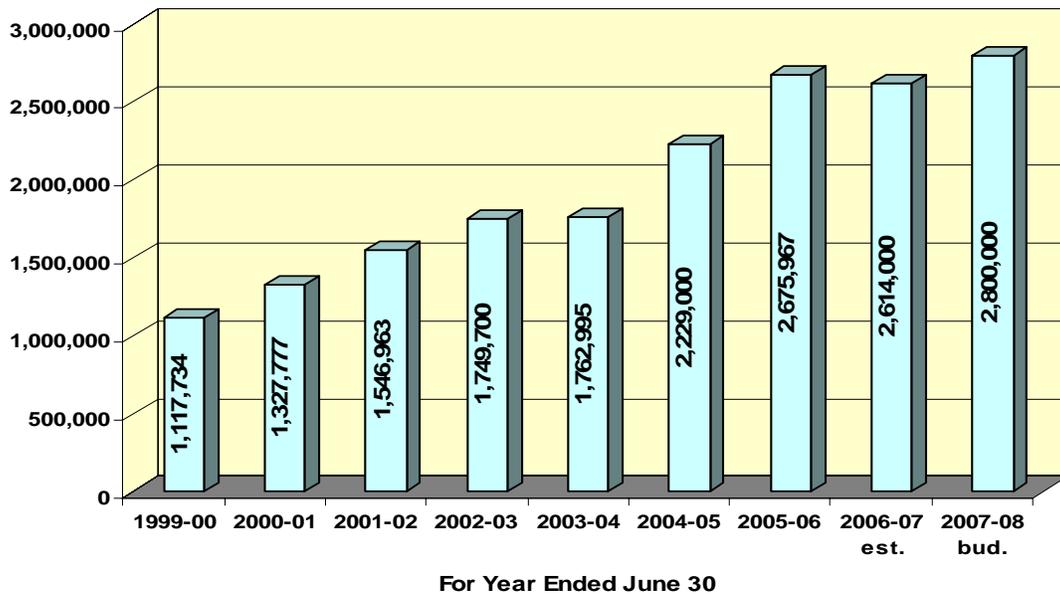
Analysis

These revenues have continued to increase due to the City growth and user fees. While growth estimates for residential construction is decreasing and reflected in these projections, new commercial and industrial users are projected to grow over the next few years.

Method

Five year trend analysis modified to include population and rate increases.

City of Casa Grande, Arizona - Wastewater Service



Sanitation Services Revenues			
Description	Fiscal Year	Amount	Percent Change
User fees are charged to residential, commercial and industrial customers for the collection of solid waste within the City. Fees are also charged for commercial and industrial customers to dump additional solid waste in the City Landfill. The City also provides roll-off service to larger commercial customers. Revenues are also generated from the recycling program that began in 1990-91.	1999-00	1,907,288	
	2000-01	2,027,261	6.3
	2001-02	2,223,065	9.7
	2002-03	2,402,817	8.1
	2003-04	2,690,293	12.0
	2004-05	4,934,233	83.4
	2005-06	4,628,973	(6.2)
	2006-07 est.	4,823,900	4.2
	2007-08 bud.	4,927,000	2.1

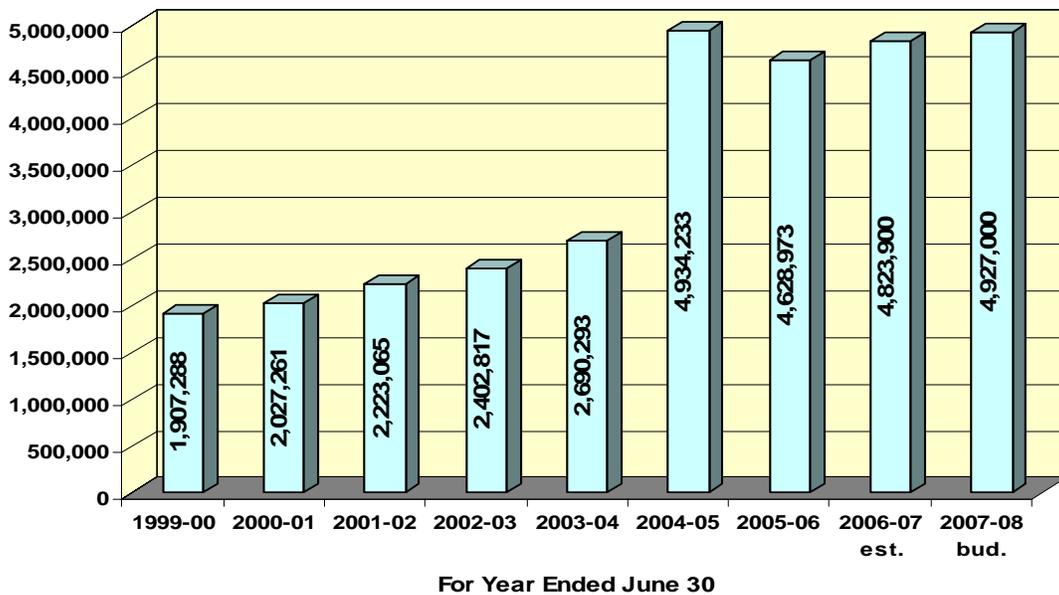
Analysis

Revenues have continued to grow at a steady rate due to increased growth in the City, new services being implemented and user fee increases. While growth of residential construction is declining and are reflected in these projections, new commercial and industrial users are projected to grow over the next few years.

Method

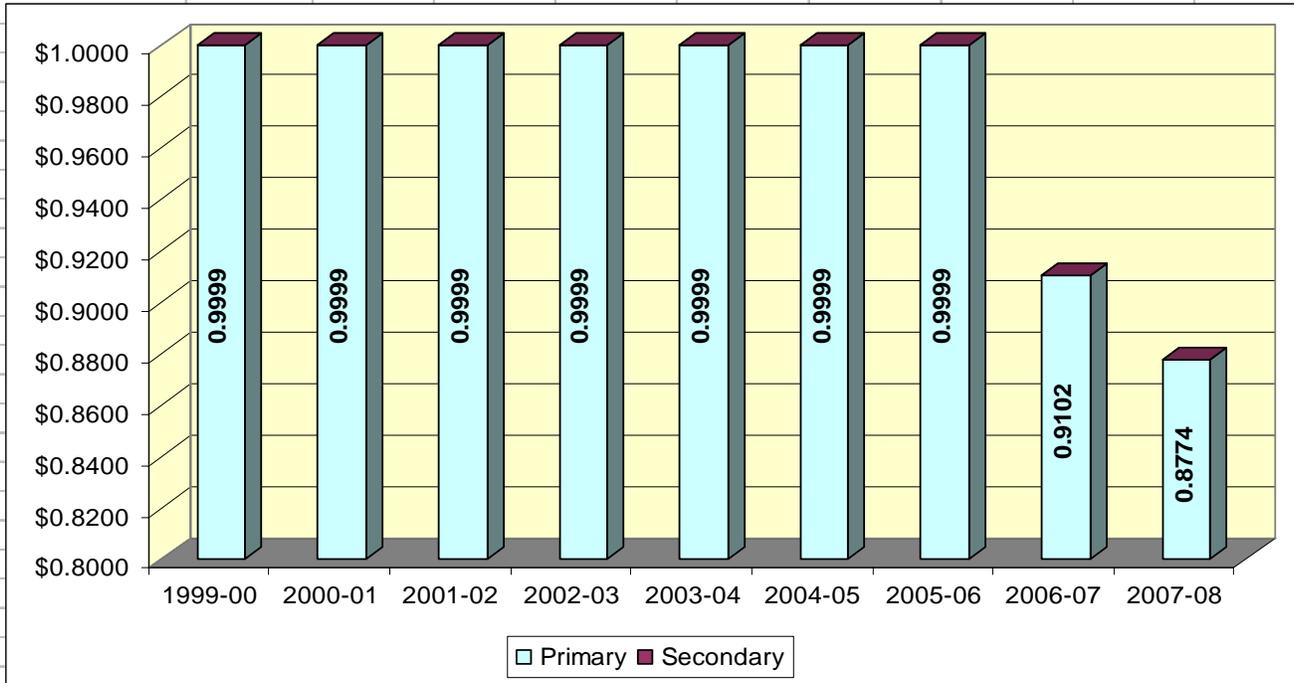
Five year trend analysis modified to include population and rate increases.

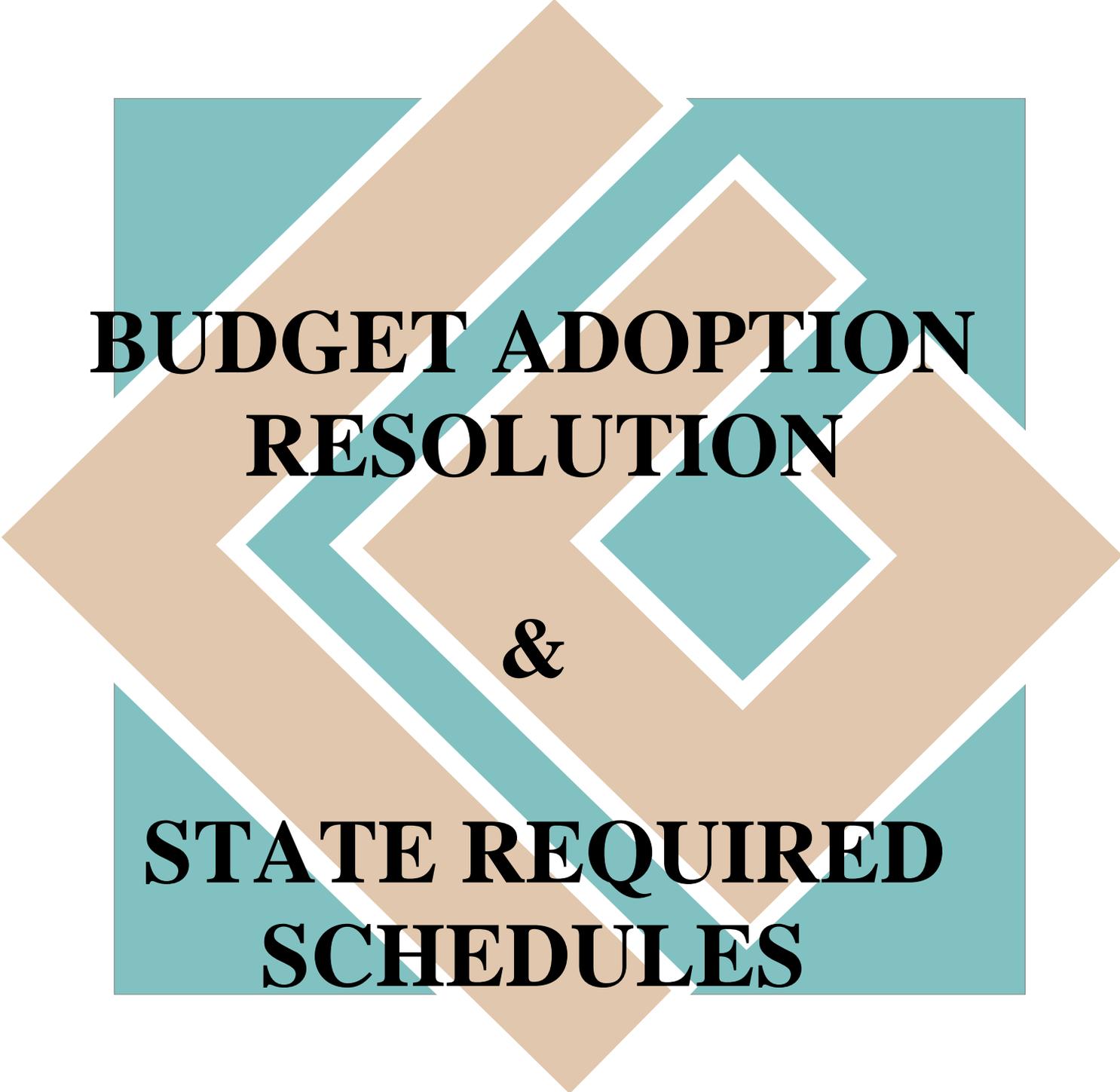
City of Casa Grande, Arizona - Sanitation Services



The City property tax levy consists of a primary and secondary tax levy. The primary tax levy is used for maintenance and operations and is limited by law. The secondary tax levy is for the sole purpose of paying the general obligation debt. Despite the latter not being limited by law, the amount of debt an entity may issue is limited by law.

	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
Primary Valuation	102,066,973	104,078,099	118,434,916	129,001,970	163,891,283	157,828,570	173,510,118	210,645,688	251,428,469
Secondary Valuation	102,979,790	105,713,610	119,878,152	130,950,513	173,136,653	166,072,472	180,092,436	219,790,300	276,565,097
Primary Tax Levy	958,699	1,040,676	1,184,231	1,289,900	1,638,913	1,578,100	1,735,100	1,917,297	2,206,069
Secondary Tax Levy	0	0	0	0	0	0	0	0	0
Total Tax Levy	958,699	1,040,676	1,184,231	1,289,900	1,638,913	1,578,100	1,735,100	1,917,297	2,206,069
Primary Tax Rate	0.9999	0.9999	0.9999	0.9999	0.9999	0.9999	0.9999	0.9102	0.8774
Secondary Tax Rate	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Total Tax Rate	0.9999	0.9999	0.9999	0.9999	0.9999	0.9999	0.9999	0.9102	0.8774
Maximum Allow able									
Primary Tax Levy	1,610,442	1,794,513	2,150,422	2,310,297	2,601,610	2,599,279	2,868,990	1,917,297	2,206,069





**BUDGET ADOPTION
RESOLUTION**

&

**STATE REQUIRED
SCHEDULES**

RESOLUTION NO. 4025

A RESOLUTION OF THE COUNCIL OF THE CITY OF CASA GRANDE, ARIZONA, ADOPTING THE BUDGET FOR THE FISCAL YEAR 2007-2008.

WHEREAS, in accordance with the provisions of Arizona Revised Statutes, Title 42, Sections 301, 302, 303, 304, the City Council did, on the 4th day of June, 2007, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Casa Grande; and

WHEREAS, in accordance with said sections of the Arizona Revised Statutes, and following due public notice, the Council met on the 18th day of June, 2007, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimate together with a notice that the City Council would meet on the 25th day of June, 2007, at the office of the Council for the purposes of making tax levies as set forth in said estimates; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate amount exceed the amount as computed in Arizona Revised Statutes, Title 42, Section 301, subsection A.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Casa Grande, Arizona, as follows:

That the said estimates of revenue and expenditures/expenses shown on the accompanying schedules (attached hereto as Exhibit A and incorporated herein by this reference) as now increased, reduced, or changed by, and the same are hereby adopted as, the budget of the City of Casa Grande, Arizona, for the Fiscal Year 2007-2008.

PASSED AND ADOPTED by the Mayor and Council of the City of Casa Grande, Arizona, this 25th day of June, 2007.

ATTEST:

City Clerk

FIN R-Adopting Annual Budget FY 07-08



Mayor

APPROVED AS TO FORM:

City Attorney

CITY/TOWN OF CASA GRANDE
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2007-08

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2006-07*	ACTUAL EXPENDITURES/ EXPENSES 2006-07**	FUND BALANCE/ NET ASSETS *** July 1, 2007**	DIRECT PROPERTY TAX REVENUES 2007-08	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2007-08	OTHER FINANCING 2007-08		INTERFUND TRANSFERS 2007-08		TOTAL FINANCIAL RESOURCES AVAILABLE 2007-08	BUDGETED EXPENDITURES/ EXPENSES 2007-08
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 37,788,469	\$ 32,490,397	\$ 3,116,100	\$ 2,206,100	\$38,721,700	\$ -	\$ -	\$ 1,312,400	\$ 3,681,500	\$ 41,674,800	\$ 41,674,800
2. Special Revenue Funds	29,304,988	16,371,276	11,127,400		24,583,700	1,150,000		195,000	1,009,400	36,046,700	36,046,700
3. Debt Service Funds Available	882,200	961,276			802,200			320,000		1,122,200	1,122,200
4. Less: Designation for Future Debt Retirement											
5. Total Debt Service Funds	882,200	961,276			802,200			320,000		1,122,200	1,122,200
6. Capital Projects Funds	9,850,000	2,223,708			2,670,000	29,518,000		3,897,700		36,085,700	36,085,700
7. Permanent Funds											
8. Enterprise Funds Available	14,082,813	8,116,737	1,033,200		16,317,000			300,000	1,242,000	16,408,200	16,408,200
9. Less: Designation for Future Debt Retirement											
10. Total Enterprise Funds	14,082,813	8,116,737	1,033,200		16,317,000			300,000	1,242,000	16,408,200	16,408,200
11. Internal Service Funds	1,227,247	1,105,855			1,439,000				92,200	1,346,800	1,346,800
TOTAL ALL FUNDS	\$ 93,135,717	\$ 61,269,249	\$ 15,276,700	\$ 2,206,100	\$84,533,600	\$ 30,668,000	\$ -	\$ 6,025,100	\$ 6,025,100	\$ 132,684,400	\$ 132,684,400

EXPENDITURE LIMITATION COMPARISON

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC or voter-approved alternative expenditure limitation

2006-07	2007-08
\$ 93,135,717	\$ 132,684,400
93,135,717	132,684,400
\$ 93,135,717	\$ 132,684,400
\$	\$

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in 2006-07 from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).

CITY/TOWN OF CASA GRANDE
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2007-08

	2006-07 FISCAL YEAR	2007-08 FISCAL YEAR
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A).	\$ <u>2,926,370</u>	\$ <u>2,206,100</u>
2. Amount received from primary property taxation in the 2006-07 fiscal year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>1,917,297</u>	\$ <u>2,206,100</u>
B. Secondary property taxes	_____	_____
C. Total property tax levy amounts	\$ <u>1,917,297</u>	\$ <u>2,206,100</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) 2006-07 year's levy	\$ <u>1,917,297</u>	
(2) Prior years' levy	_____	
(3) Total primary property taxes	\$ <u>1,917,297</u>	
B. Secondary property taxes		
(1) 2006-07 year's levy	\$ _____	
(2) Prior years' levy	_____	
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ <u>1,917,297</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.9102</u>	<u>0.8774</u>
(2) Secondary property tax rate	_____	_____
(3) Total city/town tax rate	<u>0.9102</u>	<u>0.8774</u>
B. Special assessment district tax rates		

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

*Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY/TOWN OF CASA GRANDE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2007-08

SOURCE OF REVENUES	ESTIMATED REVENUES 2006-07	ACTUAL REVENUES 2006-07*	ESTIMATED REVENUES 2007-08
GENERAL FUND			
Local taxes			
Local Sales Taxes	\$ 20,950,000	\$ 16,211,451	\$ 21,040,000
Franchise Taxes	522,000	604,000	604,000
Licenses and permits			
Business License	200,000	150,000	200,000
Animal License	42,000	42,000	45,000
Building Permits	2,900,000	2,200,000	1,750,000
Intergovernmental			
State	8,181,196	8,394,000	9,379,900
Charges for services			
Retention Basin Fee	3,800		
Planning & Zoning Fees	3,430,000	2,345,000	2,550,000
Recreation Fees	354,000	356,000	378,000
Law Enforcement Fees	105,200	150,200	149,800
Irrigation Fees	8,850	6,700	6,700
Fines and forfeits			
Library Fines	13,300	16,000	17,000
Animal Control Fines	10,000	11,000	11,000
Court Fines & Fees	718,100	775,000	776,000
Interest on investments			
Interest Income	150,400	710,200	710,200
In-lieu property taxes			
NONE			
Contributions			
Voluntary contributions			
Miscellaneous			
Sales of Maps	2,000	2,000	2,000
Copier Revenue	2,000	800	800
Rents & Royalties	107,000	97,000	97,000
Reserved Accounts	656,706	870,000	870,000
Unclassified Revenue	68,700	1,662,200	134,300
Total General Fund	\$ 38,425,252	\$ 34,603,551	\$ 38,721,700

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

CITY/TOWN OF CASA GRANDE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2007-08

SOURCE OF REVENUES	ESTIMATED REVENUES 2006-07	ACTUAL REVENUES 2006-07*	ESTIMATED REVENUES 2007-08
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
HURF	\$ 3,041,122	\$ 3,041,122	\$ 2,874,400
Total Highway User Revenue Fund	\$ 3,041,122	\$ 3,041,122	\$ 2,874,400
Local Transportation Assistance Fund			
LTAF	\$ 157,390	\$ 157,350	\$ 176,000
Total Local Transportation Assistance Fund	\$ 157,390	\$ 157,350	\$ 176,000
County 1/2% Sales Tax	\$ 2,144,956	\$ 2,000,000	\$ 2,000,000
Interest Income	41,082	280,000	290,000
Power Ball Revenues	0	0	140,000
	\$ 2,186,038	\$ 2,280,000	\$ 2,430,000
System Development Fees			
Impact Fees	\$ 9,920,000	\$ 10,930,000	\$ 9,935,000
Interest Income	70,000	700,000	700,000
	\$ 9,990,000	\$ 11,630,000	\$ 10,635,000
Municipal Airport			
Interest Income	\$ 1,849	\$ 20,000	\$ 20,000
Rents & Royalties	196,038	175,000	199,600
Aviation Fuel	388,481	700,000	750,000
Unclassified	2,388,155	1,500,000	500,000
	\$ 2,974,523	\$ 2,395,000	\$ 1,469,600
Parks Development			
Interest Income	\$ 0	\$ 4,000	\$ 5,000
Lease Income	0	34,000	34,000
Miscellaneous Income	30,000	25,000	25,000
	\$ 30,000	\$ 63,000	\$ 64,000
Community Arts Fund			
Interest Income	\$ 0	\$ 0	\$ 500
	\$ 0	\$ 0	\$ 500
Grants & Subsidies Fund			
Federal	\$ 1,610,500	\$ 0	\$ 2,425,000
State	446,104	0	935,700
County	20,000	0	20,000
Local	355,000	0	74,000
	\$ 2,431,604	\$ 0	\$ 3,454,700
Redevelopment Fund			
Interest Income	\$ 15,000	\$ 30,000	\$ 30,000
Rents & Royalties	75,000	75,000	75,000
Miscellaneous	140,000	160,000	180,000
	\$ 230,000	\$ 265,000	\$ 285,000
Promotion and Tourism Fund			
Local Sales Tax	\$ 85,000	\$ 85,000	\$ 85,000
	\$ 85,000	\$ 85,000	\$ 85,000
Court Enhancement Fund			
Court Enhancement Fees	\$ 54,000	\$ 66,000	\$ 66,000
	\$ 54,000	\$ 66,000	\$ 66,000
Probationary Fund			
Probationary Fees	\$ 1,500	\$ 0	\$ 1,500
Interest Income	700	2,000	2,000
	\$ 2,200	\$ 2,000	\$ 3,500
Housing Rehabilitation Grant Fund			
Federal	\$ 2,200,000	\$ 900,500	\$ 2,540,000
County	500,000	0	500,000
	\$ 2,700,000	\$ 900,500	\$ 3,040,000
Total Special Revenue Funds	\$ 23,881,877	\$ 20,884,972	\$ 24,583,700

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY/TOWN OF CASA GRANDE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2007-08

SOURCE OF REVENUES	ESTIMATED REVENUES 2006-07	ACTUAL REVENUES 2006-07*	ESTIMATED REVENUES 2007-08
DEBT SERVICE FUNDS			
Recreation (2%) Debt Service Fund			
Local Sales Taxes	\$ 430,000	\$ 600,000	\$ 600,000
Investment Income	0	60,000	60,000
Total Recreation (2%) Debt Service Fund	\$ 430,000	\$ 660,000	\$ 660,000
ID #38 Debt Service Fund			
Improvement District Funding	\$ 2,000	\$ 2,000	\$ 2,000
Assessment Payments	\$ 140,200	\$ 140,200	\$ 140,200
Total ID #38 Debt Service Fund	\$ 142,200	\$ 142,200	\$ 142,200
Total Debt Service Funds	\$ 572,200	\$ 802,200	\$ 802,200
CAPITAL PROJECTS FUNDS			
Construction Sales Tax Fund			
Local Sales Tax	0	2,600,000	2,000,000
Total Construction Sales Tax Fund	\$ 0	\$ 2,600,000	\$ 2,000,000
Capital Replacement Projects Fund			
Interest Income	\$ 0	\$ 140,000	\$ 140,000
Total Capital Replacement Projects Fund	\$ 0	\$ 140,000	\$ 140,000
Airport Capital Improvement Fund			
Federal Grant	\$ 500,000	\$ 0	\$ 500,000
Total Airport Capital Improvement Fund	\$ 500,000	\$ 0	\$ 500,000
Capital Development Projects Fund			
Interest Income	\$ 0	\$ 30,000	\$ 30,000
Lease Purchase Proceeds	\$ 3,500,000	\$ 0	\$ 0
Total Capital Development Projects Fund	\$ 3,500,000	\$ 30,000	\$ 30,000
Total Capital Projects Funds	\$ 4,000,000	\$ 2,770,000	\$ 2,670,000

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

CITY/TOWN OF CASA GRANDE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2007-08

SOURCE OF REVENUES	ESTIMATED REVENUES 2006-07	ACTUAL REVENUES 2006-07*	ESTIMATED REVENUES 2007-08
PERMANENT FUNDS			
NONE	\$ 0	\$ 0	\$ 0
Total Permanent Funds	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
ENTERPRISE FUNDS			
Golf Course Fund			
Local Sales Tax	\$ 8,513	\$ 8,500	\$ 8,500
Charges for Services - Fees	661,442	680,000	685,000
Unclassified Revenues	300,627	250,700	250,700
Total Golf Course Fund	<u>\$ 970,582</u>	<u>\$ 939,200</u>	<u>\$ 944,200</u>
Wastewater Fund			
Service Fees	\$ 2,485,815	\$ 2,674,000	\$ 2,860,000
Interest Income	80,000	650,000	650,000
Local Sales Tax	1,170,180	3,172,615	1,166,300
System Redevelopment	3,100,000	2,772,000	5,572,000
Unclassified Revenues	277,737	151,500	1,500
Total Wastewater Fund	<u>\$ 7,113,732</u>	<u>\$ 9,420,115</u>	<u>\$ 10,249,800</u>
Sanitation Fund			
Service Fees	\$ 4,856,262	\$ 4,489,900	\$ 4,593,000
Interest Income	8,307	80,000	80,000
Containers	202,541	110,000	110,000
Recycling	134,582	134,000	134,000
Unclassified Revenues	4,845	10,000	10,000
Total Sanitation Fund	<u>\$ 5,206,537</u>	<u>\$ 4,823,900</u>	<u>\$ 4,927,000</u>
Water Fund			
Service Fees	\$ 206,500	\$ 193,000	\$ 196,000
Total Water Fund	<u>\$ 206,500</u>	<u>\$ 193,000</u>	<u>\$ 196,000</u>
Total Enterprise Funds	<u>\$ 13,497,351</u>	<u>\$ 15,376,215</u>	<u>\$ 16,317,000</u>
INTERNAL SERVICE FUND			
Equipment Mechanics Fund			
City Vehicle Service	\$ 1,227,247	\$ 0	\$ 1,424,500
Unclassified Revenues	0	0	14,500
Total Equipment Mechanics Funds	<u>\$ 1,227,247</u>	<u>\$ 0</u>	<u>\$ 1,439,000</u>
TOTAL ALL FUNDS	<u>\$ 81,603,927</u>	<u>\$ 74,436,938</u>	<u>\$ 84,533,600</u>

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

CITY/TOWN OF CASA GRANDE
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2007-08

FUND	OTHER FINANCING 2007-08		INTERFUND TRANSFERS 2007-08	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND	\$	\$	\$ 1,312,400	\$ 3,681,500
Total General Fund	\$	\$	\$ 1,312,400	\$ 3,681,500
SPECIAL REVENUE FUNDS				
Streets Maintenance	\$	\$	\$	\$ 556,400
System Development Fees				375,000
Municipal Airport	1,150,000			22,800
Community Arts			5,000	
Grants & Subsidies			190,000	44,800
Housing Development				10,400
Total Special Revenue Funds	\$ 1,150,000	\$	\$ 195,000	\$ 1,009,400
DEBT SERVICE FUNDS				
Debt Service-Redevelopment	\$	\$	\$ 320,000	\$
Total Debt Service Funds	\$	\$	\$ 320,000	\$
CAPITAL PROJECTS FUNDS				
Capital Development Projects Fund	27,518,000			
Capital Improvement District #39	2,000,000			
Capital Replacement Projects			3,897,700	
Total Capital Projects Funds	\$ 29,518,000	\$	\$ 3,897,700	\$
PERMANENT FUNDS				
NONE	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Golf Course	\$	\$	\$ 300,000	\$ 105,300
Wastewater Treatment				153,600
Sanitation				961,200
Water				21,900
Total Enterprise Funds	\$	\$	\$ 300,000	\$ 1,242,000
INTERNAL SERVICE FUNDS				
Equipment Mechanics Fund	\$	\$	\$	\$ 92,200
Total Internal Service Funds	\$	\$	\$	\$ 92,200
TOTAL ALL FUNDS	\$ 30,668,000	\$	6,025,100	6,025,100

SCHEDULE D

CITY/TOWN OF CASA GRANDE
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2007-08

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2006-07	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2006-07	ACTUAL EXPENDITURES/ EXPENSES 2006-07*	BUDGETED EXPENDITURES/ EXPENSES 2007-08
GENERAL FUND				
Mayor & Council	\$ 414,335	\$	\$ 453,284	\$ 590,300
Contingency	3,300,108		137,000	3,420,000
City Attorney	520,279		506,806	587,000
City Court	1,509,408		412,951	1,594,100
City Manager	567,373		582,457	639,300
City Clerk	344,477		263,858	420,000
Elections	58,800		56,200	43,100
Finance	1,095,953		1,256,535	1,240,900
Information Technology	1,575,841		1,297,622	1,812,900
Administrative Services	538,225		422,009	485,000
Public Relations Officer	136,463		120,877	356,500
Risk Management	749,171		721,399	814,900
Downtown Development	10,000		10,000	55,000
City Public Library	831,670		810,274	855,100
Vista Grande Public Library				435,600
Public Works Administration	230,583		600,467	317,600
Public Works Operations	156,779		146,870	141,300
Facilities Maintenance	538,969		372,051	681,200
Development Center	1,871,094		2,547,203	2,726,800
Engineering	939,709		996,043	1,173,100
Animal Control	327,045		290,224	304,400
Senior Adult Services	194,810		193,334	216,000
Parks Maintenance	2,855,482		1,748,525	3,292,400
Recreation Programs	252,920		259,368	277,300
Len Colla Center	210,341		259,238	222,800
Aquatics	292,575		245,451	384,500
Keep Casa Grande Beautiful	17,742		17,937	19,100
General Recreation	556,547		543,720	672,200
Women's Club	6,800		7,328	7,600
Police	10,163,018		9,721,381	11,283,500
Fire	7,521,952		7,489,985	6,605,300
Total General Fund	\$ 37,788,469	\$	\$ 32,490,397	\$ 41,674,800
SPECIAL REVENUE FUNDS				
Street Maintenance Fund - HURF	\$ 3,950,714	\$	\$ 4,093,955	\$ 5,123,800
Street Maintenance Fund - 1/2 Cent	4,592,547		5,342,546	4,520,100
Street Maintenance Fund - LTAF	234,200		234,200	237,000
System Development Fund	9,990,000		1,968,879	14,572,200
Municipal Airport	2,974,523		1,469,778	2,598,500
Parks Development	30,000		30,000	139,000
Community Arts	24,200		16,900	29,700
Grants & Subsidies	2,521,604		884,239	3,599,900
Redevelopment Funds	1,730,000		91,901	1,610,000
Downtown Redevelopment	10,000			10,000
Promotion and Tourism	85,000		85,000	85,000
Court Enhancement	400,000			416,000
Probation Fund	62,200			65,500
Housing Rehabilitation	2,700,000		2,153,878	3,040,000
Total Special Revenue Funds	\$ 29,304,988	\$	\$ 16,371,276	\$ 36,046,700

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE E

CITY/TOWN OF CASA GRANDE
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2007-08

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2006-07	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2006-07	ACTUAL EXPENDITURES/ EXPENSES 2006-07*	BUDGETED EXPENDITURES/ EXPENSES 2007-08
DEBT SERVICE FUNDS				
Debt Service-Redevelopment	\$ 310,000	\$	\$ 367,668	\$ 320,000
Debt Service-Recreation Facilities (2%)	430,000		429,435	660,000
Debt Service-Improvement District #38	142,200		164,173	142,200
Total Debt Service Funds	\$ 882,200	\$ 0	\$ 961,276	\$ 1,122,200
CAPITAL PROJECTS FUNDS				
Construction Sales Tax	\$	\$	\$	\$ 2,000,000
Capital Replacement Projects	2,730,000		1,925,322	4,037,700
Airport Capital Improvements	1,500,000			500,000
Capital Development Projects	3,620,000		298,386	27,548,000
Capital Improvement District #39	2,000,000			2,000,000
Total Capital Projects Funds	\$ 9,850,000	\$ 0	\$ 2,223,708	\$ 36,085,700
PERMANENT FUNDS				
NONE	\$	\$	\$	\$
Total Permanent Funds	\$ 0	\$ 0	\$ 0	\$ 0
ENTERPRISE FUNDS				
Golf Course	\$ 1,270,582	\$	\$ 919,206	\$ 1,138,900
Wastewater Treatment	2,543,552		2,384,679	3,011,500
Sewer Capacity	225,000			
WW Treatment Plant Expansion	1,170,180		1,170,180	1,012,700
Sewer System Development Fees	3,125,000		180,307	6,072,000
Sanitation Fund - Collections	2,841,651		1,959,945	2,625,000
Sanitation Fund - Recycling	956,015		503,618	762,600
Sanitation Fund - Landfill	1,603,811		891,951	1,443,300
Water	347,022		106,851	342,200
Total Enterprise Funds	\$ 14,082,813	\$ 0	\$ 8,116,737	\$ 16,408,200
INTERNAL SERVICE FUNDS				
Equipment Maintenance	1,227,247		1,105,855	1,346,800
Total Internal Service Funds	\$ 1,227,247	\$ 0	\$ 1,105,855	\$ 1,346,800
TOTAL ALL FUNDS	\$ 93,135,717	\$ 0	\$ 61,269,249	\$ 132,684,400

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



STRATEGIC AGENDA

STRATEGIC AGENDA
2002 - 2007

This document is a result of a strategic planning effort by the Mayor and City Council and its Executive Management Staff, focusing on community and organizational priorities. Strategic planning as a management tool is being used to evaluate priorities, assess financial issues and determine strategies with associated time lines of implementation, all with the goal of efficiently and effectively charting the City of Casa Grande's future. A total of six Key Result Areas (KRAs) are utilized. They are: Public Safety; Infrastructure Management; Community Enhancement; Government Coordination and Image; Economic Development; and Government Structure and Finance.

PUBLIC SAFETY

Juvenile Crime Issues continues to be a high concern among community leaders. In keeping with national trends, Casa Grande's Uniform Crime Report indicates an increase in juvenile related crimes. Efforts with strategy development and implementation to address juvenile crime will continue.

Jail Services remain a challenge for the City of Casa Grande due to the absence of a local jail facility and the centralization of detention facilities by Pinal County. The current prisoner transport system strategy has addressed the immediate problem. Attention to the monitoring of the prisoner transport system as well as the cost of incarceration will be a focus of this planning term.

General Public Safety Strategies reflect the importance of tracking statistical information and reporting that information, as well as attention to **Fire Services**, which continue to present challenges of equipment replacement and facility strategies in providing adequate service levels for emergency medical services, fire suppression and fire prevention in the community. Also important is increasing community involvement in improving public safety in Casa Grande.

INFRASTRUCTURE MANAGEMENT

Water Resources continue to be an ongoing community issue, addressing adequate water supplies, the Central Arizona Project surface water issues, community growth and the local water purveyor's long-term water resource plan.

Wastewater Strategies are a concern in any growing community. Capacity issues for the collection system as well as the treatment facility continue to be a focus, along with wastewater reuse and recharge issues.

Solid Waste Strategies reflect good planning practices in this area as well as the impact of the City's very successful recycling program.

Government Facility Strategies continue to be in the forefront as a major priority. Planning for the future facility needs of city departments is essential. The future uses of current government facilities will be evaluated during this planning horizon.

Street Development is an ongoing issue, with prioritization of needs for the efficient and effective transportation route development, as well as identified street maintenance activities.

COMMUNITY ENHANCEMENT

The Redevelopment District includes plans to pursue opportunities, which may be available in the downtown redevelopment district. With the completion of the major projects in the City Hall redevelopment district, additional opportunities in other redevelopment districts can be pursued. Historic preservation efforts will encompass the creation of the Evergreen Historic District and continued development of strategies to rehabilitate the historic Union Pacific Railroad Depot.

Parks and Amenities reflect a strong commitment on the part of the Mayor and City Council to provide adequate, quality parks and recreation facilities in the community for citizens in their leisure pursuits.

Neighborhood Preservation and Enhancement is an ongoing effort involving many areas of municipal service, from parks and recreation to housing and public safety; members of the community working together with their government at a grass roots level to identify neighborhood concerns.

Corridor Studies and a strategy of developing, enhancing and beautifying the community's entryways is an important element of the Plan. More specifically it is a goal of overseeing development standards in the corridors as well as providing community landscaping projects that are aesthetically pleasing.

GOVERNMENT COORDINATION AND IMAGE

Public Information efforts continue to play an important part in helping the city "tell its story" adequately. Maintaining the *City Beat*, *City Page* and *Annual Report* also continue to be a priority.

Intergovernmental Relations were emphasized as a priority to effectively communicate with other governments currently providing services to the citizens of Casa Grande and the surrounding area.

Growth and Annexation Strategy was emphasized as a priority as well. Concerns with infrastructure development in areas presently outside the corporate limits of Casa Grande and the long-term effects of development will be emphasized.

ECONOMIC DEVELOPMENT

Communication between the City & the Economic Development Foundation is an area that will be addressed during the coming planning horizon. This document emphasizes an increased focus on including the Mayor and City Council in discussions and City decisions related to industrial prospects.

Airport/Donovan M. Kramer Sr. Industrial Park at the Airport Development continues to be a major emphasis in order to help provide adequate industrial park land for prospective industries wishing to locate in Casa Grande.

Downtown Redevelopment has been and will continue to be a focus, with the possible introduction of a second redevelopment district for the area.

Affordable Housing continues to be a major emphasis as well. A desire to continue long-standing City efforts in this area and to assist with neighborhood enhancement through housing continues to be a major goal.

GOVERNMENT STRUCTURE AND FINANCE

Capital Improvement Plan development is in its sixth year, providing for an organization-wide planned and prioritized approach to needed capital projects and equipment replacements in the annual fiscal budget process.

Financial Planning Strategy conveys the importance of developing and maintaining sound fiscal policies and practices. The City's Strategic Financial Plan was developed in 1996 and represents an important step in developing the type of strategy described above. The importance of regular evaluations and updates to the City's financial planning strategy is emphasized in this document.

Internal Organizational Issues was included as a strategy in this update process to emphasize the customer service orientation of the organization, and **Internal Human Resources Issues** was added as a strategy to reflect the importance of our City team members to the mission of the organization.



**FINANCIAL
STRATEGIC
PLAN**

**FINANCIAL STRATEGIC PLAN
1998-2005****PURPOSE**

The purpose of this fiscal policy is to lay down specific guidelines for the day-to-day financial activities of the City. When followed to their fullest extent, the City will find itself in a relative debt-free environment with monies available to fund operating capital on a pay-as-you-go basis, and still have some resources available for the larger capital improvement projects. In concert with the Strategic Plan and the Capital Improvements Plan, the Fiscal Policy will serve as the cornerstone of the budget process. The annual budget will then be the implementation tool rather than a planning tool.

The fiscal policies for the City of Casa Grande are as follows:

- 1. INCREASE THE PRIMARY TAX RATE TO OFFSET THE REDUCTION IN THE SECONDARY PROPERTY TAX.** The City has maintained a property tax rate of \$1 per \$100 of assessed valuation for many years. In the 1997-98 fiscal year, we will retire debt for the regional park and golf course. The past budgeting practice of the City has been to use available revenues for operating costs first, and then apply any funds remaining to capital requests. Some portion of the capital requests essential to the City was also funded with lease purchase funds. The remaining items were not generally funded.

Plan of Action:

Because having the necessary equipment to operate the City is essential, beginning with the 1998-1999 fiscal year the amount currently designated as the secondary tax levy will be converted to primary tax, leaving the tax rate at \$1 per \$100 of assessed value. The \$293,400 will be specifically reserved for repayment of the financing of the new City Hall project.

- 2. CEASE THE PRACTICE OF LEASE PURCHASE FINANCING OF CAPITAL EQUIPMENT BY THE YEAR 2000. DURING THE NEXT FIVE-YEAR PERIOD, BEGIN TO SET UP CAPITAL EQUIPMENT SINKING FUNDS.** Over the past ten years, the City has become dependant on the use of lease purchase funds as the preferred method of financing operating capital. The idea of using lease purchase financing first came to the forefront as a budget-balancing tool during poor economic times. As the economy improved and the City approved larger annexations, the cost to provide service to the newly annexed areas and additional service in the remaining portions of the City increased faster than revenues. Replacement capital took a back seat to operating expenses.

Lease purchase financing became the method to finance almost all replacement capital. Unfortunately, only a portion of the needed annual replacement capital was budgeted each year, which in many cases has resulted in paying for costly repairs to existing, older equipment.

Plan of Action

Four years ago the City began a program designed to phase out the use of lease purchase as the major financing tool for the purchase of capital equipment. If the use of lease purchase funding is unavoidable, we will reduce the lease term by one year through the 1998-1999 fiscal year.

Plan of Action (continued)

When we retire the lease purchase debt, the City will continue setting the funds aside in an equipment replacement fund for a period equal to the useful life of each piece of equipment. With these sinking funds, monies will be available to purchase the required equipment. When we purchase the equipment, we will start a new sinking fund to pay cash for the next generation replacement.

During the transition from lease purchase to pay-as-you-go financing for capital, there will arise circumstances in which it will be necessary (and in some cases cost-effective) to utilize lease purchase financing for large capital purchases such as fire trucks. In addition, sufficient money may not exist in the appropriate capital equipment or capital projects sinking funds when the purchase of the capital equipment, such as a fire truck, is necessary. The City may find it necessary to use some method of debt financing such as lease purchase or other financing mechanism.

- 3. THE RATE OF GROWTH IN OPERATING EXPENDITURES WILL BE LESS THAN THE INCREASE IN OPERATING REVENUE. BY FISCAL YEAR 1998-1999, THE RATE OF GROWTH IN OPERATING EXPENSES WILL BE EQUAL TO 65% OF THE INCREASE IN OPERATING REVENUE.** City sales tax is the major revenue element financing General Fund operations. The second element is state-shared revenues. Both of the revenue sources are subject to fluctuations in the economy. Property tax, which is the third largest revenue of the General Fund, is indirectly affected by the economy.

Expenditures are composed of operating expenses, capital, and debt service. Operating expense includes wages and other employee related expenses, materials and supplies, utilities, and professional and contractual services. Debt service payments are fixed expenditures that must be paid despite the direction of the economy.

We will control operating expenditures by a cap on the annual increase in expenditures, subject to the direction of the economy. Over the long run, more funds will be available for capital improvements and financing of larger capital projects.

Plan of Action

For purposes of preparing the 1998-1999 annual budget, the City will take 65% of the increase in revenues and allocate these funds to increase in operation funds. During the 1998-1999 fiscal year, the City Manager and the Finance Director will determine the appropriate portion of the increase in revenue to be utilized for increases in operating expenses. This calculation will only apply to increases in ongoing revenue. Ongoing revenues are revenues, which continue from year to year. Retail sales tax is ongoing revenue. Revenue from the construction of a major industrial complex or a grant is not ongoing revenue. During periods of revenue decline, the reductions in operating expenses will be on a one-to-one ratio.

- 4. WE WILL FINANCE NEW PROGRAMS AND SERVICES WITH NEW REVENUE SOURCES WITH REDUCTIONS IN EXISTING PROGRAMS OR SERVICES. PERMANENT REDUCTIONS IN EXISTING REVENUES OR ELIMINATIONS OF EXISTING REVENUES WILL RESULT IN THE REDUCTION OF EXISTING OR MODIFICATION OF EXISTING SERVICES.** The addition of new programs generally creates additional operating and capital related expenses. Those new programs or services compete for funding against all existing services. In addition, eliminating or reducing existing revenue sources makes fewer funds available for existing services. Obviously, some situations will occur where new programs or services can be added which can be handled utilizing existing resources.

Plan of Action

The City will continue a program of identifying funding sources for all new programs or services. The funding source can be a reduction or modification of existing programs or services thereby reducing existing operating expenses. A second method would be to increase revenues through increases in taxes, grants, or by creations of user fees.

5. **ONE-TIME REVENUE SHOULD BE RESERVED FOR ONE-TIME EXPENSE.** One-time revenue is defined as revenue that is received once and does not recur. An example of one-time revenue would be the sales tax on the construction of a large plant or facility. One-time revenue would not include the sales tax on residential houses or small commercial projects. These revenues are recurring and therefore do not fit the definition of one-time revenue.

One-time expense can be defined in the same way as on-time revenue. Typical examples of one-time expenses would be major construction projects such as the expansion of a city facility. These expenditures need not take place in the same fiscal year as receipt of the revenue, but instead can be reserved in some capital project's fund for future capital projects as they occurred or combined with other funds to complete other major capital projects.

Plan of Action

The City will continue the program of depositing one-time revenues into a reserved capital fund for the financing of one-time capital improvement projects.

6. **THE SALES TAX REVENUES FROM THE TWO MALLS, WHICH ARE USED TO REPAY THE EXISTING LEASE PURCHASE DEBT FOR THE SEWER LINE EXPANSIONS, WILL CONTINUE TO BE SET ASIDE AND DESIGNATED FOR THE EXPANSION OF FUTURE SEWER LINE EXPANSIONS WHEN WE PAY OFF THE EXISTING LEASE PURCHASE. WE WILL CREATE PAYBACK AGREEMENTS, WHENEVER PRACTICAL, TO REPLENISH THE SEWER LINE CONSTRUCTION FUNDS.** When the two malls decided to locate in the Casa Grande area, both wanted to locate at off ramps to I-10. Both of these properties were in Pinal County. The developers wanted to have police and fire protection and requested their properties be annexed into the City and to have the City sewer line extended to their property. The City annexed the properties and extended the sewer lines, financing the two projects for five years using lease purchase funding. The City decided to use some of the new sales tax revenue from the business at the malls to make the lease purchase payment. The last of the payments was made in the 1996-1997 fiscal year. Availability of sewer lines and sewer capacity is a major element in the economic development efforts of any community.

Plan of Action

The City will annually allocate sales taxes equal to the annual payments made for retirement of the lease purchase debt and will also include an amount equal to the increase in sales tax of the current year over the preceding year. Monies received, as the result of any payback agreements will also be added to these funds. The funds from both funding sources will then be placed in a Sewer Line Construction Fund.

7. **INITIATE A PROGRAM OF PERFORMANCE MEASURES.** There are ever-increasing expectations by the public for the City to provide new services or expand existing services without increasing taxes or user fees. How then does the City know if it is currently providing the expected services in a cost effective manner?

INITIATE A PROGRAM OF PERFORMANCE MEASURES (continued)

Over the past five years, larger jurisdictions and the Government Accounting Standards Board have moved toward a system of performance measures. Performance measure is a method of attaching a cost to the services the City provides and then comparing those costs with other private and public entities that provide a similar service. If you are on the high side you must find ways of reducing costs or perhaps looking at other competitive alternatives outside the City.

The City does some performance measurements on a departmental basis. One example is the landfill operation that calculates the cost per ton to provide landfill service. The City must keep focused on the reason that we are using performance measures and not get engrossed creating performance measures. The City, because of its size, may not have the staff resources to allocate all of the costs to various levels of provided services. Sometimes, the City cannot generate cost factors at all for some services. We may also be close to the time that we will require them as part of the Comprehensive Annual Financial Report.

Plan of Action

During the next fiscal year the City will determine the types of services that lend themselves to the application of performance measures and start to prepare those performance measures that are easiest to produce and then move on to the more difficult measures during the next two years.

At the end of the 1998-1999 fiscal year, we will report the performance measures to the public through the appropriate vehicle. Beginning with the 1999-2000 fiscal year, the performance measures will become part of the annual budget document. At the end of the 1999-2000 budget, we will make a performance review document available to the public.

- 8. EVALUATE SERVICES THAT WE PROVIDE TO A SMALL SEGMENT OF THE POPULATION AND DETERMINE IF IT IS AN ACTIVITY THAT WE SHOULD FINANCE UTILIZING A USER FEE.** The City provides some services that benefit only a small segment of the local population and which do not benefit the public at large. We need to monitor these types of situations annually to decide if it is still cost effective to provide these services. We will continue some programs though the financial cost is greater than the revenue generated because they create a public benefit that is important to the community as a whole.

Plan of Action

Annually identify those programs that appear to have no general public benefit and only impact a small segment of the population, and prepare a cost analysis of the programs before the annual budget process. The cost analysis will then be submitted, along with a staff recommendation, to Council for discussion and evaluation.

- 9. RESERVE 10% OF BUDGETED OPERATING EXPENDITURES TO COVER FISCAL YEAR STARTUP EXPENDITURES AND FLUCTUATIONS IN THE ECONOMY.** The City will review the cash reserves required to conduct City business at the beginning of each year to find out if the current policy level of 10% of operating expenditures is the appropriate amount to be set aside.

Plan of Action

To the extent possible, the City will annually attempt to find the reserve that should be set aside to supplement revenues during times of economic fluctuations.

- 10. EVALUATE BOND FUNDING ANNUALLY TO FIND OUT WHETHER REFINANCING BONDS WOULD BE FINANCIALLY ADVANTAGEOUS.** The term of most bond issues extends over more than one economic cycle. Interest rates generally rise and fall with changes in the economic cycle. Despite how well you plan your project, there is no way of determining if a debt issue will be closed with a favorable interest rate. Generally, the term on lease purchase financing is too short to gain any saving by refinancing. However, refinancing may be beneficial for lease purchase contracts with terms of ten years or more.

Plan of Action

During January of each even calendar year, the City will review all bond issues and determine if current bond interest rates are low enough to receive significant savings by refinancing some or all of the outstanding bond issues.

- 11. CONTINUE MONTHLY MONITORING OF THE FINANCIAL REPORTS TO FIND WHAT EXPENDITURES MEET THE INTENT OF BUDGET AND TO MONITOR REVENUES RECEIVED TO BUDGET ESTIMATES.** Three or four months before the fiscal year begins, the City will make estimates of anticipated revenues with a goal of predicting more than one year in advance what the outcome will be. Any number of circumstances could alter the final revenue figures, most of which are outside the city's control. Expenditures, on the other hand, are much easier to control.

The major reasons to monitor expenditures and revenues in relation to the adopted budget are to make sure that sufficient revenues are received throughout the year to cover the expenditures as they occur, that all expenditures are covered at the end of the year, that no departmental budget is over expended without a revenue source to cover expenditures over budget and that we expend departmental budgets in a way that is consistent with the goals set forth in the final budget document.

Plan of Action

Each month during the fiscal year, the Finance Department will review all major revenue sources and compare to expected results. In addition, the Finance Department will review two or more departmental budgets and make comparisons to the revised budgets. Some department will be examined every month because of the nature of the operation.

- 12. CONTINUE ANNUALLY TO TRY TO GET THE CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING AND THE CERTIFICATE OF EXCELLENCE IN BUDGETING.** Receiving awards for doing an outstanding job are important and make you feel good, but how do they enhance your delivery of services to the public? The goals of these two award programs are to have all cities and towns, despite their size, prepare financial statements and budgets in the same format, making them easy to compare with each other. The major users of financial statements are market analysts and bond rating agencies. The awards will not change our bond rating, but will be a factor in determining our bond rating. A good bond rating reduces our interest rates on bond issues.

Plan of Action

The City of Casa Grande was granted, for the first time, the Distinguished Budget Presentation Award for the 1996-1997 annual budget. The City will continue to use the guidelines set forth by the Government Finance Officers Association for the Certificate of Excellence in Budgeting. The Finance Department will continue to submit the Annual Budget for consideration for the award.

The Finance Department has received six consecutive Certificates of Achievements for Excellence in Financial Reporting and will continue to annually submit the City's financial statements.

13. OFFER DEBIT/CREDIT CARD PAYMENTS FOR SELECTED CITY SERVICES. Many changes in the way we all do our banking have occurred, especially with the arrival of the debit card. The City should investigate the feasibility of offering the public the opportunity of paying for City service using debit/credit cards. The major advantages are that we receive our money quicker and cut down on our bad check problems.

Plan of Action

During the 1998-1999 fiscal year, the Finance Department will review all revenue collection activities and evaluate which activities would benefit from the use of credit/debit cards.

14. THE CITY SHOULD PERIODICALLY EVALUATE ITS ROLE IN PROVIDING SERVICES TO THE PUBLIC. The City always finds itself in the unenviable position of needing to do more with less; that is, trying to meet citizen demands for services without increasing taxes or user fees. While the most obvious solution in paying for new or increased services is raising taxes or fees, when that can't be done the only other alternative is to cut other expenditures. Other expenses must not be cut without evaluating the services we provide.

Plan of Action

The City will evaluate the services it provides to the public. The evaluation will take place during January of each odd calendar year. In doing so it should ask the following questions:

1. Can the private sector provide the service efficiently and cost effectively?
2. Is it a service that we would better do through community involvement?
3. Is it a service that is obsolete but we provide anyway?
4. Is the service group too small to effectively provide the service?
5. Can we afford this service?

Upon completion of the evaluation, staff will prepare a recommendation and forward it to Council for their consideration.

15. THE CITY SHOULD THOROUGHLY ANALYZE ALL PROPOSED ANNEXATIONS FOR THEIR NEGATIVE OR POSITIVE FINANCIAL IMPACT ON THE CITY. TO THE EXTENT POSSIBLE, WE SHOULD CONDUCT A FINANCIAL REVIEW AS A FOLLOW-UP ONE YEAR AFTER ANNEXATION. In past years, the City has not consistently evaluated the fiscal impact of annexations on the various municipal operations. This impact should be known in order to fairly evaluate the advisability of any annexation. The City will form a team of staff members whose departments are potential service providers along with staff members from Planning, Finance, and a Council representative. The main goal of the team will be to identify and quantify the short-term and long-term fiscal impact on the existing City budget and the impact on the residents of the proposed annexation area.

Plan of Action

Whenever we propose a new annexation, the City will prepare a revenue versus cost-of-service analysis with two parts. The first part will be a short-term look (one to five years) and the second will be a five to ten year analysis. The review should look at public safety issues, infrastructure requirement issues such as sanitation, sewer, water, and streets. The review should also look at the impact of City operation. Finally, the review should look at other financial issues besides the cost of providing services to the proposed annexation area. The financial review should include an analysis of new revenues that the annexation may derive. We should complete an evaluation of the impact on current operating budgets and look for financial means to negate any negative impact on existing programs and services.

- 16. WHENEVER POSSIBLE, ANY BUSINESS CLOSING DOWN OR LEAVING THE CITY SHOULD BE INTERVIEWED TO DECIDE WHAT CONDITIONS CAUSED THEM TO LEAVE THE COMMUNITY.** Whenever a new business decides to come to Casa Grande, they have a reason for coming. Likewise, businesses leave the community or close down for a reason. Understanding what conditions caused the business to shut down is important to the City. The purpose of the interview is to find out the reasons for leaving. This may be the first sign that there is a downward turn in the economy that is not showing up in other statistical reports, or that the local economy does not support certain types of businesses, or other unfavorable factors exist that the City can probably change.

Plan of Action

The Finance Department will continue to follow up on business closings.

- 17. ANNUALLY REVIEW ALL MUNICIPAL TAXES, LICENSES AND PERMITS, AND USER FEES AND ANNUALLY UPDATE LONG-RANGE PROJECTIONS.** Municipal taxes employed by the City are City Sales Tax, Property Taxes, Franchise Taxes, and Annual License Taxes. These taxes are 55.5% of general fund revenues. User fees in the Golf Course, Waste Water Treatment, Solid Waste, and Airport Funds make up for more than 95% of the revenue base for each of the Enterprise Funds.

It is essential that regular and periodic reviews of these revenues be completed. We can evaluate user fees to insure proper and aggressive collections. We should also continue a collection rate of 95% to insure that we use revenues for the purpose they were originally designated.

To the extent legally possible, we should review and evaluate taxes to ensure compliance with statutes and City ordinances. We should conduct an audit so all taxpayers have an equal opportunity to finance the many City resources and service to use and annually update the Finance Department's five year expenditure and revenues projections and strive to develop longer range projections up to 10 years. In addition, we need to use existing tools to expand our forecast to include scenario planning for "what-if" strategies. This type of planning is essential to look into the future and see what the financial impacts are for today's decisions. We should use these tools to help rank projects competing for the same funding.

Plan of Action

The Finance Department will continue to conduct an annual review of all revenues. The Finance Department will also continue to meet with major taxpayers and major employers at least once a year to extract from them the successes or setbacks they are having in the local economy.

- 18. CONTINUE TO EVALUATE THE FINANCIAL IMPACT OF POLICY CHANGES, LEGISLATION, OR DIRECTION OF FEDERAL, STATE, COUNTY, OTHER COEXISTING JURISDICTIONS, AND OTHER LOCAL SERVICE PROVIDERS.** Over the past several years, two major events have triggered significant increases in our annual budget. The first is the growth in population, which is covered elsewhere in the Strategic Agenda. The second is the impact of external organizations. In State and Federal government, we generally see this impact in unfunded mandates, or changes in law that have severe trickle-down effects that generally erode the City's base.

County government and "other" coexisting jurisdictions such as school district actions and policies result in some type of partnership arrangement. The actions or lack of actions of other local service providers such as the utility companies affect the City's ability to grow and may also affect the financial future of the community.

Plan of Action

The City should continue to play a proactive role to negate, to the extent possible, the financial impact of the changes in policies, practices, and laws using organizations such as the League of Arizona Cities and Towns, National Leagues of Cities, and other professional organizations such as the government Finance Officers Association.

The City should continually monitor the impact of these changes at the local level. Overall, these changes will affect resources in one or more of the following ways:

1. Require the generation of new resources for expansion of existing programs.
2. Require the generation of new resources for new programs.
3. The reallocation of existing projects of lower priority to mandated programs.
4. Delete existing programs because we have removed revenue sources.

The City should prepare a financial project and continually update it to reflect the direct financial hardship or reward, and should also continually evaluate the indirect impact on physical and financial resources.

19. CONDUCT A COST-OF-SERVICE ANALYSIS FOR CITY SERVICE AND UPDATE ANNUALLY.

In the past, government was the sole provider of most services provided to the local community; in essence they had a monopoly. The services provided vary dramatically from community to community, with a larger range of service being provided by bigger cities. Over the past 15 years, new opportunities have appeared on the scene for private enterprises to provide an alternative and often more cost effective alternatives for “traditional” government services. More State and Federal government laws and regulations are holding local governments responsible for the actions of private service providers when private providers walk away or go under. A classic example of this Federal reaction is the case of landfills.

Plan of Action

The City will prepare a cost-of-service analysis on a government service where it is cost effective and practical to do so. The cost-of-service analysis should be prepared annually and should be presented to the citizens in an appropriate format. This analysis should be used to find out which service provided by the City could be provided more cost effectively by the private sector. Another necessary step is an extensive analysis of short term and long term liability that the City may have to assume in the future if a third party does not follow all laws and regulations and payments for expenses are necessary after they have no longer provided the service. The City should monitor annually all those services relinquished to the private sector to insure that the private sector is continuing to provide the service at a rate lower than the City could provide that same service. The cost-of-service analysis will determine whether existing user fees actually cover all or only a portion of cost of service provided. The analysis should also be used to determine the cost of providing new or expanded services in the future, and as an aid in determining the appropriate level of current and future user fees. Allowing small, regular incremental increases in user fees would be more desirable than larger more infrequent changes in user fees.

During the 1998-1999 fiscal year, the City will prepare an agenda calendar for doing a cost-of-service analysis. We may want to consider using a consultant to prepare the initial plan and have the City update the plan from that point on.



**FISCAL POLICY
&
GUIDELINES**

DEFINITION AND PURPOSE OF FISCAL POLICY

Fiscal policy is a set of guidelines used to manage revenues, expenditures, and debt. Fiscal planning, which is generally conducted within the context of the Public Service Program (Operating Budget) and the Capital Improvements Program (Capital Budget), reflects and helps shape fiscal policy.

The budget process not only reflects those fiscal policies currently in force, but also is, itself, a major vehicle for determining and implementing such policies. The fiscal policy statements presented on the following pages are not static, but evolve as the economy and fiscal environment change and as the City of Casa Grande’s population and requirements for government programs and services change.

The purpose of fiscal policy for the Public Service Program/Operating Budget is as follows:

Fiscal Planning for Public Expenditures and Revenues - Fiscal policy provides guidance for good public practice in the planning of expenditures, revenues, and funding arrangements for public services. It provides a framework in which budget, tax, and fee decisions should be made. Fiscal policy provides guidance towards a balance between program expenditure requirements and available sources of revenue to fund them. Fiscal planning considers long-term trends and projections in addition to annual budget planning.

Setting priorities among programs - Clearly defined and quantified fiscal limits encourage setting priorities by government managers and elected officials, thus helping to ensure that the most important programs receive relatively more funding.

Assuring Fiscal Controls - Fiscal policies relating to the City of Casa Grande’s procurement of goods and services, payment of salaries and benefits, debt service, and other expenditures are all essential to maintaining control of government costs over a period of time.

ORGANIZATION OF THIS SECTION

Following, are the major fiscal policies currently applied to the Public Service Programs (Operating Budget) and Financial Management of the City of Casa Grande. Numerous other fiscal policies that relate to particular programs or issues are not included here, but are believed to be consistent with the governing principles expressed below:

The presentation of fiscal policies is in the following order:

- Policies for expenditures and allocation of costs
- Policies for debt management
- Policies for governmental management
- Policies for revenues and program funding
- The framework for fiscal policy

POLICIES FOR FISCAL CONTROL

Balanced Budget - It is fiscal policy of the City of Casa Grande to balance the budget. The total of proposed expenditures shall not exceed the total of estimated income and fund balances. No deficit may be planned or incurred.

POLICIES FOR FISCAL CONTROL (continued)

Budgetary Control - The City of Casa Grande will exercise budgetary control (maximum spending authority) with the City Council's approval of appropriation authority within each department and special fund in four categories: Personnel Costs, Operating Expenses, Capital Outlay, and Debt Service.

Financial Management - The City of Casa Grande will manage and account for its Operating and Capital Budgets in accordance with Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB).

Accounting Method/Basis of Budgeting - The governmental and fiduciary fund types are budgeted and maintained using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded as received in cash, except for revenues, which are susceptible to accrual (i.e. when they are measurable and available). Measurable signifies that the amount of the transaction can be determined. Available signifies that the amount is collectable within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when liabilities are incurred except for:

- Interest expenses on general obligation debt, which is recorded on its due date.
- Prepaid expenses that are recorded and recognized as expenditures in the period benefited.
- Disbursements for inventory-type items which are considered expenditures at the time of purchase.
- Inter-fund transactions, which are recorded on the accrual basis.
- Significant revenues which are susceptible to accrual are:
 - Federal and state grants to the extent that revenues are recorded as eligible expenses incurred.
 - Property tax receivable within approximately sixty days of the end of a fiscal year.

Enterprise Funds (Golf Course, Wastewater and Sanitation) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, wastewater user fees are recognized as revenue when service is provided).

In all cases if the goods and/or services are not received by the end of the fiscal year, the encumbrances will automatically lapse.

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the city prepares its budget with the following exceptions.

- a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).
- b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a Budget basis.
- c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.
- d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report (CAFR) shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes.

POLICIES FOR FISCAL CONTROL (continued)

Internal Accounting Controls - The City of Casa Grande will develop and manage its accounting system to provide reasonable assurance regarding:

- The safeguarding of assets against loss from unauthorized use or disposition.
- The reliability of financial records for preparing financial statements and maintaining accountability for assets.
- “Reasonable assurance” which recognizes that:
 - The cost of a control should not exceed the benefits likely to be derived.
 - The evaluation of costs and benefits required and judgments by management.

Audits - The City will ensure the conduct of timely, effective, and periodic audit coverage of all financial records and actions of the City of Casa Grande, its officials, and employees in compliance with local, State, and Federal law.

POLICIES FOR EXPENDITURES AND ALLOCATION OF COSTS

Content of Budgets - The City of Casa Grande will include in the Operating Budget, all programs and facilities not specifically eligible for inclusion in the Capital Improvement Program. The Operating Budget displays current revenue appropriations for projects in the Capital Improvements Program as appropriate.

Expenditure Growth - The Arizona Revised Statutes (A.R.S.) requires that the City Council annually adopt and review spending affordability guidelines for the Capital and Operating Budgets, including guidelines for the aggregate Capital and aggregate Operating Budgets. The aggregate Operating budget excludes Operating Budgets for enterprise funds and grants. The Arizona Revised Statutes requires that the City Council set expenditure limits for each agency as well as for the total in order to provide more effective guidance to the agencies in the preparation of their budget requests. Any aggregate budget that exceeds the guidelines then, in effect, requires the approval through affirmative vote of seven Council members.

Allocation of Costs - The City of Casa Grande will balance the financial burden of programs and facilities as fairly as possible, between the general taxpayers and those who benefit directly, recognizing the common good that flows from many public expenditures, the inability of some citizens to pay the full costs of certain benefits, and the difficulty of measuring the relationship between public costs and public or private benefits of some services.

Expenditure Reduction - The City of Casa Grande will seek expenditure reductions whenever possible through efficiencies, reorganization of services, and through the reduction or elimination of programs, policies, and practices which have outlived their usefulness. The City will seek inter-agency opportunities to improve productivity.

Shared Provision of Service - The City of Casa Grande will encourage, through matching grants, subsidies, and other funding assistance, the participation of private organizations in the provision of desirable public services when public objectives can be more effectively met through private activity and expertise and where permitted by law.

Public Investment in Infrastructure - The City of Casa Grande will, within available funds, plan and budget for those facilities and infrastructure necessary to support its economy and those public programs determined to be necessary for the quality of life desired by its citizens.

Cost Avoidance - The City of Casa Grande will, within available funds, consider early investment in equipment, land, facilities, and other expenditure actions in the present to reduce or avoid costs in the future.

POLICIES FOR EXPENDITURES AND ALLOCATION OF COSTS (continued)

Procurement - The City of Casa Grande will purchase, directly or indirectly, through a bid process in which whoever is the lowest bidder that will sufficiently grant the standard set by the City will be awarded the purchase, except when an alternative method of procurement is specifically authorized by law.

Use of Restricted Funds - In order to align costs with designated resources for specific programs or services, the City of Casa Grande will, whenever possible, charge expenses against a restricted revenue source prior to using general funds.

POLICIES FOR DEBT MANAGEMENT

Debt Management - The City of Casa Grande will minimize debt service costs through the judicious use of available debt instruments, consistent with the desire of maintaining stable current tax rates and distributing the costs of certain long-lived facilities among all users, present and future.

Debt Incurred - The City of Casa Grande will limit the amount of new general obligation debt it will plan for and issue in any six-year period to that which can be fully supported by its revenues under conservative fiscal and economic projections, and which will reasonably assure retention of the City's highest credit rating in national debt markets. Capital Improvements Program's expenditures, funded by the City of Casa Grande's General Obligation bonds and Parks, are subject to spending affordability limits set by the City of Casa Grande's Council.

Revenue Bonds - Debt may be incurred based on the pledge of particular revenues to its repayment, in contrast to general obligation debt, which pledges general tax revenues. Revenue-based debt carries a higher interest rate, but allows the financing of projects, which would otherwise claim part of the limited general obligation bond capacity.

Bond Anticipation Notes - The City of Casa Grande will use short-term, interim financing techniques such as variable rate notes and commercial paper. Short-term financing is used only as an interim financing technique for the Capital Budget. Short-term financing is converted annually to long-term debt, thereby preserving the short-term status of these borrowing programs. This technique preserves working capital for use in funding the Operating Budget. It also provides flexibility with regard to the timing and the funding of capital expenditures.

Current Revenue Funding - The City of Casa Grande will make use of available current revenues for pay-as-you-go funding of the CIP as a means of reducing the costs of debt service. When revenue levels permit, priority will be given to inclusion within annual budgets of additional cash payments for infrastructure over the amount of current revenues specifically designated to non-debt eligible capital projects. This is commonly referred to as "PAYGO" (pay-as-you-go) financing.

POLICIES FOR GOVERNMENTAL MANAGEMENT

Productivity - the City of Casa Grande will seek continuous improvement in the productivity of the City's programs in terms of quantity and quality of services relative to resources expended, through all possible strategies.

Employee Involvement - The City of Casa Grande will actively encourage and make use of the experience and expertise of its workforce toward optimum program effectiveness and cost-efficiency of public service delivery through training, teamwork, employee empowerment, and other precepts of quality management.

POLICIES FOR GOVERNMENTAL MANAGEMENT (continued)

Intergovernmental Program Efforts - The City of Casa Grande will seek program efficiencies and cost savings through cooperative agreements and joint program efforts with other City agencies, municipalities, regional organizations, and the State and Federal governments.

Risk Management - The City of Casa Grande will control its exposure to financial loss through a combination of commercial and self-insurance. The City will self-insure against all but highest cost risks and will aggressively control its future exposure through a risk management program that allocates premium shares among agencies based on loss history.

Employee Compensation - The City of Casa Grande will seek to provide compensation (pay plus employee benefits) that is: comparable to jobs in the private sector, comparable among similar jobs in several Cities and agencies, and comparable between employees in collective bargaining units and those outside such units.

The Government will act to contain the growth of compensation through organizational efficiencies within its departments and agencies, management efficiencies within its operations and service delivery, and productivity improvements within its workforce.

Pension Funds - The City of Casa Grande will assure the security of benefits for current and future retirees and the solvency of the Employee Retirement System. The City will provide for the judicious management and investment of the fund's assets through the Board of Investment Trustees and strive to increase the funding ratio of assets to accrued liability.

Surplus Property - The City of Casa Grande will maximize the residual value of land parcels or buildings declared excess to current public needs through efforts at public reuse, lease to appropriate private organizations, or sale toward returning them to the tax base of the City of Casa Grande. Disposition of goods which have become obsolete, unusable, or a surplus to the needs of the City of Casa Grande will be made through bid, auction, or other lawful method to the purchaser offering the highest price except under circumstances as specified by law.

Fiscal Impact Reviews - The City of Casa Grande will review proposed local and State legislation toward specific findings and recommendations relative to financial and budgetary impacts and any continuing and potential long-term effects on the operations of government.

Economic Impact Statements - Where applicable, the City of Casa Grande will review proposed local and State legislation toward specific findings and recommendations relative to economic impacts for any continuing and potential long-term effects on the economic well being of the City of Casa Grande.

Resource Management - The City of Casa Grande will seek continued improvement in its budgetary and financial management capacity in order to achieve the best possible decisions on resource allocation and the most effective use of budgeted resources.

POLICIES FOR REVENUES AND PROGRAM FUNDING

Diversification of Revenues - The City of Casa Grande will establish the broadest base of revenues and seek alternative revenues to fund its programs and services, in order to:

- Decrease reliance on general taxation for discretionary but desirable programs and services and rely more on fees and charges.

POLICIES FOR REVENUES AND PROGRAM FUNDING (continued)

- Decrease the vulnerability of programs and service to reductions in tax revenues as a result of economic fluctuations.
- Increase the level of self-support for new program initiatives and enhancements.

Revenue Projections - The City of Casa Grande will estimate revenues in a realistic and conservative manner in order to minimize the risk of a revenue shortfall.

Property Tax - The City will, to the fullest extent possible, establish property tax rates in such a way as to:

- Limit annual levies against individual properties so that tax revenues are held at or below the rate of inflation.
- Avoid wide annual fluctuations in property tax revenue as economic and fiscal conditions change.
- Fully and equitably obtain revenues from new construction and changes in land or property use.

Special Funds - The revenues and expenditures of special districts are accounted for in special revenue funds. As a general principle, these special funds pay an overhead charge to the General Fund to cover the management and support services provided by General Fund departments to the special fund programs.

When the fund balances of special funds grow to exceed mandated or otherwise appropriate levels relative to district public purposes, the City of Casa Grande may consider transferring part of the fund balance to support other programs.

Enterprise Funds - The City of Casa Grande will, through pricing, inventory control, and other management practices, ensure appropriate fund balances for its enterprise funds while obtaining full cost-recovery for direct and indirect government support, as well as optimal levels of revenue transfer for General Fund purposes.

Intergovernmental Revenues - The City of Casa Grande will aggressively seek a fair share of available State and Federal financial support unless conditions attached to that assistance are contrary to the City of Casa Grande's interest. Where possible, Federal or State funding for the full cost of the program will be requested, including any indirect costs of administering a grant-funded program. For reasons of fiscal prudence, the City of Casa Grande does not solicit grants, which will require an undeclared fiscal commitment beyond the term of the grant.

Cash Management and Investments - The objective of the City of Casa Grande's aggressive cash management and investment program is to achieve maximum financial return on available funds while assuring a high level of safety. Cash will be pooled and invested on a daily basis reflecting the investment objective priorities of capital preservation, liquidity, and yield.

Contingencies - The City of Casa Grande will budget a contingent fund in the General Fund account depending on the amount of money left available after appropriating it to different departments. The purpose of which is to provide sufficient funds for unanticipated revenue shortfalls or unexpected expenditure emergencies.

FRAMEWORK FOR FISCAL POLICY

Legal Framework - Fiscal policy is developed and amended as necessary according to:

- Federal law and State of Arizona regulation.
- City of Casa Grande law and regulation

FRAMEWORK FOR FISCAL POLICY

Fiscal Planning Projections and Assumptions - Various trends and economic indicators are projected and analyzed for their impacts on City programs and services and for their impact on fiscal policy as applied to annual Operating Budgets. Among these are:

- Inflation, as measured by change in the Consumer Price Index (CPI) of future costs of government goods and services, including anticipated wage and salary adjustments. The CPI change also specifies the increase in property tax revenue.
- Growth of population and jobs, which are principal indicators of requirements for new or expanded programs and services.
- Demographic change in the numbers or location within the City of Casa Grande of specific age groups or other special groups, which provides an indication of the requirements and costs of various government services and programs.
- The assessable property tax base of the City of Casa Grande, which is the principal indicator of anticipated property tax collections, is one of the major sources of general revenues.
- Personal income earned by the City of Casa Grande residents, which is a principal basis for projecting income tax revenues as one of the City's major revenues sources, as well as being a basis for determining income eligibility status for certain government programs.
- Employment, unemployment rates, and job growth within the City of Casa Grande, are indicators of personal income growth as a revenue source, as well as being indicators of various service or program needs, such as day care or public welfare assistance.

Generally Accepted Accounting Principles (GAAP) - The application of fiscal policy in the financial management of annual operating expenditures must be in conformity with GAAP standards. This involves the separate identifications of, and accounting for, the various operating funds, adherence to required procedures such as transfers between funds and agencies, and regular audits of general City operations and special financial transactions such as the disbursement of Federal grants.

Credit Markets and Credit Reviews - The City of Casa Grande's ability to borrow cost-effectively depends upon its credit standing as assessed by major credit rating agencies. While key aspects of maintaining the highest credit ratings are related to the management of the City of Casa Grande's Capital Improvements Program (CIP), others are directly applicable to the annual Operating Budgets:

- Maintenance of positive fund balances (reserves) to ensure continued City of Casa Grande liquidity for debt repayment.
- Assurance through the City of Casa Grande law and practice of an absolute commitment to timely repayment of debt and other obligations.

Intergovernmental Agreements - State agencies sharing various social service programs and participation in various grant and loan programs:

- Federal agencies to obtain support to meet mutual program objectives through programs such as the Community Development Block Grant.



**CAPITAL
IMPROVEMENT
PLAN**

“CAPITAL IMPROVEMENT PLAN (CIP)”

For the purposes of this budget, a capital expenditure is one that results in the acquisition or addition to the government's general fixed assets. These assets have a useful life of more than one year. Capital expenditures that are \$10,000 or more are included in the Capital Improvement Plan and are located in the Capital Outlay summary. Capital expenditures that are less than \$10,000 are considered Operating Capital and are located on the Operating Capital Summary.

Capital Improvement Planning Investment

Motivated by budget reforms and the development of the Capital Improvement Plan, the City has taken a new look at how capital planning is done and how investment decisions are made, and has begun the development of new processes that allow the City to be more strategic in making its investments.

Benefits from improving capital planning and investment decision making include meeting requirements and implementing the Capital Improvement Plan, making the City's capital investment planning more responsive to community needs, improving the City's capital management and decision making, creating a more understandable and strong investment decision making process, improving linkages between capital investments and the City's long-term vision and goals, and building citizen's confidence by making more efficient use of City resources.

The Guiding Principles of Capital Improvement Planning

A Focus on Outcomes: This requires that project decision be linked to the City's long-term goals. This necessitates clearly defining goals, having the capability to track capital expenditures, and being capable of measuring how and to what extent the City's capital spending is helping to achieve these goals.

A Comprehensive Process: Capital spending requires thorough preparation such as standard information and evaluation criteria and a thorough analysis of potential investments: Consideration of project options, with a clear statement of the financial implications of each choices; Costs, benefits, and trade-offs of options related to policy priorities; short, medium, and long-range capital plans linked by city's strategic plan and improved coordination across entire departments.

Standard Criteria for Evaluating Alternative Investments: Strategic capital planning should utilize standard criteria for evaluating alternative investments that maintains the Capital Plan's four core values: Economic opportunity and security, social equity, and community, as well as the values of fiscal responsibility and consistency with the City's strategy.

Efficient Investment: The key to capital planning is maximizing the positive impacts of investments in relation to their costs. Also important is optimizing the leveraging of non-City resources toward achieving desired outcomes.

Incorporation of Strategic Capital Improvement Planning Principles in the City's Culture and Behavior: For strategic capital investment planning to succeed, the organizations and individuals involved in capital planning must incorporate this thinking into their attitudes and behavior. This is encouraged and actively promoted through communication; education, community input, and active involvement in development of the strategic capital improvement plan process.

Capital Investment Policies: Capital Investment Policies are intended to provide a clear and concise articulation of the City's policy directions for its capital investments. They will guide the future development of department capital plans and the capital facilities element of city-wide plans.

CAPITAL IMPROVEMENT PLAN PROCESS

This document was produced by the Capital Improvement Planning Committee, comprised of Council Members and selected Departmental Staff. There has been a need for a forum other than the annual budget process to discuss, evaluate, and prioritize requested capital projects. The CIP is a major component in forming a ‘consensus-based’ budget process and is a necessary function when implementing the Casa Grande Strategic Agenda.

CIP POLICY & PROCEDURE ISSUES

CIP POLICIES

The City worked toward the creation of a fully funded CIP with a target date of year 2000 for total implementation. This means that by the year 2000, any project/program included in the CIP will already have the necessary funds identified and earmarked for the budget year in which the project is to be implemented.

If a project/program is not begun in the year in which it is funded or authorized, it will remain in the CIP unless there is a specific decision to remove it by the City manager; however, the existence of extenuating circumstances will be monitored as a part of the project/program evaluation.

Only project/programs that are in excess of \$10,000 shall be considered for inclusion in the CIP.

The CIP should be managed by the City Manager. The CIP Committee should provide the City Manager with recommendations as to the merits of various projects/programs; however, s/he should be responsible for the final decision as to what does or does not qualify for inclusion in the CIP, as well as evaluating the performance of the CIP’s elements. The City Council should then “adopt” the CIP elements that are to be funded for the next fiscal year.

The CIP should be a “floating” five-year process: in other words, each year the City should consider projects/programs for the fifth year of the CIP.

CIP projects and programs that involve enterprise funds or grant funds shall be evaluated and weighed as if they were General Fund Projects/Programs. Only grant projects that involve local funding to match the grant monies shall be considered for the CIP — one element of consideration of these projects/programs will be their one-time or on-going nature.

CAPITAL IMPROVEMENT PLAN

CIP PROCEDURES

In order to ensure the widest possible acceptance of the CIP, the following procedure should be adopted:

After the City Manager has made the final determination as to the projects/programs for inclusion in the CIP, s/he will announce the completion of the CIP process to the City Council under "Reports By Officer" in a formal Council meeting;

The City Manager will present each member of the City Council with a copy of the CIP in a one-on-one setting for a personal briefing;

A special media release/campaign will be undertaken with examples of the projects/programs to be adopted;

The CIP will be publicly presented and discussed in a special City Council study session;

A public hearing will then be held to accept public input on the projects/programs for inclusion in the CIP;

The City Council will then formally adopt the CIP (or the fifth year component of the CIP) in a regular meeting of the Council.

CAPITAL IMPROVEMENT PLAN

The 2007-2008 Capital Improvement Plan was adopted by the City Council "in concept" for inclusion into the Annual Budget as a planning tool to predetermine capital needs. Projects included in the CIP will form the basis for appropriations in the FY 2007-2008 budget. Some capital improvements and capital spending such as the replacement of equipment and vehicles will have a short-term affect on the city's operating budget. Others, such as the city's expansion of the wastewater treatment plant, will affect the city's operating budget for many years.

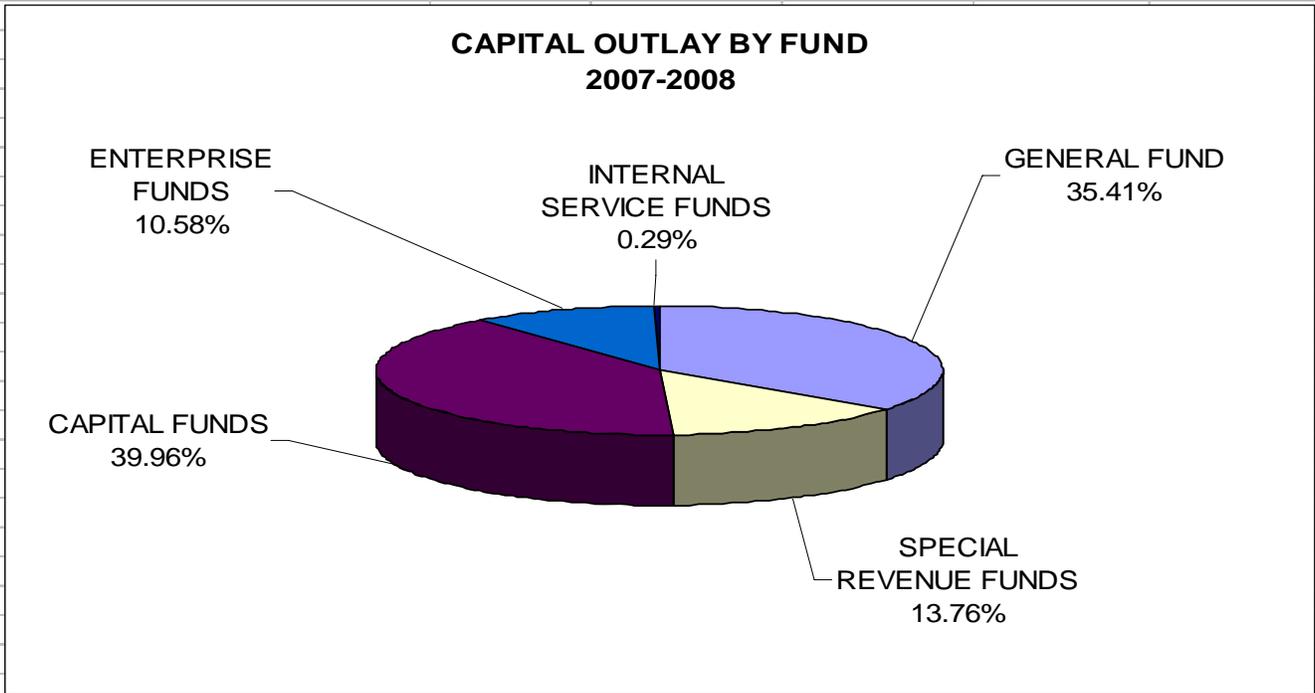
The following pages will describe if and to what extent major capital improvements or spending will impact the city's current and future operating budgets.

NON-ROUTINE CAPITAL EXPENDITURES

Non-routine capital expenditures are those projects that do not regularly occur in the budget, and/or have a significant impact on the operating budget. The non-routine capital expenditure project for the 2007-2008 budget is the Downtown Street Renovation Project. The Downtown Street Renovation Project, which began in 2003-2004, is budgeted at \$2,300,000 in the Special Revenue Streets Fund and will continue into next fiscal year with a total cost of nearly \$6,000,000. Its completion will significantly enhance traffic flow and drainage in the area affecting both economic development opportunities and the useful life of the streets.

CAPITAL IMPROVEMENT PLAN

CAPITAL OUTLAY SUMMARY					
FISCAL YEARS 2007-2012					
FUND TYPE	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
GENERAL FUND	\$24,647,400	\$16,614,050	\$26,798,950	\$6,808,850	\$17,352,750
SPECIAL REVENUE FUNDS	9,576,962	15,092,100	3,308,069	959,040	1,294,600
CAPITAL FUNDS	27,809,000	360,000	1,210,000	100,000	40,000
ENTERPRISE FUNDS	7,366,100	22,350,000	30,029,000	1,724,000	8,696,000
INTERNAL SERVICE FUNDS	200,000	-	-	-	-
ALL FUNDS	\$69,599,462	\$54,416,150	\$61,346,019	\$9,591,890	\$27,383,350



CAPITAL IMPROVEMENT PLAN

CAPITAL OUTLAY SCHEDULE						
FISCAL YEARS 2007-2012						
DEPARTMENT	DESCRIPTION	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
GENERAL FUND						
City Clerk's Office	Agenda Management Program	35,000	0	0	0	0
City Clerk's Office	Imaging System	42,000	0	0	0	0
Finance Department	Accounting/Utility Software	200,000	0	0	0	0
Finance Department	Grant Software	15,000	0	0	0	0
Finance Department	Security Project	10,000	0	0	0	0
Finance Department	GIS Project	200,000	200,000	100,000	0	0
Finance Department	Disaster Prevention	100,000	50,000	0	0	0
Finance Department	Disaster Prevention	150,000	100,000	0	0	0
Finance Department	GIS Hardware	25,000	10,000	10,000	0	0
Finance Department	IT Vehicle	0	20,000	0	0	0
Comm Svcs - Library	Joint Use Public/School Library Facility	3,048,000	0	0	0	0
Comm Svcs - Library	RFID Upgrade: Main Library	80,000	0	0	0	0
Comm Svcs - Library	Library Technology Wing: Main Library	0	0	1,000,000	0	0
P W - Operations	Chip Seal Alleys	80,000	80,000	80,000	0	0
P W - Operations	Three Drywells	0	14,000	0	0	0
P W - Maintenance Facility	HVAC Contingency	15,000	15,000	15,000	15,000	15,000
P W - Maintenance Facility	New Ford Van	21,000	0	0	0	0
P W - Maintenance Facility	Peart Center Security Fencing	30,000	0	0	0	0
P W - Maintenance Facility	Asphalt Seal Applicator	36,000	0	0	0	0
P W - Maintenance Facility	New Rider Sweeper / Scrubber	0	29,000	0	0	0
P W - Equipment Maintenance	HD Field Service Truck	95,000	0	0	0	0
P W - Equipment Maintenance	Fleet Shop Infrastructure	40,000	0	0	0	0
P W - Equipment Maintenance	Shop Divider Wall	85,000	0	0	0	0
P W - Equipment Maintenance	Diagnostic Equipment	35,000	0	0	0	0
P W - Equipment Maintenance	Automated Vehicle Wash	340,000	0	0	0	0
P W - Equipment Maintenance	Welding / Fabrication Addition	0	250,000	0	0	0
P W - Equipment Maintenance	HD 4 Post Alignment Lift	12,000	0	0	0	0
P W - Equipment Maintenance	Lube - Fuel Service Truck	0	0	0	200,000	0
P W - Equipment Maintenance	Fleet / Receiving Forklift	0	20,000	0	0	0
P W - Street Construction	Sierra Street	0	150,000	0	0	0
P W - Street Construction	Pueblo Drive	800,000	0	0	0	0
P W - Engineering	SUV	27,500	0	0	0	0
P W - Engineering	1/2 Ton Inspector Pickup	22,500	0	0	0	0
Police - Animal Control	Incinerator	0	50,000	0	0	0
Comm Svcs - Senior Center	Remodel of Kitchen at Senior Center	0	100,000	0	0	0
Comm Svcs - Senior Center	Computer Lab	18,000	0	0	0	0
Comm Svcs - Park Maintenance	Land Acq - Dave White Park	1,500,000	0	0	0	0
Comm Svcs - Park Maintenance	Restrooms at Ed Hooper Rodeo Park / Dog Park	180,000	0	0	0	0
Comm Svcs - Park Maintenance	Christmas Decorations	25,000	20,000	25,000	10,000	10,000
Comm Svcs - Park Maintenance	Regional Park Land Acquisition, Design & Dev.	2,500,000	400,000	2,000,000	2,000,000	0
Comm Svcs - Park Maintenance	Rodeo Grounds Improvements	400,000	0	0	0	0
Comm Svcs - Park Maintenance	Restrooms at Dave White Park	130,000	0	0	0	0
Comm Svcs - Park Maintenance	Park Signs	16,000	16,000	0	0	0
Comm Svcs - Park Maintenance	One Ton Garbage Truck	80,000	0	0	0	0
Comm Svcs - Park Maintenance	New Dog Park	60,000	0	0	0	0
Comm Svcs - Park Maintenance	Trail System Development (Miscellaneous)	50,000	50,000	100,000	100,000	100,000
Comm Svcs - Park Maintenance	New Trash Containers	10,000	11,000	12,000	12,000	0
Comm Svcs - Park Maintenance	New Ramada at North Mountain Park	50,000	0	0	0	0
Comm Svcs - Park Maintenance	Ivy Park Improvements	24,000	0	0	0	0
Comm Svcs - Park Maintenance	Sport Courts and Ramada	28,000	29,000	30,000	30,000	30,000
Comm Svcs - Park Maintenance	Sport Courts and Ramada	29,000	30,000	30,000	30,000	32,000
Comm Svcs - Park Maintenance	1/2 Ton Pickup	27,500	0	0	0	0
Comm Svcs - Park Maintenance	Park Signs	16,000	10,000	0	0	0
Comm Svcs - Park Maintenance	Pump Station at Dave White Park	140,000	0	0	0	0
Comm Svcs - Park Maintenance	Trail System Development (Miscellaneous)	50,000	100,000	100,000	100,000	100,000
Comm Svcs - Park Maintenance	Evergreen Irrigation	30,000	68,000	68,000	68,000	0

CAPITAL IMPROVEMENT PLAN

CAPITAL OUTLAY SCHEDULE						
FISCAL YEARS 2007-2012						
DEPARTMENT	DESCRIPTION	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
GENERAL FUND						
Comm Svcs - Park Maintenance	Restroom at Peart Park	115,000	0	0	0	0
Comm Svcs - Park Maintenance	CG Mountain Trails Development	0	400,000	0	0	0
Comm Svcs - Park Maintenance	Backhoe	0	0	50,000	0	0
Comm Svcs - Park Maintenance	Bicycle Park	0	125,000	0	0	0
Comm Svcs - Park Maintenance	Bucket / Boom Truck	0	0	0	0	145,000
Comm Svcs - Park Maintenance	Renovate Dave White Park	0	200,000	1,000,000	1,000,000	0
Comm Svcs - Park Maintenance	Forklift	0	28,000	0	0	0
Comm Svcs - Park Maintenance	Maintenance Storage Building	59,000	59,000	0	0	0
Comm Svcs - Park Maintenance	Regional Park Land Acquisition, Design & Dev.	0	3,750,000	0	1,500,000	1,500,000
Comm Svcs - Park Maintenance	Santa Cruz Linear Wash	0	150,000	0	0	0
Comm Svcs - Park Maintenance	Maintenance Shop Building	0	0	25,000	200,000	0
Comm Svcs - Park Maintenance	West Side Youth Center	0	25,000	0	0	0
Comm Svcs - Park Maintenance	Land Acquisition - West	0	3,000,000	1,000,000	0	0
Comm Svcs - Park Maintenance	Mountain View Park Improvement	0	26,000	0	0	0
Comm Svcs - Park Maintenance	New Mower	0	0	18,000	0	0
Comm Svcs - Park Maintenance	Dump Truck	37,000	0	0	0	0
Comm Svcs - Park Maintenance	Land Acq - Dave White Park	1,500,000	0	0	0	0
Comm Svcs - Recreation Programs	Hosted Internet Registration	15,000	0	0	0	0
Comm Svcs - Len Colla Center	Len Colla Renovation	1,500,000	0	0	0	0
Comm Svcs - Aquatics	Splash Pad for Park	0	35,000	300,000	0	0
Comm Svcs - General Recreation	Hosted Internet Registration	15,000	0	0	0	0
Comm Svcs - General Recreation	Indoor / Outdoor Stage	18,000	0	0	0	0
Comm Svcs - General Recreation	Renovate 10th Street Lock Room	0	20,000	200,000	0	0
Comm Svcs - General Recreation	Show mobile	0	101,000	0	0	0
Comm Svcs - General Recreation	Community Recreation / Aquatics	0	1,500,000	15,000,000	0	0
Comm Svcs - General Recreation	Multi-purpose Building	0	0	0	750,000	7,500,000
Comm Svcs - General Recreation	Point of Sale System (9)	0	25,000	30,000	0	0
Police Department	Building Design	800,000	0	0	0	0
Police Department	Two Patrol Sedans	90,000	0	0	0	0
Police Department	Drug Unit Vehicles	120,000	17,150	17,150	17,150	17,150
Police Department	Patrol Carbines	25,000	0	0	0	0
Police Department	Special Operations Sergeant Vehicle	25,000	3,575	3,575	3,575	3,575
Police Department	Patrol Vehicle Sedans, Three (3)	150,000	0	0	0	0
Police Department	Evidence Storage Ventilation	12,000	0	0	0	0
Police Department	Public Safety Communications Center Vehicle	44,000	0	0	0	0
Police Department	Digital Voice Recorder	32,750	0	0	0	0
Police Department	Relocation of Radio Equipment	50,000	0	0	0	0
Police Department	Assigned Patrol Vehicles (8)	400,000	400,000	400,000	0	0
Police Department	Looking Glass for Crimes Records Management	17,900	0	0	20,000	0
Police Department	Patrol Motorcycle	23,000	0	0	0	0
Police Department	Volunteer Program Car	24,000	3,430	3,430	3,430	3,430
Police Department	Volunteer Program Pickup	16,000	2,285	2,285	2,285	2,285
Police Department	Portable Crime Scene Light System	17,000	850	850	850	850
Police Department	Community Connect Automatic Vehicle Locator	120,000	19,000	0	0	0
Police Department	Looking Glass Address	14,300	0	0	0	0
Police Department	Livescan Fingerprint System	150,000	15,000	15,000	15,000	15,000
Police Department	Mobile Data Computers for Motor Officers	13,000	0	0	0	0
Police Department	Add (2) New Satellite Receiver Locations	196,000	0	0	0	0
Police Department	Radio Receiver (voter) Sites	110,000	116,000	124,000	132,000	0
Police Department	Video Surveillance Imaging System	11,000	0	0	0	0
Police Department	Portable GPS Tracking Unit	13,000	0	0	0	0
Police Department	Armored Rescue Vehicle	150,000	0	0	0	0
Police Department	Surveillance Van	0	0	150,000	15,000	15,000
Police Department	Helicopter Lease Program	0	0	0	0	232,500
Police Department	Mobile Command Post	0	0	150,000	0	0
Police Department	Patrol Motorcycle	0	23,000	0	0	0

CAPITAL IMPROVEMENT PLAN

CAPITAL OUTLAY SCHEDULE						
FISCAL YEARS 2007-2012						
DEPARTMENT	DESCRIPTION	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
GENERAL FUND						
Police Department	Automated Citation System	0	75,000	0	0	0
Police Department	Drug Detection Canine	0	12,000	0	0	0
Police Department	Administrative Vehicle	0	25,000	0	0	0
Police Department	700 MHz Radio System	0	0	0	0	1,800,000
Police Department	Evidence Collection Vehicle	100,000	6,700	6,700	6,700	6,700
Police Department	Police Bicycles	13,600	1,360	1,360	1,360	1,360
Fire Department	Fire Dispatch Radio System - 510	60,000	0	0	0	0
Fire Department	Equipment for new Pumper - 504	120,000	0	0	0	0
Fire Department	Equipment for new Bronto Platform	175,000	0	0	0	0
Fire Department	Fire Station Land and Construction - 504	1,525,000	0	0	0	0
Fire Department	FEMA Grant Match (10%)	264,600	0	0	0	0
Fire Department	Station Pumper - 504	375,000	0	0	0	0
Fire Department	SCBA Frame & Integrated Pass Alarm Upgrade	12,000	0	0	0	0
Fire Department	Water Tender and Equipment	330,000	0	0	0	0
Fire Department	Monitor Defibrillator Upgrades	38,750	26,200	27,600	29,000	30,400
Fire Department	Battalion Chief Vehicle	43,000	0	0	0	0
Fire Department	Opticom Emitters	17,000	0	0	0	0
Fire Department	Thermal Imaging Camera	35,000	18,000	0	19,000	0
Fire Department	Minitor Pagers	14,000	0	0	0	0
Fire Department	Engine Company Computer Table	24,000	0	12,500	0	14,500
Fire Department	Monitor Defibrillator LP-12	16,000	0	16,500	17,000	0
Fire Department	Intersection Pre-emption System Public Safety	280,000	0	0	0	0
Fire Department	Station Construction - 503	3,500,000	0	0	0	0
Fire Department	Station Improvements - 501	750,000	0	0	0	0
Fire Department	Training Facility Improvement	30,000	0	0	25,000	0
Fire Department	Telestaff Software	32,000	0	0	0	0
Fire Department	Fire Chief Vehicle	35,000	0	0	0	0
Fire Department	Fire Inspector Vehicle	23,000	0	0	36,500	0
Fire Department	Video Conference - Training Personnel	44,000	11,500	12,000	0	13,000
Fire Department	Station Improvements - 502	0	40,000	0	0	0
Fire Department	Station Construction - 505	0	3,500,000	0	0	0
Fire Department	Station Pumper - 505	0	600,000	0	0	0
Fire Department	Fire Station Land and Construction - 506	0	420,000	4,000,000	0	0
Fire Department	Station Pumper - 506	0	0	650,000	0	0
Fire Department	Fire Station Land and Construction - 507	0	0	0	450,000	5,000,000
Fire Department	Station Pumper - 507	0	0	0	0	750,000
Fire Department	Thermal Imaging Camera	0	12,000	13,000	0	15,000
TOTAL - GENERAL FUND		24,647,400	16,614,050	26,798,950	6,808,850	17,352,750
STREET MAINTENANCE						
P W - HURF	Street Maintenance	200,000	200,000	200,000	0	0
P W - HURF	Street Maintenance	200,000	200,000	200,000	200,000	200,000
P W - HURF	Sign Truck	68,000	0	0	0	0
P W - HURF	Traffic Signals	120,000	120,000	120,000	0	0
P W - HURF	New Various Traffic Signals	120,000	120,000	120,000	120,000	120,000
P W - HURF	Mower	120,000	0	0	0	0
P W - HURF	Additional Motor Grader	267,000	0	0	0	0
P W - HURF	2 In street crosswalk lighting systems	60,000	60,000	60,000	60,000	60,000
P W - HURF	signal wireless video detection system	27,600	27,600	27,600	27,600	27,600
P W - HURF	Kick Broom Sweeper	30,000	0	0	0	0
P W - HURF	Arrow Boards/Message Boards	64,362	0	0	0	0
P W - HURF	Low boy Transport	0	150,000	0	0	0
P W - HURF	Mobile Concrete Mixer and Truck	0	185,000	0	0	0

CAPITAL IMPROVEMENT PLAN

CAPITAL OUTLAY SCHEDULE						
FISCAL YEARS 2007-2012						
DEPARTMENT	DESCRIPTION	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
STREET MAINTENANCE						
P W - HURF	Tandem Dump Truck	0	120,000	0	0	0
P W - HURF	Thermal Plastic Meltor	0	29,500	0	0	0
P W - HURF	Hydraulic Breaker Attachment	0	0	18,500	0	0
P W - HURF	Forklift	0	0	20,000	0	0
P W - HURF	Compact Excavator	0	0	48,500	0	0
P W - HURF	Backhoe	0	0	0	0	67,000
P W - HURF	Street Sw eeper	0	0	0	0	170,000
P W - HURF	Crack Seal Applicator	0	0	0	41,440	0
P W - HURF	Traffic Signal Netw ork	0	25,000	0	0	0
P W - HURF	Vacuum Excavation Machine	0	0	36,469	0	0
P W - HURF	End Dump Trailer	0	0	52,000	0	0
P W - HURF	Water Tanker Trailer	0	0	0	0	130,000
P W - Street Construction	Bisnaga / Casa Grande	0	150,000	0	0	0
P W - Street Construction	Cottonw ood Lane	1,500,000	0	0	0	0
P W - Street Construction	Doan Street - Phase II	0	350,000	0	0	0
P W - Street Construction	Doan Street - Phase III	100,000	0	0	0	0
P W - Street Construction	Dow ntow n Street Renovation	2,300,000	2,000,000	2,000,000	0	0
P W - Street Construction	Earley Road	0	550,000	0	0	0
P W - Street Construction	Hacienda Road	0	900,000	0	0	0
P W - Street Construction	Heness Road	0	700,000	0	0	0
P W - Street Construction	Kortsen Road	0	2,000,000	0	0	0
P W - Street Construction	Local Street Reconstruction	250,000	250,000	250,000	350,000	350,000
P W - Street Construction	McCartney Road - Phase I	0	2,500,000	0	0	0
P W - Street Construction	McMurray Blvd	0	1,500,000	0	0	0
P W - Street Construction	Rodeo Road West	1,000,000	0	0	0	0
P W - Street Construction	Thornton Road - Phase I	2,000,000	0	0	0	0
P W - Street Construction	Thornton Road - Phase II	0	2,000,000	0	0	0
P W - Street Construction	Traffic Signals	150,000	155,000	155,000	160,000	170,000
P W - Street Construction	Burris Road Design	1,000,000	0	0	0	0
P W - Street Construction	Main Avenue	0	200,000	0	0	0
P W - Street Construction	Rodeo Road	0	600,000	0	0	0
TOTAL - STREETS MAINTENANCE FUND		9,576,962	15,092,100	3,308,069	959,040	1,294,600
MUNICIPAL AIRPORT FUND						
Airport	Airport Apron - East	0	250,000	0	0	0
Airport	Airport Apron - South	250,000	0	0	0	0
Airport	Airport Apron - West	650,000	0	0	0	0
Airport	Airport Parking South	250,000	0	0	0	0
Airport	Airport Paring Southeast	0	75,000	0	0	0
Airport	Runw ay Ext - Design	0	0	165,000	0	0
Airport	Runw ay Ext - EA	0	0	0	100,000	0
TOTAL - M UNICIPAL AIRPORT FUND		1,150,000	325,000	165,000	100,000	0
COMMUNITY ARTS FUND						
Community Arts	Pinal Avenue Pillar Project	25,000	0	0	0	0
TOTAL - COM MUNITY ARTS FUND		25,000	0	0	0	0
REDEVELOPM ENT FUND						
Administrative Services	Auditorium Renovation	900,000	0	0	0	0
Administrative Services	Fidelity Title Building Improvements	300,000	0	0	0	0
P W - Maintenance Facility	City Hall Repainting	20,000	0	0	0	0
P W - Maintenance Facility	City Hall Recarpeting	65,000	0	0	0	0
TOTAL - REDEVELOPMENT FUND		1,285,000	0	0	0	0

CAPITAL IMPROVEMENT PLAN

CAPITAL OUTLAY SCHEDULE						
FISCAL YEARS 2007-2012						
DEPARTMENT	DESCRIPTION	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
COURT ENHANCEMENT FUND						
City Court	Court Relocation	1,500,000	0	0	0	0
TOTAL - COURT ENHANCEMENT FUND		1,500,000	0	0	0	0
CAPITAL REPLACEMENT FUND						
Administrative Services	TV Broadcast Equipment	25,000	0	0	0	0
Administrative Services	TV Studio Construction	0	35,000	0	0	0
Administrative Services	PIO Remote Vehicle & Equipment	0	0	45,000	0	0
City Clerk	Imaging System	42,000	0	0	0	0
Police	New Public Safety Facility	23,500,000	0	1,000,000	0	0
TOTAL - CAPITAL REPLACEMENT FUND		23,567,000	35,000	1,045,000	0	0
CONSTRUCTION SALES TAX FUND						
Public Works - HURF	Streets South Operations Center	250,000	0	0	0	0
Public Works - HURF	Emergency Traffic Signal Parts	32,000	0	0	0	0
Public Works - HURF	Traffic Control Truck	0	0	0	0	40,000
TOTAL - CONSTRUCTION SALES TAX FUND		282,000	0	0	0	40,000
MUNICIPAL GOLF COURSE FUND						
Golf Course	Top Dresser / Fertilizer Utility Vehicle	23,000	0	0	0	0
Golf Course	Beverage Carts	17,000	0	0	0	0
Golf Course	Driving Range Lights	110,000	0	0	0	0
Golf Course	Bed knife Grinder	13,500	0	0	0	0
Golf Course	Irrigation Renovation	1,750,000	0	0	0	0
Golf Course	Clubhouse Improvements	250,000	0	0	0	0
Golf Course	Front Deck Mow er	17,600	0	0	0	0
Golf Course	Tw o (2) Beverage Carts	15,000	0	0	0	0
Golf Course	Tee Mow er	0	0	23,000	0	0
TOTAL - MUNICIPAL GOLF COURSE FUND		2,196,100	0	23,000	0	0
WASTEWATER TREATMENT FUND						
P W - Wastew ater	Manhole Rehabilitation	200,000	200,000	200,000	200,000	200,000
P W - Wastew ater	Manhole Rehabilitation	200,000	200,000	200,000	200,000	200,000
P W - Wastew ater	Land Acquisition	2,500,000	0	0	0	0
P W - Wastew ater	Lift station Rehabilitation	40,000	40,000	40,000	0	0
P W - Wastew ater	Effluent Pump Rehabilitation	25,000	30,000	30,000	30,000	35,000
P W - Wastew ater	Lift station Rehabilitation	40,000	40,000	40,000	40,000	40,000
P W - Wastew ater	New Fork Lift	40,000	0	0	0	0
P W - Wastew ater	New Pickup Truck	35,000	0	0	0	0
P W - Wastew ater	Influent Pump Rehabilitation	0	20,000	0	25,000	0
P W - Wastew ater	Dump Truck	0	0	100,000	0	0
P W - Wastew ater	Update Master Plan	0	0	80,000	0	0
P W - Wastew ater	Chlorine Scrubber Caustic Replacement	0	0	0	0	75,000
P W - Wastew ater	Biofilter Media Replacement	0	0	0	10,000	0
P W - Wastew ater	Grit Tank Replacement	0	0	0	0	70,000
P W - Wastew ater	Tertiary Filter media Replacement	0	0	0	12,000	0
P W - Wastew ater	Aeration Gear Drive Rehabilitation	0	0	0	0	100,000
P W - Wastew ater	Santa Cruz Wash Sew er Construction	0	20,000,000	20,000,000	0	0
P W - Wastew ater	New Water Truck	0	100,000	0	0	0
TOTAL - WASTEWATER TREATMENT FUND		3,080,000	20,630,000	20,690,000	517,000	720,000

CAPITAL IMPROVEMENT PLAN

CAPITAL OUTLAY SCHEDULE						
FISCAL YEARS 2007-2012						
DEPARTMENT	DESCRIPTION	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
SANITATION FUND						
P W - Sanitation Collections	Front-Load Truck	200,000	0	210,000	0	220,000
P W - Sanitation Collections	Front - Load Truck	200,000	0	216,000	220,000	0
P W - Sanitation Collections	Rolloff	160,000	0	160,000	0	170,000
P W - Sanitation Collections	Rear-Load Truck	160,000	0	170,000	0	180,000
P W - Sanitation Collections	Curbtender Truck	200,000	205,000	210,000	0	220,000
P W - Sanitation Collections	Front-Load Refuse Truck	200,000	0	210,000	0	215,000
P W - Sanitation Collections	New Wrangler Tractor	55,000	0	60,000	0	0
P W - Sanitation Landfill	Sterling Water Truck	130,000	0	0	0	0
P W - Sanitation Landfill	New Modular Trailer	100,000	0	0	0	0
P W - Sanitation Landfill	New Weigh Scale	40,000	0	0	0	0
P W - Sanitation Landfill	Irrigation Ditch Relocation	300,000	0	0	0	0
P W - Sanitation Landfill	Transfer Station	0	0	3,000,000	0	0
P W - Sanitation Landfill	Cat Road Grader	0	300,000	0	0	0
P W - Sanitation Landfill	938 G Cat Loader	0	0	0	0	190,000
P W - Sanitation Landfill	Semi-Truck Tractor	0	0	0	0	190,000
P W - Sanitation Landfill	2 Walking Floor Trailers	0	0	0	0	150,000
P W - Sanitation Landfill	15 Ton Tandem Dump Truck	0	0	135,000	0	0
P W - Sanitation Landfill	15 Ton Tandem Dump Truck	0	0	0	0	145,000
P W - Sanitation Landfill	Water Wagon	0	0	380,000	0	0
P W - Sanitation Landfill	938 G Cat Loader	0	0	135,000	0	0
P W - Sanitation Landfill	Portable Tipper	0	0	0	0	180,000
P W - Sanitation Landfill	Landfill Compactor	0	0	0	0	420,000
P W - Sanitation Landfill	Wrangler Loader	0	55,000	0	0	0
P W - Sanitation Landfill	Landfill Cover	0	0	0	520,000	0
P W - Sanitation Landfill	Backhoe	0	67,000	0	0	0
P W - Sanitation Landfill	Low boy Transport	0	0	0	0	150,000
P W - Sanitation Landfill	New Fuel Tank	0	50,000	0	0	0
P W - Sanitation Landfill	Land Purchase	0	0	1,000,000	0	0
P W - Sanitation Landfill	Repair Existing Weigh Scale	13,000	0	0	0	0
P W - Sanitation Recycle	14 Gal Recycling Buckets	22,000	24,000	26,000	28,000	30,000
P W - Sanitation Recycle	Three Part Split Roll Offs (2)	8,000	0	10,000	0	12,000
P W - Sanitation Recycle	Forklift	40,000	0	0	0	0
P W - Sanitation Recycle	32 Gal Carts	0	120,000	122,000	124,000	126,000
P W - Sanitation Recycle	938 G Cat Loader	0	170,000	0	0	0
P W - Sanitation Recycle	Side Loader Truck	0	200,000	0	0	0
P W - Sanitation Recycle	New Modular Trailer	0	0	0	0	100,000
P W - Sanitation Recycle	Material Recovery Facility	0	0	0	0	5,000,000
P W - Sanitation Recycle	Semi-Truck W/ Walking Floor Trailer	0	200,000	0	0	0
P W - Sanitation Recycle	New Weigh Scale	0	0	0	40,000	0
P W - Sanitation Recycle	Wrangler Loader	0	60,000	0	0	0
P W - Sanitation Recycle	Transfer Station (Recycling Facility)	0	0	3,000,000	0	0
P W - Sanitation Collections	Additional 6 Roll Off Container	28,000	29,000	30,000	31,000	32,000
P W - Sanitation Collections	40 6 Yd Metal Refuse Can	50,000	55,000	56,000	57,000	58,000
P W - Sanitation Collections	300 Gal Trash Can	74,000	73,000	72,000	71,000	70,000
P W - Sanitation Collections	90 Gal Refuse Containers	110,000	112,000	114,000	116,000	118,000
	TOTAL - SANITATION FUND	2,090,000	1,720,000	9,316,000	1,207,000	7,976,000
EQUIPMENT MECHANICS FUND						
P W - Equipment Maintenance	PW Facility - Design	200,000	0	0	0	0
	TOTAL - EQUIPMENT MECHANICS FUND	200,000	0	0	0	0
	TOTAL REQUESTS	69,599,462	54,416,150	61,346,019	9,591,890	27,383,350

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	DISASTER PREVENTION	NOTES:	Increased operating costs are due to infrastructure used in providing this to offsite locations and annual licensing and maintenance fees.			
DEPARTMENT:	Finance - Information Technology					
PROJECT COST:	\$100,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Provide disaster prevention and business continuity for City based Information Technology Systems.					
PROJECT JUSTIFICATION:	Technology has identified the need for hardware and software to facilitate rapid recovery of data and servers.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Governmental Structure and Finance					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	25,000	25,000	25,000	25,000	25,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	NEW PUBLIC SAFETY FACILITY	NOTES:	Increased operating costs are associated with the ongoing maintenance and upkeep of the new facility.			
DEPARTMENT:	Police					
PROJECT COST:	\$23,500,000					
FUNDING SOURCE:	General Obligation Bonds Development Impact Fees - Fund Balance					
PROJECT DESCRIPTION:	Design and construction of a new Public Safety facility.					
PROJECT JUSTIFICATION:	Current facility is 25 years old and has outgrown it useful purpose.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Public Safety					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	150,000	165,000	181,500	260,000	286,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	SECURITY PROJECT	NOTES:	Increased operating costs are associated with the ongoing maintenance of the security devices.			
DEPARTMENT:	Finance					
PROJECT COST:	\$10,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Install security locking systems on the Finance entrance area.					
PROJECT JUSTIFICATION:	Will provide security access to areas with cash and other assets.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Government Structure and Finance					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	1,000	1,000	1,000	1,000	1,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	INTERSECTION PRE-EMPTION SYSTEM		NOTES:	This project's ongoing costs include utilities and ongoing maintenance.		
DEPARTMENT:	Fire					
PROJECT COST:	\$280,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Provide devices to recognize emergency equipment entering intersections.					
PROJECT JUSTIFICATION:	Improving response time and level of safety of emergency responders and public during emergency responses.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Public Safety					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	2,500	2,500	2,500	2,500	2,500
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	SCBA FRAME & INTEGRATED PASS ALARM		NOTES:	This project's ongoing cost are limited to normal maintenance of the equipment.		
DEPARTMENT:	Fire					
PROJECT COST:	\$12,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Upgrade seven (7) existing Self Contained Breathing Apparatus with Pass Alarms.					
PROJECT JUSTIFICATION:	These are the last to be upgraded.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Public Safety					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	300	300	300	300	300
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	GIS HARDWARE		NOTES:	This project has ongoing annual license and maintenance of the applications and hardware.		
DEPARTMENT:	Finance - Information Technology					
PROJECT COST:	\$25,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Third year of ongoing upgrades to the enterprise Geographic Information System (GIS).					
PROJECT JUSTIFICATION:	Replaces manual processes and further enhances the GIS system.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Governmental Structure and Finance					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	17,000	19,000	20,000	17,000	17,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM					
PROJECT TITLE:	EQUIPMENT FOR NEW PUMPER - 504	NOTES:	This project's additional impact will include normal maintenance after the warranty period.		
DEPARTMENT:	Fire				
PROJECT COST:	\$120,000				
FUNDING SOURCE:	Development Impact Fees				
PROJECT DESCRIPTION:	Equipment for new Pumper at station 504.				
PROJECT JUSTIFICATION:	Allow for the equipping of the new Pumper expected next fiscal year.				
RELATION TO ADOPTED PLANS:	Strategic Agenda - Public Safety				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	-	3,000	3,300	3,630
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-
PROJECT TITLE:	RENOVATION OF LEN COLLA CENTER	NOTES:	This project's additional impact will include normal maintenance after the warranty period.		
DEPARTMENT:	Len Colla Center				
PROJECT COST:	\$1,500,000				
FUNDING SOURCE:	General Obligation Bonds				
PROJECT DESCRIPTION:	Design fees and construction costs for the renovation of the Len Colla Center.				
PROJECT JUSTIFICATION:	Updates and improves a 20 year old facility.				
RELATION TO ADOPTED PLANS:	Strategic Agenda - Community Enhancement				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	-	75,000	75,000	75,000
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-
PROJECT TITLE:	EQUIPMENT - BRONTO PLATFORM	NOTES:	This project's additional impact will include normal maintenance after the warranty period.		
DEPARTMENT:	Fire				
PROJECT COST:	\$175,000				
FUNDING SOURCE:	Development Impact Fees - Fund Balance				
PROJECT DESCRIPTION:	Equipment for new Bronto platform.				
PROJECT JUSTIFICATION:	Allow for the equipping of the new Bronto platform expected next fiscal year.				
RELATION TO ADOPTED PLANS:	Strategic Agenda - Public Safety				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	-	6,500	7,200	7,900
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM					
PROJECT TITLE:	GRANT SOFTWARE	NOTES:	This project has ongoing annual license.		
DEPARTMENT:	Finance				
PROJECT COST:	\$15,000				
FUNDING SOURCE:	General Fund - Fund Balance				
PROJECT DESCRIPTION:	Software to monitor, track and develop new granting opportunities.				
PROJECT JUSTIFICATION:	Will replace a manual process and provide access to new grants.				
RELATION TO ADOPTED PLANS:	Strategic Agenda - Government Structure and Finance				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	-	600	600	600
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-
PROJECT TITLE:	FEMA GRANT - MATCH 10%	NOTES:	This project has estimated ongoing costs dependent upon the type of equipment acquired.		
DEPARTMENT:	Fire				
PROJECT COST:	\$1,000,000				
FUNDING SOURCE:	General Fund - Fund Balance Grant Funding				
PROJECT DESCRIPTION:	Provide occupational health and safety for personnel working incidents in public safety.				
PROJECT JUSTIFICATION:	Funds are available for the addition of capital equipment for public safety projects.				
RELATION TO ADOPTED PLANS:	Strategic Agenda - Public Safety				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	-	6,000	6,000	6,000
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-
PROJECT TITLE:	RODEO GROUNDS IMPROVEMENTS	NOTES:	This project has ongoing costs for maintained, irrigation and utilities costs.		
DEPARTMENT:	Parks Maintenance				
PROJECT COST:	\$400,000				
FUNDING SOURCE:	General Fund - Fund Balance Grant Funding				
PROJECT DESCRIPTION:	Landscape buffer between the sportsplex and rodeo facility. Includes new restrooms, bleachers and practice area.				
PROJECT JUSTIFICATION:	Enhance the overall look of both facilities and is part of Master Plan for the area.				
RELATION TO ADOPTED PLANS:	Strategic Agenda - Community Enhancement				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	-	1,750	1,800	1,850
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	OPTICOM EMITTERS		NOTES:	This project will have no additional costs during warranty period. Post warranty period will provide for upgrades and ongoing maintenance of emitters.		
DEPARTMENT:	Fire					
PROJECT COST:	\$17,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Opticom emitters for all department apparatus. Used in conjunction with Pre-emption System.					
PROJECT JUSTIFICATION:	Allows for emergency equipment to have priority when entering an intersection.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Public Safety					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	1,000	1,000	1,000	1,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	IMAGING SYSTEM		NOTES:	This project will have no additional costs during warranty period. Post warranty period will provide for upgrades and ongoing maintenance of software and hardware.		
DEPARTMENT:	City Clerk's Office					
PROJECT COST:	\$42,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Continuation of the 3 year project to bring Imaging System to Clerk's Office, Finance, and City Attorney's office.					
PROJECT JUSTIFICATION:	To expand the imaging program to the above departments.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Government Structure and Finance					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	1,500	2,000	2,000	2,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	DOWNTOWN STREET RENOVATION		NOTES:	Increased operating costs are associated with the ongoing maintenance and upkeep of the new streets and improvements.		
DEPARTMENT:	Street Construction					
PROJECT COST:	\$4,500,000					
FUNDING SOURCE:	Streets - Fund Balance					
PROJECT DESCRIPTION:	Phased construction of downtown area to include drainage improvements, streetscapes and landscaping.					
PROJECT JUSTIFICATION:	Part of Downtown Redevelopment District Plan.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	20,000	20,000	20,000	20,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	JOINT USE PUBLIC/SCHOOL LIBRARY FACILITY		NOTES:	The ongoing costs for this project include the City's share of the ongoing operation of the facility. Including personnel, utilities, maintenance and needed upgrades.		
DEPARTMENT:	Library					
PROJECT COST:	\$3,048,000					
FUNDING SOURCE:	General Obligation Bonds					
PROJECT DESCRIPTION:	An addition branch of the Casa Grande Public Library system.					
PROJECT JUSTIFICATION:	A combined effort of the Casa Grande school district and the City of Casa Grande sharing the cost of this joint use facility.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Community Enhancement					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	72,300	418,900	479,000	440,000	462,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	MONITOR DEFIBRILLATOR UPGRADES		NOTES:	This project's ongoing costs are for the annual maintenance of the equipment.		
DEPARTMENT:	Fire					
PROJECT COST:	\$38,800					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Upgrade five (5) LP12 monitor defibrillators.					
PROJECT JUSTIFICATION:	To provide our paramedics with the standard of care equipment for airway management and vital sign assessment.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Public Safety					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	700	700	700	700
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	LAND ACQUISITION - DAVE WHITE PARK		NOTES:	This project does not have any direct costs, revenues, or savings associated with it.		
DEPARTMENT:	Parks Maintenance					
PROJECT COST:	\$1,500,000					
FUNDING SOURCE:	Development Impact Fees					
PROJECT DESCRIPTION:	Purchase an additional 20 acres for future expansion and development.					
PROJECT JUSTIFICATION:	Most popular park in the City's system and need for expansion.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Community Enhancement					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	15,500	16,000	18,000	20,000	20,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	LIVESCAN FINGERPRINT SYSTEM	NOTES:	Increased operating costs are due to licensing and maintenance.			
DEPARTMENT:	Police					
PROJECT COST:	\$150,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Computerized system that eliminates the need for ink and roll fingerprinting.					
PROJECT JUSTIFICATION:	Efficient method that provides real time identification of fingerprints and verification of identity.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - General Public Safety Strategies					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	2,200	2,300	24,000	24,000	24,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	"LOOKING GLASS" FOR CRIMES RECORDS MANAGEMENT	NOTES:	Increased operating costs are due to licensing and maintenance.			
DEPARTMENT:	Police					
PROJECT COST:	\$17,900					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Software will allow the Police Department to obtain real time mapping and interactive data with the existing Crimes Application.					
PROJECT JUSTIFICATION:	Allows for the capability to integrate crime data with geographic information system software and data layer enabling law enforcement to establish patterns and trends.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - General Public Safety Strategies					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	2,100	2,100	2,100	2,100	2,100
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	RESTROOMS - ED HOOPER RODEO PARK/DOG PARK	NOTES:	Project is impacted by the future ongoing utilities and maintenance costs.			
DEPARTMENT:	Parks Maintenance					
PROJECT COST:	\$180,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Installation of plumbing, water, sewer, and electric for restrooms.					
PROJECT JUSTIFICATION:	No restrooms currently located at this heavily used park.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Community Enhancement					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	5,000	5,000	6,000	6,000	7,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	AGENDA MANAGEMENT PROGRAM	NOTES:	Future direct costs include license and maintenance fees.			
DEPARTMENT:	City Clerk's Office					
PROJECT COST:	\$35,000					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Program will track Request for Council Action (RCA), and provide a method to produce the Council and CFD agenda packets electronically.					
PROJECT JUSTIFICATION:	Increased efficiencies for staff and Council.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Government Structure and Finance					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	350	350	350	350	350
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	"LOOKING GLASS" ADDRESS SYSTEM	NOTES:	Operating costs are due to licensing maintenance fees.			
DEPARTMENT:	Police					
PROJECT COST:	\$14,300					
FUNDING SOURCE:	General Fund - Fund Balance					
PROJECT DESCRIPTION:	Will replace current CAD system for providing locations and cross streets to deploy public safety personnel.					
PROJECT JUSTIFICATION:	Inefficient system in place to provide up-to-date geographic information.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - General Public Safety Strategies					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	2,000	2,000	2,000	2,000	2,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	PATROL VEHICLE SEDANS (3)	NOTES:	This project does not have any direct costs, revenues, or savings associated with it.			
DEPARTMENT:	Police					
PROJECT COST:	\$150,000					
FUNDING SOURCE:	Development Impact Fees					
PROJECT DESCRIPTION:	Increase the Patrol fleet of 17 vehicles in order to extend the life of current and future vehicles.					
PROJECT JUSTIFICATION:	Increased lifespan and cost-effectiveness of the overall vehicle repair & replacement costs.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - General Public Safety Strategies					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	5,000	5,000	5,000	5,000	5,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM					
PROJECT TITLE:	RADIO RECEIVER SITE	NOTES:	The future costs of the project are estimated due to future expansion of receiver sites.		
DEPARTMENT:	Police				
PROJECT COST:	\$110,000				
FUNDING SOURCE:	Development Impact Fees				
PROJECT DESCRIPTION:	Purchase of site and equipment				
PROJECT JUSTIFICATION:	Annexation of land into the City has decreased the coverage of areas due to lack of				
RELATION TO ADOPTED PLANS:	Strategic Agenda - General Public Safety Strategies				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	15,000	20,000	25,000	30,000
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-
PROJECT TITLE:	TV BROADCAST EQUIPMENT	NOTES:	Operating costs are due to licensing.		
DEPARTMENT:	Administrative Services				
PROJECT COST:	\$25,000				
FUNDING SOURCE:	Grant Funds				
PROJECT DESCRIPTION:	Additional broadcast equipment for the City's programming on our government access Channel 98.				
PROJECT JUSTIFICATION:	Video-on-demand server to do "live streaming" of Council meetings.				
RELATION TO ADOPTED PLANS:	Strategic Agenda - Government Coordination and Image				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	1,500	1,700	2,000	2,200
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-
PROJECT TITLE:	HD FIELD SERVICE TRUCK	NOTES:	Operating costs are due to ongoing maintenance of the vehicle.		
DEPARTMENT:	Equipment Maintenance				
PROJECT COST:	\$95,000				
FUNDING SOURCE:	Equipment Maintenance Fund Balance				
PROJECT DESCRIPTION:	Purchase of service truck				
PROJECT JUSTIFICATION:	Increase ability to service the vehicle fleet.				
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management				
FISCAL IMPACTS:		FISCAL YEARS			
		07/08	08/09	09/10	10/11
	Operating Costs	800	1,900	2,200	2,200
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	SHOP WALL DIVIDER	NOTES:	The additional operating costs associated with this item are for utilities and maintenance.			
DEPARTMENT:	Equipment Maintenance					
PROJECT COST:	\$85,000					
FUNDING SOURCE:	Development Impact Fees					
PROJECT DESCRIPTION:	Place a divider wall in the NOC building for separation of equipment maintenance area.					
PROJECT JUSTIFICATION:	Safeguard the assets and personnel.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	PUBLIC WORKS FACILITY - DESIGN	NOTES:	This project does not have any direct costs, revenues, or savings associated with it.			
DEPARTMENT:	Public Works Administration					
PROJECT COST:	\$200,000					
FUNDING SOURCE:	Development Impact Fees					
PROJECT DESCRIPTION:	To provide design funding for the NOC.					
PROJECT JUSTIFICATION:	Continued upgrading and revamping of Northern Operations Center (NOC).					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	DIAGNOSTIC EQUIPMENT	NOTES:	This project has additional costs of annual software maintenance. Repairs will be performed by current staff. Savings are related to decreased contracted services.			
DEPARTMENT:	Equipment Maintenance					
PROJECT COST:	\$35,000					
FUNDING SOURCE:	Equipment Maintenance Fund Balance					
PROJECT DESCRIPTION:	Procure additional diagnostic equipment for City vehicles.					
PROJECT JUSTIFICATION:	Decreased cost of subcontracting these repairs.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	4,000	4,000	4,000	4,000	4,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	SIGN TRUCK		NOTES:	This project's additional fiscal impact is to provide maintenance and operational expenditures.		
DEPARTMENT:	Streets					
PROJECT COST:	\$68,000					
FUNDING SOURCE:	HURF Revenues					
PROJECT DESCRIPTION:	Purchase of truck for the installation and removal of street signs.					
PROJECT JUSTIFICATION:	Provides a specific vehicle to efficiently repair and replace signs.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	6,800	6,800	6,800	6,800	6,800
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	NEW VARIOUS TRAFFIC SIGNS		NOTES:	This project's additional fiscal impact is to provide maintenance and operational expenditures.		
DEPARTMENT:	Streets					
PROJECT COST:	\$120,000					
FUNDING SOURCE:	HURF Revenues					
PROJECT DESCRIPTION:	Provide new and replacement of various traffic signs within the City.					
PROJECT JUSTIFICATION:	Due to growth and expansion of streets system.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	1,200	1,200	1,200	1,200	1,200
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	MOWER		NOTES:	This project's additional fiscal impact is to provide maintenance and operational expenditures.		
DEPARTMENT:	Streets					
PROJECT COST:	\$120,000					
FUNDING SOURCE:	HURF Revenues					
PROJECT DESCRIPTION:	Mower for drainage ditches and roadways.					
PROJECT JUSTIFICATION:	Due to growth and expansion of streets system.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	2,500	2,500	2,500	2,500	2,500
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	MOTOR GRADER		NOTES:	This project's additional fiscal impact is to provide maintenance and operational expenditures.		
DEPARTMENT:	Streets					
PROJECT COST:	\$267,000					
FUNDING SOURCE:	HURF					
PROJECT DESCRIPTION:	Provide an additional motor grader.					
PROJECT JUSTIFICATION:	Due to growth and expansion of streets system.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	IN-STREET CROSSWALK LIGHTING SYSTEM (2)		NOTES:	This project's additional fiscal impact is to provide maintenance and operational expenditures.		
DEPARTMENT:	Streets					
PROJECT COST:	\$60,000					
FUNDING SOURCE:	HURF					
PROJECT DESCRIPTION:	In-street solar powered crosswalk system.					
PROJECT JUSTIFICATION:	Ongoing installation at high pedestrian traffic areas throughout the city.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	500	500	500	500	500
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	COTTONWOOD LANE STREET CONSTRUCTION		NOTES:	This project's additional fiscal impact is to provide maintenance and operational expenditures.		
DEPARTMENT:	Streets					
PROJECT COST:	\$1,500,000					
FUNDING SOURCE:	Streets - Fund Balance					
PROJECT DESCRIPTION:	To continue the reconstruction of the Cottonwood Lane roadway.					
PROJECT JUSTIFICATION:	Due to increased traffic from new developments in the area.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	7,500	7,500	7,500	7,500	20,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	LOCAL STREETS CONSTRUCTION	NOTES:	This project appropriates budget authority to use mainly for planning purposes and does not have any direct costs, revenues, or savings associated			
DEPARTMENT:	Streets					
PROJECT COST:	\$400,000					
FUNDING SOURCE:	1/2% County Tax					
PROJECT DESCRIPTION:	To plan and reconstruct the City's streets					
PROJECT JUSTIFICATION:	This project is front loaded to allow for plans to be drawn up for various projects					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	T-HANGERS	NOTES:	Operating costs are due to ongoing maintenance and upkeep.			
DEPARTMENT:	Municipal Airport					
PROJECT COST:	\$1,150,000					
FUNDING SOURCE:	Hanger rental fees					
PROJECT DESCRIPTION:	Construction of additional T-Hangers at the Municipal Airport to be used as rentals.					
PROJECT JUSTIFICATION:	Demand for additional space.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	3,000	6,000	6,000	6,000	6,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	FRONT-LOAD TRUCK	NOTES:	Operating costs are due to ongoing maintenance and upkeep.			
DEPARTMENT:	Sanitation - Collections					
PROJECT COST:	\$200,000					
FUNDING SOURCE:	Sanitation Fund Balance					
PROJECT DESCRIPTION:	Purchase front-load truck					
PROJECT JUSTIFICATION:	Continued demand for services and expansion of service area.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	3,000	4,500	6,000	6,000	6,000
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

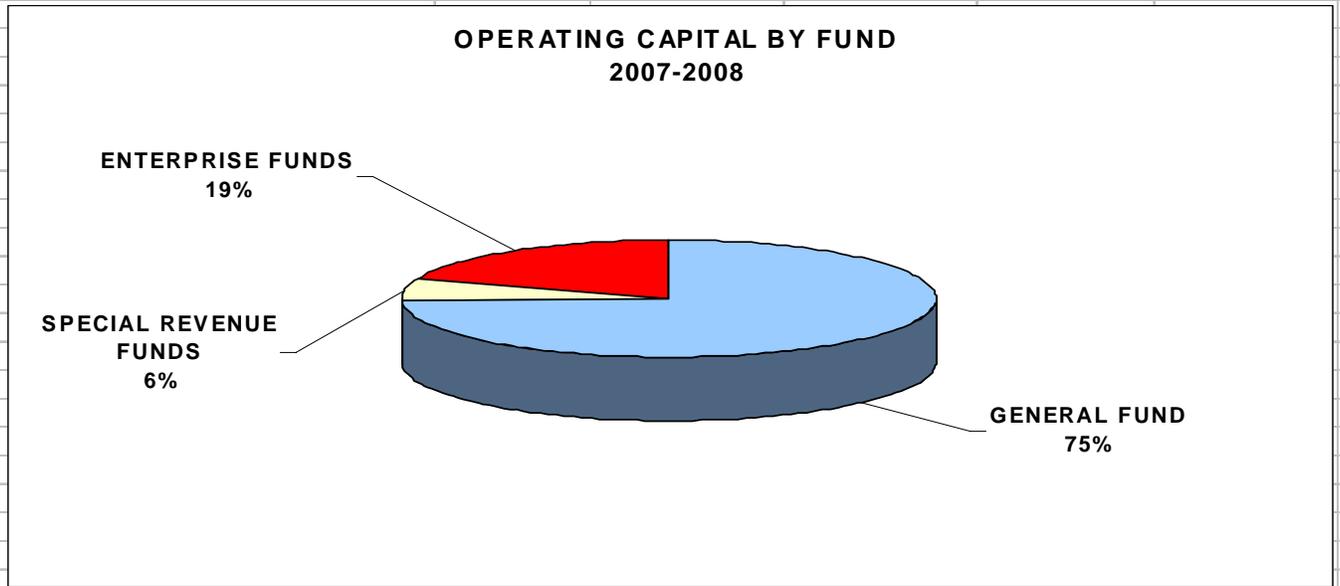
CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	14 GAL RECYCLING BUCKETS	NOTES:	The operating costs associated with this project has no additional operating costs.			
DEPARTMENT:	Sanitation - Recycling					
PROJECT COST:	\$22,000					
FUNDING SOURCE:	Sanitation Fund - Fund Balance					
PROJECT DESCRIPTION:	Purchase 14 gallon recycling buckets					
PROJECT JUSTIFICATION:	Provides replacement and additional buckets					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	THREE PART SPLIT ROLL OFFS (2)	NOTES:	Operating costs are due to ongoing maintenance and upkeep.			
DEPARTMENT:	Sanitation - Recycling					
PROJECT COST:	\$8,000					
FUNDING SOURCE:	Sanitation Fund - Fund Balance					
PROJECT DESCRIPTION:	Purchase of additional three part split roll offs.					
PROJECT JUSTIFICATION:	Increased recycled materials and decrease the number of daily trips to the landfill recycling station.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	700	1,000	1,500	1,500	1,500
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	ROUGH TERRAIN DIESEL FORKLIFT	NOTES:	Operating costs are due to ongoing maintenance and upkeep.			
DEPARTMENT:	Sanitation - Recycling					
PROJECT COST:	\$40,000					
FUNDING SOURCE:	Sanitation Fund - Fund Balance					
PROJECT DESCRIPTION:	Purchase rough terrain diesel forklift					
PROJECT JUSTIFICATION:	Increased activity at the recycling center at the landfill.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	1,500	2,500	2,500	2,500	2,500
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PROGRAM						
PROJECT TITLE:	MANHOLE REHABILITATION	NOTES:	This project does not have any direct costs, revenues, or savings associated with it.			
DEPARTMENT:	Wastewater					
PROJECT COST:	\$200,000					
FUNDING SOURCE:	Wastewater Fund - Fund Balance					
PROJECT DESCRIPTION:	Third year of a multi-year project to perform rehabilitation on damaged manhole covers.					
PROJECT JUSTIFICATION:	Hydrogen sulfide gases have caused damage to manhole covers and will be repaired.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	LAND ACQUISITION	NOTES:	This project does not have any direct costs, revenues, or savings associated with it.			
DEPARTMENT:	Wastewater					
PROJECT COST:	\$2,500,000					
FUNDING SOURCE:	Development Fees					
PROJECT DESCRIPTION:	Land acquisition around the existing Water Reclamation Facility.					
PROJECT JUSTIFICATION:	Land is needed for future wastewater plant for planned growth of the City.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	LIFT STATION REHABILITATION (2)	NOTES:	This project does not have any direct costs, revenues, or savings associated with it.			
DEPARTMENT:	Wastewater					
PROJECT COST:	\$80,000					
FUNDING SOURCE:	Wastewater Fund - Fund Balance					
PROJECT DESCRIPTION:	Ongoing rehabilitation and repairs to lift station.					
PROJECT JUSTIFICATION:	To ensure continued operational efficiency and capacity.					
RELATION TO ADOPTED PLANS:	Strategic Agenda - Infrastructure Management					
FISCAL IMPACTS:		FISCAL YEARS				
		07/08	08/09	09/10	10/11	11/12
	Operating Costs	-	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

OPERATING CAPITAL SUMMARY					
FISCAL YEARS 2007-2008					
<u>FUND TYPE</u>					<u>TOTAL</u>
GENERAL FUND					\$235,200
SPECIAL REVENUE FUNDS					19,900
ENTERPRISE FUNDS					61,300
ALL FUNDS					\$316,400



CAPITAL IMPROVEMENT PLAN

OPERATING CAPITAL SCHEDULE		
FISCAL YEARS 2007-2008		
DEPARTMENT	DESCRIPTION	AMOUNT
101	GENERAL FUND	
Administrative Services	Office Furniture	\$2,500
Animal Control	Modular 5 Cage Cat Housing Unit	3,000
Animal Control	Mobile Animal Transport Box	4,000
Aquatics	Pool Vacuums	5,800
City Clerk	HP LaserJet	4,000
City Council	Audio Equipment	10,000
City Manager	Office Equipment	2,000
Engineering	Engineering Printer	3,800
Engineering	Construction Inspectors In Truck Data Terminals	9,000
Engineering	Portable Data Systems	9,000
Equipment Maintenance	Heavy Duty Steel Shelving	2,500
Equipment Maintenance	Brake Wash Machine	2,500
Facilities Maintenance	Dew alt Framing Nailer/portable compressor combo	600
Facilities Maintenance	Fluorescent Leak Detection System	800
Facilities Maintenance	Table saw	1,500
Facilities Maintenance	Portable Generator	3,300
Fire	Decibel Meter	1,000
Fire	Kusmal Auto Eject	5,000
Fire	Wildland Tools	5,000
Fire	Portable radio battery chargers	5,100
Fire	Battery Charger	5,100
Fire	Fitness Equipment	5,500
Fire	Portable Radios	7,500
Fire	Respiratory Fit Test System	9,300
General Recreation	Remote upgrade & staff training for CLASS softw are	3,000
General Recreation	Class softw are module - Brochure Link	6,000
Library	Copier Coin Box	4,000
Library	Library Check-in/out machines	9,200
Parks Maintenance	Sod Cutter	1,800
Parks Maintenance	Field Groomer	2,500
Parks Maintenance	Additional 150 Gallon Pesticide Spray Rig	7,000
Parks Maintenance	Parks System Improvements	9,200
Parks Maintenance	Christmas Decorations	9,500
Police	Holding Cell Benches	2,400
Police	Plumbing Repair	2,500
Police	Laser Printers	4,600
Police	Dispatcher Chairs	5,200
Police	Patrol Carbines	9,000
Police	Environmental Controls for Dispatch Furniture	9,800
Public Information Office	Widescreen Monitor	1,000
Public Information Office	Digital Camera	1,200
Public Information Office	Editing Station	4,000
Public Information Office	Video Camera & Accessories	6,000
Public Information Office	Council Chamber Lighting Improvements	6,000
Public Information Office	Council Chambers Sound System Improvements	9,000
Recreation Programs	Banner Maker	9,500
Senior Adult Services	Carpet for Peart Center	5,000
	GENERAL FUND TOTAL	\$235,200

CAPITAL IMPROVEMENT PLAN

OPERATING CAPITAL SCHEDULE		
FISCAL YEARS 2007-2008		
DEPARTMENT	DESCRIPTION	AMOUNT
SPECIAL REVENUE FUNDS		
201 STREET MAINTENANCE		
HURF	5 Tool Kit	\$700
HURF	Construction Laser Level	1,500
HURF	Traffic Signal Tools	1,600
HURF	Generator Welder	2,000
HURF	Walk Behind Brushcutter	2,900
HURF	2 Portable Way Radios	3,200
HURF	Traffic Signal Transfer Sw itches/Generators	8,000
STREET MAINTENANCE TOTAL		\$19,900
SPECIAL REVENUE TOTAL		\$19,900
ENTERPRISE FUNDS		
510 GOLF COURSE		
Municipal Golf Course	Fairw ay Sand	\$4,000
Municipal Golf Course	Club Car Carry All	8,000
Municipal Golf Course	Sew er Connection	8,500
GOLF COURSE TOTAL		\$20,500
540 SANITATION		
Sanitation Landfill	Laser Level	\$1,500
Sanitation Landfill	Portable Generator	3,300
Sanitation Landfill	Portable Air Compressor	8,000
Sanitation Landfill	Multi- Purpose Fencing and T-Posts	8,000
Sanitation Recycling	Conveyor Belt	2,000
Sanitation Recycling	Knotter Assembly	8,100
SANITATION LANDFILL TOTAL		\$30,900
550 WATER		
Water Company	Well Pump	\$9,900
WATER TOTAL		\$9,900
TOTAL ENTERPRISE FUNDS		\$61,300
TOTAL ALL FUNDS		\$316,400



DEPARTMENTAL BUDGETS

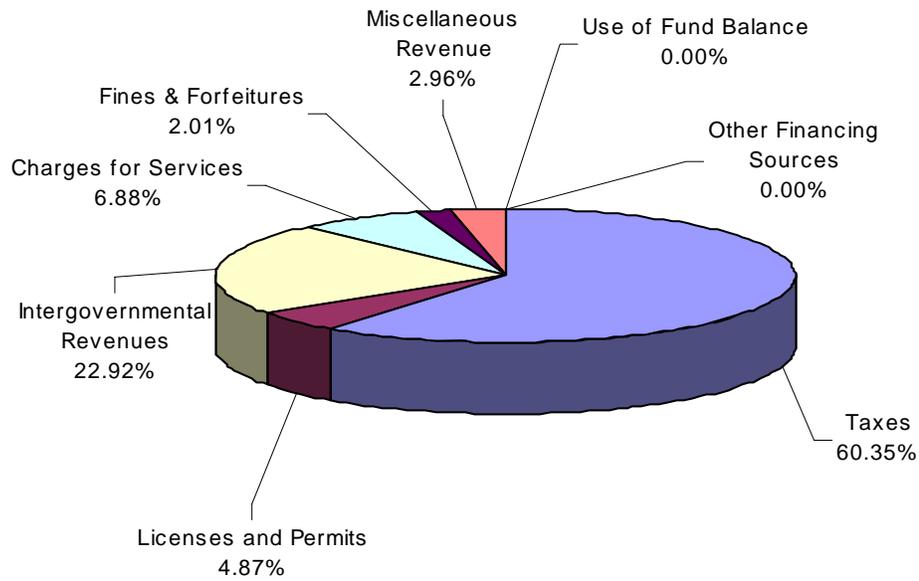
GENERAL FUND

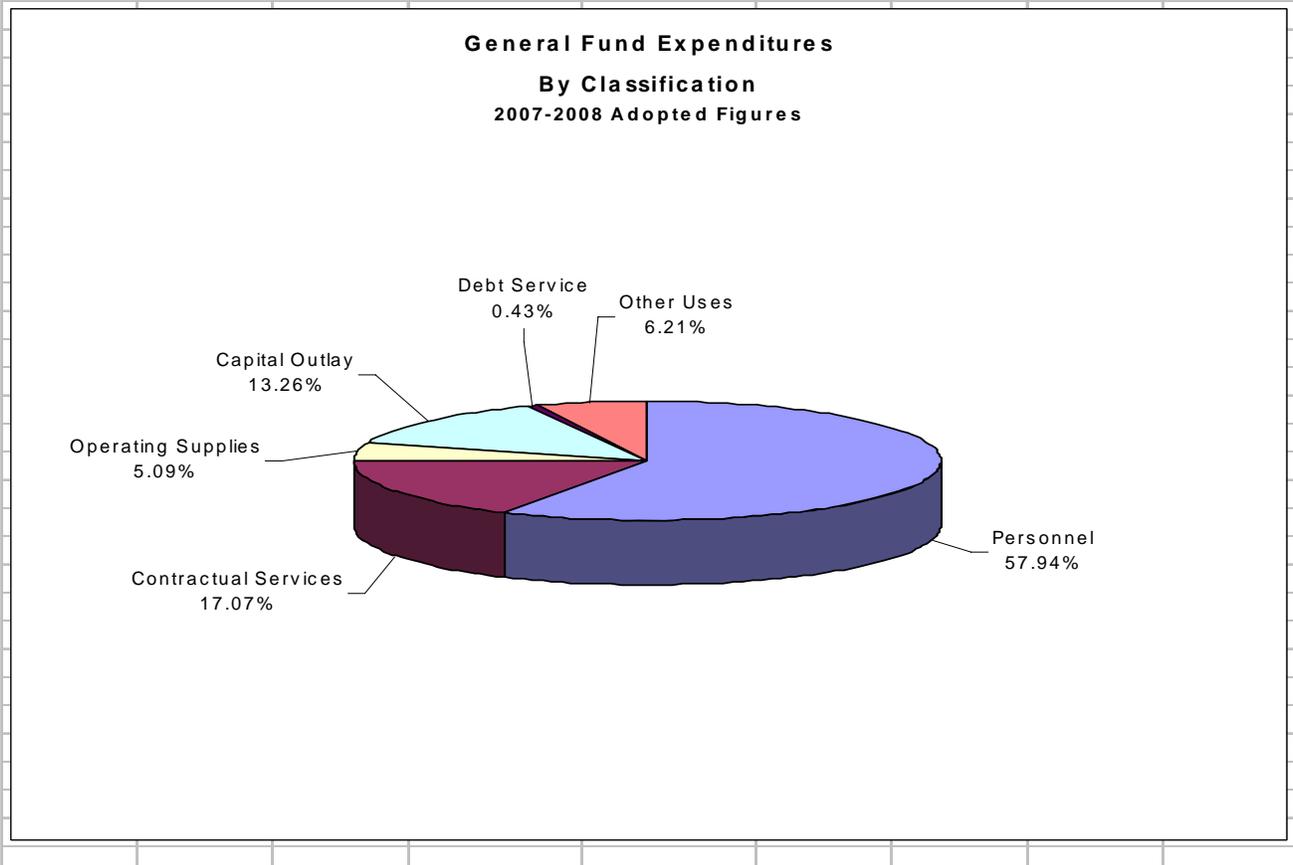
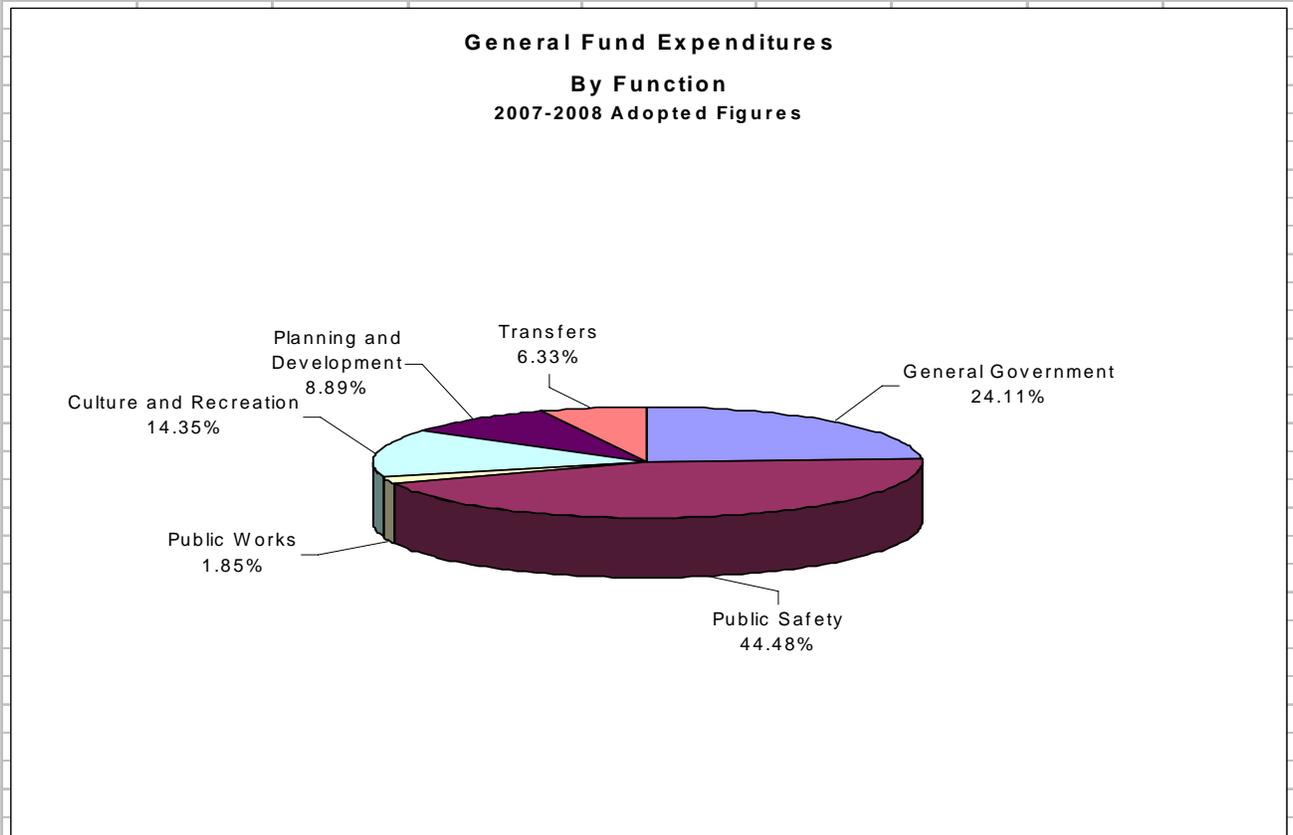
<i>COST CENTER</i>	<i>DESCRIPTION</i>
<i>01</i>	<i>GENERAL GOVERNMENT</i>
<i>20</i>	<i>PUBLIC SAFETY</i>
<i>35</i>	<i>PUBLIC WORKS</i>
<i>40</i>	<i>CULTURE AND RECREATION</i>
<i>45</i>	<i>PLANNING AND DEVELOPMENT</i>

DEPARTMENTAL BUDGET

General Fund - Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$7,763,773	\$14,770,548	\$14,770,548	\$17,313,493	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	801,965	3,106,100	2,881,300	6,139,170	
Less: Undesignated Reserves	6,343,317	2,853,219	2,853,219	8,313,951	
Appropriated Fund Balance	\$618,491	\$8,811,229	\$9,036,029	\$2,860,372	
REVENUE SOURCES:					
Taxes	17,347,352	22,106,600	22,373,351	24,700,100	
Licenses and Permits	3,632,214	3,142,000	2,392,000	1,995,000	
Intergovernmental Revenues	7,034,877	8,181,196	8,394,000	9,379,900	
Charges for Services	4,739,817	3,693,650	2,591,700	2,816,700	
Fines & Forfeitures	734,495	763,506	822,000	824,000	
Miscellaneous Revenue	1,037,245	538,300	1,160,500	1,212,100	
OTHER FINANCING SOURCES:					
Transfers In	1,690,500	1,690,100	0	1,312,400	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$36,834,991	\$48,926,581	\$46,769,580	\$45,100,572	
EXPENDITURES:					
Personnel	\$17,349,180	\$22,209,162	\$22,395,517	\$26,278,600	
Contractual Services	3,439,380	6,592,510	3,959,295	7,743,500	
Operating Supplies	2,537,477	2,021,720	2,115,372	2,309,100	
Capital Outlay	1,842,555	6,709,389	3,672,181	5,149,300	
Debt Service	568,791	237,452	343,241	194,300	
OTHER USES:					
Transfers Out	3,472,342	2,705,000	2,705,000	3,681,500	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Residual Equity Interfund Transfer	0	0	0	0	
Total Expenditures & Other Uses	\$29,209,725	\$40,475,233	\$35,190,606	\$45,356,300	
Ending Fund Balance	\$7,625,266	\$8,451,348	\$11,578,974	(\$255,728)	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	801,965	3,106,100	2,881,300	6,139,170	
Plus: Undesignated Reserves	6,343,317	2,853,219	2,853,219	8,313,951	
Ending Fund Balance	\$14,770,548	\$14,410,667	\$17,313,493	\$14,197,393	

**General Fund Revenue
By Source
2007- 2008 Adopted Figures**





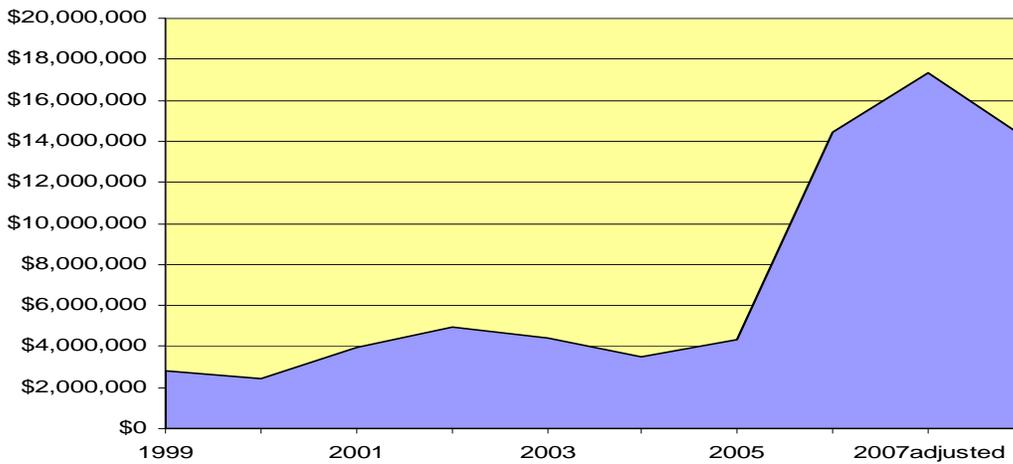
DEPARTMENTAL BUDGET

General Fund Disbursement Schedule				
DIVISION	2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Mayor and Council	\$394,889	\$414,335	\$453,284	\$590,300
Contingency	97,096	3,300,108	137,000	3,420,000
City Attorney	412,746	520,279	506,806	587,000
City Manager	314,589	567,373	582,457	639,300
City Clerk	240,384	344,477	263,858	420,000
Elections	0	58,800	56,200	43,100
Finance	787,418	1,095,953	1,256,535	1,240,900
Information Systems	942,013	1,575,841	1,297,622	1,812,900
Administrative Services-Personnel	413,211	538,225	422,009	485,000
Public Information	0	136,463	120,877	356,500
Risk Management	627,626	749,171	721,399	814,900
Public Works Administration	568,061	230,583	600,467	317,600
GENERAL GOVERNMENT	\$4,798,033	\$9,531,608	\$6,418,514	\$10,727,500
City Court	\$347,493	\$1,509,408	\$412,951	\$1,594,100
Animal Control	234,819	327,045	290,224	304,400
Police	9,121,121	10,163,018	9,721,381	11,283,500
Fire	4,051,685	7,521,952	7,489,985	6,605,300
PUBLIC SAFETY	\$13,755,118	\$19,521,423	\$17,914,541	\$19,787,300
Public Works Operations	\$232,269	\$141,543	\$142,078	\$141,300
Public Works - Facilities Maintenance	\$349,981	\$538,969	\$372,051	\$681,200
PUBLIC WORKS	\$582,250	\$680,512	\$514,129	\$822,500
Library	\$797,055	\$831,670	\$810,274	\$855,100
Vista Grande Library	\$0	\$0	\$0	\$435,600
Senior Adult Services	172,208	194,810	193,334	216,000
Parks Maintenance	2,087,171	2,855,482	1,748,525	3,292,400
Recreation Programs	226,740	252,920	259,368	277,300
Len Colla Center	91,628	210,341	259,238	222,800
Aquatics	233,766	292,575	245,451	384,500
Keep America Beautiful	17,153	17,742	17,937	19,100
General Recreation	411,698	556,547	543,720	672,200
Women's Club	266,504	6,800	7,328	7,600
CULTURE AND RECREATION	\$4,303,923	\$5,218,887	\$4,085,175	\$6,382,600
Development Center	\$1,306,907	\$1,871,094	\$2,547,203	\$2,726,800
Downtown Development	21,995	10,000	10,000	55,000
Engineering	857,467	936,709	996,043	1,173,100
PLANNING AND DEVELOPMENT	\$2,186,369	\$2,817,803	\$3,553,246	\$3,954,900
Subtotal	\$25,625,693	\$37,770,233	\$32,485,605	\$41,674,800
Transfers Out	\$3,472,400	\$2,705,000	\$2,705,000	\$2,815,000
TRANSFERS	\$3,472,400	\$2,705,000	\$2,705,000	\$2,815,000
General Fund Expenditure Totals	\$29,098,093	\$40,475,233	\$35,190,605	\$44,489,800

Unrestricted General Fund Balance History

Fiscal Year Ending 6/30	Fund Balance at FY Ending 6/30	Amount inc/ (dec)	Percent inc/ (dec)
1999	2,798,300		
2000	2,451,559	(346,741)	-12%
2001	3,964,937	1,513,378	62%
2002	4,915,566	950,629	24%
2003	4,422,980	(492,586)	-10%
2004	3,515,201	(907,779)	-21%
2005	4,310,146	794,945	23%
2006	14,410,667	10,100,521	234%
2007 adjusted	17,313,493	2,902,826	20%
2008 estimate	14,197,393	(213,274)	-1%

**General Fund Balance
10 Year History**



For Years Ending 6/30

GENERAL GOVERNMENT

<i>DEPARTMENT</i>	<i>DESCRIPTION</i>
<i>010</i>	<i>MAYOR & COUNCIL</i>
<i>015</i>	<i>CONTINGENCY</i>
<i>030</i>	<i>CITY ATTORNEY</i>
<i>100</i>	<i>CITY MANAGER</i>
<i>110</i>	<i>CITY CLERK</i>
<i>120</i>	<i>ELECTIONS</i>
<i>200</i>	<i>FINANCIAL SERVICES</i>
<i>225</i>	<i>INFORMATION SYSTEMS</i>
<i>250</i>	<i>ADMINISTRATIVE SERVICES</i>
<i>251</i>	<i>PUBLIC INFORMATION</i>
<i>255</i>	<i>RISK MANAGEMENT</i>
<i>400</i>	<i>PUBLIC WORKS ADMINISTRATION</i>

General Government

Mayor and Council

Cost Center 101.01.010

GENERAL INFORMATION

The City Council consists of the Mayor and six Council Members. The City Council provides a forum for active public participation in establishing and communicating City Policy.

MISSION

The Mayor and City Council are responsible for setting public policy that establishes the direction necessary to meet community needs. The Mayor and Council interact with local citizens on a regular basis, which requires their attendance to numerous community functions.

2006-2007 ACCOMPLISHMENTS

- Continued the implementation of the 2002/07 Strategic and Financial Plans.
- Developed new Strategic and Financial Plans for Fiscal Year 2007-2012.
- Continued the implementation of the High School Redevelopment District activities.
- Continued the implementation of the Central City Redevelopment District activities for downtown redevelopment activities. Including street improvements, traffic circulation project, landscaping and support housing and commercial ventures.

GOALS & OBJECTIVES

To provide a safe, pleasant community for all citizens.

- Ensure the safety of the community through aggressive public safety efforts and programs.
- Respond to the needs of the community by promoting communications and accessibility.
- Value the tax dollar and maintain a fiscal policy that keeps taxes low.
- Incorporate safeguards to ensure fairness and equitable treatment of all citizens.
- Continue to evaluate the municipal services and ourselves to ensure quality.
- Endeavor to hire the best people we can find and help them develop their abilities.

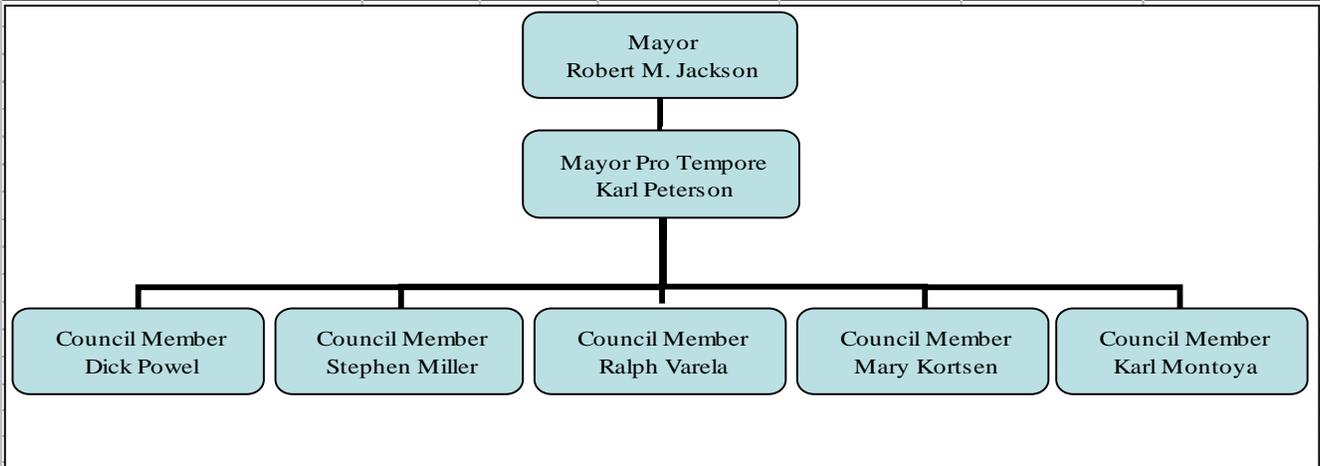
BUDGET HIGHLIGHTS

The council adopted the 2007-2008 Budget on June 26, 2007.

In this year's budget the council focused on the following:

- ❖ Provide adequate staffing to maintain existing levels of service.
- ❖ Expanded replacement of assets program.

General Government Mayor and Council Cost Center 101.01.010



Funding Sources	Amount	% of Funding
General Fund	\$590,300	100.00%
Total Funding	\$590,300	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel	\$125,449	\$136,435	\$144,584	\$155,400
Contractual Services	238,648	241,200	283,700	398,200
Operating Supplies	30,792	26,700	25,000	26,700
Capital Outlay	0	10,000	0	10,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$394,889	\$414,335	\$453,284	\$590,300

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL		
	2005-06	2006-07	2007-08
Mayor		1.00	1.00
Mayor Pro Tempore		1.00	1.00
Council members		5.00	5.00
TOTAL POSITIONS		7.00	7.00

General Government	Mayor and Council - Contingency	Cost Center 101.01.010
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GENERAL INFORMATION

Periodically during the course of the year, the City encounters unforeseen emergency expenses. Because of the unexpected events, specific contingency amounts are budgeted each year and can only be used with the approval of the Mayor and Council members.

2006-2007 ACCOMPLISHMENTS

Not applicable to this department.

MISSION

Not applicable to this department.

GOALS & OBJECTIVES

Not applicable to this department.

BUDGET HIGHLIGHTS

Includes budget authority for maintenance, personnel.

General Government

City Attorney

Cost Center 101.01.030

GENERAL INFORMATION

The City Attorney’s Office has the duty of representing and advising the City of Casa Grande on all legal matters. This includes representation of the Mayor and Council and consulting with department heads, furnishing oral and written legal opinions on legal issues, representing the City of Casa Grande in all actions in City Court, Superior Court and Appellate Courts, and answering legal questions by citizens concerning various City functions.

MISSION

The mission of the City Attorney’s Office is to timely, qualitatively and proactively represent and advise the City of Casa Grande on all legal matters so that the City can operate in the best interests of its citizens. In its prosecutorial function, the mission of the City Attorney’s Office is to timely and justly prosecute criminal misdemeanors and ordinance violations, which occur within the City limits.

2006-2007 ACCOMPLISHMENTS

- Created the position of City Prosecutor to head the office’s prosecution function to help provide the efficient and meaningful administration of justice in City Court.
- Intervened in line siting matter before the Arizona Corporation Commission on behalf of the City in the siting of a new 230Kv power line to be constructed by SRP.
- Intervened in line siting matter before the Federal Regulatory Energy Commission to help work on potential routes for new pipeline facilities in the city.
- Worked with developers and teams of City staff to successfully negotiate development agreements to allow for orderly and positive development within the community.
- Hosted or co-hosted a number of Victim’s Rights events to help publicize the assistance available to victims of abuse and other crime.
- Worked with other city departments to negotiate economic development incentive agreements to locate manufacturing employment within the city.
- Worked with City Court to develop substantial community service program for offenders.
- Worked with citizens’ committee to place first successful amendments to City Charter on ballot.

GOALS & OBJECTIVES

Enhance the efficiency and effectiveness of the City Attorney’s services.

- Conduct a legal analysis of at least two city departments to help ensure statutory compliance and identify areas of potential risk and claim reduction.
- Hold two speaker’s bureaus within the city to educate the public on new laws, frequently asked questions, and the City Attorney’s Victim’s Rights Program.
- Increase working knowledge within the municipal/prosecution field for attorneys, by increasing the number of hours of meaningful continuing legal education per attorney from fifteen to twenty-five.
- Achieve a seven-day turnaround on all charging reviews received from the Police Department.
- Prepare job manuals for at least two positions within the City Attorney’s office to help provide ease of continuity and succession.

Enhance the promotion of and participation in Victim’s Rights services and programs.

- Increase the number of people participating in the Domestic Violence – It’s Your Business program from 40 to 60.
- Increase the number of schools involved in the children’s Flower Planting program from one to three.

BUDGET HIGHLIGHTS

- ❖ Addition of part-time Office Assistant to increase ability to timely process victim’s rights notifications and help in preparing criminal cases for hearings.
- ❖ Increased training budget to allow staff to obtain meaningful updates in the respective of civil and criminal law, and Victim’s Rights assistance.

General Government		City Attorney		Cost Center 101.01.030	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Ordinances/Resolutions		413	427	439	450
City Court Trials		245	160	137	200
Superior Court Appeals		2	0	2	2
Jury Trials		20	158	17	15
Pre-Trial Conferences		2,080	2,100	2,080	2,200
Contracts Reviewed/Drafted		161	171	210	225
Funding Sources		Amount	% of Funding		
General Fund		\$587,000	100.00%		
Total Funding		\$587,000	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$356,403	\$498,479	\$472,956	\$541,700
Contractual Services		45,758	11,600	23,600	27,900
Operating Supplies		10,585	10,200	10,250	17,400
Capital Outlay		0	0	0	0
Debt Service		0	0	0	0
DEPARTMENTAL TOTALS		\$412,746	\$520,279	\$506,806	\$587,000
AUTHORIZED POSITIONS					
CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
City Attorney		1.00	1.00	1.00	
Assistant City Attorney		1.00	1.00	1.00	
Prosecutor		0.00	1.00	1.00	
Support Specialist		0.00	0.00	0.50	
Victims' Right Specialist		0.65	0.65	0.60	
Administrative Assistant		1.00	1.00	1.00	
Office Assistant		1.00	1.00	1.00	
TOTAL POSITIONS		4.65	5.65	6.10	

General Government	City Manager	Cost Center 101.01.100
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GENERAL INFORMATION

The City Manager is appointed by the City Council. City Manager insures that all Council policies and directions are carried out and coordinates activities of the various City departments. Other duties include handling citizen inquiries, keeping Council informed about Major City Activities, working with other government agencies, and representing the City at numerous meetings.

- Drafted RFP for Market Feasibility Study of old high school auditorium.
- Organized “City Hall Without Walls” public outreach events.
- Completed an audit of city property.
- Assisted in coordination of Make A Difference Day.
- Facilitated the purchase of new communication equipment for dispatch center.
- Facilitated the installation of city monument signs.
- Facilitated the creation of landscape standards for center medians.
- Coordinated efforts and research materials for five Mayor & Council sub-committees.

MISSION

To provide clear centralized direction and leadership for the effective administration and operation of all municipal services for the City of Casa Grande as directed by the Mayor & City Council, and serves as the focal point for administrative direction, communication and coordination of the City’s departmental operations.

To direct the City’s operations and activities effectively and efficiently and guide it with the use of the City’s policies and principles.

GOALS & OBJECTIVES

Enhance the efficiency and effectiveness of City operations.

- Implement a performance based budget.
- Effect operational cost savings in two departments.
- Achieve a 95% overall customer satisfaction with city performance.

To establish the City as a leader in intergovernmental affairs in Pinal County.

- To enhance the City’s working relationship with other governmental and tribal entities.

Increase employee involvement in identifying and implementing new employee programs.

- Increase the number of employee involvement programs by two.

2006-2007 ACCOMPLISHMENTS

- Created the Middle level management training program.
- Facilitated the creation of the One Stop Development Center.
- Completed a cost benefit analysis for the utilization of Rescue Units by the Fire Dept.
- Provided training to departments on developing Performance Based Budgets.
- Facilitated the revision of department Goals & Objectives for FY 07/08.
- Implemented a “Customer Survey Card” program.
- Completed a pre-certification assessment of Police Dept.
- Completed a staffing analysis and assessment for all city departments.
- Conducted a comparative analysis of departmental fees.
- Submitted formal request to Union Pacific for donation of City Of Casa Grande Depot.

BUDGET HIGHLIGHTS

DEPARTMENTAL BUDGET

General Government		City Manager		Cost Center 101.01.100	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Responds to Citizen Inquiries		199	217	590	700
Communicates about projects and major activities to public and media		58	70	70	70
Develops and implements Council policies		20	25	40	50
Funding Sources		Amount	% of Funding		
	General Fund	\$639,300	100.00%		
Total Funding		\$639,300	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$291,009	\$549,073	555,457	\$610,400
Contractual Services		5,432	8,800	14,200	14,200
Operating Supplies		18,148	9,500	12,800	12,700
Capital Outlay		0	0	0	2,000
Debt Service		0	0	0	0
DEPARTMENTAL TOTALS		\$314,589	\$567,373	\$582,457	\$639,300
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
City Manager		1.00	1.00	1.00	
Assistant City Manager		0.00	0.50	1.00	
Senior Management Analyst		1.00	1.00	1.00	
Management Analyst		0.00	1.00	0.33	
Executive Secretary		1.00	1.00	1.00	
TOTAL POSITIONS		3.00	4.50	4.33	

General Government	City Clerk	Cost Center 101.01.110
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GENERAL INFORMATION

The City Clerk’s Department prepares and assembles Council packets, maintains accurate records of actions taken by Council, ensures posting and publication requirements as required by Arizona State Statutes and City Charter, coordinates public auctions, administers the ongoing records retention program, and coordinates all City elections. The City Clerk’s department acts as an information center that provides information to staff and the public on current and historical events of the City of Casa Grande. The City Clerk serves as Staff Liaison to the Arts & Humanities Commission and member/secretary to the Casa Grande Police and Fire Personnel Retirement Boards.

GOALS & OBJECTIVES

- Improve the efficiency of the Council packet process.
 - Reduce the amount of administrative time to process an RCA from 12 hours to 9 hours.
- Increase the revenue generated from passport services.
 - Increase the revenue generated from passport services by 10%.
- Increase the notification efforts for Call for Bid notices.
 - Increase the number of areas where Call for Bid notices are advertised from 1 to 4.

BUDGET HIGHLIGHTS

- ❖ Implemented passport services.
- ❖ Continue the Imaging Program for the City.

MISSION

To provide quality services to internal and external customers in areas relating to: research elections, board appointments, contracts, community arts, and the Public Safety Retirement System.

2006-2007 ACCOMPLISHMENTS

- Served on the International Institute of Municipal Clerks’ Board of Directors for Region VIII.
- Processed eighteen new Public Safety Employees, and one Public Safety Disability Retirement.
- Processed two Normal Public Safety Retirements.
- Arts & Humanities Commission selected an artist to design and construct art for the Pinal Avenue Pillar Plaza Project.

DEPARTMENTAL BUDGET

General Government		City Clerk		Cost Center 101.01.110	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Number of City Council actions		757	782	648	680
Number of Ordinances & Resolutions processed		374	401	342	359
Number of official meetings posted		485	567	495	520
Research Projects		310	314	273	287
Request for Copies		5,767	3,572	10,924	3,750
Citizens Registered		95	28	60	63
Voter's Information		338	91	188	197
Liens & Releases		2	11	14	15
Documents Notarized		261	264	292	307
Bids processed		63	71	81	85
Liquor License Processed		21	42	41	43
Passport Applications Processed		0	0	418	439
Funding Sources		Amount	% of Funding		
	General Fund	\$420,000	100.00%		
Total Funding		\$420,000	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$195,023	\$222,427	\$219,880	\$253,800
Contractual Services		40,694	30,850	36,078	39,300
Operating Supplies		4,667	3,200	3,900	3,900
Capital Outlay		0	88,000	4,000	123,000
Debt Service		0	0	0	0
DEPARTMENTAL TOTALS		\$240,384	\$344,477	\$263,858	\$420,000
AUTHORIZED POSITIONS					
CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
City Clerk		1.00	1.00	1.00	
Deputy City Clerk		1.00	1.00	1.00	
Office Assistant		1.00	1.00	1.50	
TOTAL POSITIONS		3.00	3.00	3.50	

General Government

City Clerk - Elections

Cost Center 101.01.120

GENERAL INFORMATION

The City Clerk's Election Department is responsible for conducting all City related elections, regular City elections, initiative elections, and bond elections.

GOALS & OBJECTIVES

Not applicable to this department.

MISSION

To effectively and efficiently conduct all City related elections, such as City Council, initiative, referendum and bond elections.

BUDGET HIGHLIGHTS

The department's budget includes funds to hold the following:

- ❖ 1 – Special Election

2006-2007 ACCOMPLISHMENTS

- Successfully held a Primary and General Election, which included Mayor and Council Elections, Bond Election and Charter Amendments Election.

General Government	Financial Services	Cost Center 101.01.200
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GENERAL INFORMATION

Financial Services Department provides support for various cost centers. Besides accounting, the following are managed by this department: cash management, payroll for the City of Casa Grande, wastewater and trash collections billing, animal licenses and business licenses.

MISSION

- To provide annual budget revenue analysis, budget reviews, forecasting, and financial studies.
- To provide timely, accurate, relevant, and accessible financial data, services, analysis, and guidance for the departments.
- To provide accounting services including payroll, accounts payable, special assessments, accounts receivable and financial reporting.
- To provide and maintain capital that will facilitate the delivery of services and the building of our City.
- Responsible for debt management, banking services, and investment management. Function as central services including specifications, material control, contracts, and mail distribution.
- To provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.

2006-2007 ACCOMPLISHMENTS

- ❖ Received the GFOA’s award on excellence in reporting the financial statements.
- ❖ Received the GFOA’s Distinguished Budget Presentation Award.
- ❖ Finalized requirements of GASB 34 with reporting of assets from 1980 to present.
- ❖ Prepared update of annual employee Total Compensation Report.

GOALS & OBJECTIVES

To improve the operational efficiency of financial services.

- Increase the number of utility customers utilizing the “Autopay” program by 5%.
- Implement an on-line utility billing application.
- Train 100% of Accounting Clerks on Generally Accepted Accounting Principals (GAAP), Governmental Accounting Standards and best practices of Government Finance Officers’ Association (GFOA).

To establish the budget system that can be used as a management tool for decision making.

- Implement a Municipal Cost of Services program.

BUDGET HIGHLIGHTS

- ❖ Added Senior Budget Analyst position.

General Government

Information Systems

Cost Center 101.01.225

GENERAL INFORMATION

The Information Technology Department provides support for a network of 160 nodes and approximately 350 workstations. Besides the daily on-going maintenance of the network, In-house Software applications and City web pages are also developed and maintained.

MISSION

Continue to provide programming services and quality support on a multiple platform network and operating systems.

2006-2007 ACCOMPLISHMENTS

- Deployed new backup hardware and updated backup strategy.
- Deployed new security and monitoring software to watch wireless activity.
- Introduced potential new web software and recommended each department take responsibility for their own content.
- Community Development software fully implemented.
- IVR solution implemented for building inspections.
- Created online access to dynamic reports for the Development Center.
- Assisted Development Center in having legacy documents scanned and available electronically.
- Wireless solution implemented for field work.
- Online access to building permits implemented.
- VPN solution implemented for staff needing access to network resources via the Internet.

GOALS & OBJECTIVES

To enhance the coordination of technology projects within the organization.

- Require 100% of the organizations technology projects to be considered by the Technology Committee prior to allocating resources to projects.
- Complete 80% of the technology projects approved by the Technology Committee by year end.

To enhance the quality of the City's delivery of services through technology.

- Provide technical support to Help Desk within 24 hours.
- Replace 100% of the computer workstations which are scheduled through the replacement program for FY 2007-08.
- Replace 100% of the computer servers which are scheduled through the replacement program for FY 2007-08.

To increase the efficiency and reliability of the City's network infrastructure.

- Implement a backup and recovery system that allows for 95% file and data recovery within 24 hours.
- Deploy new wireless technology to remote facilities that maintains connectivity for operations 95% of the time.
- Enhance the organizations network infrastructure to maintain connectivity for operations 98% of the time.

To expand an enterprise wide integrated system to support the departments in the efficient delivering of services.

- Reduce the multiple data entry points within the organization to single data entry points, while allowing access to the multiple internal users utilizing the data.
- Increase the data that can be accessed by external users through the web.

BUDGET HIGHLIGHTS

- ❖ Prepare to move IT operations to new facility.
- ❖ Begin acquiring and implementing technology to facilitate Business Continuity through virtualization, server consolidation, storage consolidation, and hardware solution for recoverability.
- ❖ Maintain hardware replacement program.
- ❖ Added Senior IT Technician.

General Government	Administrative Services - Personnel	Cost Center 101.01.250
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GENERAL INFORMATION

The Administrative Services Department is responsible in administration of personnel, risk management, employee training and development, employee benefits, public information and special projects.

MISSION

To provide effective, quality support services to other City departments in the area of personnel, risk management, employee training, employee benefits, public information and development in order to assist them in their provision of services to the public and to minimize risk to the taxpayers of the City of Casa Grande.

2006-2007 ACCOMPLISHMENTS

- Coordinated development fee study update process.
- Coordinated changes to employee service award program and retirement recognition program.
- Assisted in the coordination of general obligation bond issue project.
- Conducted training sessions for City’s supervisory employees.
- Assisted with update and distribution of annual employee Total Compensation Report.
- Conducted annual employee compensation update process.
- Staff member chairs Employee Excellence Committee.
- Held Health & Benefits Fair for employees.

GOALS & OBJECTIVES

To maintain a highly qualified and effective municipal workforce.

- Ensure employee recruitment efforts are cost-effective.
- To minimize exposure to potential employment claims.
- Increase the voluntary attendance of supervisory employees at legal requirement training sessions by 5%.

BUDGET HIGHLIGHTS

- ❖ Conduct the recruitments necessary to hire qualified individuals for the 53 new positions included in the FY07/08 budget.

General Government

Public Information

Cost Center 101.01.251

GENERAL INFORMATION

The Public Information division is a part of the Administrative Services Department, split out for the first time in this 2006/07 fiscal budget.

MISSION

To support the City’s mission and strategic directions through news media relations, internal and external communications, and marketing/outreach activities.

2006-2007 ACCOMPLISHMENTS

- Created new tools to communicate with City employees.
- Conducted Casa Grande Leadership Academy alumni graduate session.
- Established communication group for professionals in Pinal County.
- Continue to update City’s local government access cable channel.
- Coordinated and scheduled first HOA Academy in partnership with The Leadership Centre.
- Worked with departments to plan and execute important events including the downtown redevelopment project and the lighted crosswalk project.
- Coordinated RFP process to community branding/promotion project.

GOALS & OBJECTIVES

To enhance communication efforts from the City to its citizens.

- To achieve 100% participation of all departments conveying information on Channel 98.
- Increase the number of “hits” on the City’s website by 5%.

BUDGET HIGHLIGHTS

- ❖ Conduct City’s biennial Community Attitude Survey.

General Government

Administrative – Risk Management

Cost Center 101.01.255

GENERAL INFORMATION

The risk management activities of the City are managed by the Administrative Services Department. The City of Casa Grande is a member of the Arizona Municipal Risk Retention Pool, where it is insured for property and liability insurance coverage, subject to various deductibles depending on the type of insurance.

GOALS & OBJECTIVES

To expand safety and loss control efforts in the City organization.

- Reduce the number of reportable accidents/incidents by 10%.
- To reduce the number of employee work days lost due to industrial injuries by 5%.

MISSION

To provide processing of the worker's compensation claims by City employees and administration of the City's property and liability insurance program.

BUDGET HIGHLIGHTS

- ❖ New safety and loss control initiatives will begin in FY 2007-2008.

2006-2007 ACCOMPLISHMENTS

- Renewed property and liability insurance package with reasonable premium increases.
- Continued to coordinate safety and loss-control activities and efforts.
- Continued to work with Arizona Municipal Risk Retention Pool representatives and attorneys to move claims and lawsuits to resolution.
- Director appointed to fill a vacancy on the AMRRP Board of Directors.
- Recruited and hired City's first dedicated risk management employee.

General Government	Public Works-Administration	Cost Center 101.01.400
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GENERAL INFORMATION

Public Works - Administration provides general direction and coordination to the public works divisions of streets, solid waste, wastewater, engineering, equipment maintenance, airport, facilities maintenance, and water. Staying current with regulatory requirements by the State and Federal governments and implementing the programs is a major portion of this division. City's liaison with ADOT, ADEQ, EPA, and Pinal County's Public Works Department.

2006-2007 ACCOMPLISHMENTS

Accomplishments are reflected within each Public Works Division.

GOALS & OBJECTIVES

Goals and objectives are reflected in each division within the Public Works Department.

MISSION

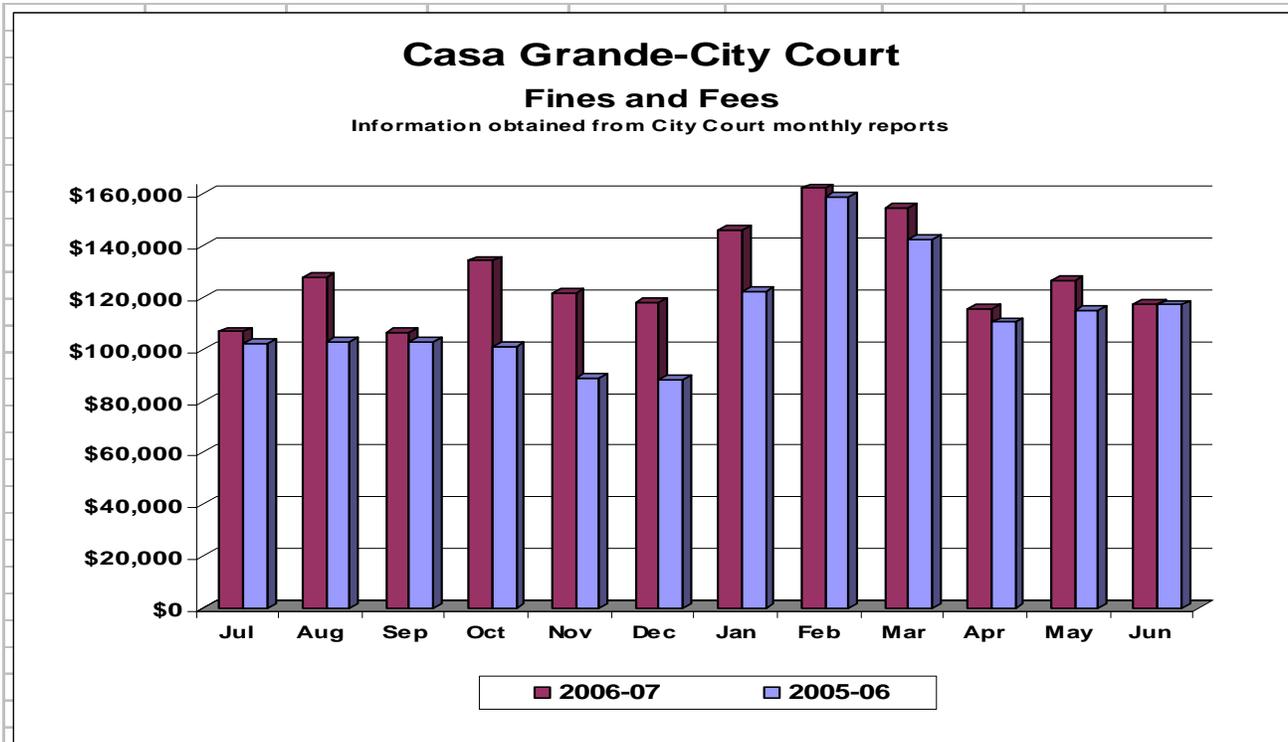
To provide reliable, cost effective, friendly customer service in the areas of infrastructure, public services, technical standards, design services and engineering studies.

BUDGET HIGHLIGHTS

Reallocated lease expense of Public Works Facility to use of space.

PUBLIC SAFETY

<i>DEPARTMENT</i>	<i>DESCRIPTION</i>
<i>040</i>	<i>CITY COURT</i>
<i>440</i>	<i>ANIMAL CONTROL</i>
<i>600</i>	<i>POLICE DEPARTMENT</i>
<i>700</i>	<i>FIRE DEPARTMENT</i>



FINES & FEE STATISTICS		
	2005-06	2006-07
Jul	\$102,391	\$106,812
Aug	103,016	127,807
Sep	102,725	106,416
Oct	101,113	134,267
Nov	88,714	121,586
Dec	88,463	117,942
Jan	122,160	145,885
Feb	158,910	162,242
Mar	142,698	154,421
Apr	110,495	115,710
May	115,303	126,610
Jun	117,189	117,354
	\$1,353,177	\$1,537,052

Public Safety

City Court

Cost Center 101.20.040

GENERAL INFORMATION

The Casa Grande Municipal Court is the judicial branch of Casa Grande City government. The Presiding Judge is appointed by the Mayor and City Council, pursuant to the City Charter. The Court is of limited jurisdiction and deals with misdemeanors, petty offenses, and civil violations, including traffic and City ordinances. The court also issues orders of protection and injunctions against harassment.

GOALS & OBJECTIVES

Increase the Court’s efficiency in processing filing and adjudicating cases.

- Reduce the waiting period for scheduling of pre-trials from 90 days to 75 days.

Increase the Court’s effectiveness in collecting fines, fees, and court ordered restitution.

- Increase the amount of court revenues collected in fines, fees and restitution by 5%.

MISSIONS

To promptly and fairly process all criminal and traffic violations filed in court and to effectively obtain compliance of the court’s orders.

Our municipal court serves the public and contributes to the quality of life in our community by fairly, impartially, and promptly administering justice in an effective, efficient, and professional manor.

BUDGET HIGHLIGHTS

- ❖ New Court Clerk position.
- ❖ New Court Security Officer position.

2006-2007 ACCOMPLISHMENTS

- Decreased jail costs through Night Court and recouping jail fees from offenders.
- Enhanced collections through aggressive participation in Debt Setoff Program (Tax Intercept Program).
- Enhanced efficiency of Jail Court through continued use of video technology.

DEPARTMENTAL BUDGET

Public Safety		City Court		Cost Center 101.20.040		
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE	
DUI cases filed		421	397	502	475	
Other traffic filed		1,230	1,071	1,086	1,090	
DUI adjudicated		447	344	443	455	
Other traffic adjudicated		1,141	1,059	1,035	1,095	
Criminal misdemeanors filed		2,294	2,241	2,063	2,100	
Criminal misdemeanors adjudicated		2,435	2,222	1,927	2,000	
Traffic trials held		4	17	10	10	
Jury trials held		3	1	1	2	
Criminal misdemeanor trials		82	52	46	40	
Order of protection filed		105	87	94	97	
Civil cases filed		6,286	5,489	5,762	5,800	
Civil cases adjudicated		6,383	5,637	5,732	5,850	
Civil hearings held		98	99	105	100	
Order of harassments filed		95	95	85	90	
Serious filed		66	71	77	80	
Serious adjudicated		60	68	65	70	
Funding Sources		Amount	% of Funding			
	General Fund	\$1,594,100	100.00%			
Total Funding		\$1,594,100	100.00%			
SUMMARY BY CATEGORY						
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET	
	Personnel	\$315,825	\$354,608	342,951	\$414,400	
	Contractual Services	20,517	42,100	57,000	62,700	
	Operating Supplies	11,151	12,700	13,000	17,000	
	Capital Outlay	0	1,100,000	0	1,100,000	
	Debt Service	0	0	0	0	
DEPARTMENTAL TOTALS		\$347,493	\$1,509,408	\$412,951	\$1,594,100	
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL				
		2005-06	2006-07	2007-08		
	City Judge		1.00	1.00	1.00	
	Deputy Judge		0.00	0.00	0.50	
	Senior Court Clerk		1.00	1.00	1.00	
	Security Officer		0.00	0.00	1.00	
	Court Clerk		3.00	3.00	4.00	
TOTAL POSITIONS			5.00	5.00	7.50	

Public Safety	Public Safety-Animal Control	Cost Center 101.20.440
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GENERAL INFORMATION

Public Safety - Animal Control provides animal licensing, rabies control and general animal control throughout the City. The office also provides citizen assistance concerning dangerous, vicious, stray, sick, injured, and unowned animals.

GOALS & OBJECTIVES

To enhance the effectiveness of Animal Patrol Services.

- Increase the number of licensed animals within the City by 5%.

MISSION

It is the mission of Animal Control employees to provide quality service to the citizens, while dedicating themselves to improving the co-existence of animals and humans.

To protect citizens of Casa Grande from zoonotic diseases, primarily rabies, and provide security to citizens from annoyance, intimidation, irritation and injury from animals.

To protect animals from improper use, abuse, neglect and inhumane treatment. To protect animals from hazards, primarily rabies, which is regulated through issuance of licenses; and to encourage responsible pet ownership, as well as reducing animal population through spaying and neutering.

BUDGET HIGHLIGHTS

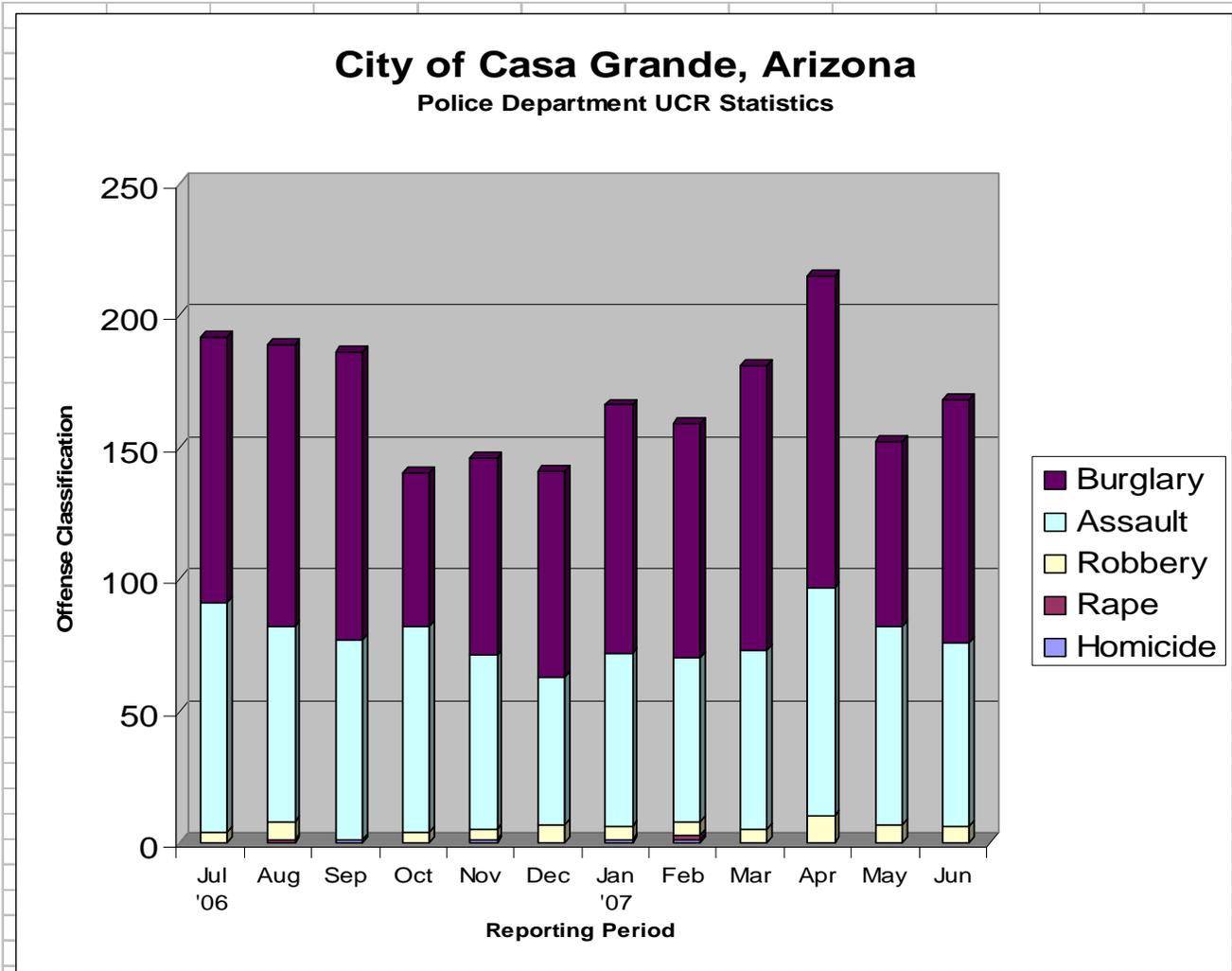
Operating Capital for various equipment.

2006-2007 ACCOMPLISHMENTS

- Moved into new Animal Control building.
- Sheltered animals available for adoption featured on the city's channel 98 cable station.
- Hired new Kennel Tech.
- Held two low cost rabies vaccination & license clinics.
- Hosted State Animal Control Conference.
- Pet of the week photographs are featured every other week in the local newspaper.

DEPARTMENTAL BUDGET

Public Safety		Public Safety-Animal Control		Cost Center 101.20.440	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Dogs Handled:					
Dogs on Hand		182	225	248	218
Impounds		965	1,156	1,195	1,105
Released to Owner		267	278	235	260
Adoptions		44	54	77	75
Relayed to Other Agency		13	80	68	54
Euthanatized		630	750	708	696
Bites		79	84	87	83
Dead		141	116	141	133
Remaining		193	219	264	225
Cats Handled:					
Cats on Hand		105	138	167	137
Impounds		775	1,064	925	921
Released to Owner		27	30	25	27
Adoptions		18	11	32	20
Relayed to Other Agency		9	49	13	24
Euthanatized		712	984	839	845
Bites		22	12	24	19
Dead		221	150	165	179
Remaining		119	128	183	143
Other Activities:					
Citations Issued		216	220	165	200
Warnings Issued		367	393	512	424
Licenses Issued		3,043	2,958	3,069	3,023
Other Animals Handled		111	89	62	87
Animal Control Calls		9,015	9,212	7,989	8,739
Emergency Callouts - ACO Respond		235	277	146	219
Emergency Callouts - Phone no time Claimed		141	94	74	103
Funding Sources		Amount	% of Funding		
General Fund		\$304,400	100.00%		
Total Funding		\$304,400	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$169,662	\$223,846	\$208,456	\$213,900
Contractual Services		15,658	12,399	8,568	18,200
Operating Supplies		40,134	47,000	33,800	45,300
Capital Outlay		9,365	43,800	39,400	27,000
DEPARTMENTAL TOTALS		\$234,819	\$327,045	\$290,224	\$304,400
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Senior Animal Control Officer			1.00	1.00	1.00
Animal Control Officer			2.00	2.00	2.00
Kennel Assistant			0.00	1.00	1.00
TOTAL POSITIONS			3.00	4.00	4.00



	Homicide	Rape	Robbery	Assault	Burglary
Jul '06	0	0	4	87	101
Aug	0	1	7	74	107
Sep	1	0	0	76	109
Oct	0	0	4	78	58
Nov	1	0	4	66	75
Dec	0	0	7	56	78
Jan '07	1	0	5	66	94
Feb	1	2	5	62	89
Mar	0	0	5	68	108
Apr	0	0	10	87	118
May	0	0	7	75	70
Jun	0	0	6	70	92
TOTALS	4	3	64	865	1,099

Public Safety	Police Operations	Cost Center 101.20.600
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GENERAL INFORMATION

The Police Department provides for the protection of life and property from criminal related activities in the community. Other responsibilities include the safe and expeditious movement of traffic, crime prevention, narcotics-gang interdiction and intelligence, school-liaison, DARE, and other community service programs. The department maintains close relations with other County, State and Federal Law Enforcement Agencies.

- Conducted Citizens Police Academies.
- Provided ID cards for all City employees.
- Continued NIMS (Incident Command System) training to all first responder personnel.
- Recruited and hired twelve Police Officers.
- Continued a progressive pay plan for POST Certified Officers based on experience to improve our pool of Police Officer applicants.
- Continued working with the Casa Grande Alliance.

MISSION

The Casa Grande Police Department, as part of, and empowered by the community is committed to protecting the lives, property, and rights of all people, to maintain order, and enforce the law impartially. Acting as partners with the community, we will respond to, and prevent crimes. We will promote safety and security while safeguarding the Constitutional Rights of all people. We will endeavor to detect and investigate criminal activity, apprehend offenders, recover stolen property, and safely regulate the movement of vehicle traffic, while maintaining the highest level of professionalism, through proper training and direction.

GOALS AND OBJECTIVES

Enhance the overall effectiveness and efficiency of the communications dispatch center.

- To achieve and maintain a 94% staffing level for approved full-time positions.
- To fully implement all approved communications infrastructure improvements.

Increase the operational effectiveness of the Criminal Investigations Division.

- To reduce the number of burglaries in Casa Grande by 10% per 1000 population.
- To attain an 80% case status notification rate.
- To establish a dedicated Narcotics unit.

To enhance the overall efficiency and effectiveness of the Patrol Division.

- Increase the average amount of officers on patrol during peak hours by 10%.
- Reduce the number of injury/fatal traffic accidents by 3%.

To aid the reduction of crime by utilizing community policing programs.

- Increase the number of participants in community policing programs by 5%.
- Increase the number of volunteer hours donated by 5%.

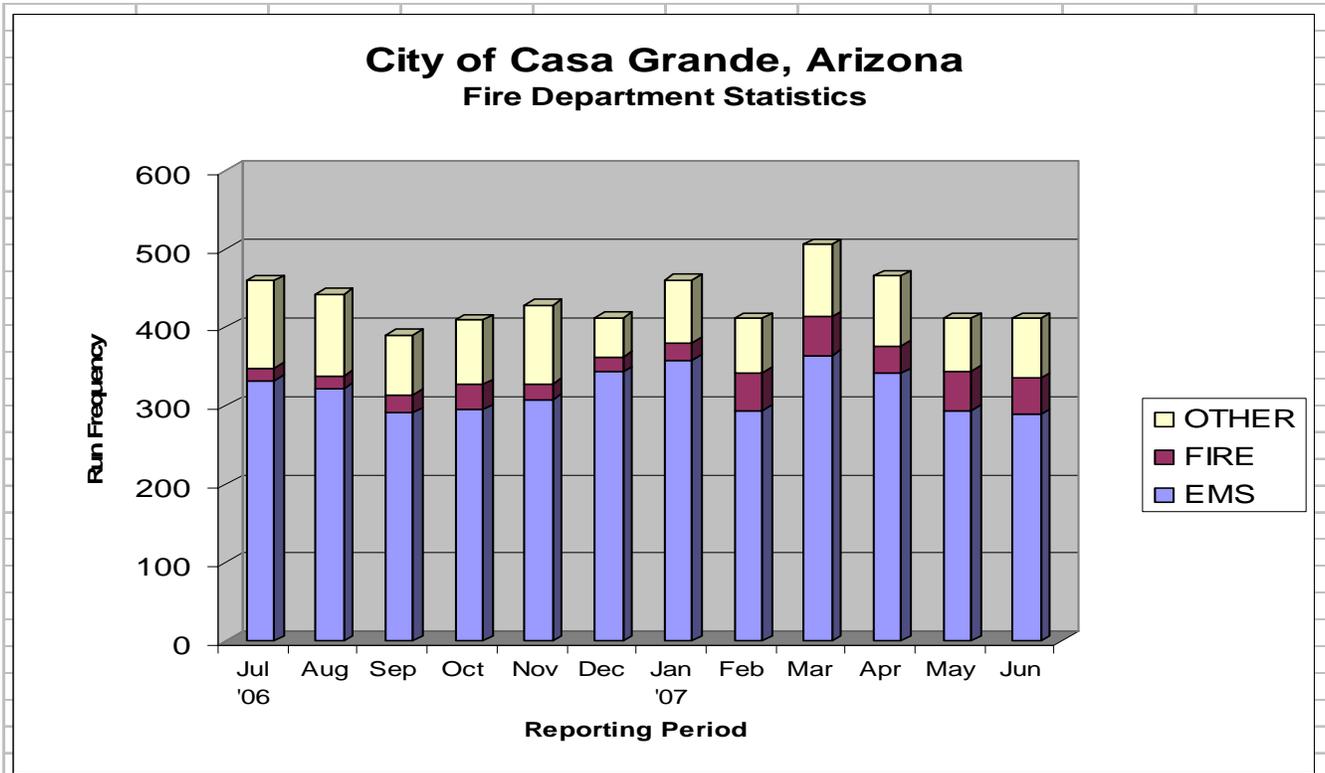
2006-2007 ACCOMPLISHMENTS

- Held the ninth annual Casa Grande Police Department Awards Banquet, and honored Police, Civilian, Volunteer, and Citizen personnel.
- Continued to provide Neighborhood Block Watch presentations to interested neighborhoods.
- Continued to provide Crime-Free Multi-Housing presentations to interested residential complexes.
- Continued our volunteer programs to assist with clerical duties, enforce disabled parking violations, monitor traffic speeds in our neighborhoods, assist with the vacation house watch program, and conduct fingerprinting.
- Held thirteenth annual "National Night Out" celebration to raise funds for the Silent Witness Program.
- Participated in Pinal County Emergency Management Exercise.
- Continued working with the Citizens Police Advisory Board.
- Continue Graffiti Abatement Program in partnership with other agencies, businesses, and volunteers.
- Ventilated evidence room.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- ❖ 3 Narcotics Officers, 1 Narcotics Sergeant, 1 mid-year Deputy Chief, 1 Crime Analyst/Compliance Specialist, 1 Commercial Vehicle Traffic Officer, 1 Patrol Officer, and 1 Police Aide positions added this year.



MONTHLY BREAKDOWN:

2006-07			
	EMS	FIRE	OTHER
Jul '06	332	16	111
Aug	322	16	104
Sep	291	23	76
Oct	295	32	82
Nov	308	20	100
Dec	343	19	50
Jan '07	358	22	80
Feb	294	48	69
Mar	364	49	93
Apr	341	35	89
May	294	50	67
Jun	289	46	76
	3,831	376	997

Public Safety

Fire Department

Cost Center 101.20.700

GENERAL INFORMATION

The Casa Grande Fire Department provides a complete range of public safety and fire protection services to the City, its residents, businesses, and visitors. The purpose of the Fire Department is to save life and property, control and extinguish fires, provide effective rescues, contain and control hazardous material incidents, provide comprehensive emergency medical assistance, prevent fire through occupancy inspections, code and ordinance development and enforcement, fire and arson investigation, and educate the public to become fire safe.

MISSION

To provide a fire management system, meeting the needs of the customers of Casa Grande, residents, businesses, and visitors through a highly trained customer service oriented work force, delivering services in the most ethical, cost effective and efficient manner possible. To uphold this commitment through quality emergency services and a proactive emphasis on public education, code enforcement, hazard investigation, innovative life, and fire safety awareness and community service.

2006-2007 ACCOMPLISHMENTS

- Responded to 5,204 emergencies, of which 3,825 (72.62%) involved emergency medical services, averaging a response time for all incidents of 5 minutes 39 seconds.
- Maintained a department commitment for excellence in public education by initiating in excess of 9,482 public contacts.
- Continued its ongoing K-6 fire safety education program within the Elementary School District.
- Met customer service demands for facility plan review and inspection services in a timely and effective manner.
- Worked within the adopted 2006-2007 FY Annual Budget to provide a cost effective delivery of fire services.
- Met the training needs of department personnel as identified in the department Goals and Objectives.
- Continued our wellness/fitness program for the department.
- Secured grant funding from the Office of Domestic Preparedness (ODP) for a new hazardous materials response vehicle.
- Continued advisory role with Arizona Emergency Management Systems, Inc.
- Continued mentoring the Casa Grande Fire Explorers (young adults ages 14-20).

- Secured grant funding from GOHS for a mini light tower and generator.
- Secured grant funding from Wal-Mart Neighborhood Heroes for equipment for paramedic bike team.
- Secured grant funding from Homeland Security for a fire dispatch radio console.

GOALS AND OBJECTIVES

Enhance the Community Risk Reduction efforts.

- Conduct fire inspections on 100% of new commercial buildings.
- To increase participation in the Public Education Programs by 10%.

To enhance the operational efficiency of the Fire Department.

- Reduce response times by 10% on all emergency responses.
- Reduce fiscal impacts resulting from various types of leave by 60%.
- Maintain an Insurance Services Office (ISO) rating of 4.

Provide quality emergency services through an all hazard fire department to meet the needs of the community.

- Eliminate radio traffic overlap.

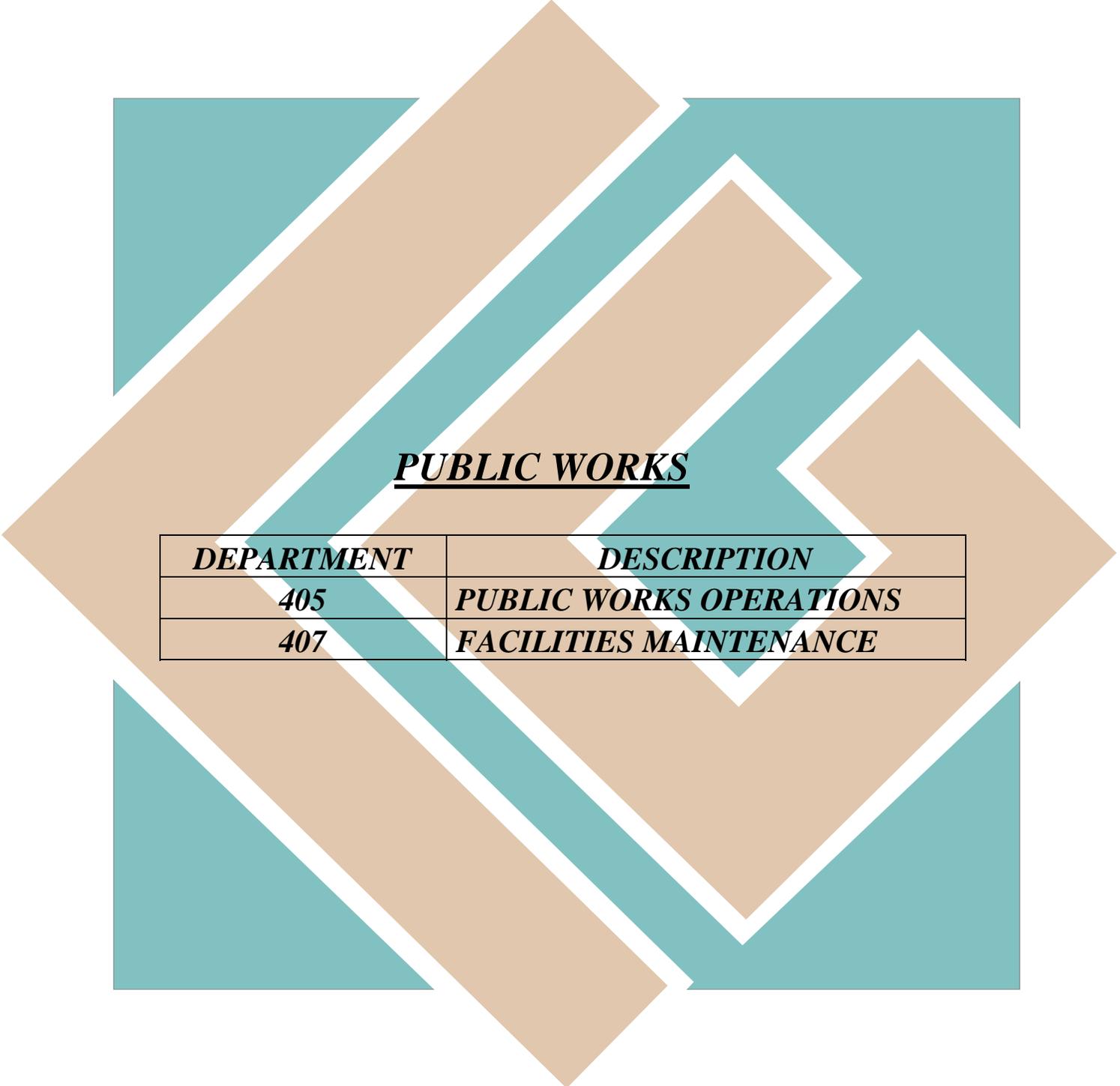
BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- ❖ Equipment for new fire engine, brush truck, and platform
- ❖ Fire plan reviewer.

DEPARTMENTAL BUDGET

Public Safety		Fire Department		Cost Center 101.20.700	
PERFORMANCE INDICATORS:					
		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Fire suppression calls		340	371	390	410
Emergency Medical Service calls		3,427	3,766	3,800	3,990
Inspections/Plan Reviews		728	854	1,500	1,575
Investigations		33	26	25	28
Public relations/Fire safety education		11,764	8,884	10,000	10,500
Funding Sources					
		Amount	% of Funding		
	General Fund	\$6,605,300	100.00%		
	Total Funding	\$6,605,300	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$3,397,516	\$4,867,773	4,783,294	\$5,051,500
Contractual Services		109,620	113,935	195,643	392,500
Operating Supplies		200,945	226,840	219,548	246,400
Capital Outlay		234,083	2,291,500	2,291,500	914,900
Debt Service		109,521	21,904	0	0
DEPARTMENTAL TOTALS		\$4,051,685	\$7,521,952	\$7,489,985	\$6,605,300
AUTHORIZED POSITIONS CLASSIFICATION					
		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Fire Chief		1.00	1.00	1.00	
Assistant Fire Chief		0.00	1.00	1.00	
Fire Division Chief		2.00	0.00	0.00	
Battalion Chief		0.00	1.50	3.00	
Fire Marshal		0.00	1.00	1.00	
Fire Captain		9.00	12.00	12.00	
Fire Engineer		9.00	12.00	12.00	
Firefighters		18.00	24.00	27.00	
Management Analyst		0.00	0.50	0.68	
Plans Reviewer/Inspector		0.00	0.00	1.00	
Fire Prevention Officer		1.00	1.00	1.00	
Office Assistant		0.75	0.75	0.75	
TOTAL POSITIONS		40.75	54.75	60.43	



PUBLIC WORKS

<i>DEPARTMENT</i>	<i>DESCRIPTION</i>
<i>405</i>	<i>PUBLIC WORKS OPERATIONS</i>
<i>407</i>	<i>FACILITIES MAINTENANCE</i>

Health & Sanitation

Public Works-Operations

Cost Center 101.35.405

GENERAL INFORMATION

Public Works-Operations is part of street maintenance, which is funded through general fund revenue. Primarily, this department provides for the effective maintenance of alleys and drainage ways to ensure that the facilities fulfill the function for which it is designed.

MISSION

This division provides support for alleys and drainage structure maintenance and repair. This division also provides support for city voluntary demolition and O’Odham Tash, and various other civic events.

2006-2007 ACCOMPLISHMENTS

- Continued to maintain roads and alleys.
- Maintained roads at North Mountain Park.
- Continued to mow ditches, roads, and retentions.

GOALS AND OBJECTIVES

Do all mowing and grading of storm drain ditches for proper storm runoff.

- Inspect storm drains and drainage ditches regularly.
 - Complete all City voluntary demolition programs.
 - Provide timely response to requests for demolitions.
- To provide support for O’Odham Tash and other civic events.
- Coordinate with O’Odham Tash and other civic event committees to assure all work is complete prior to the event.

Maintain Peart Park storm drain pumping station.

BUDGET HIGHLIGHTS

The department’s budget includes funding to accomplish the following:

- ❖ Expenditures are the regular operational expenses; there are no major changes from fiscal year 2006 – 2007.

DEPARTMENTAL BUDGET

Health & Sanitation		Public Works - Operations		Cost Center 101.35.405	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Drainage ditch grading (miles)		63	176	71	100
Drainage ditch mowing (miles)		136	81	70	95
Alley grading (miles)		10	27	8	15
Funding Sources		Amount	% of Funding		
	General Fund	\$141,300	100.00%		
Total Funding		\$141,300	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$80,170	\$67,843	\$52,295	\$56,100
Contractual Services		100,389	21,000	11,600	11,200
Operating Supplies		38,353	2,900	43,183	2,900
Capital Outlay		13,357	49,800	35,000	66,500
Debt Service		0	0	0	4,600
DEPARTMENTAL TOTALS		\$232,269	\$141,543	\$142,078	\$141,300
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Heavy Equipment Operator		1.00	1.00	1.00	
TOTAL POSITIONS		1.00	1.00	1.00	

Health & Sanitation	Public Works-Facilities Maintenance	Cost Center 101.35.407
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GENERAL INFORMATION

Facilities Maintenance activities are centralized under the Public Works Department.

GOALS AND OBJECTIVES

Improve the operational efficiency and effectiveness of facility maintenance.

- ❖ To complete 50% of routine service requests within 48 hours.
- ❖ To achieve an 80% customer satisfaction rate for facilities service requests.

MISSION

To provide the general public and city employees with an environment that is both safe and orderly. To maintain all city buildings with a standard of excellence, with regards to general maintenance, preventative maintenance and overall presentation and cleanliness.

BUDGET HIGHLIGHTS

Expenditures are for regular operation expenses.

2006-2007 ACCOMPLISHMENTS

- Repaired 40 ton air conditioner at Library.
- Replaced 2½ ton air conditioner in Library’s server room.
- Performed all air conditioner repairs and filter changes to city facilities.
- Re-keyed and re-mastered all locksets at Aquatic Center.
- Updated exterior locksets at Animal Control to push button access devices.
- Continue with standardizing janitorial paper and soap products at city facilities.
- Custodian awarded Shooting Star Award.

COMMUNITY SERVICES

<i>DEPARTMENT</i>	<i>DESCRIPTION</i>
<i>360</i>	<i>PUBLIC LIBRARY</i>
<i>365</i>	<i>VISTA GRANDE LIBRARY</i>
<i>510</i>	<i>SENIOR ADULT SERVICES</i>
<i>515</i>	<i>PARKS MAINTENANCE</i>
<i>525</i>	<i>RECREATION PROGRAMS</i>
<i>530</i>	<i>LEN COLLA CENTER</i>
<i>540</i>	<i>AQUATICS</i>
<i>545</i>	<i>KEEP AMERICA BEAUTIFUL</i>
<i>550</i>	<i>GENERAL RECREATION</i>
<i>562</i>	<i>WOMEN'S CLUB</i>

Community Services	Public Library	Cost Center 101.40.360
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GENERAL INFORMATION

In May of 2005, the Library Advisory Board created a five year strategic plan based on input received from the community. This plan is intended to serve the greatest need in our community with a focus on Adult Literacy, Lifelong Learning, and Commons. The Library intends to assist in workforce development by providing a one-on-one adult literacy tutoring program, bookmobile services, and materials. The library provides various collections and programs to encourage lifelong learning so that our public will gain the knowledge necessary for a competitive workforce and to increase the quality of life. We provide a welcoming space for our community with a special focus on teens, creating a “third place” for teens and for the general community is a major objective.

MISSION

“The mission of the Casa Grande Public Library is to provide a diversity of material that reflects the interests of the community and our commitment to provide equal access to information: freedom to read is essential to our democracy.”

2006-2007 ACCOMPLISHMENTS

- Increased literacy resources through a tutoring program, a bookmobile, and a 3% increase in literacy collections.
- Preschool Storytime, Family Storytime, Drop-in Craft, Early Release movie, and various other youth programs have provided for joint learning and participation opportunities for children and their parents.
- Increased the lifelong learning materials by 20%.
- Partnered with Central Arizona College’s Project CACTI to develop and host programs in the area of workforce development.

GOALS AND OBJECTIVES

Increase learning opportunities that enhance the quality of life for our growing community.

- Increase literacy resources available by 3%.
- Increase Lifelong Learning resources provided by 20%.

Increase the community space that promotes the interests of the citizens of Casa Grande.

- Increase the amount of space for public use by 20%.
- Increase public usage of the APS Community Room by 35%.
- Increase the number of exhibits held in the library to four.

BUDGET HIGHLIGHTS

The department’s budget includes funding to accomplish the following:

- ❖ Established the first bookmobile service in the city.
- ❖ Prepared for opening of school district shared library (Vista Grande).

Community Services		Public Library		Cost Center 101.40.360	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Items in collections		81,342	95,000	85,542	75,433
Reference questions (telephone & on-site)		14,219	13,000	21,923	77,201
Total items circulated		75,833	63,000	82,943	75,433
Total Circulation Transactions		190,319	180,000	201,923	225,093
Funding Sources		Amount	% of Funding		
	General Fund	\$855,100	100.00%		
Total Funding		\$855,100	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$606,916	\$636,931	\$606,521	\$650,900
Contractual Services		15,422	34,050	34,050	36,800
Operating Supplies		142,909	147,200	156,214	143,200
Capital Outlay		31,808	13,489	13,489	24,200
Debt Service		0	0	0	0
DEPARTMENTAL TOTALS		\$797,055	\$831,670	\$810,274	\$855,100
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Library Manager		1.00	1.00	1.00	
Librarian		3.00	3.00	3.00	
Library Circulation Supervisor		1.00	1.00	1.00	
Senior Library Assistant		2.00	3.00	3.00	
Library Assistant		4.00	3.00	3.00	
Library Page		1.50	1.50	1.50	
TOTAL POSITIONS		12.50	12.50	12.50	

Community Services	Senior Adult Services	Cost Center 101.40.510
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GENERAL INFORMATION

Dorothy Powell Senior Adult Center provides a multipurpose facility that primarily serves senior adults, although we also have year-round community programs and special interest classes. During the summer months we maximize its use by holding most of our children’s programs at the center. While the main function of the center is to be a “Senior Center,” it is utilized on a full time basis with programs, classes, and events for all ages.

MISSION

The Dorothy Powell Senior Adult Center provides the senior adult community of our City, social, educational, recreational activities, and referral information for seniors and their families concerning issues that affect seniors. We offer a large variety of classes, clubs and other social interaction as well as a daily lunch program. The Dorothy Powell Senior Adult Center also administers the Home Delivered Meal Program for this area as well as being the only contribution based transportation program for seniors and the disabled. We also provide ceramics and lapidary opportunities to the community at Peart Center.

2006-2007 ACCOMPLISHMENTS

- Hosted 12 Sunday Socials and 20 Tag Along field trips for the senior adult population.
- Coordinated and/or sponsored 4 of the 6 winter celebration activities.
- Continued to keep participant satisfaction at its optimum by initiating daily customer surveys for meals and quarterly surveys for the Home Delivered Meals participants.
- Coordinated fundraisers to support and provide quality programs at Dorothy Powell Senior Adult Center.
- Prepared proposal for securing the re-awarding of the Senior Meals Program for the City’s eleventh year.
- Prepared proposal for United Way funding to meet the needs of senior adults and disabled citizens.
- Continue to utilize the Dorothy Powell Senior Adult Center for recreation classes, meetings, banquets, and private parties.
- Coordinated with AARP to provide no cash tax preparation services and low cost 55 Alive driver education classes.
- Began implementing a much more extensive Volunteer program, along with hosting a quarterly volunteer recognition event.
- Utilized 30 volunteers (including community business volunteers) to deliver meals to Home Delivered Meals participants.

- Provided additional nutritional education and physical fitness opportunities from grant received from the Arizona Nutrition Network.
- Maintained a menu committee comprised of site council members, site manager and daily participants from the Dorothy Powell Senior Adult Center. This committee assists with the development of the monthly menu and suggestions for service.
- Received an “E” for excellent rating from the Pinal County Health Department for inspection of food preparation area.
- Began a new Ballroom Dance Club.
- Continued preparing meals for the Maricopa Home Delivered Meals program, which is an additional 200-270 meals per month.
- Developed and coordinated beginning and intermediate computer classes for seniors.
- Incorporated community service volunteers to help with the senior meals program, along with community business volunteers to deliver meals.

GOALS AND OBJECTIVES

To provide the Casa Grande community with quality social, recreational, and informational programs for seniors.

- Increase participation in all programs offered at the Dorothy Powell Senior Adult Center and Peart Center.
- Modify and/or change programs that do not meet the needs of the community.
- Survey participants programming needs on a regular basis.
- Continue to advertise our programs and encourage more people to participate.
- Continue to increase and maintain current programs and activities offered to our senior participants.
- Continue to seek additional funding for senior programming needs.
- Continue to work with the Area Agency on Aging and the state agencies to offer the seniors of Casa Grande reliable information on senior needs and issues.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- ❖ Repainting outside of building.
- ❖ Purchased new computer equipment/printers.
- ❖ Purchase a new/larger ice machine.

Community Services	Parks Maintenance	Cost Center 101.40.515
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GENERAL INFORMATION

The Parks Maintenance Division is in charge of providing quality development and upkeep of the City’s park system. Some of the basic functions of this division include fertilization, irrigation, construction, beautification, mowing, trimming, and plant care.

MISSION

To provide the citizens of Casa Grande a parks system that is clean and safe for its users. To maintain all landscape Right of Ways and to provide assistance to other community based organizations in their special event efforts.

2006-2007 ACCOMPLISHMENTS

- Continued beautification program for the downtown area in cooperation with the Main Street program.
- Administered the maintenance of numerous landscape areas using outside contractors.
- Purchased additional park equipment.
- Installation of electrical PEDESTAL FOR EVENTS AT Ed Hooper Park.
- Re-surfaced tennis court at Dave White Park.
- Installed new irrigation controllers at various locations.
- Replaced basketball court at Ranch Grande Park.
- Replaced decomposed granite on landscape at Dave White Park.
- Re-roofed ramada at Rancho Grande Park.
- Purchased Christmas decorations.
- Installed new backstop at Kiwanis Field.
- Completed Ed Hooper Rodeo Arena lighting and electrical improvements.
- Replaced turf volleyball courts with sand courts at Dave White Park.
- Removed old tennis court and replaced with sand volley ball court at Rancho Grande Park.
- Completed parking lot improvements at Dave White Park.

GOALS AND OBJECTIVES

- Expand the recreational acreage available in Casa Grande.
 - Increase the amount of land dedicated to parks, open space and trails by 15 acres.
- Expand the recreational opportunities available in Casa Grande.
 - Develop a Regional Trails System Master Plan.
- To enhance park amenities.
 - To complete 90% of operating capital improvements projects budget for fiscal year 2007-2008.

BUDGET HIGHLIGHTS

- The budget includes funding to accomplish the following:
- ❖ Lighting improvements at Kiwanis Field.
 - ❖ Construct new dog park.
 - ❖ Replace pump station at Dave White Park.
 - ❖ Install restrooms at Dave White Park and Peart Park.
 - ❖ Design and construct new ramada at North Mountain Park.
 - ❖ Complete parking lot improvements at the Little League field and Ed Hooper Park.
 - ❖ Complete a variety of parks system improvements.
 - ❖ Purchase various pieces of equipment approved in C.I.P. budget.

DEPARTMENTAL BUDGET

Community Services		Parks Maintenance		Cost Center 101.40.515	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Park areas		33	33	33	35
Other maintenance areas		47	47	49	49
Total acreage		1,359	1,359	1,359	1,420
Developed acreage		539	539	539	600
Funding Sources		Amount	% of Funding		
General Fund		\$3,292,400	100.00%		
Total Funding		\$3,292,400	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$992,868	\$1,079,887	1,032,565	\$1,250,500
Contractual Services		150,526	145,390	148,960	174,100
Operating Supplies		601,690	551,000	567,000	595,900
Capital Outlay		342,087	1,066,100	0	1,259,000
Debt Service		0	13,105	0	12,900
DEPARTMENTAL TOTALS		\$2,087,171	\$2,855,482	1,748,525	\$3,292,400
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Parks Superintendent		1.00	1.00	1.00	
Crew Leader		2.00	2.00	2.00	
Grounds Keeper		0.00	0.00	1.00	
Landscape Planner		0.00	0.00	1.00	
Senior Maintenance Worker		2.00	2.00	2.00	
Maintenance Worker		11.00	11.50	12.00	
TOTAL POSITIONS		16.00	16.50	19.00	

Community Services	Recreation Programs	Cost Center 101.40.525
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GENERAL INFORMATION

The Recreation Program Division is the area in which all recreation programs are funded. The mission is to provide a diversified, quality recreational experience for persons of all ages. Among these are youth and adult sports, summer recreation, therapeutic programs for the physically and mentally challenged, seasonal special events, cultural events, outdoor adventures, cultural events, and teen activities.

MISSION

The mission is to provide a diversified, quality recreational experience for persons of all ages. Among these are youth and adult sports, summer recreation, therapeutic programs for the physically and mentally challenged, seasonal special events, outdoor adventures, cultural events, outdoor adventures, cultural programs, art programs and teen activities.

2006-2007 ACCOMPLISHMENTS

- Increased the number of recreation programs and overall attendance for the year.
- Continued to work cooperatively with non-profits, agencies, schools and businesses to maintain the excellent quality of recreational opportunities available to the community.
- Continued to enhance and expand special events for the community. (i.e., Halloween Carnival, Desert Grande Duathlon/Triathlon, Christmas Tree Lighting Ceremony/Electric Light Parade and Downtown Party).
- Continually strive for quality, creativity and a willingness to provide top-notch programming.
- Continued with “in house” operation of the concessions at Paul Mason Sportsplex during leagues and tournaments.
- Implemented Movies In The Park program.

GOALS AND OBJECTIVES

Strive for quality, creative and trendy recreational opportunities for all people within the community for an affordable fee.

- Continue reorganization of the Recreation Division as it relates to coordinator’s areas of responsibility. This is an effort to cross train and balance workloads.
- Continue to provide facility use/rental opportunities to other City departments and community groups. This has also enhanced revenue for the Recreation Division.
- Continue to develop creative ideas in an effort to increase revenue.
- To increase special interest class attendance, more specifically in the area of health and fitness classes.
- Develop partnerships/sponsorships for Adaptive Recreation Program to provide more programming to participants year round.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- ❖ Purchased freezer for Sportsplex .
- ❖ Purchased inflatable screen for dive in movies.

DEPARTMENTAL BUDGET

Community Services		Recreation Programs		Cost Center 101.40.525		
PERFORMANCE INDICATORS:						
		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE	
Participation:						
Summer recreation	35%	27,440	43,753	48,423	52,165	
Special events	23%	18,032	28,095	31,263	34,389	
After school program	14%	10,976	17,101	18,969	20,865	
Adult sports	12%	9,408	14,658	16,259	17,884	
Youth sports	8%	6,272	9,772	10,839	11,922	
Cultural Activities	5%	3,920	6,332	6,874	7,561	
Therapeutic	2%	1,568	2,443	2,869	3,155	
TOTALS	100.00%	77,616	122,154	135,496	147,941	
Funding Sources						
		Amount	% of Funding			
	General Fund	\$277,300	100.00%			
	User Fees		0.00%			
	Total Funding	\$277,300	100.00%			
SUMMARY BY CATEGORY						
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET	
Personnel		\$95,841	\$120,890	\$131,568	\$171,800	
Contractual Services		52,640	60,000	60,000	45,000	
Operating Supplies		68,932	63,230	59,000	51,000	
Capital Outlay		9,327	8,800	8,800	9,500	
Debt Service		0	0	0	0	
DEPARTMENTAL TOTALS		\$226,740	\$252,920	\$259,368	\$277,300	
AUTHORIZED POSITIONS						
CLASSIFICATION		NUMBER OF PERSONNEL				
		2005-06	2006-07	2007-08		
Not applicable to this department.						
TOTAL POSITIONS		0.00	0.00	0.00		

Community Services	Len Colla Center	Cost Center 101.40.530
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GENERAL INFORMATION

The Len Colla Center is located on the east side of town near the Palo Verde School and primarily serves minority youth.

MISSION

The Len Colla Recreation Center’s mission is to provide area youth a variety of alternative recreational and educational programs in a joint effort among nonprofit and private agencies to enhance their self-esteem, social and leadership skills. Year-round activities include, but are not limited to: arts and crafts, seasonal special events, cultural activities, sporting events, youth dances, table and board games, teen and youth life workshops, and other related social programs.

2006-2007 ACCOMPLISHMENTS

- Assisted and provided support for Black History Celebration.
- Held a MLK Remembrance event.
- Held weekly nutrition education programs.
- Celebrated Cinco de Mayo with a taste of Mexico event.
- Hosted an Easter egg hunt.
- Participated in the Apple Corp program.

GOALS AND OBJECTIVES

To provide a safe gang/drug free environment where neighborhood youth/teens can recreate with their peers during the non-school hours of the day and weekends.

To provide recreational opportunities for all ethnic groups and races on a continuous basis.

- Report to the Casa Grande Police Department any drug sale or alcohol abuse in or near neighborhoods or at the park.
- Exercise “zero tolerance” for gang involvement at the Len Colla Recreation Center.
- Design recreation programs that will cater to all children of color.
- Make Len Colla Recreation Center a “one stop shop” for teens in the community. A “one stop shop” consists of four components: education, recreation, social service, and employment.
- Conduct workshops that will deal with teen pregnancy, gang involvement, alcohol abuse and tobacco education.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- ❖ Replacement of floor.
- ❖ Paint inside and outside of center.
- ❖ Received G.O. bond for a gymnasium.
- ❖ Hire architect for design of gymnasium and remodel of center.

DEPARTMENTAL BUDGET

Community Services		Len Colla Center		Cost Center 101.40.530		
PERFORMANCE INDICATORS:						
		2004-05	2005-06	2006-07	2007-08	
		ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	
Participation:						
Children	80%	9,160	9,564	11,593	12,752	
Teens	15%	1,750	1,793	2,174	2,391	
Adults	2%	230	239	290	319	
Special programs	3%	305	358	435	479	
TOTALS	100.00%	11,445	11,954	14,492	15,941	
Funding Sources						
		Amount	% of Funding			
	General Fund	\$222,800	100.00%			
	Total Funding	\$222,800	100.00%			
SUMMARY BY CATEGORY						
EXPENDITURE CATEGORY		2005-06	2006-07	2006-07	2007-08	
		ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Personnel		\$77,136	\$86,741	\$108,346	\$119,800	
Contractual Services		680	0	0	0	
Operating Supplies		13,493	16,600	15,800	18,000	
Capital Outlay		319	107,000	135,092	85,000	
Debt Service		0	0	0	0	
DEPARTMENTAL TOTALS		\$91,628	\$210,341	\$259,238	\$222,800	
AUTHORIZED POSITIONS CLASSIFICATION						
		NUMBER OF PERSONNEL				
		2005-06	2006-07	2007-08		
Recreation Program Coordinator			1.00	1.00	1.00	
Recreation Aide			0.50	0.50	1.00	
TOTAL POSITIONS			1.50	1.50	2.00	

Community Services	Aquatics	Cost Center 101.40.540
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GENERAL INFORMATION

Palm Island Family Aquatics Park provides participants of all ages with diversified aquatic programs. Temporary salaries keep this budget in line since it is a seasonal department. User fees generate almost 40% of the revenues for this department, with the major portion of the revenues acquired in May and June.

MISSION

The Aquatics Department mission is to enhance participant’s quality of living through providing an atmosphere of community with exceptional aquatic facilities, programs, and services.

2006-2007 ACCOMPLISHMENTS

- Re-certified all aquatics staff in the new Lifeguard Training material, which includes C.P.R., First Aid, Oxygen Administration and AED operation.
- Implemented new time clock software to track employee hours and schedules.
- Using Point of Sale in both concession and admissions to track sales, inventory, and revenues.

GOALS AND OBJECTIVES

Strive to provide a safe, clean, and well run aquatics facility with programming geared towards children and families.

- Require and maintain all the necessary certifications for the aquatic staffs. (i.e. W.S.I., Lifeguard, C.P.R. and First Aid.)
- Introduce more adaptive aquatics programs for developmentally disabled individuals.
- Continue developing a Junior Lifeguard Program in an effort to attract potential future employees.
- Understand the liability involved with operating an aquatics facility, by offering on-going training opportunities, competitive salaries and an excellent working environment.
- Strive to expand program opportunities, particularly instructional, birthday parties, private parties, adult swim lessons and activities.
- Maintain the aquatics facility throughout the year to extend the life of equipment, plaster, tile, buildings, etc.
- Offer diving instruction and water polo as additional instructional classes.
- Develop a water safety program for the community by partnering with businesses, health care workers, etc.
- Strive to obtain schoolteachers for swim lesson instruction.
- Strive to continue to add amenities and new programs for the facility to enhance user satisfaction.
- Continued emphasis on swim lesson instruction.
- Increase wages for lifeguards in order to recruit the highest caliber seasonal staff and insure comparable salaries with other cities.
- Continue to increase attendance and strive for excellent customer service.
- Work with local youth organizations for completion of swimming and lifesaving badge work.
- Offer adult swim lesson and activities to increase adult attendance.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- ❖ Continue refinishing of pool deck.
- ❖ Replaced acid room door with stainless steel door, also replaced acid pump.
- ❖ Purchased time clock software.

Community Services	Keep Casa Grande Beautiful	Cost Center 101.40.545
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GENERAL INFORMATION

Casa Grande became a member of the Keep America Beautiful (KAB) network in 1990-91. This program, under the direction of KAB board of directors, is responsible for a number of programs relating to community beautification efforts.

MISSION

Keep Casa Grande Beautiful is dedicated to providing education and other support to promote improved solid waste management, recycling, litter prevention, beautification, and conservation to citizens, businesses, and local government.

2006-2007 ACCOMPLISHMENTS

- Hosted two citywide cleanups.
- Coordinated a “Keep Casa Grande Beautiful” poster contest for 4th and 5th grade students.
- Held monthly committee meetings.
- Three new organizations/businesses joined the Adopt-A-Street program.
- Held two Adopt-A-Neighborhood programs.

GOALS AND OBJECTIVES

To remain a certified Keep Casa Grande Beautiful Community.

- Continue paying annual dues.
- Perform the annual Litter Index survey.
- Complete the cost/benefit analysis report.
- Complete the semi-annual report.
- Complete the year-end report.

To promote litter prevention and better waste handling practices to schoolchildren and the community.

- Host two city-wide cleanups during the year.
- Continue to promote and coordinate the Adopt-a-Street program.
- Continue to publish a City guide providing Keep Casa Grande Beautiful information.
- Continue to promote Keep Casa Grande Beautiful message by hosting activities and events throughout the year.
- Continue to coordinate annual poster contest for 4th & 5th grade students.
- Work in cooperation with the Arizona Department of Transportation Adopt a Highway Program, the Public Works/Sanitation department, i.e. recycling program, community wide clean up events and Adopt-A-Street program.
- Continue to host Adopt-A-Neighborhood program.

BUDGET HIGHLIGHTS

Expenditures are the regular operational expenses; there are no major changes from fiscal year 2006-2007.

Community Services	General Recreation	Cost Center 101.40.550
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GENERAL INFORMATION

The General Recreation Department surrounds the administration of all our recreation programs. Included in this division are primarily salaries and operating costs.

MISSION

The mission of the General Recreation Department is to work together to provide prompt, efficient, and courteous service to the public through quality recreation programs. This is the administrative arm of the General Recreation Division.

2006-2007 ACCOMPLISHMENTS

- Completed three seasonal recreation brochures which were distributed to the community to advertise our recreational offerings.
- Enhanced visibility and exposure of downtown Casa Grande through special events such as our Electric Light Parade, Tree Lighting Ceremony and Downtown Party.
- Continued to expand and/or enhance recreational opportunities for the community.
- Reorganized departmental areas of responsibility in an effort to enhance the quality and quantity of program offerings.
- Collaborated with other community organizations to provide recreational services.
- Continue to provide musical entertainment for the community in our Concert In The Park series.

GOALS AND OBJECTIVES

Enhance the recreational facilities and opportunities provided to the community.

- To increase the overall number of leagues, programs and classes offered to the residents by 10%.
 - Increase the number of programs provided for the pre-teen and teenage groups from 12 to 15.
- Develop and implement a refined cost recovery philosophy and pricing policy.
- Increase the amount of costs recovered by 10%.
 - Increase the number of community members that receive information about programs by 10%.

BUDGET HIGHLIGHTS

The budget includes funding to accomplish the following:

- ❖ Purchase new carpet for classrooms.

DEPARTMENTAL BUDGET

Community Services		General Recreation		Cost Center 101.40.550	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Not applicable in this division					
Management indicators are listed under the Recreation Programs division					
Funding Sources		Amount	% of Funding		
General Fund		\$672,200	100.00%		
Total Funding		\$672,200	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$332,591	\$429,148	\$419,355	\$564,500
Contractual Services		25,149	24,699	22,165	37,300
Operating Supplies		36,876	39,100	38,600	43,400
Capital Outlay		17,082	63,600	63,600	27,000
Debt Service		0	0	0	0
DEPARTMENTAL TOTALS		\$411,698	\$556,547	\$543,720	\$672,200
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Community Services Director			1.00	1.00	1.00
Recreation Program Superintendent			1.00	1.00	1.00
Management Analyst			0.00	0.50	1.33
Recreation Program Coordinator			2.00	2.00	4.00
Admin. Assistant			0.00	0.00	1.00
Recreation Programmer			0.00	1.00	1.00
Secretary			1.00	1.00	0.00
TOTAL POSITIONS			5.00	6.50	9.33



PLANNING & DEVELOPMENT

<i>DEPARTMENT</i>	<i>DESCRIPTION</i>
<i>321</i>	<i>DOWNTOWN DEVELOPMENT</i>
<i>434</i>	<i>DEVELOPMENT CENTER</i>
<i>436</i>	<i>ENGINEERING</i>

Planning & Development	Downtown Development	Cost Center 101.45.321
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GENERAL INFORMATION

Downtown Casa Grande is an exciting, visually appealing, easily accessible, safe, balanced mix of uses that integrates residential, office, retail, entertainment, dining and cultural/civic activities, that is recognized as the heart of the community.

MISSION

The mission of the Downtown Development is to encourage economic development within the context of historic preservation. There are four simple approaches that have been developed to sustain the program in Casa Grande.

1. Economic restructuring
2. Promotion
3. Design
4. Organization

2006-2007 ACCOMPLISHMENTS

- Continued participation in City community events: Downtown pARTy, Silent Witness Night Out, Electric Light Parade/Christmas on Main Street, and semi-annual clean ups.
- Promoted program & downtown merchants with various ads in the local paper, calendar of events in Grande Living Magazine and GCG Chamber of Commerce and Chamber Business Showcase.
- Nominated downtown projects for Arizona Main Street awards of which 3 received recognition. Nominated and received a Governor’s Heritage Preservation Honor Award.
- Continued involvement on Keep Casa Grande Beautiful board, Focused Future II Quality of Life committee, and Central City Redevelopment District Sub-committee.
- Created a video montage that featured a history of Main Street design projects, past year events, awards, grants, volunteer projects and new businesses.
- National Main Street Accreditation for 4th consecutive year.
- Created plaza area in alleyway, bringing history into the alley through a variety of artistic designs.

GOALS AND OBJECTIVES

Casa Grande Main Street, the City, and the Redevelopment District Sub-Committee will work closely through each phase of the Downtown Streets Reconstruction projects and the Downtown Redevelopment Plan.

Promotions Committee will continue to strengthen and expand the Holiday Raffle, Historic Downtown Street Fair/Car & Bike Show, and Art in the Alley.

- Meet all Arizona Main Street requirements to remain an active Main Street community.
- Meet the ten requirements of performance to be recognized as a National Main Street Program.
- Continue involvement with Adopt-A-Block program, Focused Future II Committee and Central City Redevelopment Sub-Committee.

Continue to work closely on City sponsored Downtown events.

- Strengthen relations with our members, promote and provide assistance to produce a healthy downtown.
- Continue to promote the economic vitality of the historic downtown through community partnerships and historic preservation.
- Continue to nominate projects for Arizona Main Street awards and appropriate historic property projects for the Governor’s Heritage Preservation Honor Awards.
- Continue to co-sponsor the following events with the City: Christmas on Main Street/Electric Light Parade, Downtown pARTy, and Silent Witness Night Out.
- Complete the work plan tasks on the Alleyway Enhancement Project.

BUDGET HIGHLIGHTS

Expenditures are the regular operational expenses, there are no major changes from fiscal year 2006-2007.

Planning & Development	Development Center	Cost Center 101.45.434
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GENERAL INFORMATION

The Development Center is a one stop permitting function coordinating the intake and processing of all activities that require city permits and Planning and Zoning Commission approval.

MISSION

The mission of the Development Center is to manage development by efficiently processing plan reviews, permits, and inspections, thereby enhancing the quality of life in our community.

2006-2007 ACCOMPLISHMENTS

- Created a Development Center by combining four divisions to centralize development applications, permits and processing projects.
- Implemented the receipt of payments for reviews, applications and permits.
- Developed a centralized software system with continued improvement.
- Assisted in the development of a centralized software system with continued improvement.
- Implemented the I.V.R. System for contractors to call in an inspection request. They can also review their permits on line.
- All applications are available on line.

GOALS AND OBJECTIVES

- Improve the efficiency of Development Center services.
- To log 100% of plan submittals within 24 hours of receipt.
 - Complete all civil improvement plan reviews within a 6 week time frame.
 - To reduce the number of zoning inquiries by 80%.
- Increase regional collaboration on planning issues.
- Reduce potential conflicts between City and County planning efforts.
- Promote citizen involvement in the 2010 Census.
- Reach out to 80% of the City’s churches, schools, and civic organizations to promote citizen involvement in the 2010 Census.

BUDGET HIGHLIGHTS

- The department’s budget includes funding to accomplish the following:
- ❖ Added Redevelopment Planner
 - ❖ Added Plans Examiner
 - ❖ Added Development Center Manager

DEPARTMENTAL BUDGET

Planning & Development		Development Center		Cost Center 101.45.434	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Permit applications received		3,351	4,102	3,358	3,400
Permit applications processed		3,024	3,806	3,074	3,400
Planning & Zoning cases received		274	293	171	200
Planning & Zoning cases processed		85	184	115	190
Permit plan review		10,164	11,798	11,593	12,000
Project plan review		N/A	15	714	700
Field inspections		31,931	46,567	40,504	41,000
Code Enforcement complaints received		N/A	420	956	1,000
Code Enforcement complaints processed		N/A	468	922	900
Variances requested		N/A	N/A	3	1
Variances granted		N/A	N/A	3	1
Total Permits Issued		48,829	67,653	61,407	62,792
Funding Sources		Amount	% of Funding		
	General Fund	\$2,726,800	100.00%		
Total Funding		\$2,726,800	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$723,401	\$1,406,008	\$1,792,211	\$2,182,800
Contractual Services		340,380	231,036	471,592	494,900
Operating Supplies		27,690	33,050	82,400	30,100
Capital Outlay		215,436	201,000	201,000	19,000
Debt Service		0	0	0	0
DEPARTMENTAL TOTALS		\$1,306,907	\$1,871,094	\$2,547,203	\$2,726,800
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Planning & Development Director		1.00	1.00	1.00	
Chief Building Official		1.00	1.00	1.00	
Civil Engineer		0.00	0.00	2.00	
Development Center Manager		0.00	0.00	1.00	
Senior Planner		1.00	1.00	1.00	
Redevelopment Planner		0.00	0.00	1.00	
Planner		2.00	3.00	3.00	
Plans Examiner		1.00	1.00	3.00	
Building Inspector		6.00	7.00	7.00	
Code Enforcement Inspector		2.00	2.00	2.00	
Administrative Assistant		1.00	1.00	1.00	
Permit Technician		1.00	1.00	3.00	
Secretary		1.00	1.00	2.00	
Office Assistant		0.00	0.50	1.00	
TOTAL POSITIONS		15.00	17.00	29.00	

Public Works	Engineering	Cost Center 101.45.436
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GENERAL INFORMATION

The Engineering Department provides services to support the City staff. Major services include review of Public Works maintenance contracts, and inspection of Public Works construction. Additional services include preparation of request for proposals, and impact to the Geographic Information Systems. (GIS)

MISSION

The mission of the Engineering Department is to provide safe and efficient infrastructure systems. To provide upgrades and additions to the City’s infrastructure system to accommodate growth. To provide technical advice and guidance to the public and City management.

2006-2007 ACCOMPLISHMENTS

- Finished several of the Colonial Del Sol infrastructure improvements.
- Completed the Small Area Transportation Study.
- Completed the construction of Airport Industrial Park Phase III.
- Conducted the city-wide traffic counts.
- Started construction on the Downtown Streets project.
- Awarded the design of the Peart/Kortsen & Peart/McCartney traffic signals.
- Started construction of the Ash Street, Daisy Brand project.

GOALS AND OBJECTIVES

To provide efficient, safe, and timely infrastructure improvements, and to provide necessary upgrades and additions to the systems to keep pace with the City’s growth.

- Achieve or maintain compliance with Federal and/or State mandated regulations.
- Construct capital improvement projects at or under budgeted amounts.
- Plan capital improvement projects in a cost effective and timely manner.
- Meet capital improvement project completion deadlines.

BUDGET HIGHLIGHTS

The department’s budget includes funding to accomplish the following:

- ❖ Addition of two Project Managers and one Traffic Engineer
- ❖ Addition of one Engineering Technician

DEPARTMENTAL BUDGET

Public Works		Engineering		Cost Center 101.45.436	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Flood Plain Determinations		80	65	70	60
Subdivision Plats Reviewed		53	60	80	70
Major Site Plans Reviewed		28	35	40	38
Capital Improvement Projects		10	10	10	10
Street Maintenance Projects		2	2	2	2
Airport Projects		1	1	7	2
Subdivision Construction Plans		120	125	250	200
Building Permits Reviewed		3,251	3,324	3,456	3,300
Right of Way Permits Issued		250	353	370	390
Funding Sources		Amount	% of Funding		
	General Fund	\$1,173,100	100.00%		
Total Funding		\$1,173,100	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$519,353	\$668,831	473,589	805,600
Contractual Services		306,919	57,438	458,846	168,200
Operating Supplies		17,058	9,900	26,108	27,800
Capital Outlay		14,137	48,800	37,500	21,800
Debt Service		0	151,740	0	149,700
DEPARTMENTAL TOTALS		\$857,467	\$936,709	\$996,043	\$1,173,100
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Deputy PW Director		1.00	1.00	1.00	
Senior Civil Engineer		1.00	1.00	1.00	
Civil Engineer		1.00	2.00	2.00	
Traffic Engineer		0.00	0.00	1.00	
Project Manager		0.00	0.00	1.00	
Plans Examiner		1.00	1.00	0.00	
Construction Inspector		3.00	4.00	3.00	
GIS/Drafting Technician		0.00	1.00	0.00	
Engineering Technician		0.00	0.00	1.00	
Secretary		1.00	1.00	0.00	
TOTAL POSITIONS		8.00	11.00	10.00	

SPECIAL REVENUE FUNDS

These funds are used to account for specific revenue sources that are legally restricted for expenditures of expressed purposes.

<i>FUND</i>	<i>DESCRIPTION</i>																																		
<i>201</i>	<i>STREET MAINTENANCE HURF ½ Cent Sales Tax Local Transportation Assistance</i>																																		
<i>204</i>	<i>SYSTEM DEVELOPMENT</i>																																		
<i>205</i>	<i>MUNICIPAL AIRPORT</i>																																		
<i>206</i>	<i>PARKS DEVELOPMENT</i>																																		
<i>210</i>	<i>COMMUNITY ARTS</i>																																		
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SPECIAL REVENUE FUNDS

These funds are used to account for specific revenue sources that are legally restricted for expenditures of expressed purposes.

<i>FUND</i>	<i>DESCRIPTION</i>
<i>702</i>	<i>POLICE TRUST FUND</i>
<i>703</i>	<i>EMERGENCY MEDICAL SERVICES TRUST FUND</i>
<i>704</i>	<i>ESPERANZA CENTER</i>
<i>705</i>	<i>BOND & PERFORMANCE TRUST</i>
<i>710</i>	<i>VOLUNTEERS RETIREMENT FUND</i>
<i>749</i>	<i>CDBG ESCROW FUND</i>

DEPARTMENTAL BUDGET

Consolidated Special Revenues-Revenues/Expenditures/Changes in Fund Balance

	2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Beginning Fund Balance	\$10,751,345	\$23,857,329	\$23,857,329	\$28,487,621
Less: Designated Reserves	3,325,466	4,549,781	4,549,781	0
Less: Cash Reserve	795,888	1,872,238	1,563,357	5,456,550
Less: Undesignated Reserves	3,243,680	1,457,537	987,773	3,303,910
Appropriated Fund Balance	\$3,386,311	\$15,977,773	\$16,756,418	\$19,727,161
REVENUE SOURCES:				
Taxes	\$446,485	\$225,000	\$245,000	\$265,000
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	7,062,449	8,013,468	6,035,972	8,142,400
Grants	997,024	2,405,104	0	3,473,200
Charges for Services	847,433	586,368	895,000	969,600
Development Impact Fees	11,353,338	9,920,000	10,930,000	9,935,000
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	1,688,094	1,651,937	2,820,000	1,798,550
OTHER FINANCING SOURCES:				
Transfers In	83,525	95,000	5,000	195,000
Proceeds from Lease Purchase	0	1,150,000	0	1,150,000
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$25,864,659	\$40,024,650	\$37,687,390	\$45,655,911
EXPENDITURES:				
Personnel	\$1,534,153	\$2,212,581	\$1,781,171	\$2,438,400
Contractual Services	2,756,723	4,963,802	2,757,846	5,771,600
Operating Supplies	1,932,606	1,524,458	1,548,210	3,268,500
Capital Outlay	1,683,928	18,478,100	8,806,289	24,299,100
Debt Service	228,562	269,747	228,363	269,150
OTHER USES:				
Transfers Out	1,236,392	1,856,300	1,178,801	1,009,400
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$9,372,364	\$29,304,988	\$16,300,680	\$37,056,150
Ending Fund Balance	\$16,492,295	\$10,719,662	\$21,386,710	\$8,599,761
Plus: Designated Reserves	3,325,466	4,549,781	4,549,781	0
Plus: Cash Reserve	795,888	1,872,238	1,563,357	5,456,550
Plus: Undesignated Reserves	3,243,680	1,457,537	987,773	3,303,910
Ending Fund Balance	\$23,857,329	\$18,599,218	\$28,487,621	\$17,360,221

DEPARTMENTAL BUDGET

Street Maintenance Revenues/Expenditures/Changes in Fund Balance

	2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Beginning Fund Balance	\$9,440,755	\$11,055,790	\$11,055,790	\$6,904,561
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	577,548	1,316,619	1,450,605	1,516,710
Less: Undesignated Reserves	1,957,150	793,673	793,673	3,137,807
Appropriated Fund Balance	\$6,906,057	\$8,945,498	\$8,811,512	\$2,250,044
REVENUE SOURCES:				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	5,251,259	5,343,468	5,198,472	5,190,400
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	214,099	111,082	321,000	290,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$12,371,415	\$14,400,048	\$14,330,984	\$7,730,444
EXPENDITURES:				
Personnel	\$979,604	\$1,228,587	\$1,207,005	\$1,430,500
Contractual Services	464,051	710,828	625,562	775,100
Operating Supplies	739,566	603,883	670,256	701,700
Capital Outlay	1,219,624	5,745,500	7,046,500	6,811,500
Debt Service	121,578	162,763	121,378	162,100
OTHER USES:				
Transfers Out	325,900	325,900	0	325,900
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$3,850,323	\$8,777,461	\$9,670,701	\$10,206,800
Ending Fund Balance	\$8,521,092	\$5,622,587	\$4,660,283	(\$2,476,356)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	577,548	1,316,619	1,450,605	1,516,710
Plus: Undesignated Reserves	1,957,150	793,673	793,673	3,137,807
Ending Fund Balance	\$11,055,790	\$7,732,879	\$6,904,561	\$2,178,161

Street Maintenance	Highway User Revenue Fund	Cost Center 201.25.430
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GENERAL INFORMATION

This fund receives revenues from the State as one of the State shared revenues available to communities. Constitutionally, fund is restricted solely to street and highway purposes. Eligible expenditures include right-of-way acquisitions, construction/reconstruction, maintenance, repair, roadside development within City and Town roads, bridges, and payment of principal and interest on street and highway bonds.

MISSION

To maintain all City street infrastructures, including curbs, gutters, sidewalks, streets, streetlights, traffic signals and signs in safe condition and in a cost effective manner.

2006-2007 ACCOMPLISHMENTS

- Replaced broken, raised and cracked sidewalks at numerous locations around the City.
- Installed several new handicap ramps throughout the City as warranted.
- Replaced/installed 557 signs city wide.
- Graded/mowed various storm drain ditches and roads.
- Installed in-ground crosswalk lighting at Mission Valley.

GOALS AND OBJECTIVES

- Increase the operational efficiency of street maintenance.
- Increase the number of center line miles maintained annually by 5%.
 - Increase the customer satisfaction rating by 5%.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- ❖ Traffic Signals
- ❖ Various equipment
- ❖ Street renovations & improvements
- ❖ Addition of Traffic Control Technician and 2 Heavy Equipment Operators

DEPARTMENTAL BUDGET

Street Maintenance		Highway User Revenue Fund		Cost Center 201.25.430	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Cold mix (tons)		72	28	40	50
Signs (each)		322	438	530	650
Sign posts (each)		357	467	500	600
Hot mix (tons)		534	1,321	1,080	1,200
Concrete (sq yds)		453	368	274	350
Crack sealing (lbs)		99,630	144,033	93,000	100,000
Handicap ramps (each)		29	4	4	6
Funding Sources		Amount	% of Funding		
	HURF	4,840,800	94.48%		
	Interest Income	283,000	5.52%		
	Misc. Income	0	0.00%		
Total Funding		\$5,123,800	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$979,604	\$1,228,587	1,207,005	\$1,430,500
Contractual Services		409,741	611,628	526,362	745,600
Operating Supplies		619,443	543,883	610,256	641,700
Capital Outlay		1,064,874	1,095,500	1,646,500	2,161,500
Debt Service		17,547	145,216	103,832	144,500
DEPARTMENTAL TOTALS		\$3,091,209	\$3,624,814	\$4,093,955	\$5,123,800
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Streets Superintendent			1.00	1.00	1.00
Civil Engineer			1.00	1.00	0.00
Streets Supervisor			1.00	1.00	1.00
Crew Leader			2.00	2.00	2.00
Signal Light Technician			1.00	1.00	1.00
Sign Technician			0.00	0.00	1.00
Heavy Equipment Operator			6.00	6.00	9.00
Signal Light Tech. Assistant			1.00	1.00	1.00
Senior Maintenance Worker			2.00	2.00	2.00
Maintenance Worker			3.00	3.00	3.00
Secretary			0.50	0.00	0.00
Accounting Clerk			0.00	0.50	1.00
TOTAL POSITIONS			18.50	18.50	22.00

Street Maintenance	½ Percent Sales Tax	Cost Center 201.25.431
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GENERAL INFORMATION

Half percent Sales Tax is authorized by voters in Pinal County to provide revenue that funds major street construction. Funds are continually being accumulated for construction and widening of several major roadways. The City receives its share of the transaction privilege tax collections based on its population in relation to the total incorporated population of the county.

GOALS AND OBJECTIVES

Render protective maintenance on all the streets and alleys in the City to secure that the streets are safe for public's use.

- Provide sealing and crack route operations on all streets for yearly chip and seal coating.

MISSION

The mission of this department is the same as the Highway User Revenue Fund.

BUDGET HIGHLIGHTS

Downtown bypass project commenced.

2006-2007 ACCOMPLISHMENTS

Accomplishments are reflected in the Highway User Revenue Fund.

DEPARTMENTAL BUDGET

Street Maintenance		Public Works-1/2 Percent Sales Tax		Cost Center 201.25.431		
PERFORMANCE INDICATORS:						
	12887334	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE	
Street improvements (miles)		1.00	0.00	0.00	2.50	
Street construction (miles)		0.00	0.00	3.00	1.00	
Funding Sources						
		Amount	% of Funding			
	Interest Income	7,000	0.15%			
	1/2 Cent Sales Tax	2,000,000	44.25%			
	Fund Balance	2,513,100	55.60%			
Total Funding		\$4,520,100	100.00%			
SUMMARY BY CATEGORY						
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET	
Personnel		\$0	\$0	\$0	\$0	
Contractual Services		39,685	75,000	75,000	2,500	
Operating Supplies		6	0	0	0	
Capital Outlay		15,603	4,500,000	5,250,000	4,500,000	
Debt Service		104,031	17,547	17,546	17,600	
DEPARTMENTAL TOTALS		\$159,325	\$4,592,547	\$5,342,546	\$4,520,100	
AUTHORIZED POSITIONS CLASSIFICATION						
		PAY RANGE	NUMBER OF PERSONNEL			
			2005-06	2006-07	2007-08	
Not applicable to this department.						
TOTAL POSITIONS			0.00	0.00	0.00	

Street Maintenance	Local Transportation Assistance Fund	Cost Center 201.25.432
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GENERAL INFORMATION

This state shared revenue is generated by the State lottery. Distribution of the fund is based on population, with all cities and towns receiving at least \$10,000. A minimum total distribution is guaranteed to cities and towns in the amount of \$20.5 million for each fiscal year. This minimum distribution was established as a guaranteed appropriation from the State general fund.

MISSION

Ten percent of the LTAF monies may be used for cultural, educational, historical, recreational, or scientific facilities or programs. These revenues have to be applied every year in late June.

2006-2007 ACCOMPLISHMENTS

Accomplishments are reflected in the Highway User Revenue Fund.

GOALS AND OBJECTIVES

Goals and Objectives are reflected in the Highway User Revenue Fund.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- ❖ Design of Downtown streets phase 2, 3, & 4.
- ❖ Cottonwood Lane design (expansion).
- ❖ Downtown alley lighting & bollards & street alley upgrades – stamping.

DEPARTMENTAL BUDGET

System Development Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	(\$1,657,088)	\$9,419,232	\$9,419,232	\$19,080,353	
Less: Designated Reserves	3,325,466	4,549,781	4,549,781	0	
Less: Cash Reserve	0	0	0	2,194,080	
Less: Undesignated Reserves	0	0	0	0	
Appropriated Fund Balance	(\$4,982,554)	\$4,869,451	\$4,869,451	\$16,886,273	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses and Permits	0	0	0	0	
Intergovernmental Revenues	0	0	0	0	
Development Impact Fees	11,353,338	9,920,000	10,930,000	9,935,000	
Fines & Forfeitures	0	0	0	0	
Interest	533,828	70,000	700,000	700,000	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$6,904,612	\$14,859,451	\$16,499,451	\$27,521,273	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	0	80,000	0	80,000	
Operating Supplies	100,762	60,000	63,387	900,000	
Capital Outlay	204,501	9,350,000	1,530,492	13,592,200	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	505,583	500,000	375,000	320,000	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$810,846	\$9,990,000	\$1,968,879	\$14,892,200	
Ending Fund Balance	\$6,093,766	\$4,869,451	\$14,530,572	\$12,629,073	
Plus: Designated Reserves	3,325,466	4,549,781	4,549,781	0	
Plus: Cash Reserve	0	0	0	2,194,080	
Plus: Undesignated Reserves	0	0	0	0	
Ending Fund Balance	\$9,419,232	\$9,419,232	\$19,080,353	\$14,823,153	

DEPARTMENTAL BUDGET

Municipal Airport-Revenues/Expenditures/Other Sources and Uses				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	(\$671,362)	(\$560,773)	(\$560,773)	\$364,449
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	153,693	291,618	107,967	389,775
Less: Undesignated Reserves	0	0	0	39,391
Appropriated Fund Balance	(\$825,055)	(\$852,391)	(\$668,740)	(\$64,717)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Interest	0	0	0	0
Charges for Services	847,433	586,368	895,000	969,600
Miscellaneous Revenue	692,683	1,238,155	1,500,000	500,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	1,150,000	0	1,150,000
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$715,061	\$2,122,132	\$1,726,260	\$2,554,883
EXPENDITURES:				
Personnel	\$145,972	\$174,240	\$99,115	\$189,600
Contractual Services	26,427	10,099	17,028	35,500
Operating Supplies	735,635	493,200	496,650	529,200
Capital Outlay	9,600	1,159,600	0	1,737,200
Debt Service	106,984	106,984	106,985	107,000
OTHER USES:				
Transfers Out	404,909	1,030,400	750,000	610,000
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$1,429,527	\$2,974,523	\$1,469,778	\$3,208,500
Ending Fund Balance	(\$714,466)	(\$852,391)	\$256,482	(\$653,617)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	153,693	291,618	107,967	389,775
Plus: Undesignated Reserves	0	0	0	39,391
Ending Fund Balance	(\$560,773)	(\$560,773)	\$364,449	(\$224,451)

Municipal Airport Revenues

Category	Percentage
Misc.	35.38%
Fuel Sales	51.03%
Rentals	13.58%

Municipal Airport Expenditures

Category	Percentage
Transfers Out	41.46%
Operating Supplies	35.97%
Personnel	12.89%
Debt Service	7.27%
Contractual Svcs	2.41%

Public Works	Municipal Airport Fund	Cost Center 205.30.260
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GENERAL INFORMATION

The Casa Grande Municipal Airport, constructed as Williams Auxiliary Field #4 during World War II, has grown and developed into an outstanding modern airport facility. The Airport features a 5,200' by 100' runway and full parallel taxiway, along with a full instrument landing system, automated weather observing station, and terminal building. General aviation aircraft, business jets, and military aircraft are all a part of this busy facility. A new airport access road, newly paved taxi lanes, newly paved vehicle parking, and drainage structures were constructed last year. Also a parking apron was overlaid.

GOALS & OBJECTIVES

- Achieve or maintain compliance with Federal and state mandated regulations.
- Achieve a self-sufficient airport.
- Develop new revenue sources for the airport.
- Provide airport facilities to the aviation consumer.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- ❖ Airport fencing project

MISSION

To provide a safe and efficient airport, provide for upgrades and additions to the airport to accommodate growth.

2006-2007 ACCOMPLISHMENTS

- Hosted the 49th Annual Cactus Fly-In.
- Conducted monthly Airport Advisory Board meetings.
- Operated Airport Industrial Park Design Review Committee meetings.
- Hosted the Copperstate Regional Aerobatic Championships Fly-In.

DEPARTMENTAL BUDGET

Public Works		Municipal Airport		Cost Center 205.30.260	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Rentals		70	70	110	110
Leases		10	10	15	15
Avgas Fuel Sales (Gallons)		90,322	93,211	100,000	120,000
Jet A Fuel Sales (Gallons)		98,381	107,697	180,000	200,000
Funding Sources		Amount	% of Funding		
	User Fees & Sales	\$949,600	36.08%		
	Use of Fund Balance	12,100	0.46%		
	Interest	20,000	0.76%		
	Miscellaneous	500,000	19.00%		
	Lease Proceeds	1,150,000	43.70%		
	Total Funding	\$2,631,700	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$145,972	\$174,240	\$99,115	\$189,600
Contractual Services		26,427	10,099	17,028	35,500
Operating Supplies		735,635	493,200	496,650	529,200
Capital Outlay		9,600	1,159,600	0	1,737,200
Debt Service		106,984	106,984	106,985	107,000
DEPARTMENTAL TOTALS		\$1,024,618	\$1,944,123	\$719,778	\$2,598,500
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
Manager		0.00	0.00	1.00	
Supervisor		1.00	1.00	0.00	
Maintenance Worker		1.00	2.00	2.00	
TOTAL POSITIONS		2.00	3.00	3.00	

DEPARTMENTAL BUDGET

Parks Development Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$24,392	\$62,106	\$62,106	\$93,206
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	2,248	4,500	4,785	20,850
Less: Undesignated Reserves	0	0	0	0
Appropriated Fund Balance	\$22,144	\$57,606	\$57,321	\$72,356
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	52,702	30,000	63,000	64,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$74,846	\$87,606	\$120,321	\$136,356
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	1,000	0	1,900	1,000
Operating Supplies	0	0	0	0
Capital Outlay	13,988	30,000	30,000	138,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$14,988	\$30,000	\$31,900	\$139,000
Ending Fund Balance	\$59,858	\$57,606	\$88,421	(\$2,644)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	2,248	4,500	4,785	20,850
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$62,106	\$62,106	\$93,206	\$18,206

Culture & Recreation	Parks Development Fund	Cost Center 206.40.535
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INFORMATION

The program goal of the Parks Development Fund is to provide funding for capital projects relating to the upgrade of existing facilities and for the construction of new facilities.

GOALS & OBJECTIVES

- Complete the improvements at Kiwanis Park.
- Upgrade playground areas and ramadas in parks as needed.

MISSION

To provide funding for capital projects relating to the upgrade of existing facilities and for the construction of new facilities.

BUDGET HIGHLIGHTS

The capital projects in the amount of \$150,000 have been included in this year's budget.

2006-2007 ACCOMPLISHMENTS

- Electrical improvements for Kiwanis field.

DEPARTMENTAL BUDGET

Community Arts Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$12,889	\$27,403	\$27,403	\$15,503
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	4,455
Less: Undesignated Reserves	1,630	1,630	1,630	8,931
Appropriated Fund Balance	\$11,259	\$25,773	\$25,773	\$2,117
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	14	5,000	5,000	5,500
OTHER FINANCING SOURCES:				
Transfers In	18,965	19,200	0	24,200
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$30,238	\$49,973	\$30,773	\$31,817
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	3,764	1,200	0	1,200
Operating Supplies	701	0	8,400	4,300
Capital Outlay	0	23,000	8,500	24,200
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$4,465	\$24,200	\$16,900	\$29,700
Ending Fund Balance	\$25,773	\$25,773	\$13,873	\$2,117
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	4,455
Plus: Undesignated Reserves	1,630	1,630	1,630	8,931
Ending Fund Balance	\$27,403	\$27,403	\$15,503	\$15,503

DEPARTMENTAL BUDGET

Grants and Subsidies Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$933,804	\$1,032,387	\$1,032,387	\$128,744	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	546,705	
Less: Undesignated Reserves	0	0	0	0	
Appropriated Fund Balance	\$933,804	\$1,032,387	\$1,032,387	(\$417,961)	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses and Permits	0	0	0	0	
Intergovernmental Revenues	20,000	20,000	0	20,000	
Grants and Entitlements	997,024	2,405,104	0	3,428,200	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	12,611	6,500	0	6,500	
OTHER FINANCING SOURCES:					
Transfers In	64,560	90,000	0	145,000	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$2,027,999	\$3,553,991	\$1,032,387	\$3,181,739	
EXPENDITURES:					
Personnel	\$152,918	\$443,304	\$173,015	\$440,300	
Contractual Services	269,145	1,612,700	251,492	1,995,800	
Operating Supplies	337,334	292,600	287,366	1,083,800	
Capital Outlay	236,215	173,000	137,969	80,000	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	53,801	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$995,612	\$2,521,604	\$903,643	\$3,599,900	
Ending Fund Balance	\$1,032,387	\$1,032,387	\$128,744	(\$418,161)	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	546,705	
Plus: Undesignated Reserves	0	0	0	0	
Ending Fund Balance	\$1,032,387	\$1,032,387	\$128,744	\$128,544	

DEPARTMENTAL BUDGET

Redevelopment Fund Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$1,199,461	\$1,270,039	\$1,270,039	\$1,535,039	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	62,399	259,500	0	241,500	
Less: Undesignated Reserves	911,152	459,152	0	0	
Appropriated Fund Balance	\$225,911	\$551,387	\$1,270,039	\$1,293,539	
REVENUE SOURCES:					
Taxes	\$335,369	\$140,000	\$160,000	\$180,000	
Licenses and Permits	0	0	0	0	
Intergovernmental Revenues	0	0	0	0	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	151,199	90,000	105,000	105,000	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$712,479	\$781,387	\$1,535,039	\$1,578,539	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	410,949	100,000	0	100,000	
Operating Supplies	5,041	10,000	0	10,000	
Capital Outlay	0	1,620,000	0	1,500,000	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$415,990	\$1,730,000	\$0	\$1,610,000	
Ending Fund Balance	\$296,489	(\$948,613)	\$1,535,039	(\$31,461)	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	62,399	259,500	0	241,500	
Plus: Undesignated Reserves	911,152	459,152	0	0	
Ending Fund Balance	\$1,270,039	(\$229,961)	\$1,535,039	\$210,039	

DEPARTMENTAL BUDGET

Downtown Revitalization Revenues/Expenditures/Changes in Fund Balance					
		2005-06	2006-07	2006-07	2007-08
		ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance		\$12,120	\$12,553	\$12,553	\$12,553
Less: Designated Reserves		0	0	0	0
Less: Cash Reserve		0	0	0	1,500
Less: Undesignated Reserves		11,809	78	78	2,314
Appropriated Fund Balance		\$311	\$12,475	\$12,475	\$8,739
REVENUE SOURCES:					
Taxes		\$0	\$0	\$0	\$0
Licenses and Permits		0	0	0	0
Intergovernmental Revenues		0	0	0	0
Charges for Services		0	0	0	0
Fines & Forfeitures		0	0	0	0
Miscellaneous Revenue		433	200	0	0
OTHER FINANCING SOURCES:					
Transfers In		0	0	0	0
Proceeds from Lease Purchase		0	0	0	0
Proceeds from Bonds		0	0	0	0
Total Revenues & Other Financing Sources		\$744	\$12,675	\$12,475	\$8,739
EXPENDITURES:					
Personnel		\$0	\$0	\$0	\$0
Contractual Services		0	10,000	0	10,000
Operating Supplies		0	0	0	0
Capital Outlay		0	0	0	0
Debt Service		0	0	0	0
OTHER USES:					
Transfers Out		0	0	0	0
Payment to Refunded Bond Escrow Agent		0	0	0	0
Total Expenditures & Other Uses		\$0	\$10,000	\$0	\$10,000
Ending Fund Balance		\$744	\$2,675	\$12,475	(\$1,261)
Plus: Designated Reserves		0	0	0	0
Plus: Cash Reserve		0	0	0	1,500
Plus: Undesignated Reserves		11,809	78	78	2,314
Ending Fund Balance		\$12,553	\$2,753	\$12,553	\$2,553

DEPARTMENTAL BUDGET

Promotion & Tourism Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$42,637	\$54,358	\$54,358	\$54,358	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	12,750	
Less: Undesignated Reserves	24,147	24,147	24,147	59,097	
Appropriated Fund Balance	\$18,490	\$30,211	\$30,211	(\$17,489)	
REVENUE SOURCES:					
Taxes	\$111,699	\$85,000	\$85,000	\$85,000	
Licenses and Permits	0	0	0	0	
Intergovernmental Revenues	0	0	0	0	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	22	0	0	0	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$130,211	\$115,211	\$115,211	\$67,511	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	100,000	85,000	85,000	85,000	
Operating Supplies	0	0	0	0	
Capital Outlay	0	0	0	0	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$100,000	\$85,000	\$85,000	\$85,000	
Ending Fund Balance	\$30,211	\$30,211	\$30,211	(\$17,489)	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	12,750	
Plus: Undesignated Reserves	24,147	24,147	24,147	59,097	
Ending Fund Balance	\$54,358	\$54,358	\$54,358	\$54,358	

DEPARTMENTAL BUDGET

Court Enhancement Fund Revenues/Expenditures/Changes in Fund Balance

	2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Beginning Fund Balance	(\$94,986)	(\$66,000)	(\$66,000)	\$0
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	62,400
Less: Undesignated Reserves	118,612	10,612	0	53,939
Appropriated Fund Balance	(\$213,598)	(\$76,612)	(\$66,000)	(\$116,339)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	53,900	53,000	58,000	58,000
Miscellaneous Revenue	6,418	1,000	8,000	8,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	(\$153,280)	(\$22,612)	\$0	(\$50,339)
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	31,332	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	400,000	0	416,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$31,332	\$400,000	\$0	\$416,000
Ending Fund Balance	(\$184,612)	(\$422,612)	\$0	(\$466,339)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	62,400
Plus: Undesignated Reserves	118,612	10,612	0	53,939
Ending Fund Balance	(\$66,000)	(\$412,000)	\$0	(\$350,000)

DEPARTMENTAL BUDGET

Probationary Fund Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$58,237	\$60,574	\$60,574	\$62,575
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	9,825
Less: Undesignated Reserves	58,698	10,363	10,363	2,431
Appropriated Fund Balance	(\$461)	\$50,211	\$50,212	\$50,319
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Interest	0	0	0	2,000
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	2,337	2,200	2,000	1,500
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$1,876	\$52,411	\$52,212	\$53,819
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	62,200	0	65,500
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$0	\$62,200	\$0	\$65,500
Ending Fund Balance	\$1,876	(\$9,789)	\$52,212	(\$11,682)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	9,825
Plus: Undesignated Reserves	58,698	10,363	10,363	2,431
Ending Fund Balance	\$60,574	\$574	\$62,575	\$575

DEPARTMENTAL BUDGET

Housing Rehabilitation Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$0	\$0	\$0	\$0	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	75,000	
Less: Undesignated Reserves	0	0	0	0	
Appropriated Fund Balance	\$0	\$0	\$0	(\$75,000)	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses and Permits	0	0	0	0	
Intergovernmental Revenues	125,000	500,000	264,000	500,000	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$125,000	\$500,000	\$264,000	\$425,000	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	125,000	500,000	264,000	500,000	
Operating Supplies	0	0	0	0	
Capital Outlay	0	0	0	0	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$125,000	\$500,000	\$264,000	\$500,000	
Ending Fund Balance	\$0	\$0	\$0	(\$75,000)	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	75,000	
Plus: Undesignated Reserves	0	0	0	0	
Ending Fund Balance	\$0	\$0	\$0	\$0	

Planning & Development	Housing Rehab-Leveraged Funds	Cost Center 241.50.341
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GENERAL INFORMATION

The Housing Division is an extension of the Planning & Community Development Department. It provides a variety of Housing and Neighborhood Improvement Services. One of the major tasks of the division is to work closely with other service providers and funding agencies. In doing this, the City is forming a Referral Network to improve the socio-economic well being of our citizens and obtaining the necessary funding to accomplish this. Given the fact that the City’s fiscal year is not always in concert with grant funding cycles, this leverage account provides the flexibility to spend unforeseen funds that may become available anytime during the fiscal year.

GOALS & OBJECTIVES

To rehabilitate 10-12 owner-occupied units using current available funding (HOME, CDBG, and CDBG Program Income), and any additional dollars available from Pinal County.

FUNDED BY

Usually funded by USDA-RD 504 grants, and Pinal County for Colonial Del Sol.

MISSION

To anticipate and be prepared for any funding opportunities that may occur during the fiscal year that may complement existing housing and revitalization efforts.

FUNDING STATUS

USDA-RD continues to fund 504 grants on an individual basis, anticipate approximately \$35,000 from this source.

- \$285,000 from Pinal County.

2006-2007 ACCOMPLISHMENTS

- Continued the collaborative partnership between the City, Pinal County, State of Arizona, Tucson HUD office, U of A, and Non-Profit entities to formulate/implement a Revitalization Plan for Colonial Del Sol. Were successful in obtaining a Rural Housing & Economic Development (RHED) Grant from HUD providing \$800,000 to initiate sewer and housing improvements in the Colonial Del Sol area. 7 replacement units and 10 Self-Help units are under construction.

DEPARTMENTAL BUDGET

Community Development Block Grant Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$588,178	\$91,843	\$91,843		(\$55,438)
Less: Designated Reserves	0	0	0		0
Less: Cash Reserve	0	0	0		112,800
Less: Undesignated Reserves	0	0	0		0
Appropriated Fund Balance	\$588,178	\$91,843	\$91,843		(\$168,238)
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0		\$0
Licenses and Permits	0	0	0		0
Intergovernmental Revenues	0	750,000	400,000		752,000
Charges for Services	0	0	0		0
Fines & Forfeitures	0	0	0		0
Miscellaneous Revenue	(59,000)	0	15,000		0
OTHER FINANCING SOURCES:					
Transfers In	0	0	0		0
Proceeds from Lease Purchase	0	0	0		0
Proceeds from Bonds	0	0	0		0
Total Revenues & Other Financing Sources	\$529,178	\$841,843	\$506,843		\$583,762
EXPENDITURES:					
Personnel	\$8,649	\$0	\$19,031		\$0
Contractual Services	419,843	750,000	533,750		752,000
Operating Supplies	8,843	0	9,500		0
Capital Outlay	0	0	0		0
Debt Service	0	0	0		0
OTHER USES:					
Transfers Out	0	0	0		0
Payment to Refunded Bond Escrow Agent	0	0	0		0
Total Expenditures & Other Uses	\$437,335	\$750,000	\$562,281		\$752,000
Ending Fund Balance	\$91,843	\$91,843	(\$55,438)		(\$168,238)
Plus: Designated Reserves	0	0	0		0
Plus: Cash Reserve	0	0	0		112,800
Plus: Undesignated Reserves	0	0	0		0
Ending Fund Balance	\$91,843	\$91,843	(\$55,438)		(\$55,438)

Planning & Development	C.D.B.G	Cost Center 242.50.300
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GENERAL INFORMATION

The Housing Division works closely with the Central Arizona Association of Governments (CAAG) and the State of Arizona to obtain Community Development Block Grant Funds (CDBG). Intergovernmental Agreements and Partnerships have been formed for successful completion of a variety of neighborhood improvement projects. Our City has been recognized as a model CDBG Community for outstanding performance and compliance.

2006-2007 ACCOMPLISHMENTS

- Completed 12 housing rehab projects.
- Completed 30 counseling and referral sessions.
- Wrote and awarded 3 grant applications to continue Housing Rehab and Revitalization activities.
- Continued the collaborative partnership between the City and Pinal County, to implement the Revitalization Plan for Colonial Del Sol. Awarded 7 housing replacement contracts.

MISSION

- To bring and maximize a variety of Federal, State, Regional, Private, and other resources to assist in broad-based neighborhood improvement and redevelopment efforts.
- To abate, through a comprehensive approach, the problems which cause physical blight, loss of investor confidence, and negative public images for our neighborhoods.
- To bring and encourage private investment and pride of ownership into the neighborhoods to develop a solid, healthy, socio-economic environment for our citizens.
- To utilize this fund to complement other revitalization efforts in target neighborhoods.
- To implement a comprehensive Housing Rehabilitation program using CDBG funds in the form of low interest loans, conditional deferred payment loans, and grants to assist low-moderate income families in upgrading their living conditions and to preserve our affordable housing stock for 20-30 years.
- To implement several projects that will improve the socio-economic and environmental conditions in the targeted neighborhoods.

GOALS AND OBJECTIVES

- ❖ Assist approximately 15 low and moderate-income families in the rehabilitation of their homes by providing loans, deferred loans, and/or grants.
- ❖ Obtain CDBG funding from Central Arizona Association of Governments (CAAG) to continue our Housing Rehab Program (approximately 15 homes).

Planning & Development	Housing Mini Grants	Cost Center 250.50.344
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GENERAL INFORMATION

This fund is for training workshops for the State, etc. This is independent from grant awards. Expenditures are approved costs that are not budgeted in any of the housing grants and have no constraints or regulations.

FUNDED BY

1. Division Staff has contracted with State to conduct extensive Housing Rehab Training Workshops (at \$10,000 each).
2. City has contracted with City of Coolidge to implement Housing Rehab at \$8,000 each.

MISSION

To create a flexible fund using “mini-grant” revenues created by housing staff expertise (workshop training, loan preparation and additional counseling fees) to cover expenses not eligible under strict Federal and State parameters such as:

- exploring new funding opportunities, office furnishings, etc.

FUNDING STATUS

Planning & Development	Rural Development-Self Help	Cost Center 251.50.340
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GENERAL INFORMATION

In accordance with policy, goals, and objectives described in the City’s General Plan Update, the Housing Division included new construction to its menu of housing services. The City, in partnership with the USDA Rural Development, provides the necessary technical assistance to low-mod income families in building their own homes. Rural Development provides the mortgage financing. The City provides construction, instruction and inspection, loan packaging, escrow account management, and home ownership counseling.

GOALS AND OBJECTIVES

- We propose to complete an additional 25 homes during the fiscal year.

FUNDED BY

Rural Development (RD-formerly Farmers Home Administration) through a two-year Technical Assistance Grant for administration. RD also provides the mortgage financing to families (approx. \$1,875,000 per year).

MISSION

To provide home ownership opportunities to low - moderate-income families willing to provide 65% of the labor required to build their homes.

To provide educational opportunities in budgeting and home ownership responsibilities as well as in the construction trades.

To implement a program that provides investment in older neighborhoods in need of re-development and revitalization opportunities.

FUNDING STATUS

Grant effective 7/1/07 for \$400,000 to assist 50 families construct their own home.

2006-2007 ACCOMPLISHMENTS

- Completed an additional 25 new Self-Help homes.
- Successful in obtaining Congressional Wavier for Rural eligibility to continue USDA funded Self-Help Program thru September 2010.
- Provided Homeownership & Budget Counseling to 100 families.
- Provided information/referral services to approximately 325 families.

Planning & Development	Housing Preservation Grant	Cost Center 252.50.335
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GENERAL INFORMATION

The Rural Development, Department of Agriculture, funds the Housing Preservation Grant monies annually, on a limited basis. These funds are used to assist Homeowners at or below 50% of median income with a grant of up to \$10,000 in the rehabilitation of their home. Specifically, these monies provide for the cost of: safe electrical, plumbing, heating & cooling, roofing and weatherization.

The combination of Housing Preservation Grant funds and other Housing Rehab funding sources allow us to provide full restoration services to our very low income Homeowners and preserve the City's housing stock by extending the life of the unit by approximately 25 years.

MISSION

To be able to benefit approximately 10-12 very-low income, owner occupied households. To complement CDBG housing rehab funds.

FUNDED BY

Rural Development (RD-formerly Farmers Home Administration)

FUNDING STATUS

Authority budgeted for potential funding of application.

DEPARTMENTAL BUDGET

HOME Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$655,103	\$655,103	\$655,103	\$0	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	161,250	
Less: Undesignated Reserves	0	0	0	0	
Appropriated Fund Balance	\$655,103	\$655,103	\$655,103	(\$161,250)	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses and Permits	0	0	0	0	
Intergovernmental Revenues	810,275	750,000	325,000	1,075,000	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$1,465,378	\$1,405,103	\$980,103	\$913,750	
EXPENDITURES:					
Personnel	\$36,504	\$0	\$61,752	\$0	
Contractual Services	773,771	750,000	918,351	1,075,000	
Operating Supplies	0	0	0	0	
Capital Outlay	0	0	0	0	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$810,275	\$750,000	\$980,103	\$1,075,000	
Ending Fund Balance	\$655,103	\$655,103	\$0	(\$161,250)	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	161,250	
Plus: Undesignated Reserves	0	0	0	0	
Ending Fund Balance	\$655,103	\$655,103	\$0	\$0	

Planning & Development	HOME-Housing Program	Cost Center 255.50.343
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GENERAL INFORMATION

HOME is one of a variety of HUD programs Congress approved to provide affordable housing. The State of Arizona, on behalf of rural Arizona, applied and successfully received funding for two fiscal years.

The City as a sub-grantee to the State, and will use these funds to complement other sources (mainly CDBG) for the Housing Rehabilitation Program.

These funds will be awarded in the form of grants to low income homeowners to reduce the principal CDBG loan amount for affordability, or to combine with other grants where there is no repayment ability (poverty level). The City of Casa Grande has been recognized at the State and Regional levels for having the best and most comprehensive Housing Rehabilitation Program. The creative financing techniques (combination of different funds) and Rehab standard (long-term benefits) have been used as a model for other communities.

MISSION

To provide financial assistance to low-moderate income families participating in our Housing Rehabilitation Program and to use this fund to stretch the CDBG and other funding sources used in our neighborhood revitalization efforts.

2006-2007 ACCOMPLISHMENTS

- Twelve low-moderate income families (36 persons) were assisted using HOME Conditional Deferred Payment loans for the purposes of abating code violations found in their units through the Housing Rehabilitation Program.
- Wrote 3 grant applications to continue Housing Rehab and Revitalization activities.

GOALS & OBJECTIVES

To assist 12-15 low-moderate income families in upgrading their living conditions through our Rehabilitation Program using Conditional Deferred Payment loans. New application for funding (\$750,000) will be submitted August 2007.

FUNDED BY

HUD/HOME funds administered by the Arizona Department of Housing.

FUNDING STATUS

A new grant for \$750,000 was awarded in March 2007.

DEPARTMENTAL BUDGET

HUD Colonia Del Sol Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$194,180	\$665,454	\$665,454	\$915,454	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	30,900	
Less: Undesignated Reserves	118,785	118,785	118,785	0	
Appropriated Fund Balance	\$75,395	\$546,669	\$546,669	\$884,554	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses and Permits	0	0	0	0	
Intergovernmental Revenues	471,274	0	250,000	250,000	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$546,669	\$546,669	\$796,669	\$1,134,554	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	0	431,725	0	250,000	
Operating Supplies	0	0	0	0	
Capital Outlay	0	0	0	0	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$0	\$431,725	\$0	\$250,000	
Ending Fund Balance	\$546,669	\$114,944	\$796,669	\$884,554	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	30,900	
Plus: Undesignated Reserves	118,785	118,785	118,785	0	
Ending Fund Balance	\$665,454	\$233,729	\$915,454	\$915,454	

DEPARTMENTAL BUDGET

Housing Development Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$194,180	\$235,180	\$235,180	\$182,352	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	30,900	
Less: Undesignated Reserves	118,785	118,785	118,785	0	
Appropriated Fund Balance	\$75,395	\$116,395	\$116,395	\$151,452	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses and Permits	0	0	0	0	
Intergovernmental Revenues	41,000	200,000	8,500	206,000	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$116,395	\$316,395	\$124,895	\$357,452	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	0	200,000	0	206,000	
Operating Supplies	0	0	0	0	
Capital Outlay	0	0	61,328	0	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$0	\$200,000	\$61,328	\$206,000	
Ending Fund Balance	\$116,395	\$116,395	\$63,567	\$151,452	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	30,900	
Plus: Undesignated Reserves	118,785	118,785	118,785	0	
Ending Fund Balance	\$235,180	\$235,180	\$182,352	\$182,352	

DEPARTMENTAL BUDGET

Police Trust Fund-Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$31,188	\$29,952	\$29,952	\$21,787
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	23,841	23,841	23,841	22,796
Appropriated Fund Balance	\$7,347	\$6,111	\$6,111	(\$1,009)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	11,541	7,000	0	7,800
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Sources	\$18,888	\$13,111	\$6,111	\$6,791
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	11,776	7,000	468	7,800
Operating Supplies	1,001	0	7,697	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Sources	\$12,777	\$7,000	\$8,165	\$7,800
Ending Fund Balance	\$6,111	\$6,111	(\$2,054)	(\$1,009)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	23,841	23,841	23,841	22,796
Ending Fund Balance	\$29,952	\$29,952	\$21,787	\$21,787

DEPARTMENTAL BUDGET

Emergency Medical Services Trust Fund-Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$7,547	\$7,547	\$7,547	\$2,876
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	1,421	1,421	1,421	4,013
Appropriated Fund Balance	\$6,126	\$6,126	\$6,126	(\$1,137)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenues	3,891	3,000	0	2,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$10,017	\$9,126	\$6,126	\$863
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	3,891	3,000	4,671	2,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$3,891	\$3,000	\$4,671	\$2,000
Ending Fund Balance	\$6,126	\$6,126	\$1,455	(\$1,137)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	1,421	1,421	1,421	4,013
Ending Fund Balance	\$7,547	\$7,547	\$2,876	\$2,876

DEPARTMENTAL BUDGET

Esperanza Center Fund-Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$0	\$0	\$0	\$0	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	0	
Less: Undesignated Reserves	0	0	0	0	
Appropriated Fund Balance	\$0	\$0	\$0	\$0	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenue	0	0	0	0	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Sale of Fixed Assets	0	0	0	0	
Miscellaneous Revenue	0	12,000	0	12,000	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$0	\$12,000	\$0	\$12,000	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	0	0	0	0	
Operating Supplies	0	12,000	0	12,000	
Capital Outlay	0	0	0	0	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$0	\$12,000	\$0	\$12,000	
Ending Fund Balance	\$0	\$0	\$0	\$0	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	0	
Plus: Undesignated Reserves	0	0	0	0	
Ending Fund Balance	\$0	\$0	\$0	\$0	

DEPARTMENTAL BUDGET

Bond and Performance Trust Fund-Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$38,841	\$77,335	\$77,335	\$4,599
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	6,139	6,139	6,139	479,450
Appropriated Fund Balance	\$32,702	\$71,196	\$71,196	(\$474,851)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Performance Bonds	87,736	996,000	0	500,000
Fines & Forfeitures	8,970	2,000	0	8,000
Miscellaneous Revenue	17,915	2,000	0	15,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$147,323	\$1,071,196	\$71,196	\$48,149
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	76,127	1,000,000	72,736	523,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Uses	\$76,127	\$1,000,000	\$72,736	\$523,000
Ending Fund Balance	\$71,196	\$71,196	(\$1,540)	(\$474,851)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	6,139	6,139	6,139	479,450
Ending Fund Balance	\$77,335	\$77,335	\$4,599	\$4,599

DEPARTMENTAL BUDGET

Police Volunteer Retirement Fund-Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$4,249	\$4,963	\$4,963	\$1,535
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	735,767	735,767	731,867	683,298
Appropriated Fund Balance	(\$731,518)	(\$730,804)	(\$726,904)	(\$681,763)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	805	0	0	6,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	(\$730,713)	(\$730,804)	(\$726,904)	(\$675,763)
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	561	1,000
Operating Supplies	91	0	2,867	5,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$91	\$0	\$3,428	\$6,000
Ending Fund Balance	(\$730,804)	(\$730,804)	(\$730,332)	(\$681,763)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	735,767	735,767	731,867	683,298
Ending Fund Balance	\$4,963	\$4,963	\$1,535	\$1,535

DEPARTMENTAL BUDGET

125 Plan Account Fund					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$38,364	\$40,308	\$40,308	\$15,631	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	0	
Less: Undesignated Reserves	118,437	118,437	118,437	69,471	
Appropriated Fund Balance	(\$80,073)	(\$78,129)	(\$78,129)	(\$53,840)	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenue	0	0	0	0	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Sale of Fixed Assets	0	0	0	0	
Miscellaneous Revenue	48,004	0	0	25,000	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	(\$32,069)	(\$78,129)	(\$78,129)	(\$28,840)	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	46,060	0	24,677	25,000	
Operating Supplies	0	0	0	0	
Capital Outlay	0	0	0	0	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$46,060	\$0	\$24,677	\$25,000	
Ending Fund Balance	(\$78,129)	(\$78,129)	(\$102,806)	(\$53,840)	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	0	
Plus: Undesignated Reserves	118,437	118,437	118,437	69,471	
Ending Fund Balance	\$40,308	\$40,308	\$15,631	\$15,631	

DEBT SERVICE FUNDS

These funds are setup to account for the accumulation of resources and the payment of general obligation and special assessment principal and interest. This is accomplished through government resources and special assessment levies when the government is obligated in some manner for the payment.

<i>FUND</i>	<i>DESCRIPTION</i>
<i>341</i>	<i>REDEVELOPMENT</i>
<i>342</i>	<i>RECREATION DEBT SERVICE</i>
<i>390</i>	<i>IMPROVEMENT DISTRICT # 37</i>
<i>391</i>	<i>IMPROVEMENT DISTRICT #38</i>

DEPARTMENTAL BUDGET

Consolidated Debt Service - Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$1,882,395	\$2,871,032	\$2,871,032	\$2,719,756	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	130,665	132,330	144,191	168,330	
Less: Undesignated Reserves	920,481	751,146	1,051,146	1,961,014	
Appropriated Fund Balance	\$831,249	\$1,987,556	\$1,675,695	\$590,412	
REVENUE SOURCES:					
Taxes	\$776,901	\$430,000	\$600,000	\$600,000	
Licenses & Permits	12,678	0	150,000	0	
Intergovernmental Revenue	360,494	0	0	0	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	42,787	142,200	60,000	202,200	
OTHER FINANCING SOURCES:					
Transfers In	666,994	310,000	0	320,000	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$2,691,103	\$2,869,756	\$2,485,695	\$1,712,612	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	3,056	12,600	4,309	252,000	
Operating Supplies	1,030	0	0	0	
Capital Outlay	0	0	0	0	
Debt Service	867,131	869,600	956,967	870,200	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$871,217	\$882,200	\$961,276	\$1,122,200	
Ending Fund Balance	\$1,819,886	\$1,987,556	\$1,524,419	\$590,412	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	130,665	132,330	144,191	168,330	
Plus: Undesignated Reserves	920,481	751,146	1,051,146	1,961,014	
Ending Fund Balance	\$2,871,032	\$2,871,032	\$2,719,756	\$2,719,756	

DEPARTMENTAL BUDGET

Debt Service-Recreation Facilities-Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$858,697	\$1,251,537	\$1,251,537	\$1,482,102	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	0	
Less: Undesignated Reserves	810,594	510,594	810,594	1,258,573	
Appropriated Fund Balance	\$48,103	\$740,943	\$440,943	\$223,529	
REVENUE SOURCES:					
Taxes	\$776,901	\$430,000	\$600,000	\$600,000	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenue	0	0	0	0	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Sale of Fixed Assets	0	0	0	0	
Miscellaneous Revenue	42,787	0	60,000	60,000	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$867,791	\$1,170,943	\$1,100,943	\$883,529	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	0	4,300	0	228,200	
Operating Supplies	0	0	0	0	
Capital Outlay	0	0	0	0	
Debt Service	426,848	425,700	429,435	431,800	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$426,848	\$430,000	\$429,435	\$660,000	
Ending Fund Balance	\$440,943	\$740,943	\$671,508	\$223,529	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	0	
Plus: Undesignated Reserves	810,594	510,594	810,594	1,258,573	
Ending Fund Balance	\$1,251,537	\$1,251,537	\$1,482,102	\$1,482,102	

DEPARTMENTAL BUDGET

Debt Service-Redevelopment-Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$367,668	\$367,775	\$367,775	\$107
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	145	145	145	76,350
Appropriated Fund Balance	\$367,523	\$367,630	\$367,630	(\$76,243)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	306,500	310,000	0	320,000
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$674,023	\$677,630	\$367,630	\$243,757
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	2,700	3,100	3,240	16,600
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	303,693	306,900	364,428	303,400
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$306,393	\$310,000	\$367,668	\$320,000
Ending Fund Balance	\$367,630	\$367,630	(\$38)	(\$76,243)
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	145	145	145	76,350
Ending Fund Balance	\$367,775	\$367,775	\$107	\$107

DEPARTMENTAL BUDGET

Debt Service-Special Assessments-Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$868,172	\$1,170,872	\$1,170,872	\$1,236,547
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	240,407	240,407	240,407	626,091
Appropriated Fund Balance	\$627,765	\$930,465	\$930,465	\$610,456
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Special Assessments	440,600	142,200	229,800	142,200
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$1,068,365	\$1,072,665	\$1,160,265	\$752,656
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	1,300	5,200	1,021	7,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	136,600	137,000	163,104	135,000
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$137,900	\$142,200	\$164,125	\$142,200
Ending Fund Balance	\$930,465	\$930,465	\$996,140	\$610,456
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	240,407	240,407	240,407	626,091
Ending Fund Balance	\$1,170,872	\$1,170,872	\$1,236,547	\$1,236,547

CAPITAL IMPROVEMENTS FUND

This fund is established to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

<i>FUND</i>	<i>DESCRIPTION</i>
<i>403</i>	<i>CONSTRUCTION SALES TAX PROJECTS</i>
<i>404</i>	<i>CAPITAL REPLACEMENT FUND</i>
<i>409</i>	<i>AIRPORT CAPITAL IMPROVEMENTS</i>
<i>420</i>	<i>CAPITAL DEVELOPMENT PROJECTS</i>
<i>492</i>	<i>IMPROVEMENT DISTRICT #39</i>

DEPARTMENTAL BUDGET

Consolidated Capital Improvements Fund-Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$1,932,973	\$4,818,856	\$4,818,856	\$5,365,148	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	190,800	1,477,500	333,556	5,412,855	
Less: Undesignated Reserves	1,055,372	356,214	1,057,683	2,977,528	
Appropriated Fund Balance	\$686,801	\$2,985,142	\$3,427,617	(\$3,025,236)	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$2,600,000	\$2,000,000	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenue	253,336	500,000	0	500,000	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Miscellaneous Revenue	176,594	0	170,000	170,000	
OTHER FINANCING SOURCES:					
Transfers In	3,727,909	3,730,000	0	3,897,700	
Proceeds from Lease Purchase	0	2,000,000	0	0	
Proceeds from Bonds	0	3,500,000	0	29,518,000	
Total Revenues & Other Financing Sources	\$4,844,640	\$12,715,142	\$6,197,617	\$33,060,465	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	0	300,000	0	451,400	
Operating Supplies	13,272	205,200	2,576	0	
Capital Outlay	1,258,684	9,344,800	2,221,132	35,634,300	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$1,271,956	\$9,850,000	\$2,223,708	\$36,085,700	
Ending Fund Balance	\$3,572,684	\$2,865,142	\$3,973,909	(\$3,025,236)	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	190,800	1,477,500	333,556	5,412,855	
Plus: Undesignated Reserves	1,055,372	356,214	1,057,683	2,977,528	
Ending Fund Balance	\$4,818,856	\$4,698,856	\$5,365,148	\$5,365,148	

DEPARTMENTAL BUDGET

Sales Tax Capital Improvement - Revenues/Expenditures/Changes in Fund Balance					
		2005-06	2006-07	2006-07	2007-08
		ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance		\$1,156	\$1,156	\$1,156	\$1,156
Less: Designated Reserves		0	0	0	0
Less: Cash Reserve		0	0	0	0
Less: Undesignated Reserves		1,102	1,102	1,102	1,157
Appropriated Fund Balance		\$54	\$54	\$54	\$0
REVENUE SOURCES:					
Taxes		\$0	\$0	\$0	\$2,000,000
Licenses & Permits					
Intergovernmental Revenue		0	0	0	0
Charges for Services		0	0	0	0
Fines & Forfeitures		0	0	0	0
Sale of Fixed Assets		0	0	0	0
Miscellaneous Revenue		0	0	0	0
OTHER FINANCING SOURCES:					
Transfers In		0	0	0	0
Proceeds from Lease Purchase		0	0	0	0
Proceeds from Bonds		0	0	0	0
Total Revenues & Other Financing Sources		\$54	\$54	\$54	\$2,000,000
EXPENDITURES:					
Personnel		\$0	\$0	\$0	\$0
Contractual Services		0	0	0	0
Operating Supplies		0	0	0	0
Capital Outlay		0	0	0	2,000,000
Debt Service		0	0	0	0
OTHER USES:					
Transfers Out		0	0	0	0
Payment to Refunded Bond Escrow Agent		0	0	0	0
Total Expenditures & Other Uses		\$0	\$0	\$0	\$2,000,000
Ending Fund Balance		\$54	\$54	\$54	\$0
Plus: Designated Reserves		0	0	0	0
Plus: Cash Reserve		0	0	0	0
Plus: Undesignated Reserves		1,102	1,102	1,102	1,157
Ending Fund Balance		\$1,156	\$1,156	\$1,156	\$1,157

DEPARTMENTAL BUDGET

Capital Replacement Fund-Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$2,517,515	\$5,406,173	\$5,406,173	\$3,620,851
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	740,640	41,482	742,951	2,028,486
Appropriated Fund Balance	\$1,776,875	\$5,364,691	\$4,663,222	\$1,592,365
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous	36,650	0	0	0
Interest	82,100	0	140,000	140,000
OTHER FINANCING SOURCES:				
Transfers In	3,353,400	2,730,000	0	3,897,700
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$5,249,025	\$8,094,691	\$4,803,222	\$5,630,065
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	151,400
Operating Supplies	13,272	205,200	0	0
Capital Outlay	570,220	2,524,800	1,925,322	3,886,300
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$583,492	\$2,730,000	\$1,925,322	\$4,037,700
Ending Fund Balance	\$4,665,533	\$5,364,691	\$2,877,900	\$1,592,365
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	740,640	41,482	742,951	2,028,486
Ending Fund Balance	\$5,406,173	\$5,406,173	\$3,620,851	\$3,620,851

DEPARTMENTAL BUDGET

Airport Capital Improvements-Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$0	\$198,068	\$198,068	\$198,068	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	75,000	
Less: Undesignated Reserves	0	0	0	0	
Appropriated Fund Balance	\$0	\$198,068	\$0	\$123,068	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenue	253,336	500,000	0	500,000	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Sale of Fixed Assets	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
OTHER FINANCING SOURCES:					
Transfers In	374,509	1,000,000	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Total Revenues & Other Financing Sources	\$627,845	\$1,698,068	\$0	\$623,068	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	0	0	0	0	
Operating Supplies	0	0	0	0	
Capital Outlay	429,777	1,500,000	0	500,000	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$429,777	\$1,500,000	\$0	\$500,000	
Ending Fund Balance	\$198,068	\$198,068	\$0	\$123,068	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	75,000	
Plus: Undesignated Reserves	0	0	0	0	
Ending Fund Balance	\$198,068	\$198,068	\$198,068	\$198,068	

DEPARTMENTAL BUDGET

Capital Development Projects-Revenues/Expenditures/Changes in Fund Balance				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
Beginning Fund Balance	\$2,014,274	\$1,813,459	\$1,813,459	\$1,545,073
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Less: Undesignated Reserves	313,630	313,630	313,630	947,885
Appropriated Fund Balance	\$1,700,644	\$1,499,829	\$1,499,829	\$597,188
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	57,872	0	30,000	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	3,500,000	0	27,548,000
Total Revenues & Other Financing Sources	\$1,758,516	\$4,999,829	\$1,529,829	\$28,145,188
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	2,576	0
Capital Outlay	258,687	3,620,000	295,810	27,548,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$258,687	\$3,620,000	\$298,386	\$27,548,000
Ending Fund Balance	\$1,499,829	\$1,379,829	\$1,231,443	\$597,188
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	313,630	313,630	313,630	947,885
Ending Fund Balance	\$1,813,459	\$1,693,459	\$1,545,073	\$1,545,073

DEPARTMENTAL BUDGET

Improvement District #39-Revenues/Expenditures/Changes in Fund Balance					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
Beginning Fund Balance	\$0	\$0	\$0	\$0	
Less: Designated Reserves	0	0	0	0	
Less: Cash Reserve	0	0	0	0	
Less: Undesignated Reserves	0	0	0	0	
Appropriated Fund Balance	\$0	\$0	\$0	\$0	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenue	0	0	0	0	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Sale of Fixed Assets	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	2,000,000	0	2,000,000	
Total Revenues & Other Financing Sources	\$0	\$2,000,000	\$0	\$2,000,000	
EXPENDITURES:					
Personnel	\$0	\$0	\$0	\$0	
Contractual Services	0	300,000	0	300,000	
Operating Supplies	0	0	0	0	
Capital Outlay	0	1,700,000	0	1,700,000	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	0	0	0	0	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$0	\$2,000,000	\$0	\$2,000,000	
Ending Fund Balance	\$0	\$0	\$0	\$0	
Plus: Designated Reserves	0	0	0	0	
Plus: Cash Reserve	0	0	0	0	
Plus: Undesignated Reserves	0	0	0	0	
Ending Fund Balance	\$0	\$0	\$0	\$0	

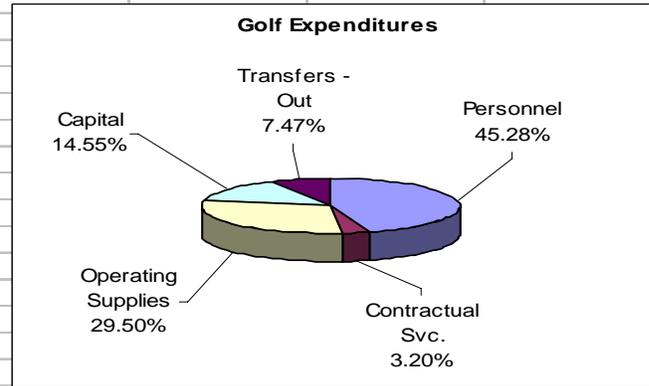
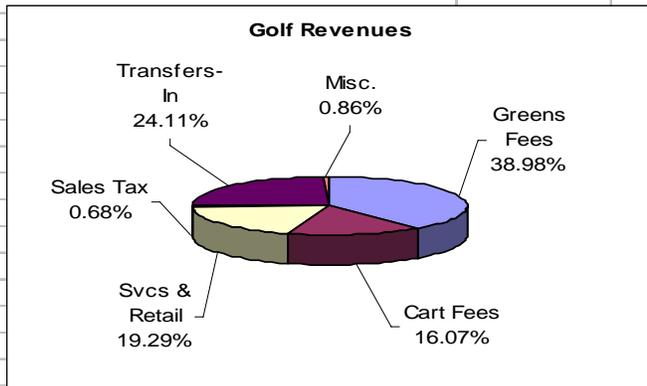
ENTERPRISE FUNDS

These funds are setup to account for operations that are financed and operated in a manner similar to private business enterprises.

<i>FUND</i>	<i>DESCRIPTION</i>
<i>510</i>	<i>MUNICIPAL GOLF COURSE</i>
<i>520</i>	<i>WASTEWATER TREATMENT</i> <i>Operations</i>
<i>521</i>	<i>Sewer Capacity</i>
<i>522</i>	<i>Expansion</i>
<i>523</i>	<i>Sewer Development</i>
<i>540</i>	<i>SANITATION</i> <i>Collection</i> <i>Recycling</i> <i>Landfill</i>
<i>550</i>	<i>WATER SYSTEM</i>

DEPARTMENTAL BUDGET

Municipal Golf Course-Revenues/Expenditures/Other Sources and Uses					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
REVENUE SOURCES:					
Taxes	\$15,800	\$8,500	\$8,500	\$8,500	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenue	0	0	0	0	
Charges for Services	779,100	958,100	920,000	925,000	
Fines & Forfeitures	0	0	0	0	
Sale of Fixed Assets	0	0	0	0	
Miscellaneous Revenue	35,803	3,982	10,700	10,700	
OTHER FINANCING SOURCES:					
Transfers In	400,600	300,000	300,000	300,000	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Change in Closure/Post Closure	0	0	0	0	
Earnings Appropriated	0	0	0	0	
Total Revenues & Other Financing Sources	\$1,231,303	\$1,270,582	\$1,239,200	\$1,244,200	
EXPENDITURES:					
Personnel	\$509,632	\$516,682	\$536,906	\$563,400	
Contractual Services	76,635	28,400	28,900	39,800	
Operating Supplies	342,055	352,700	353,400	367,000	
Capital Outlay	0	279,800	0	181,000	
Debt Service	0	0	0	0	
OTHER USES:					
Transfers Out	93,000	93,000	0	93,000	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$1,021,322	\$1,270,582	\$919,206	\$1,244,200	



Culture & Recreation	Municipal Golf Course	Cost Center 510.40.555
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GENERAL INFORMATION

Dave White Municipal Golf Course is an 18 hole, par 72-championship course located along the North Branch of the Santa Cruz Wash. Dave White is the only Municipal Golf Course in Pinal County. Rounds played has averaged 35,000 for the past few years.

MISSION

The mission of the Municipal Golf Course is to provide a quality golf experience at a reasonable cost to residents and winter visitors alike while generating sufficient revenues to cover operating expenses.

2006-2007 ACCOMPLISHMENTS

- Purchased 20 new gas golf carts, a filter for the back 9 pump station, range ball picker, 2 gators, greens mower, commercial grade refrigerator, microwave, Point of Sale software and tee time reservation system.
- Hosted several external and internal golf tournaments.

GOALS AND OBJECTIVES

Increase revenues generated by the City golf course.

- To increase rounds and revenues.
- To increase golf course and Pro Shop revenues by 5%

Improve existing course conditions.

- To complete 40% of the renovation on the new irrigation system.
- Level and re-sod 6 out of the 18 tee tops.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

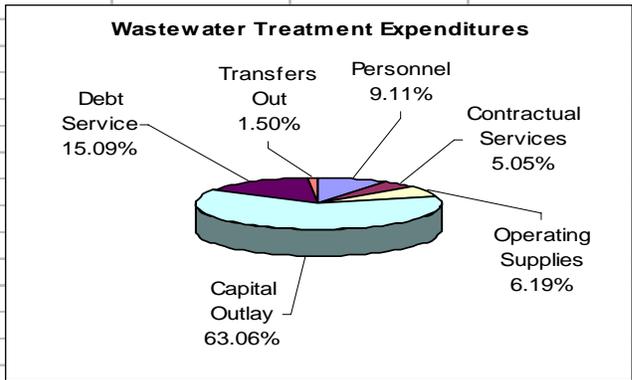
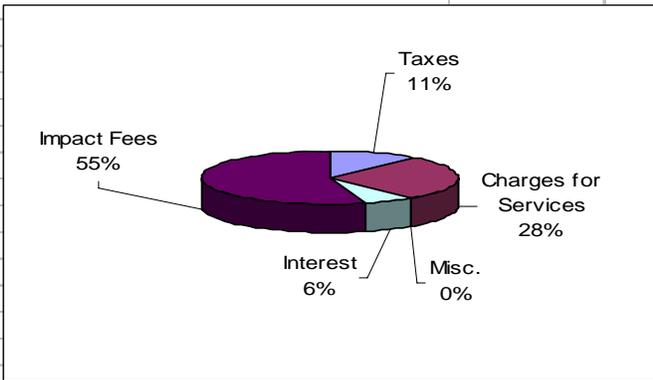
- ❖ Equipment replacement funding. (i.e.; golf carts, mowers, etc).
- ❖ Establish monthly revenue projections in an effort to strive to meet our financial goals.

DEPARTMENTAL BUDGET

Culture & Recreation		Municipal Golf Course		Cost Center 510.40.555		
PERFORMANCE INDICATORS:						
		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE	
Rounds of golf		37,609	37,239	40,638	41,000	
Cart Rentals		25,344	23,276	30,164	31,000	
Funding Sources						
		Amount	% of Funding			
	User Fees	\$933,500	75.03%			
	Miscellaneous	\$10,700	0.86%			
	General Fund	300,000	24.11%			
Total Funding		\$1,244,200	100.00%			
SUMMARY BY CATEGORY						
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET	
Personnel		\$509,632	\$516,682	\$536,906	\$563,400	
Contractual Services		76,635	28,400	28,900	39,800	
Operating Supplies		342,055	352,700	353,400	367,000	
Capital Outlay		0	279,800	0	181,000	
Debt Service		0	0	0	0	
DEPARTMENTAL TOTALS		\$928,322	\$1,177,582	\$919,206	\$1,151,200	
AUTHORIZED POSITIONS CLASSIFICATION						
			NUMBER OF PERSONNEL			
			2005-06	2006-07	2007-08	
Golf Course Superintendent			1.00	1.00	1.00	
Crew Leader			1.00	1.00	1.00	
Golf Shop Manager			1.00	1.00	1.00	
Golf Shop Attendant			0.00	0.00	1.00	
Equipment Mechanic			1.00	1.00	1.00	
Senior Maintenance Worker			1.00	1.00	1.00	
Maintenance Worker			4.00	4.00	1.00	
TOTAL POSITIONS			9.00	9.00	7.00	

DEPARTMENTAL BUDGET

Wastewater Treatment Funds-Revenues/Expenditures/Other Sources and Uses					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
REVENUE SOURCES:					
Taxes	\$2,660,800	\$1,170,200	\$3,172,600	\$1,166,300	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenue	0	0	0	0	
Charges for Services	2,676,000	2,465,100	2,614,000	2,860,000	
Impact Fees	0	0	0	5,572,000	
Interest	0	0	0	650,000	
Miscellaneous Revenue	5,365,900	3,407,700	3,424,500	1,500	
OTHER FINANCING SOURCES:					
Transfers In	0	0	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Change in Closure/Post Closure	0	0	0	0	
Earnings Appropriated	351,500	0	0	0	
Total Revenues & Other Financing Sources	\$11,054,200	\$7,043,000	\$9,211,100	\$10,249,800	
EXPENDITURES:					
Personnel	\$574,444	\$741,812	\$688,378	\$934,200	
Contractual Services	1,529,886	561,351	584,081	517,800	
Operating Supplies	660,352	828,000	549,650	634,900	
Capital Outlay	0	3,500,500	742,877	6,463,400	
Debt Service	373,450	1,278,769	1,170,180	1,546,200	
OTHER USES:					
Transfers Out	153,300	153,300	0	153,300	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$3,291,432	\$7,063,732	\$3,735,166	\$10,249,800	



Health & Sanitation	Wastewater Operations	Cost Center 520.35.451
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GENERAL INFORMATION

Wastewater operations provide the most effective and economical methods for the collection and treatment of wastewater and sludge. It ensures compliance with Federal, State, and local regulations. Inclusive, it ensures a safe and properly treated effluent, which meets Federal and State regulations.

MISSION

To provide and maintain an effluent that meets or exceeds all Federal, State, and local regulations. To maintain an efficient collection system through scheduled cleanings and inspections that adequately serves our customers, and monitor industrial dischargers into our system.

2006-2007 ACCOMPLISHMENTS

- Maintained Water Reclamation facility in compliance with Federal, State and local regulations.
- Kept water reclamation facility laboratory in compliance with the Arizona Department of Health Services.
- Finished expansion of Water Reclamation facility.
- Cleaned 200,000 feet of collection system.
- TV'ed 10,000 feet of collection system piping.
- Performed 80 pipeline/manhole repairs.
- Responded to 180 customer callouts.
- Responded to 7,400 Blue Stake calls.
- Treated 1,500,000,000 gallons of wastewater.
- Land applied 5,800,000 gallons of digested sludge.

GOALS AND OBJECTIVES

Provide the most effective and economical methods for the collection and treatment of wastewater.

- Monitor industrial users to ensure permit compliance.
- Schedule collection system cleaning and maintenance to ensure a safe, effective, and operational system.

Ensure compliance with Federal, State and local regulations.

- Ensure that Federal, State, and local discharge limitations are met or exceeded.
- Monitor treatment plant effluent quality through testing by plant personnel and contract laboratories.

Ensure a safe and properly treated effluent which meets Federal and State regulations.

- Protect and maintain the publicly owned treatment plant.
- Minimize sewer backups to protect the public.
- Provide safe, clean, and properly treated effluent to the City golf course and power plant.
- Provide class "B" sludge for land application.
- To respond to service requests in a timely and satisfactory manner.
- To maintain a safe working environment for our employees.
- To provide and allow for educational opportunities for our employees, and to encourage them to seek greater levels of certification.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

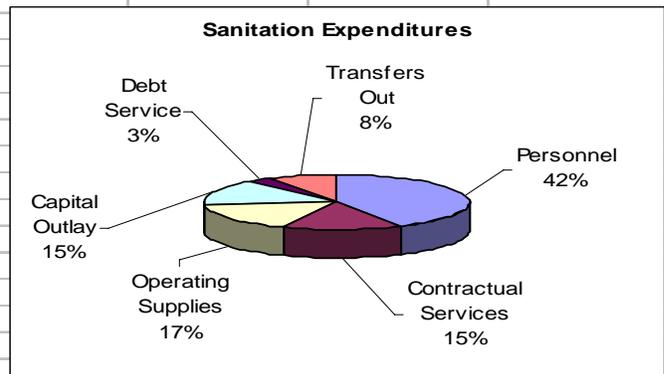
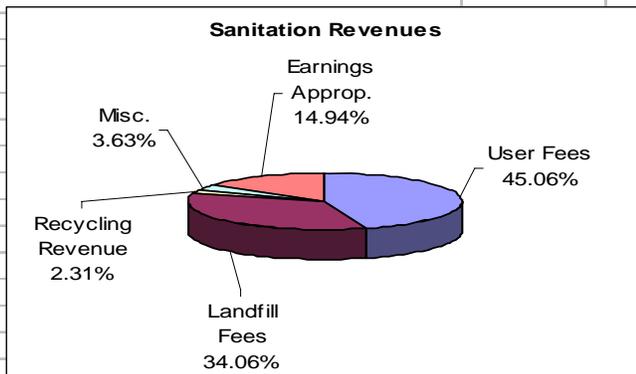
- ❖ Manhole rehabilitation.
- ❖ Water Reclamation facility expansion design.
- ❖ RAS pumps replacement.
- ❖ Retrofit camera truck.
- ❖ One digester blower replacement.

DEPARTMENTAL BUDGET

Health & Sanitation		Wastewater Operations		Cost Center 520.35.451	
PERFORMANCE INDICATORS:		2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATE	2007-08 ESTIMATE
Chemical usage (\$)		\$73,000	\$85,000	\$113,500	\$120,000
Manholes adjusted		10	10	7	7
Line cleaning (LF)		300,000	310,000	200,000	250,000
Lift station overhaul		1	1	0	0
Wastewater treated (MG)		1,212	1,247	1,500	1,750
Treated W.W. Golf Course (MG)		218	248	225	250
Treated W.W. Discharge (MG)		455	648	1,075	1,250
Treated W.W. SRP (MG)		385	180	150	200
Funding Sources		Amount	% of Funding		
Wastewater					
Treatment Fees		\$2,860,000	94.97%		
Interest		150,000	4.98%		
Miscellaneous		1,500	0.05%		
Fund Balance		0	0.00%		
Total Funding		\$3,011,500	100.00%		
SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY		2005-06 ACTUAL	2006-07 ADJUSTED	2006-07 ESTIMATED	2007-08 BUDGET
Personnel		\$574,444	\$741,812	\$688,378	\$934,200
Contractual Services		958,215	461,351	584,081	517,800
Operating Supplies		660,352	828,000	549,650	634,900
Capital Outlay		0	331,500	562,570	391,400
Debt Service		0	27,589	0	379,900
DEPARTMENTAL TOTALS		\$2,193,011	\$2,390,252	\$2,384,679	\$2,858,200
AUTHORIZED POSITIONS CLASSIFICATION		NUMBER OF PERSONNEL			
		2005-06	2006-07	2007-08	
W/W Superintendent		1.00	1.00	1.00	
Deputy PW Dir/Utilities		0.50	0.00	0.00	
Chief W.W.T. Plant Operator		1.00	1.00	1.00	
Senior W.W.T. Plant Operator		1.00	1.00	1.00	
W/W Pre-treatment Coordinator		1.00	1.00	1.00	
W/W Treatment Plant Operator		2.00	2.00	2.00	
Admin Assistant		0.50	0.00	0.00	
W/W Environmental Technician		0.00	0.00	1.00	
W/W Laboratory Technician		1.00	1.00	1.00	
Senior Maintenance Worker		2.00	2.00	2.00	
Maintenance Worker		2.00	3.00	4.00	
Secretary		0.50	0.00	0.00	
Accounting Clerk		0.50	0.50	0.00	
TOTAL POSITIONS		13.00	12.50	14.00	

DEPARTMENTAL BUDGET

Sanitation Funds-Revenues/Expenditures/Other Sources and Uses				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	4,571,133	5,193,385	4,733,900	4,837,000
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	57,840	13,152	90,000	90,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	194,900	0	865,100
Total Revenues & Other Financing Sources	\$4,628,973	\$5,401,437	\$4,823,900	\$5,792,100
EXPENDITURES:				
Personnel	\$1,813,990	\$2,062,103	\$2,056,384	\$2,427,800
Contractual Services	1,132,711	1,024,039	511,972	844,600
Operating Supplies	573,478	531,100	530,507	990,300
Capital Outlay	0	1,134,600	130,000	880,100
Debt Service	18,477	168,035	126,651	167,700
OTHER USES:				
Transfers Out	481,600	481,600	0	481,600
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$4,020,256	\$5,401,477	\$3,355,514	\$5,792,100



Health & Sanitation	Solid Waste Collections	Cost Center 540.35.420
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GENERAL INFORMATION

This division is responsible for the collection of all refuse within the City. Refuse receptacles are provided by the City and are collected twice per week.

MISSION

To provide open trash collection service for residential customers for brush and other large items, which do not fit in available containers. Removal and disposal service is also provided to commercial and industrial residents of the City.

2006-2007 ACCOMPLISHMENTS

- Divided the front load route into two commercial and two construction routes to better service the community.
- Divided side load route up to cut down on over time, revising as the city grows.
- Tested a residential area (Casa Grande Ave. to Trekell Rd. & Cottonwood Lane to McMurray) for curbside trash pickup verses alley pick up. A survey will establish if it worked for the area tested.

GOALS AND OBJECTIVES

To enhance the effectiveness and efficiency of the sanitation system.

- To increase customer satisfaction from 80 to 85% for residential and commercial trash pick-up.
- Assess collection routes to determine best distribution of staff and routing.
- To provide trash surveys to residential and commercial customers to fill out every six months for feed-back on our customer service.
- To meet weekly with employees to address customer service issues.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- ❖ Purchase side loader garbage truck
- ❖ Purchase roll-off truck
- ❖ Purchase rear load truck

Health & Sanitation	Solid Waste Recycling	Cost Center 540.35.422
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GENERAL INFORMATION

The City’s curbside recycling program continues to expand. All single-family homes within the City have the opportunity to recycle aluminum, tin cans, glass, scrap metals, newspaper and cardboard, wood chips, and plastics. The program continues to expand gradually into the apartment complex and aggressively recruits businesses and industries.

GOALS AND OBJECTIVES

- To enhance participation in the City’s Recycling Program.
- To increase the amount of recycled materials collected by 15%.

MISSION

To provide efficient, low cost, environmentally sound recycling service to the citizens of Casa Grande.

BUDGET HIGHLIGHTS

The department’s budget includes funding to accomplish the following:

- ❖ Purchase recycling buckets
- ❖ Purchase wrangler loader

2006-2007 ACCOMPLISHMENTS

- Increased the amount of recyclable materials collected throughout the City.
- Increased businesses participation in the recycling program.
- Updated the City’s recycling program brochure and distributed them to all recycling participants.
- Increased production rate at the Recycling Center on amount of bales shipped out in a month.
- Provided residents with holiday schedule.
- Shipped out 1,654 tons of recyclable material.

Health & Sanitation	Solid Waste Landfill	Cost Center 540.35.425
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GENERAL INFORMATION

This division is responsible for the disposal of all refuse within the City.

MISSION

To provide a safe disposal of all non-hazardous refuse generated within the City. This division monitors and tests groundwater and landfill gas for indications of pollution. To stay current with environmental regulations regarding the operations of the landfill.

2006-2007 ACCOMPLISHMENTS

- Met and passed all methane gas well and water well regulations required by the State and Federal Government.
- Handled 33,286 transactions and 101,100 tons of refuse.

GOALS AND OBJECTIVES

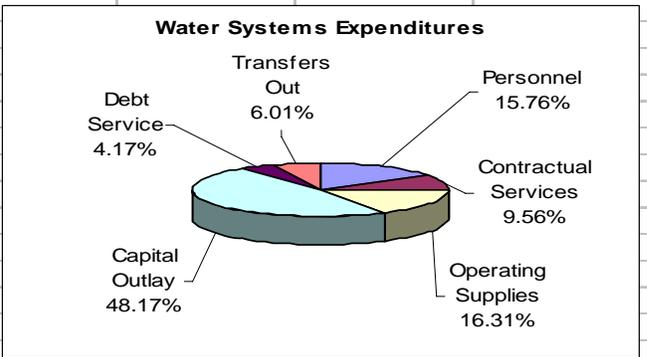
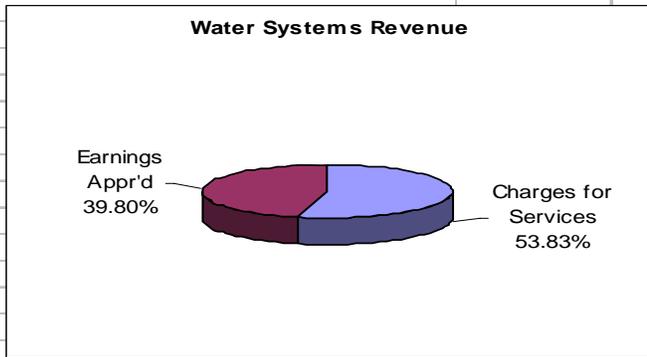
- To improve the operational efficiency.
- Increase the number of annual load inspections from 48 to 60.

BUDGET HIGHLIGHTS

- The department's budget includes funding to accomplish the following:
- ❖ Purchase water truck.

DEPARTMENTAL BUDGET

Water Fund-Revenues/Expenditures/Other Sources and Uses				
	2005-06	2006-07	2006-07	2007-08
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	197,833	206,500	193,000	196,000
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	140,522	0	168,100
Total Revenues & Other Financing Sources	\$197,833	\$347,022	\$193,000	\$364,100
EXPENDITURES:				
Personnel	\$1,600	\$52,861	\$0	\$57,400
Contractual Services	60,723	39,000	38,440	34,800
Operating Supplies	29,948	53,100	53,250	59,400
Depreciation	0	0	0	0
Capital Outlay	0	165,000	0	175,400
Debt Service	5,777	15,161	15,161	15,200
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	21,900	0	21,900
Total Expenditures & Other Uses	\$98,048	\$347,022	\$106,851	\$364,100



Health & Sanitation	Water System	Cost Center 550.35.460
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GENERAL INFORMATION

The City provides maintenance and operations to supply potable water to approximately 300 customers in the Saddleback Farms and Santa Rosa subdivisions between Casa Grande and Maricopa.

MISSION

To provide safe drinking water to our customers that meets all drinking water standards, and to maintain the water system components to avoid or minimize water outages. It is also our mission to respond to customer service requests in a timely, efficient, and courteous manner.

2006-2007 ACCOMPLISHMENTS

- Delivered 51,625,893 gallons of drinking water.
- Maintained the system so that there were no system-wide outages.
- Responded to all customer service and Blue Stake requests.
- Maintained the system so that there were no system wide outages.

GOALS AND OBJECTIVES

Ensure that the drinking water we provide our customers meets all drinking water standards.

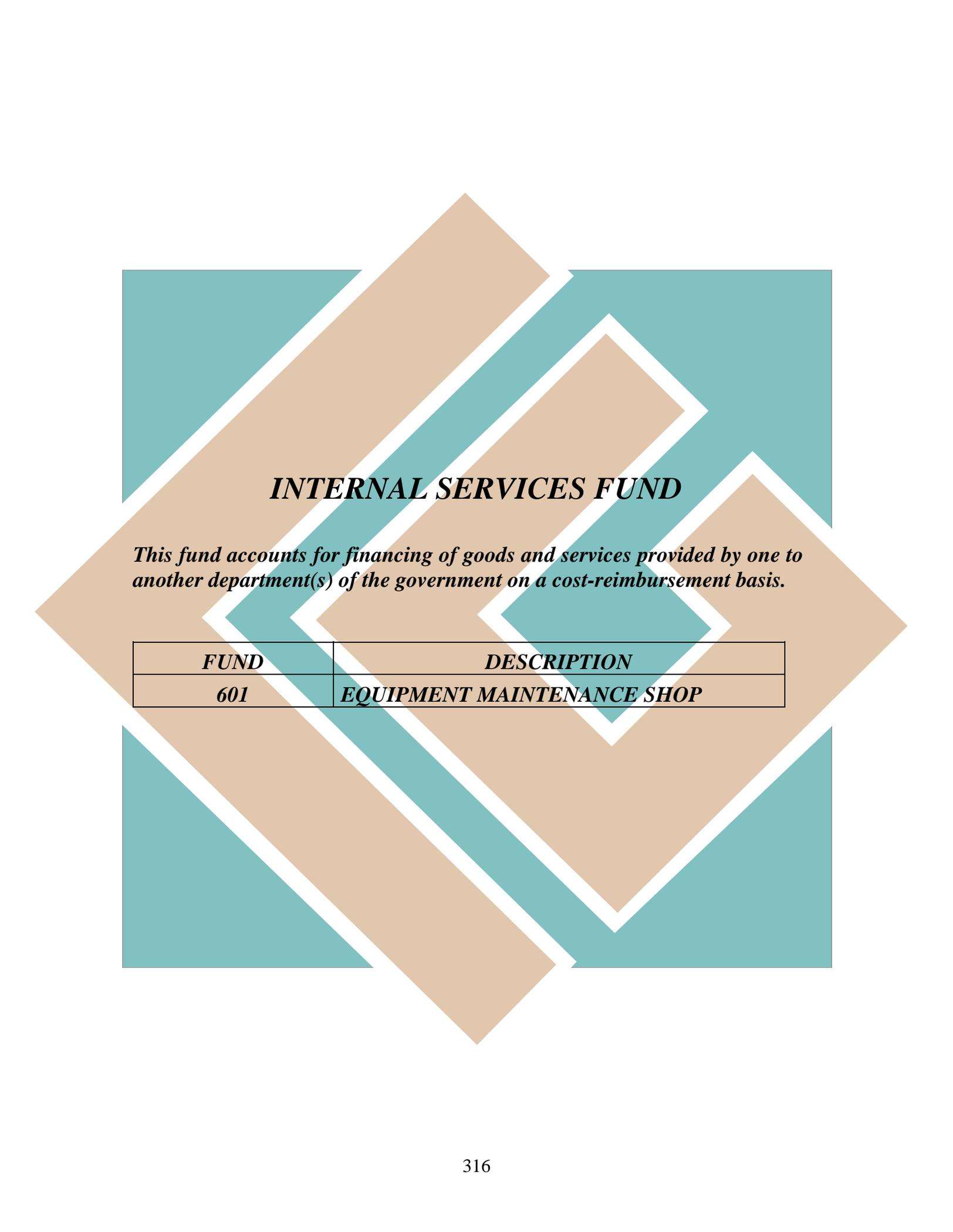
- Test our drinking water at the locations and time intervals required by the Arizona Department of Environmental Quality.

Provide drinking water to our customers at the lowest possible cost.

- Monitor and inspect our water pumping and distribution system components. Replace or repair worn materials prior to them causing a system-wide outage.

BUDGET HIGHLIGHTS

Expenditures are for regular operational expenses, and an additional \$160,000 is budgeted for water system improvements as necessary.



INTERNAL SERVICES FUND

This fund accounts for financing of goods and services provided by one to another department(s) of the government on a cost-reimbursement basis.

<i>FUND</i>	<i>DESCRIPTION</i>
<i>601</i>	<i>EQUIPMENT MAINTENANCE SHOP</i>

DEPARTMENTAL BUDGET

Internal Services Fund-Revenues/Expenditures/Other Sources and Uses					
	2005-06	2006-07	2006-07	2007-08	
	ACTUAL	ADJUSTED	ESTIMATED	BUDGET	
REVENUE SOURCES:					
Taxes	\$0	\$0	\$0	\$0	
Licenses & Permits	0	0	0	0	
Intergovernmental Revenues	0	0	0	0	
Charges for Services	0	0	0	1,424,500	
Fines & Forfeitures	0	0	0	0	
Sale of Fixed Assets	0	0	0	0	
Miscellaneous Revenues	0	0	0	14,500	
OTHER FINANCING SOURCES:					
Transfers In	995,210	1,227,247	0	0	
Proceeds from Lease Purchase	0	0	0	0	
Proceeds from Bonds	0	0	0	0	
Earnings Appropriated	0	0	0	0	
Total Revenues & Other Financing Sources	\$995,210	\$1,227,247	\$0	\$1,439,000	
EXPENDITURES:					
Personnel	\$353,327	\$493,758	\$462,961	\$496,600	
Contractual Services	182,623	166,800	149,414	172,900	
Operating Supplies	363,155	421,900	458,300	486,000	
Capital Outlay	11,705	33,200	35,180	164,200	
Debt Service	0	27,589	0	27,100	
OTHER USES:					
Transfers Out	84,400	84,000	0	92,200	
Payment to Refunded Bond Escrow Agent	0	0	0	0	
Total Expenditures & Other Uses	\$995,210	\$1,227,247	\$1,105,855	\$1,439,000	

Internal Service Revenues

Fund	Percentage
General Fund	38.43%
Enterprise Fund	40.13%
Special Revenue Fund	20.00%
Internal Services Fund	0.45%
Misc	1.01%

Internal Service Expenditures

Category	Percentage
Personnel	36.87%
Contractual Services	12.84%
Operating Supplies	36.09%
Capital Outlay	12.19%
Debt Service	2.01%

Health & Sanitation	Equipment Maintenance	Cost Center 601.01.410
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GENERAL INFORMATION

Equipment maintenance is responsible for maintaining the City's vehicles and equipment in a safe and operable condition and to provide a level of service that is timely and acceptable internally and competitive externally. This division maintains a small inventory of parts to provide the fastest turnaround time on vehicle repairs.

MISSION

To maintain all of the City's vehicles and equipment in a professional manner and to provide our service with the most cost effective and safe response time. To work with all user departments in the purchase of the proper new vehicles and equipment.

2006-2007 ACCOMPLISHMENTS

- Purchased 8 specialized kinds of equipment for user departments.
- Ordered 27 vehicles for various departments.
- Rebuilt 1 body on a frontload sanitation truck to extend the life.
- Went through all fire engines to bring up to start level on services.
- Completed yearly fleet inventory.

GOALS AND OBJECTIVES

- Increase the operational efficiencies.
- Standardize 25% of new equipment procured.
 - Reduce staff hours lost to maintenance service related trips by 300 hours.

BUDGET HIGHLIGHTS

The department's budget includes funding to accomplish the following:

- ❖ Lead Equipment Mechanic
- ❖ Heavy duty field service truck
- ❖ Shop partition wall
- ❖ Public Works Facility design
- ❖ Diagnostic equipment
- ❖ Brake wash machine
- ❖ Steel parts shelving



BONDED DEBT SCHEDULES

Bonded Debt Obligations

Bonding is definitely a source of revenue for the City of Casa Grande. Once bonds are issued and revenue secured, a commitment is required from the municipality to repay the debt on the bonds. Revenues generated from bond sales must be spent only for the purposes specified in the call for the bond election. After satisfying the purposes of a bond issue, unexpended monies can only be used to retire the bonded indebtedness. There are a number of different types of bonds, which are discussed below.

General Obligation Bonds – this is the most common method used to raise revenues for large-scale municipal projects. The bonds are referred to as general obligation or full faith and credit bonds because they are guaranteed by the full taxing power of the city or town. These bonds are usually retired from property tax funds. The amount of indebtedness which a city or town can incur through the issuance of general obligation bonds is limited in the state constitution. The constitution says that for general municipal purposes, a municipality cannot incur a debt exceeding six percent of the assessed valuation of taxable property in the city or town. Additional bonds amounting to twenty percent of the assessed valuation of taxable property can be issued for supplying such specific city and town services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities. The issuance of general obligation bonds must be submitted to the voters for approval.

Revenue Bonds - this type of bond is used to finance a revenue producing facility such as a public utility or airport. The bonds are usually secured from revenues produced by the facility for which they were issued. Thus, if revenues are insufficient to cover the repayment of the bonds, the city or town is not obligated to provide tax funds for repayment. These bonds are not secured by taxing authority; they represent a somewhat greater risk for obligation securities. Revenue bonds may be issued for such utility undertakings as electric light or power, water, sewer, gas, common carrier of passengers, garbage or rubbish plant or system, buildings, incinerators, dams or reservoirs, airport buildings or other airport facilities or buildings or structures to provide off-street parking of motor vehicles and such recreational facilities as swimming pools, parks, playgrounds, municipal golf courses and ballparks. Revenue bonds are not subject to the debt limitation in the State constitution; however, they must still be submitted to the voters of the community for approval.

Street Improvement Bonds – bonds for constructing streets and highways within the municipality can also be issued. To pay the principal and interest on this type of bond, the municipality may use its share of the highway user revenues. There are limitations on the issuance of these bonds for which HURF revenues are pledged for repayment depending on the bond rating. These bonds are not subject to the debt limitation in the State constitution, however, to issue the bonds, the voters first must approve them. Street improvement bonds may also be secured by the full taxing power of a city or town, however, this is not required.

Special Improvement District Bonds – these bonds can be issued by a city or town to finance improvement in specific areas of the municipality. The property owners benefiting from the improvements to the area are assessed to cover the cost of retiring the bonds. This type of finance mechanism has been used generally on such projects as paving streets, placement of sidewalks, extension of sewer and water lines and similar projects. As of 1996, state law permits a city or town by resolution to combine two or more municipal improvement district projects.

Non-Profit Corporation – one of the more innovative methods of funding major municipal projects is the use of a nonprofit corporation. The revenue that is collected from the project is then used to retire the interest and principal on the bonds. When the bonds are retired, the title to the facility is then turned over to the city or town. Citizens of the community do not have to vote on this means of financing nor will the bonds for the project affect local taxation if the project produces its own revenues.

BONDED DEBT SCHEDULES

GENERAL OBLIGATION BONDS

General obligation bonds, also referred to as GOB's, are used to finance a variety of public projects and require voter approval. These bonds are backed by the full faith and credit of the City. Limitations for bonding capacity are set by State statutes. The City's legal debt margin for fiscal year 2007-08 is given below.

	20%
Legal Debt Limit	\$55,313,019
Outstanding Bonded Debt Previously Issued	0
Proposed Bond Sales in Fiscal Year 2001-02	0
LEGAL DEBT MARGIN	\$55,313,019

The 20% legal debt margin is based on an estimated secondary assessed value of \$276,565,097, an 53.6% increase from the fiscal year 2006-07 secondary assessed value of \$180,092,436.

Under, recently adopted Arizona law, cities may issue general obligation bonds up to an amount not to exceed 20% of secondary assessed value.

BONDED DEBT SCHEDULES

TOTAL GENERAL OBLIGATION AND REVENUE BONDS				TOTAL IMPROVEMENT DISTRICT BONDS			TOTAL DEBT	
Date		Total	Total		Total	Total	Total	Fiscal
Payment	Bonds	Interest	Debt	Bonds	Interest	Debt	Debt	Year
Due	Payable	Due	Due	Payable	Due	Due	Due	Total
1-Jul-2007	0	0	0	0	9,990	9,990	9,990	
1-Oct-2007	0	474,929	474,929	0	0	0	474,929	
1-Jan-2008	0	0	0	115,000	9,990	124,990	124,990	
1-Apr-2008	1,055,000	474,928	1,529,928	0	0	0	1,529,928	2,139,837
1-Jul-2008	0	0	0	0	6,885	6,885	6,885	
1-Oct-2008	0	455,699	455,699	0	0	0	455,699	
1-Jan-2009	0	0	0	125,000	6,885	131,885	131,885	
1-Apr-2009	1,095,000	455,698	1,550,698	0	0	0	1,550,698	2,145,167
1-Jul-2009	0	0	0	0	3,510	3,510	3,510	
1-Oct-2009	0	435,171	435,171	0	0	0	435,171	
1-Jan-2010	0	0	0	130,000	3,510	133,510	133,510	
1-Apr-2010	1,135,000	435,171	1,570,171	0	0	0	1,570,171	2,142,362
1-Oct-2010	0	413,266	413,266	0	0	0	413,266	
1-Apr-2011	1,180,000	413,266	1,593,266	0	0	0	1,593,266	2,006,532
1-Oct-2011	0	388,725	388,725	0	0	0	388,725	
1-Apr-2012	1,230,000	388,725	1,618,725	0	0	0	1,618,725	2,007,450
1-Oct-2012	0	363,135	363,135	0	0	0	363,135	
1-Apr-2013	1,280,000	363,135	1,643,135	0	0	0	1,643,135	2,006,270
1-Oct-2013	0	335,225	335,225	0	0	0	335,225	
1-Apr-2014	1,335,000	335,225	1,670,225	0	0	0	1,670,225	2,005,450
1-Oct-2014	0	305,900	305,900	0	0	0	305,900	
1-Apr-2015	1,395,000	305,900	1,700,900	0	0	0	1,700,900	2,006,800
1-Oct-2015	0	275,075	275,075	0	0	0	275,075	
1-Apr-2016	1,455,000	275,075	1,730,075	0	0	0	1,730,075	2,005,150
1-Oct-2016	0	242,890	242,890	0	0	0	242,890	
1-Apr-2017	1,520,000	242,890	1,762,890	0	0	0	1,762,890	2,005,780
1-Oct-2017	0	210,750	210,750	0	0	0	210,750	
1-Apr-2018	1,585,000	210,750	1,795,750	0	0	0	1,795,750	2,006,500
1-Oct-2018	0	171,125	171,125	0	0	0	171,125	
1-Apr-2019	1,665,000	171,125	1,836,125	0	0	0	1,836,125	2,007,250
1-Oct-2019	0	129,500	129,500	0	0	0	129,500	
1-Apr-2020	1,745,000	129,500	1,874,500	0	0	0	1,874,500	2,004,000
1-Oct-2020	0	85,875	85,875	0	0	0	85,875	
1-Apr-2021	1,835,000	85,875	1,920,875	0	0	0	1,920,875	2,006,750
1-Oct-2021	0	40,000	40,000	0	0	0	40,000	
1-Apr-2022	1,600,000	40,000	1,640,000	0	0	0	1,640,000	1,680,000
	\$21,110,000	\$8,654,528	\$29,764,528	\$370,000	\$40,770	\$410,770	\$30,175,298	\$30,175,298

BONDED DEBT SCHEDULES

ROAD CONSTRUCTION (20%) & WASTEWATER CONSTRUCTION (80%)							
EXCISE TAX REVENUE BONDS							
SERIES 2003							
\$18,120,000							
<p>In January 2004, the City issued \$18,120,000 of Excise Tax Revenue Obligation Series 2003, to refinance the Series 1994 and 1995 Revenue Bonds that had financed the construction of a wastewater treatment plant and improved certain City streets. Additionally, the Series 2003 financed the expansion of the wastewater treatment plant. The Series 2003 revenue obligations have interest rates that range from 2.00% to 5.00%. Principal payments ranging from \$545,000 to \$1,835,000 are paid semi-annually on October 1 and April 1.</p>							
	Maturity Date	Bonds Payable		Interest Payable		Fiscal Year Total	
	1-Oct-2007			344,881			
	1-Apr-2008	580,000		344,881		1,269,762	
	1-Oct-2008			336,906			
	1-Apr-2009	600,000		336,906		1,273,812	
	1-Oct-2009			327,906			
	1-Apr-2010	620,000		327,906		1,275,812	
	1-Oct-2010			317,831			
	1-Apr-2011	635,000		317,831		1,270,662	
	1-Oct-2011			305,925			
	1-Apr-2012	660,000		305,925		1,271,850	
	1-Oct-2012			293,550			
	1-Apr-2013	685,000		293,550		1,272,100	
	1-Oct-2013			279,850			
	1-Apr-2014	710,000		279,850		1,269,700	
	1-Oct-2014			265,650			
	1-Apr-2015	745,000		265,650		1,276,300	
	1-Oct-2015			250,750			
	1-Apr-2016	770,000		250,750		1,271,500	
	1-Oct-2016			235,350			
	1-Apr-2017	1,230,000		235,350		1,700,700	
	1-Oct-2017			210,750			
	1-Apr-2018	1,585,000		210,750		2,006,500	
	1-Oct-2018			171,125			
	1-Apr-2019	1,665,000		171,125		2,007,250	
	1-Oct-2019			129,500			
	1-Apr-2020	1,745,000		129,500		2,004,000	
	1-Oct-2020			85,875			
	1-Apr-2021	1,835,000		85,875		2,006,750	
	1-Oct-2021			40,000			
	1-Apr-2022	1,600,000		40,000		1,680,000	
		TOTAL	\$15,665,000		\$7,191,698	\$22,856,698	

BONDED DEBT SCHEDULES

OLD MAIN REDEVELOPMENT BOND EXCISE TAX REVENUE OBLIGATIONS SERIES 1997 \$3,590,000				
In October 1997, the City issued \$3,590,000 of Excise Tax Revenue Obligations Series 1997 to finance the restoration of a 1921 vintage school building for use as a new City hall. The 20-year revenue obligations have interest rates that range from 4.80% to 6.00%. Principal payments ranging from \$110,000 to \$290,000 are paid semiannually on October 1 and April 1.				
Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total	
1-Oct-2007	0	59,178		
1-Apr-2008	185,000	59,177	303,355	
1-Oct-2008	0	54,738		
1-Apr-2009	195,000	54,737	304,475	
1-Oct-2009	0	49,960		
1-Apr-2010	200,000	49,960	299,920	
1-Oct-2010	0	45,060		
1-Apr-2011	215,000	45,060	305,120	
1-Oct-2011	0	39,685		
1-Apr-2012	225,000	39,685	304,370	
1-Oct-2012	0	34,060		
1-Apr-2013	235,000	34,060	303,120	
1-Oct-2013	0	27,950		
1-Apr-2014	250,000	27,950	305,900	
1-Oct-2014	0	21,450		
1-Apr-2015	260,000	21,450	302,900	
1-Oct-2015	0	14,690		
1-Apr-2016	275,000	14,690	304,380	
1-Oct-2016	0	7,540		
1-Apr-2017	290,000	7,540	305,080	
	TOTAL	\$2,330,000	\$708,620	\$3,038,620

BONDED DEBT SCHEDULES

RECREATIONAL FACILITIES REVENUE BOND						
EXCISE TAX REVENUE OBLIGATIONS						
SERIES 1999						
\$5,000,000						
In April 1999, the City issued \$5,000,000 of Excise Tax Revenue Obligations Series 1999 for the acquisition, construction and equipping of two public recreational complexes and improvements to existing recreational facilities. Interest on the 1999 obligations is payable semiannually on each October 1 and April 1. The 1999 obligations are secured by a first lien on a special two-tenths (0.2) of one percent sales tax increase on retail sales approved by the City's electorate on November 3, 1998. Such sales tax increase is not applicable to single item purchases in excess of \$5,000. The 1999 obligations are subject to optional and mandatory sinking fund redemption prior to maturity.						
Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total			
1-Oct-2007	0	70,870				
1-Apr-2008	290,000	70,870	431,740			
1-Oct-2008	0	64,055				
1-Apr-2009	300,000	64,055	428,110			
1-Oct-2009	0	57,305				
1-Apr-2010	315,000	57,305	429,610			
1-Oct-2010	0	50,375				
1-Apr-2011	330,000	50,375	430,750			
1-Oct-2011	0	43,115				
1-Apr-2012	345,000	43,115	431,230			
1-Oct-2012	0	35,525				
1-Apr-2013	360,000	35,525	431,050			
1-Oct-2013	0	27,425				
1-Apr-2014	375,000	27,425	429,850			
1-Oct-2014	0	18,800				
1-Apr-2015	390,000	18,800	427,600			
1-Oct-2015	0	9,635				
1-Apr-2016	410,000	9,635	429,270			
	TOTAL	\$3,115,000		\$754,210		\$3,869,210



PERSONNEL DATA

2007-2008 PAY SCHEDULE															
EFFECTIVE JULY 1, 2007															
PAY RANGE	STEP A	STEP A.1	STEP B	STEP B.1	STEP C	STEP C.1	STEP D	STEP D.1	STEP E	STEP E.1	STEP F	STEP F.1	STEP G	STEP G.1	STEP H
51	43,007	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306
52	44,001	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701
53	44,983	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082
54	46,042	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568
55	47,088	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053
56	48,225	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551
57	49,348	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036
58	50,511	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625
59	51,660	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213
60	52,887	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905
61	54,114	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597
62	55,392	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328
63	56,658	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058
64	57,988	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918
65	59,306	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778
66	60,701	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715
67	62,082	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639
68	63,568	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706
69	65,053	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772
70	66,551	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890
71	68,036	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995
72	69,625	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204
73	71,213	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412
74	72,905	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724
75	74,597	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036
76	76,328	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464
77	78,058	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879
78	79,918	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410
79	81,778	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942
80	83,715	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602
81	85,639	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327
82	87,706	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039
83	89,772	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816
84	91,890	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657
85	93,995	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576
86	96,204	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547
87	98,412	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595
88	100,724	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707
89	103,036	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891
90	105,464	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148
91	107,879	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480
92	110,410	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888
93	112,942	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388
94	115,602	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951
95	118,327	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591
96	121,039	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591	166,314
97	123,816	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591	166,314	169,640
98	126,657	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591	166,314	169,640	173,033
99	129,576	132,547	135,595	138,707	141,891	145,148	148,480	151,888	155,388	158,951	162,591	166,314	169,640	173,033	176,494

2007-2008 CLASSIFICATION PLAN						
CLASS TITLE	SALARY RANGE	STEP A MINIMUM	STEP H MAXIMUM			
Accountant	53	44,983	62,082	-----		
Accounting Clerk	34	29,123	40,191	-----		
Administrative Assistant	42	34,948	48,225	-----		
Administrative Services Director	81	85,639	118,327	-----		
Airport Maintenance Worker	37	31,164	43,007	-----		
Airport Manager	TBD			-----		
Airport Supervisor	42	34,948	48,225	-----		
Alarm Coordinator/Graffiti	41	34,134	47,088	-----		
Animal Control Officer	35	29,821	41,096	-----		
Assistant City Attorney	73	71,213	98,412	-----		
Assistant City Manager	83	89,772	123,816	-----		
Assistant Fire Chief	74	72,905	100,724	-----		
Budget Analyst	59	51,660	71,213	-----		
Building Inspector	47	39,275	54,114	-----		
Chief Building Official	66	60,701	83,715	-----		
Chief Wastewater Treatment Plant Oper.	53	44,983	62,082	-----		
City Attorney	88	100,724	138,707	-----		
City Clerk	73	71,213	98,412	-----		
City Manager	98	126,657	173,033	-----		
Civil Engineer	63	56,658	78,058	-----		
Code Enforcement Inspector	44	36,614	50,511	-----		
Community Services Director	78	79,918	110,410	-----		
Construction Inspector	47	39,275	54,114	-----		
Court Clerk	34	29,123	40,191	-----		
Court Security Officer	TBD			-----		
Crew Leader	47	39,275	54,114	-----		
Crime Analyst	47	39,275	54,114	-----		
Custodian	25	23,712	32,610	-----		
Database Analyst	41	34,134	47,088	-----		
Deputy City Clerk	50	42,051	57,988	-----		
Deputy Police Chief	TBD			-----		
Deputy Public Works Director	73	71,213	98,412	-----		
Development Center Manager	62	55,392	76,328	-----		
Emergency Vehicle Technician	42	34,948	48,225	-----		
Engineering Tech	45	37,466	51,660	-----		
Equipment Maintenance Supervisor	47	39,275	54,114	-----		
Equipment Mechanic	43	35,749	49,348	-----		
Equipment Mechanic Assistant	34	29,123	40,191	-----		
Equipment Operator	37	31,164	43,007	-----		
Executive Secretary	44	36,614	50,511	-----		
Facilities Maintenance Supervisor	44	36,614	50,511	-----		
Finance Director	83	89,772	123,816	-----		
Finance Manager	66	60,701	83,715	-----		
Fire Battalion Chief	70	66,551	91,890	-----		
Fire Captain	62	55,392	76,328	-----		
Fire Chief	84	91,890	126,657	-----		
Fire Division Chief	70	66,551	91,890	-----		
Fire Engineer	55	47,088	65,053	-----		
Fire Marshal	70	66,551	91,890	-----		
Fire Prevention Officer	43	35,749	49,348	-----		
Firefighter	49	41,096	56,658	-----		
GIS Coordinator	55	47,088	65,053	-----		
GIS Technician/Analyst	47	39,275	54,114	-----		
Golf Course Superintendent	61	54,114	74,597	-----		

2007-2008 CLASSIFICATION PLAN						
CLASS TITLE	SALARY RANGE	STEP A MINIMUM	STEP H MAXIMUM			
Golf Shop Attendant	25	23,712	32,610	-----		
Golf Shop Manager	46	38,370	52,887	-----		
Grants Coordinator	49	41,096	56,658	-----		
Grounds Keeper	20	21,116	29,123	-----		
Heavy Equipment Operator	43	35,749	49,348	-----		
Housing Construction Superintendent	50	42,051	57,988	-----		
Housing Intake & Financing Specialist	42	34,948	48,225	-----		
Housing Program Office Specialist	37	31,164	43,007	-----		
Housing/Revitalization Program Mgr	63	56,658	78,058	-----		
Human Resources Analyst	50	42,051	57,988	-----		
HVAC Technician	39	32,610	44,983	-----		
Industrial Pretreatment Coordinator	42	34,948	48,225	-----		
Information Technology Manager	61	54,114	74,597	-----		
Information Technology Technician	46	38,370	52,887	-----		
Kennel Assistant	27	24,797	34,134	-----		
Kitchen Aide	6	15,330	21,116	-----		
Landfill Attendant	25	23,712	32,610	-----		
Landscaping Planner	55	47,088	65,053	-----		
Lead Equipment Mechanic	45	37,466	51,660	-----		
Librarian	49	41,096	56,658	-----		
Library Assistant	28	25,391	34,948	-----		
Library Circulation Supervisor	40	33,372	46,042	-----		
Library Manager	66	60,701	83,715	-----		
Library Page	5	14,981	20,612	-----		
Maintenance Worker	35	29,821	41,096	-----		
Management Analyst	47	39,275	54,114	-----		
Network Administrator	57	49,348	68,036	-----		
Office Assistant	27	24,797	34,134	-----		
Parks Superintendent	61	54,114	74,597	-----		
Permit Technician	37	31,164	43,007	-----		
Planner	55	47,088	65,053	-----		
Planning & Development Director	79	81,778	112,942	-----		
Planning Assistant	45	37,466	51,660	-----		
Plans Examiner	51	43,007	59,306	-----		
Plans Reviewer/Inspector	45	37,466	51,660	-----		
Police Aide	37	31,164	43,007	-----		
Police Chief	85	93,995	129,576	-----		
Police Commander	72	69,625	96,204	-----		
Police Corporal	55	47,088	65,053	-----		
Police Identification Technician	44	36,614	50,511	-----		
Police Lieutenant	72	69,625	96,204	-----		
Police Officer	52	44,001	60,701	-----		
Police Property Technician	40	33,372	46,042	-----		
Police Sergeant	63	56,658	78,058	-----		
Police Transport Officer	41	34,134	47,088	-----		
Police Volunteer Coordinator	41	34,134	47,088	-----		
Programmer/Analyst	57	49,348	68,036	-----		
Project Manager	61	54,114	74,597	-----		
Prosecutor	69	65,053	89,772	-----		
Public Information Officer	59	51,660	71,213	-----		
Public Safety Clerk	33	28,413	39,275	-----		
Public Safety Communications Manager	66	60,701	83,715	-----		
Public Safety Dispatcher	43	35,749	49,348	-----		
Public Safety Support Supervisor	48	40,191	55,392	-----		

PERSONNEL DATA

AUTHORIZED POSITIONS BY FISCAL YEAR							
DEPARTMENT	01-02	02-03	03-04	04-05	05-06	06-07	07-08
City Manager	1.50	1.50	1.50	1.50	3.00	4.50	4.33
City Clerk	2.50	2.50	2.50	2.50	3.00	3.00	3.50
Administrative Services	6.00	6.00	6.00	3.00	3.00	3.25	4.33
Public Information	0.00	0.00	0.00	0.00	1.00	1.00	2.00
Risk Management	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Finance Services	13.00	9.75	9.75	9.75	9.75	11.50	15.08
I.T. & G.I.S.	3.00	3.00	4.25	0.00	4.25	7.75	9.25
Police	84.50	89.50	93.50	97.50	97.50	108.50	120.83
Animal Control	3.00	3.00	3.00	3.00	3.00	4.00	4.00
Fire	30.00	33.00	38.00	40.75	40.75	54.75	60.43
Parks & Recreation							
General Recreation	2.75	2.75	2.75	5.00	5.00	6.50	9.33
Senior Adult Services	1.00	1.00	1.00	0.00	0.75	1.75	2.75
Keep Casa Grande Beautiful	0.25	0.25	0.25	0.25	0.25	0.25	0.25
Len Colla Center	1.50	1.50	1.50	1.50	1.50	1.50	2.00
Golf Course	7.00	7.00	7.00	9.00	9.00	9.00	7.00
Parks Maintenance	19.00	19.00	19.00	16.00	16.00	16.50	19.00
Library	11.50	12.50	12.50	12.50	12.50	12.50	12.50
Vista Grande Public Library	0.00	0.00	0.00	0.00	0.00	0.00	8.50
Planning & Development							
Development Center	12.00	12.00	14.00	15.00	15.00	17.00	29.00
C D B G	2.25	2.25	2.25	0.50	0.50	0.50	0.50
Rural Development	2.75	2.75	2.75	3.00	3.00	3.50	4.00
Housing Programs	0.00	0.00	0.00	1.75	1.75	1.00	1.00
City Attorney	3.65	3.65	4.65	4.65	4.65	5.65	6.10
Victim's Rights	0.15	0.15	0.15	0.15	0.15	0.10	0.10
Crime Victims Assistance	0.20	0.20	0.20	0.20	0.20	0.30	0.30
City Court	5.00	5.00	5.00	5.00	5.00	5.00	7.50
Public Works							
Administration	1.50	1.50	1.50	2.00	2.00	2.00	3.00
Engineering	7.00	7.00	7.00	8.00	8.00	11.00	10.00
Equipment Maintenance	6.00	6.00	6.00	6.75	6.75	7.75	8.00
Facilities Maintenance	0.00	0.00	0.00	0.00	4.00	5.00	5.00
Street Maintenance	17.00	17.50	17.50	18.50	18.50	18.50	22.00
Operations	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Sanitation Collection	17.00	16.50	16.50	17.50	17.50	19.50	22.50
Sanitation Recycling	5.00	8.00	8.00	8.00	8.00	8.00	8.00
Sanitation Landfill	6.00	6.50	6.50	7.50	7.50	8.00	7.00
Wastewater Treatment	10.50	11.00	10.00	13.00	13.00	12.50	14.00
Water	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Municipal Airport	2.00	2.00	2.00	2.00	2.00	3.00	3.00
TOTAL	285.50	295.25	307.50	316.75	329.75	376.55	439.08
* Figures do not include approved paid -on-call							



**TAX RATE
&
FEE SCHEDULE**

CITY OF CASA GRANDE TAX RATES	
Effective July 01, 2007	
Privilege Tax except Retail, Utilities/Telecommunications	
City of Casa Grande	1.80%
Pinal County	1.00%
State of Arizona	5.60%
Total	8.40%
Construction Contracting (contracts after June 15, 2006)	
City of Casa Grande	4.00%
Pinal County	1.00%
State of Arizona	5.60%
Total	10.60%
Retail \$5,000 and less & Utilities/Telecommunications	
City of Casa Grande	2.00%
Pinal County	1.00%
State of Arizona	5.60%
Total	8.60%
Retail over \$5,000	
City of Casa Grande	1.50%
Pinal County	1.00%
State of Arizona	5.60%
Total	8.10%
Hotel/Motel	
City of Casa Grande	3.80%
Pinal County	1.00%
State of Arizona	5.60%
Total	10.40%
Commercial Rental	
City of Casa Grande	1.80%
Pinal County	0.50%
State of Arizona	0.00%
Total	2.30%
Residential Rental	
City of Casa Grande	1.80%
Pinal County	0.00%
State of Arizona	0.00%
Total	1.80%

Development Center		
Planning and Development Fees		
Abandonment of:		
Easement		\$200
Right of Way		\$200
Final Plat		\$200
Address Assignment:		
During Subdivision process (per address)		\$5
At Building Permit assignment (per address)		\$10
Annexation		\$545
Appeals for BOA		\$325
Building Plan Review (Residential and Non-Residential)		\$250
Comprehensive Sign Program (separately submitted from MSP)		\$250
Conditional Use Permit		
Residential		\$545
Commercial		\$1,000
Corrected Final Plat		\$250
Final plats		
Up to 15 Lots or Tracts		\$400
Over 15 lots or Tracts (Plus \$10 per lot)		\$800
Final Plat Re-subdivision per 16.12.290B		\$250
Final Plat Re-subdivision per 16.12.290C (See Pre-plat or FP Fees)		
Flood Plan Determination		\$21
Home Occupation Permit		\$0
Housing Product Review - If not part of PAD Application		\$1,000
Landscape Plan Review - Per Sheet		\$35
Major Site Plan Amendment - Industrial - Plus \$50 / acre over 5 acres		\$750
Major General Plan Amendment		\$2,500
Major PAD amendment - Plus \$36 / acre		\$820
Major Site Plan Review - Industrial - Plus \$50 / acre over 5 acres		\$750
Minor amendment to site plans		\$250
Minor General Plan Amendment		\$1,250
Minor PAD amendment		\$0
Minor Site Plan Review		\$250
Non SFR building Plan Review		\$110
PAD Amendment (Plus \$20 per acre)		\$1,500
Pre-plats		
Up to 15 lots or Tracts		\$750
Over 15 lots or Tracts (Plus \$10 per lot)		\$1,500
Pre-plat extension		\$150
Protected development right plan - Plus \$36 / acre		\$805

Development Center		
Planning and Development Fees		
Residential Facility / Group Home Application		
Less than 6 occupants (part of the HOP)		\$0
Over 6 occupants		\$545
Residential Standard Plan Transfer (Housing Product In House Review)		
Less Than 5 Plans		\$250
Over 5 Plans		\$450
Rezoning-except PAD - Plus \$36 / acre		\$750
Rezoning-PAD - Plus \$40 / acre		\$2,500
ROW Encroachment		\$42
Special Use Permit		\$545
Temporary Use Permit		\$110
Use Permit (BOA)		\$545
Variances, all other		\$545
Variances, owner-occupied residential		\$220
Recording Fees		
Per PC fees		See County Fee
Miscellaneous Fees		
Blacklines - per page		\$5
Blue prints larger than 36" X 48" - per page		\$2
Blue prints: 24" X 18" - per page		\$5
Blue prints: 24" X 36" - per page		\$5
Blue prints: 36" X 48" - per page		\$5
General Plan CD		\$10
General Plan Executive Summary		\$5
General Plan Executive Summary		\$5
General Plan Update		\$30
General Plan Update		\$35
Map of Dedication		\$150
Maps on CD		\$10
Mylars - per page		\$5
Research - per hour		\$35
Sign Code		\$5
Subdivision Ordinance		\$20
Zoning Map		\$5
Zoning Ordinance		\$20
Zoning text amendment		\$380
Zoning verification letters		\$100
Engineering Plan Review and Inspection		
Civil Plan Reviews - per sheet		\$165
Design Reports - per report		\$220
Drainage Reports - per report		\$220
Traffic Reports - per report		\$200
FEMA LOMR - per report		\$545
Public Improvements Inspection Fees		4% of cost
Grading Inspection - no inspection		\$0

Community Services		
Evergreen Irrigation		
Monthly Irrigation Fee - per hour		\$6
Parks		
Park Use		\$0
Booth Rental		\$2
Lights - per hour (2 hour minimum)		\$15
Field Use - per hour		\$15
Non-scheduled Maintenance - per hour (2 hour minimum)		\$35
Approved youth cooperative relationship (per player)		\$5
Recreation		
School Aged Child Care Program (Summer)		\$35-70
Children's Actives (Summer)		\$0-30
Children's Special Interest Classes		\$5-\$115
Len Colla Recreation Center		\$2
Swim Lessons		\$10
Aquatics Admission		\$1-\$2
Swim Team		\$30
Private Pool Parties		\$300
Birthday Parties (during open swim)		\$10
Community Special Events		\$0-\$35
Adult Special Interest Classes		\$3-\$50
Adult Sports Leagues - per team		\$105-\$355
Adaptive Recreation		\$0
Children's After School Program		\$10-30
Facility Use		
Class I-Non-Profit, no admission, City determined fee waiver		
Dorothy Powell		
Dining Room		\$0
Kitchen		\$0
Classroom		\$0
Entire Center		\$0
Kitchen		\$0
P&R Classrooms		
Armadillo		\$0
Bobcat		\$0
Coyote		\$0
Peart Center		
Multipurpose room		\$0
Kitchen		\$0
Activity Room		\$0
Woman's Club		
Staff Time - per hour		\$7

Community Services - continued		
Facility Use		
Class II-Non-Profit group, no admission		
Dorothy Powell		
	Dining Room - per hour	\$15
	Kitchen	\$10
	Classroom - per hour	\$10
Len Colla		
	Entire Center - per hour	\$10
	Kitchen	\$5
P&R Classrooms		
	Armadillo - per hour	\$10
	Bobcat - per hour	\$10
	Coyote - per hour	\$10
Peart Center		
	Multipurpose room - per hour	\$10
	Kitchen	\$5
	Activity Room - per hour	\$5
Woman's Club - per hour (2 hour minimum)		\$25
	Staff Time - per hour	\$7
Class III-Non-Profit group, admission charged, donations taken towards operating expense		
Dorothy Powell		
	Dining Room - per hour	\$25
	Kitchen	\$5
	Classroom - per hour	\$15
Len Colla		
	Entire Center - per hour	\$10
	Kitchen	\$5
P&R Classrooms		
	Armadillo - per hour	\$15
	Bobcat - per hour	\$15
	Coyote - per hour	\$15
Peart Center		
	Multipurpose room - per hour	\$15
	Kitchen	\$5
	Activity Room - per hour	\$10
Woman's Club - per hour (2 hour minimum)		\$35
	Staff Time - per hour	\$10

Community Services - continued		
Facility Use		
Class IV-Private		
Dorothy Powell		
	Dining Room - per hour	\$50
	Kitchen	\$10
	Classroom - per hour	\$25
Len Colla		
	Entire Center - per hour	\$20
	Kitchen	\$10
P&R Classrooms		
	Armadillo - per hour	\$25
	Bobcat - per hour	\$25
	Coyote - per hour	\$25
Peart Center		
	Multipurpose room - per hour	\$25
	Kitchen	\$10
	Activity Room - per hour	\$10
Woman's Club - per hour (2 hour minimum)		\$50
	Staff Time - per hour	\$10
Staff Time		
Podium - per hour		\$5
Flip Chart - per hour		\$5
TV/VCR - per hour		\$10
PA System with microphone - per hour		\$10
Library		
Library Use/Classes - APS room (Non-profits - no charge)		\$37
Non-resident cards (outside Pinal County)		\$42
Temporary resident card		Not offered
Replacement Library card		\$2
Books, periodicals, audiocassettes, Compact disks, CD-ROMs, kits, circulating software, vertical file items - per day		\$0.10
Video Cassettes, DVD's		\$1
Damaged materials - cost plus processing fee of		\$10
Wireless Card: Non-Residents		\$2
Computer disk/removable storage		\$1
Internet Card: Non-Residents		\$2
ILL (Non-Pickup)		\$2
Hold (Non-pickup)		\$2
Collection agency charge		\$10
Headphones		\$2

Fire		
ADHS License Renewal Inspection Fees		
Annual license renewal inspection for Arizona Department of Health Services, Nursing Homes, Group Homes, Day Care and Assisted Living Facilities		
\$60.00 minimum or \$8.00 per bed whichever is higher. (Fee is based upon licensed number of beds as determined by the Arizona Department of Health Services.)		
Convalescent / Nursing Homes		See New Rate
Hospitals < 100 beds		\$125
Hospitals > 100 beds		\$175
Sanitariums		\$125
State required inspection of residential structures		\$60
Nursery Schools, child day care homes		\$60
Schools (private)		\$60
Group Homes (Adult)		\$60
Board / Care Homes		\$60
Inspections		
Initial Inspection of Business		\$0
Re-inspection Violations Cleared		\$0
Re-inspection Violations NOT Cleared		\$50
Second Re-inspection Violations Cleared		\$0
Second Re-inspection Violations NOT Cleared		\$75
Third Re-inspection Violations NOT Cleared		Citation Issued
Construction / Permit Fee		
Permit Fee (required for each of the following:)		\$75
Plan Review		
-In-House review (per hour)		\$65
-3rd party consulting and review (per hour plus 30%)		\$65
-Expedited review (Additional)		\$300
Underground piping (Includes plan review, thrust block and hydrostatic test)		
Minimum fee (first 1,000 ft)		\$400
Each additional foot		\$0.25
Fire Hydrant System - Public and Private (Includes plan review and flow test)		
Per Hydrant		\$60
Automatic Fire Extinguishing Systems		
Commercial and Multi-family (NFPA 13 and 13R systems) (Includes plan review, hydrostatic test & final inspection)		
Minimum fee (first 1,000 sq ft)		\$165
Each additional square foot		\$0.01
Each floor level above or below grade		\$165
Residential (One or two family residents)		\$0

Fire - continued		
Sprinkler Systems (Tenant improvements)		
(Includes plan review, hydrostatic test & final inspection)		
01 - 20 heads		\$100
21 - 50 heads		\$150
51 - 100 heads		\$175
101 - 500 heads		\$250
Each additional 500 heads or fraction thereof		\$150
Standpipe Systems		
(Includes plan review and hydrostatic test)		
Up to 4 standpipes		\$165
Each additional standpipe		\$25
Fire Alarm Systems and Related Equipment		
(Includes plan review and system test)		
1 - 500 sq ft		\$125
500 - 2,000 sq ft		\$165
2,000 - 10,000 sq ft		\$200
10,000 - 52,000 sq ft		\$300
52,000+ sq ft		\$400
Access and Egress		
(Includes plan review and inspection)		
Automatic gates		\$125
Magnetic locking doors		\$125
Commercial Cooking Systems		
(Includes plan review and system test)		
Each system		\$165
Clean agent: Halon, Dry Chemical and/or Carbon Dioxide		
1 - 5,000 sq ft		\$165
Each additional 5,000		\$125
Fire Pumps and related equipment		
(Includes plan review, inspection and flow test)		
One pump		\$230
Each additional pump		\$165
Install one tank		\$165
Each additional tank		\$100
Hazardous Materials		
(Includes plan review and inspection)		
Storage, use and handling		\$165
Tanks aboveground and underground		
(Includes plan review and inspection)		
Installation		\$165
Removal		\$100
Additional with Fire protection		\$100
Compressed Gases - All types		
(Includes plan review and inspection)		
Storage, use and handling less than 400 lbs		\$165
Over 400 lbs		\$265
Spraying or Dipping		
(Includes plan review and inspection)		
Single operation		\$165

Fire - continued		
Inspection Fees		
One rough-in inspection, one re-inspection and one final inspection included with each permit issued.		\$0
Re-inspection fee when work has been previously inspected and found NOT to be ready, incomplete or is incorrect at the time of re-inspection.		\$50
Any inspection not specifically indicated		
Operational Permit Fees (Annual Inspection Process)		
Hazardous Materials (storage, handling and use)		\$75
Flammable and Combustible Liquids		
Class I - Exceeding 5 gals inside a building or 10 gals outside a building		\$75
Class II or IIIA - Exceeding 24 gals inside a building or 60 gals outside a building		\$75
Compressed Gases - Each Location		\$75
Liquefied Petroleum Gas (LPG) - In excess of 125 gals		\$75
High-piled Storage - Each Location		\$75
Spraying or Dipping - Each Location		\$75
Temporary Permits		
Open burning, bonfires, recreational fires, agricultural burns		\$25
Each tent or canopy greater than 500 sq ft		\$25
Each pyrotechnic or fire works event (Includes inspection & stand-by fee)		\$240
Exhibits and trade shows in buildings (Includes inspection fee)		\$100
Carnivals, fairs and fun houses (Includes inspection fee)		\$100
Blasting operations (Includes inspection fee)		\$100
False Alarm Fees		
False activation of the alarm up to five (5) times within a calendar year (January through December)		\$0
Each subsequent false alarm after five (5) times within a calendar year (January through December)		\$100
Technical Service Fees		
After hours inspections (per person / per hour - 2 hour minimum)		\$75
Standby Personnel and Apparatus		
Personnel		Cost
Support materials		Cost +20%
Standard fire engine (Hourly rate)		\$120
Hazmat vehicle		\$120
Tanker		\$120
Ladder truck		\$300
Brush truck		\$70
Rescue ambulance		\$70
Staff vehicle		\$15

Fire - continued		
Information Fees		
+ EMS Reports		
+ Fire Report		
+ Fire Investigation Report		
+ Environmental Request		
+ Insurance Services Office (ISO) Rating Information		
Hourly rate (Minimum 1 hour)		\$15
Duplication Fee per Page		\$0.50
Instructional Classes		
General Public - Non-certified Class		\$0
Friends and Family Course		\$0
Fire Extinguisher Training (per person - minimum 5)		\$10
First Aid Certified (per person - minimum 5)		\$25
Heartsaver CPR Certified (per person - minimum 5)		\$25
AED & Heartsaver CPR Certified (per person - minimum 5)		\$35
Healthcare Provider Certified (per person - minimum 5)		\$35
Finance		
Business License Fee		
Daily Business Transaction License (Annual Fee)		\$10
Annual Business Transaction License (Annual Fee)		\$50
Beauty, Barber, Nail Technicians (per operator) (Annual Fee)		\$12.50
Peddler, Solicitors, and Transient Merchants Fee		
Daily License		\$31
Semi-Annual License		\$84
Annual License		\$162
Adult Entertainment Business License Fee		
Annual Application and Investigation fee		\$1,100
Annual License Fee		\$1,100
NSF Check Fees		
Non-sufficient funds (NSF) check handling fee		\$26
Utility Account Fees and Late Charges		
Sewer and Trash accounts (% of outstanding amount)		1.5%
Water accounts (% of outstanding amount)		1.5%
Water account establishment fee		\$26
Water account establishment fee after hours		\$37
Water account reconnection fee		\$37
Meter Reread		\$21
Meter Test		\$52

Animal Control		
License Fees		
Altered Dog		\$16
Unaltered Dog		\$26
Altered w/chip & rabies Vac Dog		\$10
Dog owned by Senior Citizen		\$5
Replacement license, Dog		\$5
Altered Cat		\$10
Unaltered Cat		\$16
Altered w/chip & rabies Vac Cat		\$5
Cat owned by Senior Citizen		\$5
Replacement license, Cat		\$2
Ferret		\$2
Replacement license, Ferret		\$2
Ownership Transfer		\$2
Delinquent Fee		10% / Month
Adoption Fees		
Dog - Plus cost to spay/neuter and vaccinations		\$10
Cat - Plus cost to spay/neuter and vaccinations		\$10
Other Animals		Daily Maint + vet
After Hours Call Out (does not refer to bites)		\$37/hour
Impound Fees		
First Offense		
Licensed (First day plus maintenance fee)		\$21
Unlicensed (First day plus maintenance fee)		\$26
Other (First day plus maintenance fee)		\$10
Second Offense		\$52
Third Offense		\$110
Daily Maintenance		\$10
Owner Surrender Adoptable		
Delivered to Shelter		\$21
Field pick up		\$31
Delivered to Shelter, senior citizen's animal		\$5
Field pick up, senior citizen's animal		\$10
Additional Animal less than 3 mos		\$5
Additional Animal more than 3 mos		\$5
Humane Destruction		
AC Picks up under 50lbs		\$31
AC Picks up 50+lbs		\$52
Owner delivers under 50lbs		\$21
Owner delivers 50+lbs		\$42
Under 50lbs animal (discount)		\$17
50+lbs, animal (discount)		\$26
Quarantine Fees		
Reclaim at end of quarantine		\$110
Additional days, if not claimed at end of quarantine		\$10/day
Sign over animal and pay fees in first 24 hours		\$84
Cat Trap Rental		
Refundable Deposit		\$21
2 week rental		\$5
Additional weeks (each)		\$5
City Clerk		
Photocopies of Public Records		\$0.50/page
Transcriptions		Actual Cost
Audio Recording		\$25
Research (Per hour)		\$16
Certification Of City Documentation		\$5



GLOSSARY

GLOSSARY OF TERMS

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Adopted - As used in fund, summaries, department and division summaries within the budget, represents the 1992-93 and 1993-94 budget as approved by the City Council.

Allocation - A part of a lump sum appropriation, which is designated for expenditure by specific organization units and/or for special purposes, activities, or objects.

Appropriation - A legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and duration when it may be expended.

Assess Valuation - A value that is established, by County Assessor, for real and personal property to use as a basis for levying property taxes.

Asset - Resources owned or held by a government, which have monetary value.

Available (Undesignated) Fund Balance - Refers to the funds remaining from the prior year, which are available for appropriation and expenditure in the current year.

Base Budget - The on-going expense for personnel, operating services, and the replacement of supplies and equipment to maintain service levels.

Bonds - A written instrument to pay a sum of money at a specified interest rate, on a specific date or dates in the future, called maturity dates. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. Two common types of bonds are general obligation and revenue bonds, which are most commonly used for construction of large capital projects such as buildings, streets, and sewers. The difference between a note and a bond is that a bond is used for a longer period of time and requires more formality.

¹Bonds, General Obligation (G.O.) - Bonds that finance a variety of public projects and requires voter approval. These bonds are backed by the full faith and credit of the City. Limitations for bonding capacity are set by State Statute. General obligation bonds for streets, public buildings, fire, and airport and limited to 6% of the City's assessed valuation. General obligation bonds for open space and utility operations, such as water and wastewater, are limited to 20% of the City's assessed value.

²Bonds, Highway Users Revenue - This type of revenue bond is used solely for street and highway improvements. State law imposes the maximum limitation of highway users revenue that shall be used for debt servicing of revenue bonds. The amount shall not exceed 50% of the total from highway user revenue for the previous twelve-month period. These bonds require voter authorization.

³Bonds, Municipal Property Corporation - This is a source of funding previously used to build current municipal facilities. Pledged against these bonds are the excise taxes of our community which include City sales tax, franchise tax revenue, State shared sales tax, revenue sharing, and lieu taxes.

⁴Bonds, Revenue - Legal debt instruments which finance public projects for such services as water or sewer. Revenue Bonds are bonds payable from a specific source of revenue and do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the property tax rate. Pledged revenues may be derived from the operation of the financed project, grants, and excise or other specified non-property tax.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial operation representing an estimate of proposed expenditures and the proposed means of financing them for a given period. This official public document reflects decisions, measures service needs, establishes the allocation of resources and is the pecuniary plan for achieving goals and objectives.

¹Budget, Line-Item - A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

GLOSSARY OF TERMS

²Budget, Operating - Plan of current expenditures and the prepared means to finance them. This budget, associated with providing on-going services to citizens, includes general expenditures such as personal services, contractual services, operating supplies, and operating capital items. The budget is the primary measure of controlling financing, acquisition, spending and delivering of services of the entity.

³Budget, Performance - A Budget that focuses upon departmental goals and objectives rather than line items, programs, or funds. Workload and unit cost data are collected in order to assess the effectiveness and efficiency of services. Typical measures collected might include average emergency response time for fire or cost per man-hour or garbage collection.

⁴Budget, Program - A budget that focuses upon broad functions or activities of an agency or jurisdiction rather than upon its organizational budget units or object classes of expenditure.

Budget Calendar - The schedule of key dates or events, which the City follows in the preparation, adoption, and administration of the budget.

Budget Message - The opening section of the budget, which provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

Budgetary Adjustment - A procedure to revise a budget appropriation either by City Council approval, through the adoption of a supplemental appropriation ordinance for any interdepartmental or interfund adjustments, or by the City Manager authorization to adjust appropriations within a departmental budget.

Budgetary Basis - This refers to the form of accounting utilized throughout the budget process. These generally take one of three forms: GAAP, Cash, Modified Accrual, or some type of statutory form. Budgets are adopted on a basis consistent with generally accepted accounting principals (GAAP) except that (a) encumbrances are considered to be an expenditure chargeable to appropriations, (b) no depreciation is budgeted for in enterprise funds, (c) investments in supply inventories and assets restricted for self-insurance

purposes are not considered to be appropriable, (d) revenues accruing to sinking funds are not appropriable, and (e) contributions into sinking funds are not budgeted. Unencumbered appropriations lapse at the close of the year.

Budgetary Control - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion, or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program - The Capital Improvement Program (CIP) is a comprehensive plan of capital investment projects which identifies priorities as to need, method of financing, cost, and revenues that will result during a five year period. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget.

Capital Outlay - Expenditures resulting in the acquisition or addition to the government's general fixed assets. These assets generally have useful life of more than one year.

Capital Replacement Fund - A vehicle which allows purchase of operating capital items on a long-term basis through budgeted annual payments and transfers during the fiscal year.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Professional, technical, or maintenance expertise typically purchased from external sources.

GLOSSARY OF TERMS

Cost Center - An organizational budget/operating unit within each City department or division, i.e., Engineering is a cost center within the Public Works Department.

COLA - Cost Of Living Adjustment

Debt - An obligation resulting from borrowing money or from the purchase of goods and services. Types of governmental debt include bonds, loans, time warrants, and notes.

Debt Management (Capacity) Plan - The City's Basis to evaluate upcoming and future debt financing in relation to the impact that borrowing will have on the City's debt ratios and also related to the City's credit position as determined by the major agencies.

Debt Service - The amount of interest and principal the City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

¹Direct Debt - The sum of the total bonded debt and any unfunded debt (e.g. short-term notes) of the City for which the City has pledged its "full faith and credit." It does not include the debt of overlapping jurisdictions.

²Outstanding Tax Supported Debt - Direct debt minus self-supporting debt. Debt for which the City has pledged a repayment from its secondary property taxes.

³Self-Supporting Debt - Debt for which the City has pledged a repayment source separate from its general tax revenues (e.g. water bond repaid from water utility income/special assessment bonds.)

Debt Service Fund Requirements - The amounts of revenue, which must be provided for a Debt Service, fund so that all principal and interest payments can be made in full on schedule.

Decision Packages - The vehicle or tool used to determine what current service levels are and what a department will need to improve current service levels based upon the resources available.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures over revenues during a single accounting period.

Department - A major administrative division of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation - Consumption of the service life of fixed assets, due to normal wear, deterioration, environmental elements, passage of time, and obsolescence. The portion of the cost of a fixed asset charged as an expense during a specified period based on service life of the asset and ultimately expending the entire cost of the asset.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officer Association to encourage governments to prepare effective budget documents.

Division - A group of homogenous cost centers within a department, i.e., all water administration, operations, and distribution cost centers make up the Water Division within the Public Works Department.

Division Goal - The underlying reason(s) for a department/division to exist and/or the service provided.

Encumbrance - The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue - The amount of projected revenue to be collected during the fiscal year.

Expenditure/Expense - Decreases in net financial resources in accordance with budgeted appropriations. Expenditures include operating expenses such as the acquisition of assets or goods and services.

GLOSSARY OF TERMS

Expenditure Control Budgeting (ECB) - A system of budgeting which uses a “base” budget (the previous fiscal year) on a lump sum, bottom line basis to determine the ensuing fiscal year’s appropriation. The base budget is adjusted annually for population growth and inflation if projected revenues are sufficient to cover the growth and inflation factor. Any funds not expended in a given year are carried forward within the cost center to the next year.

Expenditure Limitation - An amendment to the Arizona State Constitution, which limits annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approved a four-year expenditure limit based on revenues received.

Fiscal Year - Time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has a fiscal year beginning July 1 and ending June 30 as established by the City Charter.

Fixed Asset - Tangible assets having a long life (generally over a year) obtained as a result of past transactions.

Franchise Fee - A fee paid by public service business for the special privilege to use City streets, alleys, and property in providing their services to the citizens of the community. Services requiring franchise fees include electricity, telephone, natural gas, and cable television.

Full Time Equivalent (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on, 2088 hours per year, or a full value of one for a full-time position.

Function - Activity, which is performed by one or more organizational units for the purposes of accomplishing a goal. The City is divided into several major functions: (1) General Government; (2) Public Safety; (3) Public Works; (4) Culture and Recreation; (5) Sanitation; and (6) Health and Welfare.

Fund - An accounting entity having a set of self-balancing accounts and records all financial transactions for specific activities or government functions in attaining certain objectives governed by special regulations, restrictions, or limitation.

¹Debt Service Fund - A fund organized to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

²Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The governing body’s intention is to finance or recover operation costs through user fees. The City has established Enterprise Funds for wastewater service, solid waste service, a golf course, and the operation of an airport since they are considered to be self-sufficient.

³Forfeiture Fund - A fund that is established to accept funds that are derived from the seizure of property by peace officer under the guidelines set forth by the state. These funds can be used for investigation and prosecution of any offense included under the definition of racketeering in the Arizona Revised Statutes.

⁴General Fund - The operating fund established to account for resources and uses of general operating functions of City departments that are not required to be accounted for in another fund. Resources are, in the majority, provided by taxes.

⁵Highway User Revenue Fund (HURF) - A fund whose revenues consist of state taxes collected on gasoline, vehicle, and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

⁶Intergovernmental Fund - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

⁷Local Transportation Fund (LTAF) - A fund whose revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets.

⁸Self-insurance Fund - This fund is established to account for the cost of property and public-liability claims incurred by the City under a self-insurance program instead of transferring the risk through the purchase of an insurance policy.

GLOSSARY OF TERMS

⁹Special Revenue Fund - A fund used to finance distinct activities and is created out of receipts of specific revenues.

¹⁰Trust and Agency Funds - Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds.

Fund Balance - Fund Balance is the excess of resources over expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

General Obligations Bonds - Bonds that finance a variety of public projects and require voter approval. These bonds are backed by full faith and credit of the City. Limitations for bonding capacity are set by State Statute.

Generally Accepted Accounting Principals (GAAP) - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Governmental Revenue - The revenues of a government other than those derived from and retained in an enterprise fund. General governmental revenues include those from the General, Debt Service, and Special Revenue Funds.

Goal - A long-term, attainable target for an organization - its vision of the future.

Grant - Contributions or gifts of cash or other assets from another government to be used for a specified purpose, activity, or facility.

Improvement Districts - Improvement Districts are formed consisting of property owners desiring improvements, primarily street reconstruction, to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance, or custodial services.

Interfund Transfer - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue- Revenues from other governments in the form of grant, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund - Fund used to account for goods or services provided by one department or agency of the City to other departments or agencies on a cost reimbursement basis. The services are tangible and measurable to which they benefit the individual departments or agencies within the City.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, equipment maintenance, and communications.

JCEF - Judicial Court Education Fund.

Levy - To impose taxes for the support of government activities.

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Basis - Under the modified accrual basis of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - A specific measurable and observable result of an organization's activity, which advances the organization toward its goal.

Operating Expenses - The cost of personnel, materials, and equipment required for a department to function.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations, including such items as taxes, user fees, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

GLOSSARY OF TERMS

Operating Supplies - Costs of goods consumed by the City in the course of its daily operations.

Operating Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Other Services and Charges - Services rendered to the City in the form on contractual, professional, maintenance, and vehicle maintenance services. This also includes expenses for rentals, dues and memberships that may be charged by employees.

Pay-As-You-Go Financing - A term used to describe a financial policy by which the capital program is financed from current revenues rather than through borrowing.

Performance Indicators - Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

Personnel Services - Cost related to compensating employees, included wages, insurance, payroll taxes, retirement contributions, allowances for clothing, and automobiles, training, conferences, and travel to meetings.

Policy - A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

Property Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

¹Primary Property Tax - A limited tax levy used for general governmental operations. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction, and population increases.

²Property Tax Rate - The amount of tax stated in terms of a unit of the tax base expressed as dollars per \$100 of equalized assess valuation.

³Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides.

Retained Earnings - An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Reserve - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Reserve/Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Resolution - A special or temporary order of a legislative body requiring less formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue - Receipts from taxes, intergovernmental sources, and user fees or resources from voter-authorized bonds, system development fees, and grants.

Risk Management - An organized attempt to protect a government's assets against accidental loss in the most economical method.

Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides.

Source of Revenue - Revenues are classified according to their source or point of origin.

System Development Fees - The funding source provided from the system development fees charged in water and wastewater that may be used for capital improvements or debt service. In the capital program, system development fees in water are used as the funding source in lieu of general obligation bonds. In wastewater, the system development fees are not used in lieu of bonds, as they are required for debt service needs of that operation.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

GLOSSARY OF TERMS

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unreserved Fund Balance - Undesignated monies available for appropriations.

User Charges - The payment of a fee for direct receipt of a public service to the party who benefits from the service.

ACRONYMS

AEMS	Arizona Emergency Medical Systems
ASRS	Arizona State Retirement System
CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CFD	Community Facilities District
CIP	Capital Improvement Plan
COLA	Cost of Living Adjustment
COP	Certificate of Participation (Financing Mechanism)
DOR	Department of Revenue
FEMA	Federal Emergency Management Agency
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information Services
GO	General Obligation Bonds
GOHS	Governor's Office of Highway Safety
HURF	Highway User Revenue Fund (Gasoline Tax Revenues)
ID	Improvement District
LGIP	Local Government Investment Pool
LID	Local Improvement District
LTAF	Local Transportation Assistance Fund (State Lottery Distribution)
MPC	Municipal Properties Corporation
PSPRS	Public Safety Personnel Retirement System
TEA	Transportation Enhancement Act (TEA 21 Federal Transportation Programs)
TPT	Transaction Privilege Tax (Sales Tax)
UERS	Uniform Expenditure Reporting System
VLT	Vehicle License Tax
WIFA	Water Infrastructure Financing Authority of Arizona