



City of Casa Grande, Arizona



2015-2016 ANNUAL BUDGET

CITY OF CASA GRANDE, ARIZONA

**Annual Budget for the fiscal year
beginning July 1, 2015 and ending June 30, 2016**

MAYOR

Robert M. Jackson

MAYOR PRO TEMPORE

Karl Montoya

COUNCIL MEMBERS

Matt Herman

Lisa Fitzgibbons

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Dick Powell

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CITY MANAGER

James Thompson

DEPUTY CITY MANAGER

Larry Rains

FINANCE DIRECTOR

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BUDGET ANALYST

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Casa Grande
Arizona**

For the Fiscal Year Beginning

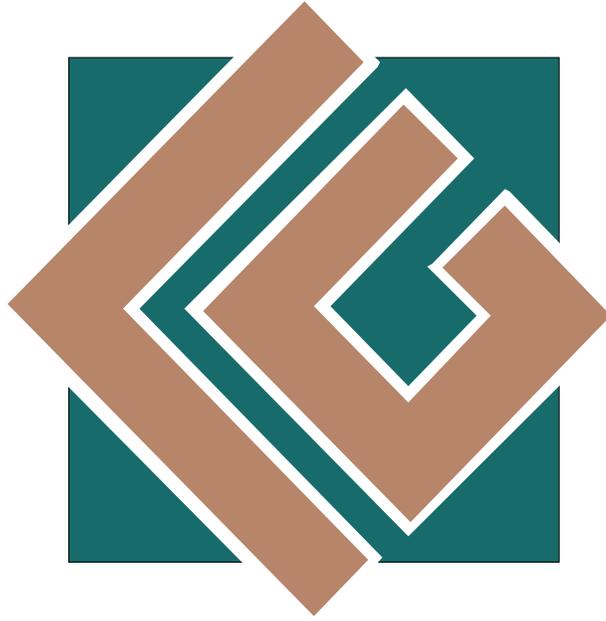
July 1, 2014

A handwritten signature in cursive script, reading "Jeffrey R. Egan".

Executive Director

The Government Finance Officers Association of the United States (GFOA) presented a Distinguished Budget Presentation Award to the City of Casa Grande, Arizona for its annual budget for the fiscal year beginning July 1, 2014. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



MISSION STATEMENT

TO PROVIDE A SAFE, PLEASANT COMMUNITY FOR ALL CITIZENS, WE WILL:

Serve Casa Grande through a variety of City services designed to promote quality of life.

Ensure the safety of the community through aggressive public safety efforts and programs.

Respond to the needs of the community by promoting communications and accessibility.

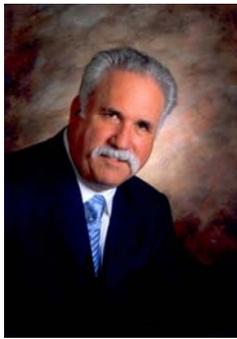
Value the tax dollar and maintain a fiscal policy that keeps taxes low.

Incorporate safeguards to assure fairness and equitable treatment of all citizens.

Continue to evaluate our services and ourselves to ensure quality.

Endeavor to hire the best people we can find and help them develop their abilities.

IN CASA GRANDE, WE ARE COMMITTED TO SERVICE.



To the Citizens of Casa Grande:

The Mayor and City Council of the City of Casa Grande are proud to present the 2015-2016 Annual Budget. As Casa Grande continues to witness steady improvement in our local economy, we are proud that the budget, as adopted, does not include any changes or reductions in service.

Budget development occurred within Council's following Focus Areas:

• **Maintain a High Quality of Life through Strong Fiscal Constraint**



The City of Casa Grande must continue to provide first-class services but must do so efficiently. The City should further its commitment to progressive and prudent internal operations so we may continue to operate at a high level despite having access to fewer resources. This will be accomplished by making data-driven decisions and conducting performance reviews of new and existing programs to determine their impact.

• **Enhance Transportation Routes**



Enhance the quality and availability of transportation infrastructure through regional planning efforts. In that past, Casa Grande's residents have stressed the importance of improving surface transportation within the City. Thus, street upgrades and repairs will take high priority as funding becomes available. Multi-modal and other urban-level transportation services will be considered a key part of Casa Grande's future.

• **Revitalize and Redevelop Historic Casa Grande**



Casa Grande's culture and history are valuable and must be protected. The City should strive to have a strong presence and make a positive impact in the City's historic neighborhoods and historic downtown. Efforts should be made to reduce the incidence and perception of crime and blight in these areas. Parks, services, and infrastructure should be expanded to show the City's allegiance to this effort as well as its past. The City should therefore entice businesses to locate or expand in these areas of Casa Grande.

• **Be a Leader in Economic Development**



Casa Grande has an important role as the region's economic leader. This means that we must not only create and foster an economic climate which promotes retention and expansion but to also successfully attract new businesses and residents to Casa Grande. This includes growing new businesses through enhanced efforts to promote workforce advancement and economic development. Casa Grande will expand upon its economic strengths by leveraging current assets through a broad base of regional collaborations and internal development.

• **Ensure the Long-Term Viability of the Casa Grande Region**



Casa Grande has a duty to ensure that the beauty of the area is protected for future generations. The use of water and other natural resources should be reduced or reused whenever possible. The City will strive to be a regional leader in promoting techniques and practices that reflect its commitment to protecting these finite resources.

The budget's overall goal is to provide the highest quality services as efficiently as possible while meeting the demands of Casa Grande's citizens.

The 2015-2016 Annual Budget includes the resources to provide the following:

- **Public Safety** – Restructuring of Alarm system allowing for the reassignment of an Alarm Coordinator to Animal Control. Replacement of eight (8) front line squad cars and a Fire Engine totaling more than \$1.2 million. Continued acquisition of a new Computer Aided Dispatching and Records Management System software.
- **Community Services** –Design of a Community Recreation Center, a splash pad, and master planned improvements at Carr McNatt Park. Our regional parks and development plan continues its mission to provide community members with areas to play and enjoy.
- **Economic Development** – Maintain the relationships with the Greater Casa Grande Economic Development Foundation and the Greater Phoenix Economic Council. Construct a wastewater line under Interstate-10 in partnership with the Phoenix-Mart Development, to meet the specific needs of that project, as well as provide additional capacity for encouraging other development.
- **Revitalization** – Implement initial improvements and recommendations from Life on Main Master Plan.
- **Transportation** – The pavement management system provides the information and tools and lengthens the useful life of the existing roadway system while funds for repairs and maintenance are allocated again this fiscal year. Phase one of the Thornton Rd reconstruction progress will be completed. Additional funding sources are needed to continue improving the roads throughout our community. The City continues to be active partners in regional transportation planning issues. New traffic signals will be designed and planned as required.
- **Environment** – During design of all new facilities, the City requires application of the LEED construction principles and completion of LEED checklist to use as a yardstick, to ensure the City constructs environmentally sound facilities within fiscal constraints. The budget includes authority to develop a recharge area, once viable funding options are determined, and also funds the beginning of a storm water management program.

The future of Casa Grande is dependent, in part, on the efforts provided by its loyal employees, and for this I thank them. While many of their deeds go unnoticed, without their willingness to provide exceptional service, this City would not be where it is today.

I would also like to extend special thanks to the City Council, City Manager – James Thompson, Deputy City Manager – Larry Rains, the Executive Leadership Team, and the entire staff for the many hours they have dedicated to this project. We know that preparation and oversight of the budget carries a high fiduciary responsibility and we take our commitment very seriously.

Lastly and most importantly, I would like to thank the citizens of Casa Grande for their contributions and efforts in managing the future of our City.

Sincerely,



Robert M. Jackson
Mayor



Honorable Mayor and City Council:

I am pleased to present a fiscally sound and balanced budget for the upcoming fiscal year. This budget has been developed with the goal of maintaining existing service levels. As we continue to feel the pressures of a slow economic recovery, the City is committed to finding new ways to do more with less. The 2015-2016 Annual Budget, as adopted, reflects relatively flat revenues based on a slow but sustained economic recovery.

After months of dedicated work compiling a proposed budget, an intensive, day long City Council Budget Work session was held to review, in detail, all revenue sources, various programs, projects, and planned expenditures. As a result, this year's adopted expenditures total **\$175,261,200** including inter-fund transfers. The primary property tax rate will remain at **\$0.9999** per one hundred dollars of assessed valuation which showed an increase in FY2016 leading to an estimated increase in our property tax collections in the coming fiscal year. To support the General Obligation (GO) Debt approved by the voters in 2007, a secondary property tax in the amount of **\$0.6308** per one hundred dollars of secondary assessed valuation is included in this year's budget. The secondary property tax rate as well as the City's sales tax rate will remain unchanged for FY2016. Finally, various rates and fees have been increased based on a cost of service analysis and the strategic goals of the Mayor and City Council.

A brief overview of the 2015-2016 budget is as follows:

- The **General Fund's** budget is **\$46,362,100**. This is an increase of **\$3,579,800** compared to the previous fiscal year budget of **\$42,782,300**. No new programs, positions or services are added, however an across the board wage adjustment is included as is the reintroduction of annual step increases. Public Safety pension costs increased 28% this year and will continue to do so for the foreseeable future due to a structural funding shortfall. The City is implementing all recommendations regarding the Public Safety Retirement System to begin addressing this issue.
- The total for all **Special Revenue Fund's** budgeted amount is **\$25,058,700**. The Special Revenue Fund type consists of 25 separate funds include: Streets, System Development, airport, community arts, wildland firefighting, promotion and tourism, park development, court, state and federal grants, and redevelopment district revenues among others. This is an increase of **\$3,521,100** from last year's budget of **\$21,537,600**. This increase is mainly due to carry-forward projects from last fiscal year.
- The **Debt Service Fund** includes debt expenditures in the amount of **\$7,808,500**. This level of funding is **\$4,569,200** more than the prior fiscal year total of **\$3,239,300**. Although no new debt was issued, this change is consistent with debt repayment schedules.
- The **Capital Improvement Fund's** total budget amount is **\$54,215,400**. This is a total decrease of **\$6,094,100** from last year's budget which included a large amount of funds for a potential airport improvement grant.
- **Enterprise Funds**, comprised of the Dave White Golf Course, Wastewater, Water, and Sanitation totals **\$34,085,900**. This is a **\$4,877,700** decrease over last year's budget of **\$38,963,600**. This decrease is primarily due to the way debt service amounts are accounted for in the wastewater fund. In prior years a separate fund was utilized to pay wastewater debt and a transfer from wastewater operations was budgeted to fund this debt payment. Consolidating this process in one fund eliminates the transfer and reduces the total budget amount.

City Manager's Budget Message

- **Internal Service Funds** provide maintenance for the City's fleet, facilities and risk management activities. The Risk Management Fund budget is **\$4,550,700**. This fund accounts for all City risk management activities and insurance costs and allocates those cost to the appropriate departments. The Fleet Services Fund is budgeted at **\$1,865,200**, and is used to pay for ongoing vehicle maintenance. The Facility Maintenance Fund budget is **\$1,769,200**. All costs related to facility maintenance, repair and janitorial services are paid from this fund and allocated to departments based on their square footage.

The City is still experiencing the effects of the changed economy and the lingering recession. The budget has been prepared to reflect the realities of today's revenue collection environment. The City's sales tax is our main source of General Fund revenue. The retail component of that tax is now meeting and exceeding pre-recessionary levels reflecting a strengthening economy and new retail outlets in the city, however changes in the definition of construction contracting may be playing into this increase as well. Due to economic conditions and the conservative nature of our community, plans for any increases to programs or services remain on hold. As such, the budget was based, once again, on a "maintenance of effort" scenario.

The City continues to improve the cost of service model in reviewing fees and charges. Increased rates directed to specific users of specialized services allow the City to utilize broad-based revenues, such as sales tax, and state shared income tax for general governmental services. One-time revenues, such as building permits or construction sales tax are less stable than other operational revenues. Revenue for permits and construction sales tax is received when the permit is pulled or the construction project is completed and sold. The City uses one-time revenue to pay for one-time expenses, such as capital projects. By reducing the reliance on one-time revenues for operational expenses, the City can continue to provide exceptional services without relying on the revenue from large construction projects

As in prior years, all General Fund budgets were requested on a program basis. Through this approach, all the services provided by the City, along with the cost recoveries, are studied and discussed. This review also includes revisiting, in detail, the fee schedule and setting cost recovery targets.

The budget continues to include additional staff and/or organizational changes when it is necessary to meet current critical service levels. All new and changed positions are thoroughly evaluated as part of the budget process and emphasis is placed on adapting the organization to our current and future needs.

- A re-organization of the Finance department kept total authorized positions unchanged, however a Sr. Account Clerk position was eliminated and replaced with an Accounting Manager. This change reflects the automation that has been introduced into the department and the complexity of managing the city's finances.
- A restructuring in the IT division also added no new positions, but positioned IT to better manage and adapt to an ever changing and complex system.
- As a new Community Development Block Grant entitlement city a Community Development Manager has been added to our staff complement in the Planning Department. This position replaces a Sr. Planner reflecting the changing needs of the City.
- Changes in the City's False Alarm Reduction Program allowed for the elimination of an alarm coordinator position and the addition of another animal control officer in the police department.

We continue to quantify the indirect costs provided to non-General Fund operations and have established a transfer back to the General Fund to cover these costs. This allows the organization to better account for "true costs" as we continue to utilize a performance based management system. Additionally, we continue to fund capital projects to meet the needs of our residents and to create and keep jobs in the community.

City Manager's Budget Message

The Annual Budget, like any planning document, looks toward the future to implement the desired strategies, action plans, and goals of the organization. The Mayor and City Council set forth the priorities for the budget of enhancing transportation routes, maintain a high quality of life through strong fiscal constraint, revitalize and redevelop historic Casa Grande, and be a leader in economic development.

These focus areas combined with the Council's action plans serve as a guide in the preparation of this budget.

The following Mission Statement communicates the core values of the City's Mayor, Council, and employees as we act as a steward of our great community.

MISSION STATEMENT

- Serve** Casa Grande through a variety of City Services designed to promote quality of life.
- Ensure** the safety of the community through aggressive public safety efforts and programs.
- Respond** to the needs of the community by promoting communications and accessibility.
- Value** the tax dollar and maintain a fiscal policy that keeps taxes low.
- Incorporate** safeguards to assure fairness and equitable treatment of all citizens.
- Continue** to evaluate our services and ourselves to ensure quality.
- Endeavor** to hire the best people we can find and help them develop their abilities.

"IN CASA GRANDE, WE ARE COMMITTED TO SERVICE."

I would like to thank the Mayor and members of the City Council who have spent countless hours throughout the last year preparing this budget document. Additionally, I would like to thank the city's Executive Leadership Team for preparing and presenting their requested budgets in a timely and accurate manner. And lastly, I would like to thank the Finance department as well as every other City department. I believe their efforts have crafted a budget which truly meets the needs of our community.

The City of Casa Grande continues to enjoy a fiscally sound position due to the efforts of the City's Council and Staff and I truly appreciate the opportunity to serve as Casa Grande's City Manager. I am confident that the prudent financial management provided by our City's leadership and contained in this document will allow us to continue to provide the highest quality services for our citizens today while priming the community for success tomorrow.

Sincerely,



James Thompson
City Manager



STRATEGIC AGENDA

STRATEGIC AGENDA

This document is a result of a strategic planning effort by the Mayor and City Council and its Executive Management Staff, focusing on community and organizational priorities. Strategic planning as a management tool is used to evaluate priorities, assess financial issues and determine strategies with associated time lines of implementation, all with the goal of efficiently and effectively charting the City of Casa Grande's future. A total of six Key Result Areas (KRAs) are identified. They are: Public Safety; Infrastructure Management; Community Enhancement; Government Coordination and Image; Economic Development; and Government Structure and Finance.

PUBLIC SAFETY

Juvenile Crime Issues continues to be a high concern among community leaders. In keeping with national trends, Casa Grande's Uniform Crime Report indicates an increase in juvenile related crimes. Efforts with strategy development and implementation to address juvenile crime will continue.

Jail Services remain a challenge for the City of Casa Grande due to the absence of a local jail facility and the centralization of detention facilities by Pinal County. The current prisoner transport system strategy has addressed the immediate problem. Attention to the monitoring of the prisoner transport system, as well as the cost of incarceration, will be a focus of this area. The Court implemented in home monitoring to reduce jail costs.

General Public Safety Strategies reflect the importance of tracking statistical information and reporting that information, as well as attention to **Fire Services**, which continue to present challenges of equipment replacement and facility strategies in providing adequate service levels for emergency medical services, fire suppression and fire prevention in the community. Also important is increasing community involvement in improving public safety in Casa Grande. Many neighborhood watch groups have been formed and trained by our Police Department, aimed at reducing the crimes within our community. ICMA completed a performance study of the Police Department. The Police Department developed a strategic plan in response to provide an implementation tool.

INFRASTRUCTURE MANAGEMENT

Water Resources continue to be an ongoing community issue, addressing adequate water supplies, the Central Arizona Project surface water issues, community growth and the local water purveyor's long-term water resource plan.

Wastewater Strategies are a concern in any growing community. The City has capacity for the collection system as well as the treatment facility. Wastewater Reuse and Recharge issues are currently the focus area. The City doubled the capacity of the wastewater facility. This expansion also improved the effluent quality.

Solid Waste Strategies reflect good planning practices in this area including the impact of recycling programs. The City completed an independent comprehensive rate and operations study. The rates and policy changes were implemented. The operating components are in process.

INFRASTRUCTURE MANAGEMENT continued

Government Facility Strategies continues to be an issue. Planning for the future facility needs of city departments is essential based upon the service levels determined by the citizens of the City. Due to the age and condition of the facilities maintenance, ongoing maintenance efforts are at the forefront. The addition of a Community Recreation Center is planned in the next couple years.

COMMUNITY ENHANCEMENT

Street Development is an ongoing issue, with prioritization of needs for the efficient and effective transportation route development, as well as identified street maintenance activities. The City has a Small Area Transportation Plan to provide a long-term outlook and plan for transportation needs. A pavement management system was implemented. The next step is to develop annual maintenance programs based on pavement condition index and cost.

The Redevelopment District includes plans to pursue opportunities in the downtown redevelopment district. With the completion of the major projects in the City Hall redevelopment district, additional opportunities in other redevelopment districts can be pursued. Historic preservation efforts resulted in the creation of the Evergreen Historic District. The visioning process for “life on Main” project began in late FY2012 and will continue in the coming year.

Parks and Amenities reflect a strong commitment on the part of the Mayor and City Council to provide adequate, quality parks and recreation facilities in the community for citizens in their leisure pursuits. The City has acquired strategically located park areas and will continue to plan for the needs of the future. Park land was purchased for future regional park development and a sports complex was constructed that has world class soccer fields. Future plans include additional ball fields.

Neighborhood Preservation and Enhancement is an ongoing effort involving many areas of municipal service, from parks and recreation to housing and public safety; members of the community working together with their government at a grass roots level to identify neighborhood concerns.

Corridor Studies and a strategy of developing, enhancing and beautifying the community’s entryways is an important element of the Plan. More specifically, it is a goal to oversee development standards in the corridors, as well as provide aesthetically pleasing community landscaping projects.

GOVERNMENT COORDINATION AND IMAGE

Public Information efforts continue to play an important part in helping the city “tell its story” adequately. Maintaining the City Beat, City Page and Annual Report continue to be a priority. Televising Channel 11 Council meetings and other City information is included in this budget.

Intergovernmental Relations were emphasized as a priority to effectively communicate with other governments currently providing services to the citizens of Casa Grande and the surrounding area.

Growth and Annexation Strategy is a priority as well. Concerns with infrastructure development in areas presently outside the corporate limits of Casa Grande and the long-term effects of development are considered as part of the annexation impact reports.

ECONOMIC DEVELOPMENT

Communication between the City & the Economic Development Foundation is an area to address during the coming planning horizon. The focus is on including the Mayor and City Council in discussions and City decisions related to industrial prospects and other opportunities to bring new jobs to the community.

Airport/Donovan M. Kramer Sr. Industrial Park at the Airport Development continues to be a major emphasis to help provide adequate industrial park land for prospective industries wishing to locate in Casa Grande. Other locations within the area are considered for expansion and use as industrial parks.

Downtown Redevelopment continues to be a focus, with the possible introduction of a second redevelopment district for the area.

Affordable Housing continues to be a major emphasis as well. A desire to continue long-standing City efforts in this area and to assist with neighborhood enhancement through housing continues to be a goal.

GOVERNMENT STRUCTURE AND FINANCE

Capital Improvement Plan development is in its eleventh year, providing for an organization-wide planned and prioritized approach to needed capital projects and equipment replacements prior to the annual fiscal budget process.

Financial Planning Strategy conveys the importance of developing and maintaining sound fiscal policies and practices. The City's Strategic Financial Plan was developed in 1996 and updated in 2004, and again in 2007. The plan represents an important step in developing the type of strategy described above. The importance of regular evaluations and updates to the City's financial planning strategy is emphasized in this document. Continuing to improve the bond rating of the City is an ongoing goal.

Internal Organizational Issues are included as a strategy to emphasize the customer service orientation of the organization, accomplished by City-wide customer service training sessions.

Internal Human Resources Issues reflects the importance of our City team members to the mission of the organization. The Personnel Policy is reviewed and updated annually to address the ever changing laws and employment practices.



**FINANCIAL
STRATEGIC
PLAN**

STRATEGIC FINANCIAL PLAN

PURPOSE

The fiscal policy sets specific guidelines for the day-to-day financial activities of the City. When followed to their fullest extent, the result is a relatively debt-free environment with monies available to fund operating capital on a pay-as-you-go basis while ensuring resources remain available for the larger capital improvement projects. In concert with the Council Focus Areas, the Strategic Plan and the Capital Improvements Plan, the Fiscal Policy serves as another cornerstone of the budget process.

The fiscal policies for the City of Casa Grande are as follows:

1. **CONTINUE TO MAINTAIN A RATE LESS THAN \$1 per \$100 FOR PRIMARY PROPERTY TAX AND USE THE SECONDARY PROPERTY TAX TO FUND MAJOR CAPITAL PROJECTS THROUGH ISSUANCE OF DEBT.** The City has maintained a primary property tax rate of under \$1 per \$100 of assessed valuation for many years. In fiscal year 2009 a secondary property tax was added to fund \$47 million in General Obligation Bonds approved by the voters in 2007.

Plan of Action:

Voter approved facilities will be funded with General Obligation Debt, beginning with fiscal year 2009 the amount designated as the secondary tax levy will pay the debt created for voter approved building improvements. Future debt is not issued unless repayment can occur within the rate of 0.6308. Of the \$47 million approved by the voters, the City issued \$11 million in bonds in 2008 and \$19 million in 2009, leaving \$17 million in remaining voter approved bonding capacity.

2. **MAINTAIN THE VEHICLE REPLACEMENT FUND TO REPLACE VEHICLES AND EQUIPMENT.** The City funds replacement of existing fleet by placing funds in a specific fund (Capital Replacement Fund). These funds are used specifically for replacement fleet.

Plan of Action

The replacement schedule is updated annually to ensure all fleet is included in replacement funding and that the Capital Replacement Fund remains a sustainable funding source.

3. **NEW PROGRAMS AND SERVICES ARE FINANCED WITH NEW REVENUE SOURCES OR REDUCTIONS IN EXISTING PROGRAMS OR SERVICES. PERMANENT REDUCTIONS IN EXISTING REVENUES OR ELIMINATIONS OF EXISTING REVENUES WILL RESULT IN THE REDUCTION OF EXISTING OR MODIFICATION OF EXISTING SERVICES.** The addition of new programs generally creates additional operating and capital related expenses. Those new programs or services compete for funding against all existing services. In addition, eliminating or reducing existing revenue sources makes fewer funds available for existing services. Situations, such as unfunded mandates, will occur where new programs or services must be added using existing resources.

Plan of Action

During the budget process Departments will identify funding sources or expense reductions for any requested new programs or services. The funding source can be a reduction or modification of existing programs or services thereby reducing existing operating expenses. A second method would be to increase revenues through increases in taxes, grants, or by increases in existing or creations of user fees. Unfunded mandates will be noted as such.

4. **ONE-TIME REVENUE IS RESERVED FOR ONE-TIME EXPENSE.** One-time revenue is defined as revenue that is received once and does not recur. An example of one-time revenue would be the sales tax on the construction of a large plant or facility. One-time revenue would not include the sales tax on small commercial projects. This revenue is recurring and therefore does not fit the definition of one-time revenue.

One-time expense can be defined in the same way as one-time revenue. Typical examples of one-time expenses would be major construction projects such as the expansion of a city facility. These expenditures need not take place in the same fiscal year as receipt of the revenue, but instead can be reserved in a capital project fund for future capital projects as they occur or combined with other funds to complete other major capital projects.

Plan of Action

The City will continue to deposit one-time revenues into a reserved capital fund for the financing of one-time capital improvement projects.

5. **INITIATE A PROGRAM OF COSTING PERFORMANCE MEASURES.** There are ever-increasing expectations by the public for the City to provide services at the least cost. How then does the City know if it is currently providing the expected services in a cost effective manner or if the service provides the desired outcome?

One use of performance measure is to attach cost to a service provided and then compare those costs with other private and public entities that provide a similar service. If you are on the high side you can find ways of reducing costs or perhaps review other competitive alternatives outside the City.

The City prepares a quarterly fiscal core measure report on a cost center basis. One example is the landfill operation that calculates the cost per ton to provide landfill service. The City must keep focused on the outcome based performance measures. The City, because of its size, may not have the staff resources to allocate all of the costs to various levels of provided services. The City cannot generate cost factors for some services.

Plan of Action

The City continues to improve cost accounting for services through program budgets, and cost of service analysis for fee development. In addition, the City joined the ICMA (International City/County Management Association) Center for Performance Measurement to benchmark relevant measures with comparable communities. A quarterly Fiscal Core Measure report is prepared and distributed that includes several core measures for each cost center, a narrative description and basic financial information.

- 6. EVALUATE SERVICES PROVIDED TO A SMALL SEGMENT OF THE POPULATION AND DETERMINE IF THE ACTIVITY SHOULD HAVE A USER FEE.** The City provides some services that benefit only a small segment of the local population and which do not benefit the public at large. We need to monitor these types of situations annually to decide if the service should include a fee. We will continue some programs though the financial cost is greater than the revenue generated because they create a public benefit that is important to the community as a whole.

Plan of Action

Annually identify those programs that appear to have no general public benefit and only impact a small segment of the population, and prepare a cost analysis of the programs before the annual budget process. The cost analysis will then be submitted, along with a staff recommendation, to Council for discussion and evaluation.

- 7. COMMIT 50% OF GENERAL FUND BUDGETED OPERATING EXPENDITURES TO COVER FISCAL YEAR STARTUP EXPENDITURES AND FLUCTUATIONS IN THE ECONOMY.** The City will review the cash reserves required to conduct City business at the beginning of each year to find out if the current policy level of 50% of operating expenditures is the appropriate amount to be set aside.

Plan of Action

The City will annually fund the commitment to supplement revenues during times of economic fluctuations.

- 8. EVALUATE OUTSTANDING BONDS ANNUALLY TO DETERMINE WHETHER REFINANCING BONDS OR LEASES WOULD BE FINANCIALLY ADVANTAGEOUS.** The term of most bond issues extends over more than one economic cycle. Interest rates generally rise and fall with changes in the economic cycle. Despite how well the project is planned, there is no way of determining if a debt issue will be closed with a favorable interest rate. Generally, the term on lease purchase financing is too short to gain any saving by refinancing. However, refinancing may be beneficial for lease purchase contracts with terms of ten years or more.

Plan of Action

The Finance Director will review all bond issues and determine if current bond interest rates are low enough to receive significant savings by refinancing any of the outstanding bond issues.

- 9. CONTINUE MONTHLY MONITORING OF THE FINANCIAL REPORTS TO FIND WHAT EXPENDITURES MEET THE INTENT OF BUDGET AND TO MONITOR REVENUES RECEIVED TO BUDGET ESTIMATES.** Three or four months before the fiscal year begins, the City will make estimates of anticipated revenues with a goal of predicting more than one year in advance what the outcome will be. Any number of circumstances could alter the final revenue figures, most of which are outside the City's control. Expenditures, on the other hand, are much easier to control.

The major reasons to monitor expenditures and revenues, in relation to the adopted budget, are to make sure that sufficient revenues are received throughout the year to cover the expenditures as they occur, that all expenditures are covered at the end of the year, that no departmental budget is over expended without a revenue source to cover expenditures over budget, and that we expend departmental budgets in a way that is consistent with the goals set forth in the final budget document.

Plan of Action

Each quarter during the fiscal year, the Finance Department will review all major revenue sources and compare to expected results. In addition, the Finance Department will review two or more departmental budgets and make comparisons to the revised budgets. Some departments will be examined more frequently because of the nature of the operation.

- 10. CONTINUE ANNUALLY TO RECEIVE THE CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING AND THE DISTINGUISHED BUDGET AWARD.** Receiving awards for doing an outstanding job are important and make you feel good, but do they enhance your delivery of services to the public? The goal of these two award programs is to provide the tools to all cities and towns, despite their size, to prepare financial statements and budgets using standards, making them easy to compare with each other. The major users of financial statements are market analysts and bond rating agencies. The awards will not change our bond rating, but will be a factor in determining our bond rating. A good bond rating reduces our interest rates on bond issues.

Plan of Action

The City of Casa Grande was granted, for the first time, the Distinguished Budget Presentation Award for the 1996-1997 annual budget, and has continued to receive the award each year. The City will continue to use the guidelines set forth by the Government Finance Officers Association for the Distinguished Budget Award. The City will continue to submit the Annual Budget for consideration for the award.

The City has received the Certificates of Achievements for Excellence in Financial Reporting since 1996 and will continue to submit the City's annual financial statements for consideration each year.

- 11. THE CITY SHOULD PERIODICALLY EVALUATE ITS ROLE IN PROVIDING SERVICES TO THE PUBLIC.** The City finds itself in the unenviable position of needing to do more with less; that is, trying to meet citizen demands for services during a period of increased costs and decreased revenue. The most obvious solution in paying for new or increased services is raising taxes or fees. When that can't be done, the only other alternative is to cut other expenditures. Other expenses must not be cut without evaluating the services we provide.

Plan of Action

The City will highlight any new or increased service levels during budget preparation and will evaluate the services it provides to the public as part of the program budgets. The evaluation will take place before budgets are submitted to the City Manager for review. In doing so the following questions need to be addressed:

1. Can the private sector provide the service efficiently and cost effectively?
2. Is it a service that would be done better through community involvement?
3. Is it a service that is obsolete but we provide anyway?
4. Is the service group too small to effectively provide the service?
5. Can we afford this service?

Upon completion of the evaluation, staff will prepare a recommendation and forward it to the City Manager for consideration.

- 12. THE CITY WILL THOROUGHLY ANALYZE ALL PROPOSED ANNEXATIONS FOR THEIR NEGATIVE OR POSITIVE FINANCIAL IMPACT ON THE CITY. TO THE EXTENT POSSIBLE, WE SHOULD CONDUCT A FINANCIAL REVIEW AS A FOLLOW-UP ONE YEAR AFTER ANNEXATION.** The City evaluates the fiscal impact of annexations on the various municipal operations. The impact is completed to fairly evaluate the advisability of any annexation. The future goal is to follow up on the projected impact to see if our methodology is sound.

Plan of Action

Whenever we propose a new annexation, the City will prepare fiscal impact analysis with two parts. The first part will be a short-term look (one to five years) and the second will be a five to ten year analysis. The review should look at public safety issues, infrastructure requirement issues such as sanitation, sewer, water, and streets. The review should also look at the impact on City operation. Finally, the review should look at other financial issues besides the cost of providing services to the proposed annexation area. The financial review should include an analysis of new revenues that the annexation may derive. The fiscal impact should be reviewed one year after the annexation is in effect to determine accuracy.

- 13. WHENEVER POSSIBLE, ANY BUSINESS CLOSING DOWN OR LEAVING THE CITY SHOULD BE INTERVIEWED TO DECIDE WHAT CONDITIONS CAUSED THEM TO LEAVE THE COMMUNITY.** Whenever a new business decides to come to Casa Grande, they have a reason for coming. Likewise, businesses leave the community or close down for a reason. Understanding what conditions caused the business to shut down is important to the City. The purpose of the interview is to find out the reasons for leaving. This may be the first sign that there is a downward turn in the economy that is not showing up in other statistical reports, or that the local economy does not support certain types of businesses, or other unfavorable factors exist that the City can probably change.

Plan of Action

The Economic Development staff will follow up on business closings.

- 14. ANNUALLY REVIEW ALL MUNICIPAL TAXES, LICENSES, PERMITS, AND USER FEES AND ANNUALLY UPDATE LONG-RANGE PROJECTIONS.** Municipal taxes as a source of revenue include City Sales Tax, Property Taxes, and Franchise Taxes. These taxes are the major source of general fund revenues. User fees in the Golf Course, Waste Water Treatment, Solid Waste, and Water Funds make up for more than 95% of the revenue base for each of the Enterprise Funds.

It is essential that regular and periodic reviews of these revenues be completed. We must evaluate delinquencies to insure proper and aggressive collections. We should also strive for a collection rate of 95% to insure that we use revenues for the purpose they were originally designated.

We should review and evaluate taxes to ensure compliance with statutes and City ordinances. We should annually update the Finance Department's five year expenditure and revenues projections. In addition, we need to use existing tools to expand our forecast to include scenario planning for "what-if" strategies. This type of planning is essential to look into the future and see what the financial impacts are for today's decisions. We should use these tools to help rank projects competing for the same funding.

Plan of Action

The Finance Department will continue to conduct an annual review of all revenues. The Finance Department will also continue to meet with major taxpayers and major employers at least once a year to extract from them the successes or setbacks they are having in the local economy.

15. CONTINUE TO EVALUATE THE FINANCIAL IMPACT OF POLICY CHANGES, LEGISLATION, OR DIRECTION OF FEDERAL, STATE, COUNTY, OTHER COEXISTING JURISDICTIONS, AND OTHER LOCAL SERVICE PROVIDERS.

In the past, two major events triggered significant increases in our annual budget. The first was the growth in population, which is covered elsewhere in the Strategic Agenda. The second is the impact of external organizations. In State and Federal government, we generally see this impact in unfunded mandates, or changes in law that have severe trickle-down effects that generally erode the City's revenue base.

County government and "other" coexisting jurisdictions, such as school district actions and policies, result in some type of partnership arrangement. The actions or lack of actions of local service providers such as the utility companies affect the City's ability to grow and may also affect the financial future of the community.

Plan of Action

The City should continue to play a proactive role to negate, to the extent possible, the financial impact of the changes in policies, practices, and laws using organizations such as the League of Arizona Cities and Towns, National Leagues of Cities, and other professional organizations such as the Government Finance Officers Association.

The City should continually monitor the impact of these changes at the local level. Overall, these changes will affect resources in one or more of the following ways:

1. Require the generation of new resources for expansion of existing programs.
2. Require the generation of new resources for new programs.
3. The reallocation of existing projects of lower priority to mandated programs.
4. Delete existing programs because we have removed revenue sources.

The City should prepare a financial projection of policy changes and legislation and continually update it to reflect the direct financial hardship or reward, and should also continually evaluate the indirect impact on physical and financial resources.

The Casa Grande City Council

Mayor Jackson is serving his fourth term ending in 2015. Bob has a long history of service with the City, including membership on the Golf Advisory Board, Redevelopment Committee (Vice-Chair), Charter Review Committee (Chair), Electric Light Parade Committee (founding member), Casa Grande Boys and Girls Club Board, and the Historical Society Board. He currently serves as Chair of Against Abuse Inc. and the Arizona Rural Education Alliance.



Robert M. Jackson

Born in Whitefish, Montana, Mayor Robert Jackson has lived in Casa Grande since 1991. He is a graduate of the University of Nevada, Reno, holding a B.S. in Civil Engineering. Jackson retired from the City of Casa Grande as Public Works Director in 2002. He is now self-employed as an engineering consultant. He is married, has three children, and three grandchildren.



Karl Montoya

Mr. Karl Montoya is serving his second term on the City Council, extending through 2015. He currently serves as the Mayor Pro Tempore. He attended Central Arizona College and is employed by Fertizona as an agriculture consultant. He has served as chair of the City's Police Advisory Board and Silent Witness Board.

Mr. Montoya serves as a youth advisor for the Youth Commission, Safety Officer for Casa Grande Little League, President of Casa Grande Silent Witness and is a Posse member for the Pinal County Sherriff's Office. He is also as the city liaison for the Emergency Assistance Ministry. Mr. Montoya has 2 children.

Lisa Fitzgibbons is serving her first term on the City Council, extending through 2015. Mrs. Fitzgibbons moved to Casa Grande in 1970 from Chicago, IL. She attended elementary and high school in Casa Grande, then to Arizona State University to receive her B.S. in Organizational Communications.



Lisa Fitzgibbons

Mrs. Fitzgibbons is past President of the St. Anthony of Padua Catholic School Advisory Board, President of the Latino Familia Initiative, past board member for Community Action Human Resource Agency (CAHRA), and has facilitated the Hispanic Leadership Institute for the past 6 years. She is married and has three daughters.

CITY COUNCIL PROFILES



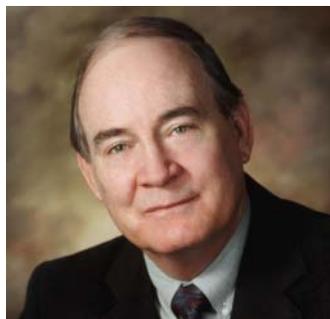
Matt Herman

Mr. Matt Herman is serving his third term on the City Council through 2017. Mr. Herman currently serves on the Board of Directors of the Boys and Girls Clubs of the Casa Grande Valley and is past president. He is a member of the Casa Grande Rotary Club and is the Rotary Foundation Chair.

Mr. Herman graduated from Casa Grande Union High School in 1994 and went on to earn a Bachelor of Science Degree from Arizona State University in small business management in 1998. While at ASU he was a member of Delta Sigma Phi fraternity. He is a graduate of Project Central Class XVI and the Casa Grande Leadership Academy. He is married and has two daughters.

Mary Kortsen is serving her second term on the City Council through 2015. Born in Nebraska, Mrs. Kortsen was raised in Casa Grande and has lived in the City for more than 50 years. She attended Central Arizona College and the University of Arizona.

Mrs. Kortsen served on the Stanfield Elementary School Board from 1978 – 1986, Casa Grande Regional Medical Center Board of Directors from 1984 – 1997, and as Chairman of the Desert Valley Care Center from 1993 – 1997. She has two daughters, one son, and seven grandchildren.



Dick Powell

Mr. Dick Powell is currently serving his fifth term in office, which extends through June 2017. His prior years of service were from June 1997 - June 2005.

Mr. Powell graduated from Casa Grande Union High School, and holds a double degree in Marketing and Management from Northern Arizona University. He operates a 50-year-old Casa Grande retail business.

Mr. Powell's civic involvement includes membership in the Casa Grande Chamber of Commerce, Life member of the West Pinal Sheriff Posse (past President), 4-H Club member for 10 years - serving as a local and county leader, Town Hall Delegate to Casa Grande, Pinal County and Arizona Town Halls, Founding Member of the Greater Casa Grande Economic Development Foundation (past executive committee member), First Presbyterian Church member and elder, and member of the Casa Grande General Plan Update Committee. Additionally, Mr. Powell formerly served on the Casa Grande Union High School Governing Board for eight years. During his term he served as President for four years. He is married and has four children.

Mr. Ralph Varela was appointed to fill a vacant seat on the City Council on April 3, 2012. He previously served on the Casa Grande City Council from 2003 to 2010.

Mr. Varela holds a BA in Sociology from the University of Texas at El Paso and a Master’s in Social Work from Arizona State University. Mr. Varela has been Chief Executive Officer for the Pinal Hispanic Council for twenty two years. He is a National Consultant in the areas of non-profit fiscal management, cultural competency, and community mobilization. Mr. Varela has been a Substance Abuse and Mental Health Services Administration Federal Grant Reviewer for the past twelve years.



Ralph Varela

Mr. Varela currently serves on the Pinal County Merit Commission. He is the Chairman of the Cesar E. Chavez Memorial Committee of Pinal County, the Finance Chair for Corazon de Latino Unidos, and the Vice-Chairman on the Board of Directors for Sun Life Family Health Center. Mr. Varela served on the Arizona State Liquor Board as appointed by Governor Hull from 1998 to May 2003. He served on the Casa Grande Police Advisory Board and Heritage Commission. Mr. Varela’s civic involvement includes: Sunrise Optimist Club, St. Anthony of Padua Catholic School Board and the Tradition of the Faith Facilities Committee, Casa Grande Parks & Recreation basketball and soccer coach, and the Pinal County Juvenile Court Community Advisory Board. He is married and has two daughters.

**CITY OF CASA GRANDE, ARIZONA
PROFILE**

Casa Grande, a “community first” hometown, has a population in excess of 50,000 full-time residents and is a progressive city with rural heritage that has retained its renowned small-town appeal. During the winter months, it is estimated that the population increases by more than 15,000 part-time residents.

Casa Grande is a community well known for its central location between the Phoenix and Tucson metropolitan area with quick access to two major interstates. The city has experienced a growth rate of 90% in the past 10 years due to its outstanding business and residential climates.

GOVERNMENT

The city is governed by a Mayor, six Council members and a City Manager. The state-of-the-art public safety facility will assist the Police and Fire departments in providing efficient public safety services to the citizens of Casa Grande well into the future. There are multiple city facility locations that are a part of a solar energy savings program, which has enabled the city to dramatically reduce its energy costs. Pictured is City Hall, which was the original Casa Grande High School.



City Hall

PRINCIPAL ECONOMIC ACTIVITIES

Casa Grande’s full-service economic base has a diversity of business from manufacturing, retail trade, agriculture, mining, healthcare, government, entertainment, and tourist-related employment. Its market area consists of nearly 100,000 consumers and the retail center includes local retailers, specialty stores, antiques shops, shopping centers, restaurants, grocery stores, and more.

Phoenix Mart, a 1.5 million square foot building, will serve as a wholesale marketing center for U.S. and international customers, as the newest and largest sourcing center, and third of its kind in the world. It will facilitate access into China and other overseas marketplaces for local, Arizona, and U.S. manufacturers and businesses. It is anticipated that Phoenix Mart will create more than 3,000 jobs in promoting small and mid-sized manufacturers’ agent’s products directly to consumers, businesses, and international buyers.

Two of our largest employers are Franklin Foods, Inc. and Ehrman Commonwealth Dairy. Combined these companies have added over 350 full-time jobs to our economy over the last few years. Franklin Foods, Inc., the world’s fastest growing cream cheese company, produces a full line of cultured cream cheese and cheese based products. Ehrman and Commonwealth Dairy, is a large dairy processing facility for manufacturing yogurt.

One of Casa Grande’s newest industrial parks is the Central Arizona Commerce Park (CAZCP), a 1-2 zoned, heavy industrial, Union Pacific rail-served park with approximately 560 acres, which is an ideal location for all manufacturing, distribution, and warehousing needs.

Sam’s Club recently opened a 136,000-square-foot warehouse-styled store on an 18-acre site. The Casa Grande store includes a gas station, photo center, bakery, optical department, and pharmacy. The addition of Sam’s Club will provide additional jobs for our residents and provide another outlet for shopping and the local capture of sales tax dollars.

Tractor Supply Company will be opening both a regional distribution center and a retail store this year. In addition to creating 250 new jobs at the distribution facility, the retail store will sell ranch and farm supplies, livestock and equine supplies, pet food and accessories, work and Western apparel, footwear, as well as shop equipment tools, hardware, lawn, and garden supplies, and outdoor sporting goods.

SCENIC ATTRACTIONS

Casa Grande’s location, climate, and scenic attractions make it inviting for tourists as well as winter visitors. A leisure walk downtown reveals the unique architecture of many historic buildings, interesting displays, and a myriad of merchandise.

Each year, a diverse blend of art, humanities, and entertainment activities are hosted in Casa Grande’s historic Main Street and Downtown District including an annual Street Fair, a car and bike show, and an award winning Street Scene. The Casa Grande Valley Fine Arts Association, Casa Grande Main Street, and Southwestern Premier Artists offer the Fine Arts Explosion in Peart Park each month. This includes a variety of displays and shows featuring sculpture, water-color, multimedia and Western art by numerous Arizona artists. Additionally, the Greater Chamber of Commerce offers the annual Business Showcase and Fall Golf Tournament.

The Golden Corridor Center for the Arts, Inc., Paramount Theatre, and Central Arizona College provide a wonderful mix of cultural and educational programs along with a number of quality musical, theatrical, and entertainment productions for children, youth, and adults.

The Casa Grande Valley Historical Society Museum holds more than 16,000 artifacts and over 22,000 archival photographs and documents spanning the history of the region from prehistoric to contemporary images and artifacts. Each year, more than 3,000 guests visit from around the world to explore and discover the treasures Casa Grande’s diverse history.

Some of the most successful and popular local events include the Arizona State Open Chili Championship, the Cactus and Copperstate Fly In, Pinal Gila Seniors Fair and Bazaar, Halloween Carnival City Celebration, Party in the Park Concert Series, Catfish Rodeo, Independence Day fireworks celebration and Family Fun Day, and the Electric Light Parade.

COMMUNITY FACILITIES

Casa Grande has numerous local facilities available for a wide array of activities and programs. They include a senior center, community center, teen center, two museums, two libraries, a bowling center, fitness and racquet clubs, aquatic park, a multiplex movie theater, four golf courses, an archery range, shooting range, hiking and bike trails, rodeo facilities, and a dog park. Also, the city possesses more than 25 parks and open spaces for recreational activities including designated equestrian trails, picnic tables, grills, ramadas, handball, volleyball, and tennis courts, basketball courts; baseball and softball diamonds, pickle ball and bocce ball play areas, horseshoe pits, skate park, and playground equipment.

The Francisco Grande Hotel and Golf Resort is an ideal place to hold conferences, weddings, conventions, golf tournaments, sport competitions, festivals, and corporate events amongst its spacious grounds and numerous meeting areas. Also, Casa Grande Trap and Skeet, a shotgun shooting sports facility, is open to the public with no membership required.

Grande Sports World (GSW) is a state-of-the-art soccer training complex that attracts over 20,000 spectators a year. The facility includes 8 multi-use fields with a training facility that houses weight training exercise area, therapy centers, classrooms, locker rooms, and meeting rooms, along with available sports clinics, for both public and private use. Other activities for youth are available at the Boys and Girls Clubs adjacent to City Hall.

COMMUNICATION

Casa Grande TV-11 is a government access 24/7 television channel programmed and operated by Casa Grande's Public Information Office and is available to Cox Communications Cable subscribers or via the web through the City's website: www.casagrandeaz.gov. TV-11 provides citizens timely and accurate information about local issues, activities, and events, along with establishing a forum for ongoing communication and accessibility to municipal government.

The Greater Casa Grande Chamber of Commerce publishes monthly Community Calendars at the Chamber office or online at www.casagrandechamber.org. Additionally, the Chamber publishes a monthly newsletter which contains news and current events pertinent to the local business community, a variety of regional economic statistics, and much more.

Casa Grande's daily newspaper, the Casa Grande Dispatch, has been in business for over 100 years and serves the community by reporting local news and featured stories from Pinal County and beyond. The City's website, www.casagrandeaz.gov has numerous data links available which covering an array of topics for residents, businesses, and visitors. Our social media presence includes Twitter and Facebook accounts and feeds.

EDUCATION

Casa Grande Elementary School District provides education for approximately 7,100 students served in nine elementary schools, three middle schools, a Sixth Grade Academy, a Science Technology Engineering Mathematics (STEM) Academy, and an early childhood learning center.

Casa Grande Union High School District (CGUHSD) enrolls approximately 3,800 students each year and is divided into four distinct high schools. Alternative educational facilities include Mission Heights Preparatory Public Charter High School, The Odyssey Preparatory Academy, PPEP TEC High School (with one-on-one student to teacher ratio), and MGRM Pinnacle, an alternative to the traditional high school which includes at home and online virtual classes.

Central Arizona College, a two-year community college located east of Casa Grande, has three direct satellite campuses/centers established within the city limits. Northern Arizona University Extended Campuses partners with Central Arizona College to assist students who want to transfer coursework earned at the community college toward a bachelor's degree, master's degree, and beyond.

Arizona State University in Tempe and Downtown Phoenix (located 45 miles north) and the University of Arizona in Tucson (67 miles south) are major four-year state institutions with large online course offerings. The University of Phoenix offers bachelor and master degree programs in various curriculums. Additionally, there are multiple community colleges in the surrounding area that offer 2-year program degrees and online educational courses.

MEDICAL

The Banner Casa Grande Medical Center is a 177-bed nonprofit community hospital which provides comprehensive healthcare for Casa Grande and Pinal County. Professional staff are comprised of highly trained licensed and certified physicians, surgeons, specialists, nurses, technicians, paramedics, and other allied healthcare professionals.

Quality health care services include an interventional cardiac program, Wound Center, comprehensive Sleep Lab, specialized and outpatient surgical services, emergency services, endoscopy lab, outpatient imaging, digital breast screening and diagnostic mammograms, behavioral health services, and rehabilitative services featuring physical therapy, speech therapy, and occupational therapy.

In 2014 Banner Casa Grande Medical Center received the Healthgrades Coronary Intervention Excellence Award by being ranked among the Top 10% in the Nation for Coronary Interventional Procedures.

Through a partnership between AirEvac and Southwest Ambulance, a medical helicopter is stationed and available for use on the campus as well as a RN-staffed ambulance. Additional medical services available in the community include at home healthcare, hospice, urgent care center, cancer treatment, a skilled/nursing care facility, and assisted living facilities.

In addition to Banner Casa Grande Medical Center, the city is also served by Sun Life Family Health Center which has joint commission accreditation for meeting the highest quality medical care standards and is Pinal County's largest primary care provider. The two offices located in Casa Grande are the Sun Life Family Practice and the Sun Life Center for Women and Children. Health services at these facilities include dentistry, orthodontics, certified diabetes education, X-ray, clinical lab, pharmacy, obstetrics, and gynecology as well as pediatric care for children and adolescents.

FINANCIAL

There are a number of banks, credit unions, and other financial institutions available within Casa Grande.

Casa Grande's outstanding general obligation and excise tax revenue bonds have an "AA" rating. In addition, the City has applied for and received a number of Federal and State grants.

Casa Grande continues to grow and offers a wide selection of homes, townhouses, apartment complexes, RV resorts, manufactured home communities, and 55+ communities for new and established residents.

The Small Business Development Center of Central Arizona College has an office in Casa Grande which provides training and other small business development services. Additional resources for entrepreneurs and small businesses may be found at www.casagrandechamber.org and www.thinkcasagrande.com.

AIRPORT

Casa Grande Municipal Airport is a 300+ acre public General Aviation airport located 5 miles north of downtown. It provides aircraft fueling and maintenance, historic aircraft restoration and hanger space.

Recently completed Airport renovation projects include a number of hanger repairs, runway expansion from 5,200 ft. to 8,400 ft., installation of a runway light system, and terminal improvements, including the addition of a cafe. The majority of the projects are funded by Federal and State approved grant applications.

The privately operated Casa Grande airport shuttle provides “door-to-door” transportation for seniors and other people who do not drive or require transportation to neighboring municipalities.

Local and national businesses use the airport to effectively support their business activities; such as law enforcement, pilot training, military, and critical medical transport, which provides a significant economic boost for the City and surrounding area. Additional information is accessible by visiting www.casagrandeaz.gov/dept/publicworks/airport.

LODGING AND MEETING FACILITIES

There are over 1,000 rooms available in 10 surrounding hotels and motels which also feature numerous meeting spaces the largest of which is capable of seating up to 500 individuals. Casa Grande also offers 14 RV parks and other resorts in the surrounding area.

UTILITIES

Electricity: Arizona Public Service Co.
Electrical District No. 1
Electrical District No. 2
Santa Cruz Water & Power District

Natural Gas: Southwest Gas Corporation

Telecommunication: Century Link
Cox Business

Water: Arizona Water Company
City of Casa Grande

Wastewater: City of Casa Grande

Sanitation: City of Casa Grande

MAJOR EMPLOYERS

- Abbott Nutrition
- Casa Grande Dispatch
- Casa Grande Regional Medical Center
- Central Arizona College
- Daisy Brand
- Dillard’s
- Francisco Grande Hotel & Golf Resort
- Frito Lay
- Holiday Inn Casa Grande
- Kohl’s
- Sun Life Family Health Center
- Wal-Mart



City of Casa Grande, Arizona



Legend

- Casa Grande City Limits
- Arizona Counties

CITY OF CASA GRANDE

Population, 2015 Est.	51,478		
Land Area	110.12 sq. miles		
Elevation	1,398 – 2,090 ft.		
Form of Government	Council/Manager		
Unemployment Rate, 4/2015	6.0%		
Labor Force	21,936		
Unemployed	1,310		
Average Household Income	\$53,643		
Property Tax Rate per \$100 Assessed Valuation, 2015 - 2016	\$1.6307		
Sales Tax Rate, FY 2015		Privilege	Retail
City		1.8%	2.0%
County		1.1%	1.1%
State		5.6%	5.6%
Total		8.5%	8.7%

Growth Indicators, FY 2014-2015

Taxable Sales (\$)	\$178,879,788	
Building Permit Data		<u>FY 2014-2015</u>
New Single Family	85 (\$19,375,875)	
New Multi-Family (Units)	0	
New Manufactured/Park Homes	110 (\$1,567,944)	
New Commercial/Industrial/Public	13 (\$39,607,657)	
Total Valuation	\$72,882,439	
School Enrollment	12,497	

Educational Facilities

	<u>Public</u>	<u>Private</u>
Elementary Schools	Y	Y
High School	Y	Y
Middle School	Y	Y
Two-year Community College	Y	N

Medical Facilities & Care Providers

Banner Casa Grande Medical Center	177 beds
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Financial Institutions

Banks	7
Credit Unions	3

CITY/COUNTY POPULATION

(Source: Arizona Department of Administration)
2001-2013 (Estimate)

Year	Casa Grande	Percent Increase	Pinal County	Percent Increase
2001	26,800	6.2%	188,560	4.9%
2002	28,535	6.5%	198,130	5.1%
2003	29,803	4.4%	209,361	5.7%
2004	31,228	4.8%	221,895	6.0%
2005	32,855	5.2%	240,044	8.2%
2006	35,685	8.6%	271,059	12.9%
2007	42,422	18.9%	327,670	20.9%
2008	45,116	6.4%	350,558	7.0%
2009	45,993	2.0%	356,303	1.7%
2010	48,571	5.6%	375,770	5.5%
2011	49,804	2.5%	384,231	2.2%
2012	50,296	.9%	389,192	1.2%
2013	50,938	1.3%	393,813	1.3%

POPULATION BY AGE DISTRIBUTION

(Source: U.S. Census Bureau)
2012 American Community Survey

Age	Male	Female	Total	Percent
0-4	2,011	1,846	3,857	7.9%
5-14	3,834	3,780	7,614	15.7%
15-24	3,126	3,082	6,208	12.8%
25-34	2,837	3,159	5,996	12.3%
35-44	2,780	2,926	5,706	11.7%
45-54	2,641	2,961	5,602	11.5%
55-64	2,657	3,248	5,905	12.2%
65-74	2,291	2,394	4,685	9.7%
75+	1,359	1,639	2,998	6.2%
Total	23,536	25,035	48,571	100.0%

TOTAL ASSESSED VALUE

(Source: Pinal County Assessor's Office)

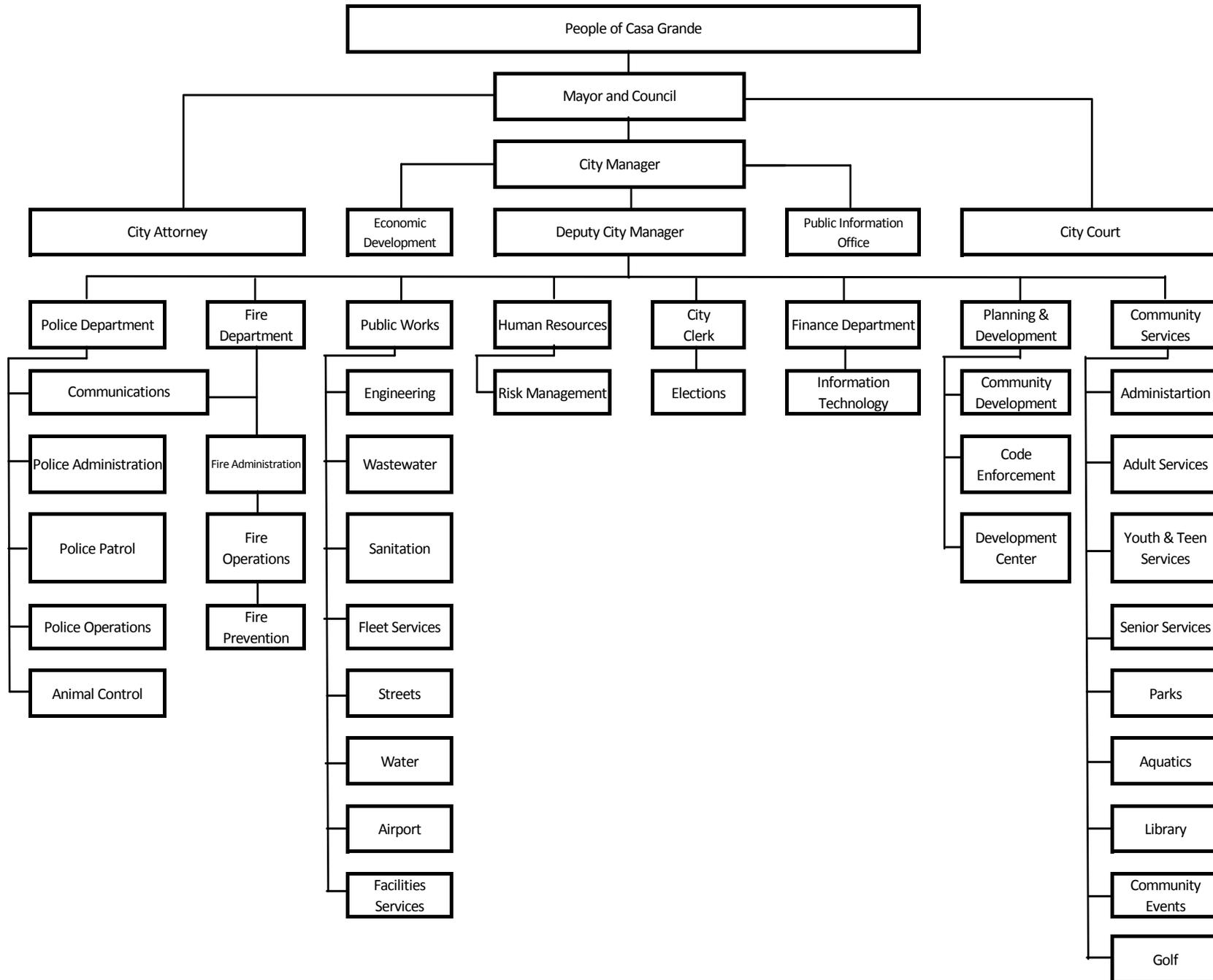
Year	Valuation	Change Percentage
2000-01	105,713,610	6.00%
2001-02	119,878,152	13.40%
2002-03	130,950,513	9.20%
2003-04	173,136,653	32.20%
2004-05	166,072,472	(4.08%)
2005-06	180,092,436	8.44%
2006-07	210,656,633	17.00%
2007-08	251,428,469	19.35%
2008-09	343,683,875	36.69%
2009-10	407,387,660	18.54%
2010-11	385,872,116	(5.29%)
2011-12	360,674,280	(6.53%)
2012-13	353,439,411	(2.00%)
2013-14	326,689,158	(7.57%)
2014-15	325,217,937	(0.45%)
2015-16	336,457,808	3.45%

ETHNIC CHARACTERISTICS

(Source: U.S. Census Bureau)
2013 Estimate American Community Survey

Ethnicity	City Total	City
White	25,741	52.6%
Hispanic or Latino	17,319	35.4%
African American	2,769	5.7%
Asian or Pacific Islander	1,420	2.9%
American Indian	1,270	2.6%
Other	389	0.8%
Total	50,938	100.0%

City of Casa Grande Organizational Chart





BUDGET GUIDE

FUND AND COST CENTER LISTING

Fund	Description	Fund	Cost Centers	
General Fund	General Government:			
	Mayor and Council	101	010	
	City Attorney	101	030	
	City Manager	101	100	
	City Clerk	101	110	
	Elections	101	120	
	Financial Services	101	200	
	Information Systems	101	225	
	Administrative Services - Personnel	101	250	
	Public Information Office	101	251	
	Public Works Administration	101	400	
	Public Safety:			
	City Court	101	040	
	Police - Animal Control	101	440	
	Police Administration	101	610	
	Police Patrol	101	612	
	Police Criminal Investigations	101	613	
	Fire	101	700	
	Public Safety Communications	101	611	
	Public Works:			
	Public Works Operations	101	405	
	Facilities Maintenance	101	407	
	Engineering	101	436	
	Culture & Recreation:			
	Downtown Public Library	101	360	
	Vista Grande Library	101	365	
	Senior Adult Services	101	510	
	Parks Maintenance	101	515	
	Recreation Programs	101	525	
	Len Colla Center	101	530	
	Aquatics	101	540	
	Keep Casa Grande Beautiful	101	545	
	General Recreation	101	550	
	Woman's Club	101	562	
	Planning & Development	101	434	
	Special Revenue Funds	Street Maintenance:		
		Highway User Revenue Fund	201	430
		HURF & 1/2 Cent Sales Tax	201	431
		System Development	204	350, 360
		Municipal Airport	205	260
		Parks Development	206	535
		Community Arts	210	011
		Wildland Firefighting	215	705
		Grants and Subsidies	220	various
		Energy Savings	222	000
		Redevelopment	225	323
		Grande Sports World	226	576
Promotion & Tourism		230	012	
Court City JCEF		232	040	
Court Fill the Gap (FTG)		233	040	
Court Fare		234	000	
Court Enhancement		235	041	

FUND AND COST CENTER LISTING

Fund	Description	Fund	Cost Centers
	Court Probationary Fund	236	042
	Court Security Fund	238	040
	Community Enrichment - Housing Programs:		
	Community Development Block Grant	242	320, 347, 357
	Housing Application Fund	250	344
	Housing Preservation Grant	252	335
	HOME - Program Fund	255	346
	Housing Development Fees	260	345
Debt Service Funds	Recreation (2%) Debt Service	342	216
	General Obligation Bonds	351	000
Capital Improvements Fund	Community Service Impact Fees	402	535
	Construction Sales Tax Projects	403	various
	Capital Replacement Fund	404	various
	Recreation Construction	406	000
	Airport Capital Improvements	409	260, 261
	Transportation Impact Fees	410	404
	Public Safety Impact Fees	415	600, 601, 602, 700, 701
	Capital Development Projects	420	360, 500
Enterprise Funds	Municipal Golf Course	510	555
	Wastewater Treatment:		
	Operations	520	451, 452, 454, 455
	WWTP Expansion	522	452, 453
	Sewer System Development Impact Fees	523	000, 454, 455
	Sanitation:		
	Collection - Residential	540	420
	Uncontained Trash	540	421
	Recycling Collection	540	422
	Recycling Operations	540	423
	Landfill	540	425
	Commercial Front Load	540	426
	Commercial Roll Off	540	427
	Water System	550	460
Internal Service Funds	Fleet Services	601	410
	Insurance	603	255, 256
	Facilities Maintenance	605	407
Trust & Agency Funds	Police Trust Fund	702	000, 650
	Emergency Medical Services Fund	703	000, 810
	Bond & Performance Trust	705	608, 810
	Police Volunteers Fund	706	000, 650
	Volunteers Retirement Fund	710	000, 810
	Section 125 Plan Account	711	000
	CDBG Escrow Fund	749	000,342
Community Facilities Districts	Mission Royale CFD	801	000, 454
	Villago CFD	805	000, 454, 890
	Copper Mountain Ranch CFD	810	000, 454
	Post Ranch CFD	815	000, 454

BUDGET DOCUMENT GUIDE

This budget document was prepared with two major objectives in mind:

- to present an easy to read document that presents projected revenue, approved expenditures and anticipated activities for FY2016
- to prepare a fiscal plan for the City Council and City Management to attain their goals and objectives in providing quality services at a reasonable cost to the citizens of Casa Grande.

The City of Casa Grande is in compliance with the Government Finance Officers Association (GFOA) guidelines for budget presentation. The guidelines set forth by GFOA allow the City to meet both of the objectives previously mentioned. Given the constraints of a small community, this budget document continues to meet the requirements as:

- A Policy Document**
- An Operations Guide**
- A Financial Plan**
- A Communications Device**

With this budget, the City of Casa Grande has continued efforts to improve its communication and collaboration with the public so we may present a clear and straightforward financial report to our citizenry.

A Policy Document - the City Council established specific strategies to achieve their goals through policy decisions as noted in the Mayor's and City Manager's "Budget Message" as well the subsequent "Strategic Agenda" and "Financial Strategic Plan". Each cost center is presented individually with a minimum of four major sections. The sections are as follows:

General Information describes the operations, mission, last fiscal year's accomplishments, and goals and objectives of the department.

Program Budget provides a summary of revenue and costs by programs within each cost center for the General Fund.

Funding Source reflects the resources to be used by the particular cost center.

Summary by Category shows historical information and expenditure commitments to attain goals.

Where applicable, other cost centers include an authorized section showing positions, pay range, historical data, minimum and maximum monthly salaries and budgeted wages, and fringe benefits. As part of the monitoring process, a performance indicator section provides a measurable method of evaluating the effective operations of each applicable cost center. Each year, the city attempts to expand its performance monitoring activities so we may keep an accurate account of our department's productivity.

An Operations Guide - each cost center has listed actual expenditures for 2013-2014, adjusted and estimated expenditures for 2014-2015, and the adopted budget for 2015-2016 which consists of five major categories for comparative purposes.

Personnel - Includes wages, fringe benefits, and employee related expenses.

Contractual Services - Includes professional, engineering, maintenance and janitorial services. Also included, is equipment and vehicle maintenance, etc.

Operating Supplies - Includes office and automotive supplies, fuels and lubricants, uniforms, utilities, etc.

Capital Outlay - Includes land, vehicles, building, and equipment.

Debt Services - Includes lease purchases, bonds, and interest payments.

A Financial Plan - Major revenue sources are presented in numeric and graphical formats as part of the General Fund Budget Summary located in the subsequent section. These revenues, as well as other major revenue sources, are represented in the statistical section, which includes historical data, 2014-2015 estimates and the 2015-2016 budget.

The City of Casa Grande uses the modified accrual basis of accounting for maintenance of general governmental and fiduciary fund types where revenues are recorded when measurable and available to finance expenditures in the current fiscal year. Available is defined as collectible within the fiscal year, or soon thereafter, to be used to pay current period liabilities. Other than principal and interest on long-term debt, expenditures are recognized in the accounting period in which the liability was incurred.

Enterprise Funds (Golf Course, Wastewater, Water and Sanitation) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, wastewater user fees are recognized as revenue when service is provided).

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way in which the city prepares its budget with the following exceptions.

- a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).
- b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis, as opposed to being expended when paid on a Budget basis.
- c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.
- d. Depreciation expense is recorded on a GAAP basis only. Casa Grande has a capital replacement fund. Transfers are made based on the annual depreciation value.

The Comprehensive Annual Financial Report (CAFR) shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes.

The 2015-2016 budget document also includes sections for the Budget Resolution and other Required Schedules, Capital Budgets, Bonded Debt Schedules, Personal Data, and a Glossary.

A Communication Medium – Within this budget, the City aimed to include narratives that are simple and understandable, incorporating graphs and charts for further explanation and emphasis where needed. The tentative as well as the final adopted budget are available for public inspection at various locations in the city including the Public Library, City Clerk’s office, and the City of Casa Grande website (www.casagrandeaz.gov).

THE FUNCTION OF BUDGET IN FINANCIAL MANAGEMENT

The act of budgeting consists of planning, controlling, evaluating and revising. Casa Grande consistently engages in these realms as it is the City’s goal to continually set and manage new and existing policies. The budget is the primary tool for setting and monitoring fiscal policies and programs as the budget is utilized to communicate organizational goals and priorities while ascertaining the relative performance of various programs in relation to those goals. The City’s resources are aligned with strategies and customer needs by apportioning them over an established time frame. A successful budget process involves an outlined set of objectives, detailed data about resource requirements and availability, well documented planning, and flexibility in modifying data in a timely manner. The City has a well-defined channel of communication among all levels of management to monitor this process.

BUDGETARY PRINCIPLES

Fiscal Year - The budget’s fiscal year begins July 1 and ends June 30 of the following year.

Revenues - Any current or delinquent monies collected during the fiscal year are included in that year. To protect the City from any uncertainties, adequate levels of reserves are maintained and budgetary authority is implemented during the preparation of the budget.

Appropriations - Expenditures are made for budgeted items only. Any remaining balance reverts back to the fund and is subject to re-appropriation the next fiscal year.

Amendments - The Finance Director may transfer budgeted amounts within a classification. Any transfers between classifications may be authorized by the Finance Director with the City Manager’s approval, except where personnel services are concerned. Council must authorize budgetary transfers for personnel services, and transfers between departments and funds.

Purchasing Requirements – The City Charter requires City Council to approve purchases exceeding the cost of twenty five thousand dollars (\$25,000). The City is required to obtain and award bids to the lowest responsible bidder for items costing over \$25,000.

FUND STRUCTURE AND DEPARTMENTAL USE

The accounts of the City are organized on the basis of funds each of which is considered a separate accounting entity. All City funds are appropriated. The following fund types and account groups that are utilized by the City and its departments:

GOVERNMENTAL FUNDS – include the City’s General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds listed below.

General Fund – The General Fund is the City’s major operational fund. It is used to account for all the financial resources used to pay for services traditionally associated with local government. Departments which utilize the General Fund include the Mayor and City Council, Public Safety (Police, Fire, and Communications) the City’s Manager, Clerk, Court, and Legal Department, Finance, Human Resources, Planning and Development, Public Works, and Community Services and Development.

Special Revenue Funds – The Special Revenue Funds are used to account for revenues derived from specific taxes, grants or other restricted revenue sources. The uses and limitations of each special revenue fund are specified by City Ordinances, Federal or State Statutes, or by the granting entity. Departments and Programs which utilize a majority of the City’s Special Revenue Funds include Public Works for street maintenance, repair, and airport operations, Community Services for various senior meal services, Parks, the City Court for various justice programs and general improvements, Fire for wildland firefighting, and Community Development for a variety of housing grants.

Debt Service Funds – Debt Service Funds are used to account for the resources utilized in the payment of general obligation long-term debt principal, interest, and related costs. Due to the diverse nature and use of these funds, debt service administration is housed under General Government (000).

Capital Project Funds – Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by Proprietary and Trust Funds). The Capital Replacement Fund is used to account for the replacement of various capital items or development of infrastructure. Community Facilities District (CFD) funds accounts for capital construction activities within the cities’ CFD’s. Departments which typically utilize Capital Project Funds include Public Works and Community Services as well as Police and Fire for the purchase or replacement of large vehicles and other equipment.

PROPRIETARY FUNDS – used to account for business-type activities of the City.

Enterprise Funds – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private sector enterprises where the intent of the governing body is that the costs of providing goods or services on a continuing basis be financed or recovered primarily through user charges. The City has separate enterprise funds housed under Public Works for water, wastewater, wastewater development fees, and sanitation as well as Community Services for the cities’ golf course.

Internal Service Funds – Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies within the City, generally on a cost-reimbursement basis. The City has three internal service funds: fleet services, which accounts for the maintenance and operations of City owned vehicles; facilities maintenance which covers the maintenance and custodial services for City facilities; and our insurance fund which accounts for all of the City’s insurance policies. The former two funds are housed under Public Works while the latter, insurance, is housed under Risk Management, a division of Human Resources.

FIDUCIARY FUNDS – used to account for resources held for the benefit of others.

Trust Funds – Trust Funds are used to account for assets held by the City in a trustee capacity for individuals or private organizations. Expendable trust funds are accounted for and reported as governmental funds. Currently, the City possesses two agency funds; one to account for deposits received from various private companies in order to conduct business within the City and the other to account for employee’s flexible spending plan deposits for out-of-pocket health care costs.

BUDGET PROCESS OVERVIEW

The budget process is a year-round endeavor. However, during the formulation and presentation of the annual budget for the coming fiscal year, the operation becomes intensified. The budget is prepared to fulfill state requirements and abides by a budgetary calendar which adheres to the state’s numerous mandated deadlines. The preparation of the budget begins at least six months prior to the new fiscal year during which each department submits their projected revenues, expenditures and capital improvement project needs for the coming year.

Council - The Council’s goals and policies contained in their “Focus Areas”, “Strategic Agenda”, and “Strategic Financial Plan” respectively set the City’s long-term, 3-5 year, and day-to day direction for budget development and implementation. Additionally, throughout the year, Council members continually identify policy issues and areas that will provide further guidance during the budget’s creation. It is the City’s goal that these policies serve as the basis from which the departments’ annual requests are formulated.

City Manager - In the context of the Council’s goals and policies, the City Manager’s Office plays an integral role in analyzing each department’s annual budget requests. By engaging with the City leadership and reviewing historical expenditure and revenue allocations, the City Manager’s Office carefully evaluates each department’s requested program budgets to ensure all expenditures are reasonable and necessary. Depending on the revenues and resources available, the City Manager and his staff may streamline department’s program budgets based on City priority and/or other political and economic conditions.

Communication – Specific budget instructions and relevant information is disseminated by the City Council and Manager to each department director. This includes information regarding both operational and capital improvement budgets. The City strives to ensure that information is dispersed in both a vertical (top-down) and horizontal (cross department) manner throughout the city.

Coordination - Coordination and cooperation from each department is essential throughout the budget process. Communication from City Council, Management, and Finance allows employees to effectively work within their departments in achieving common objectives. Because any one budget decision can affect multiple areas, coordination is an essential antecedent to all decision-making activities. Therefore, the City’s department directors must ensure that employees at every level remain apprised of the critical issues concerning the budget.

Forecasting - Forecasting is an essential part of any comprehensive financial plan. Thus, departments must ensure they are engaging in accurate short and long-range planning efforts for both their operational and Capital Improvement budgets so the City’s Council and leadership has access to meaningful insight and can proceed in the proper budgetary direction.

Budget Workshop - This workshop includes discussion regarding city-wide goals and objectives, budgeting guidelines for program and capital budgets, the status of revenues for the coming year, timelines, and resources available for allocation. The budget manual distributed at this workshop is designed to assist each department prepare all required budget requests, forms, and supporting documentation.

Program Budget – Each department, in developing their respective program budgets, is to evaluate their expenditures on a program by program basis wherein objectives and performance measures are clearly delineated. Departments are encouraged to thoroughly review all current programs, services, and available resources in the context of the values and priorities held by the citizens of Casa Grande including all relevant economic, political, and social considerations. Once this process is completed, each department should possess a complete preliminary budget.

Budget Sessions – After the City Manager’s office has reviewed the department’s program budgets, special budgetary sessions are scheduled with the Council to discuss proposed expenditures in the context of the Cities’ Strategic Agenda, Strategic Financial Plan, and Capital Improvement Plan. These sessions also provide a chance for each department director to meet with the Council and discuss their intentions for the next fiscal year.

Adoption of Tentative Budget, Final Budget, and Property Tax Levy – Once a proposed operating budget has been finalized, the City Manager submits this tentative budget to the City Council for review and adoption. The Council then holds a series of public hearings to give the community a chance to voice their concerns regarding the tentative budget, proposed property tax rates, and upcoming rate adjustments. After any applicable changes are made, the final budget and property tax levies are adopted.

Ongoing Budget Controls - The finance department maintains control of the budget by conducting monthly budget performance reviews throughout the fiscal year. The goal of these performance reviews is to examine expenditure patterns and compare them with incoming revenue resources. Records are maintained to evaluate ongoing programs and services.

BUDGET ROLES AND RESPONSIBILITIES

Many people within the City of Casa Grande are involved in the budget process by way of formulation, preparation, implementation, administration, or evaluation.

City Manager - responsible for reviewing department’s program budgets, formulating a proposed budget, and presenting it to the Council.

City Council - responsible for the review of the City Manager’s proposed budget as well as the approval and adoption of the Cities’ final budget and property tax levies.

Department Directors - responsible for formulating their department’s priorities as well as reviewing, modifying, and presenting their proposed program budgets. Additionally, they are responsible for developing their department’s annual goals, objectives, and applicable performance measures along with providing quarterly updates.

Finance Department - the Finance Director and Budget Analyst are responsible for coordinating the budget process by providing annual resource and revenue projections, reviewing program budgets with department heads and staff, and providing budget recommendations to the City Manager based on economic analysis, fiscal trends, and projected revenues.

2015 - 2016 BUDGET CALENDAR

Date	Action Required (<i>deadlines set by law</i>)
January 12, 2015	Outside agency funding request letters distributed
January 12, 2015	Departments prepare budget and CIP requests and fee updates for FY2016 Finance prepares five year forecasts on operating and CIP funds
February 6, 2015	Receive certified property values from the County Assessor to calculate the property tax levy limit and the final levy limit worksheet (<i>on or before February 10 of the tax year {ARS 42-17052}</i>). Notify Property Tax Oversight Commission as to agree or disagree with property tax levy limit (<i>Within 10 days of receiving information</i>) Make the values provided by the county assessor available for public inspection (<i>on or before February 15 of the tax year {ARS 42-17054}</i>).
February 13, 2015	Department Budget and CIP requests due to Finance – Review and compile requests. Finance review with Departments
March 2, 2015	City Manager budget and CIP review with Departments
March 13, 2015	Fee requests and updates due to Finance
April 8, 2015	Post proposed fees on website and Advertise Public Hearing on Fee Increase (This includes any changes in the property tax rate) (<i>Written notice on Website 60 days prior to {ARS 9-499.15}</i>).
April 22, 2015	Final City Manager review of proposed budget
April 27, 2015	Proposed budget delivered to Council
May 1, 2015	City Council Budget Study session
May 13, 2015	PUBLISH Notice of Public hearing on fees and tentative budget
May 18, 2015	Tentative first workshop on proposed fees
May 27, 2015	Publish Notice of Public hearing on proposed fees
May 28, 2015	Publish first “Truth in Taxation” notice – (<i>Not less than fourteen or more than twenty days before tax levy hearing</i>). IF required
June 1, 2015	Public Hearing & Council Adoption of Tentative Budget (<i>on or before the third Monday in July {ARS 42-17101}</i>).
June 5, 2015	First publication of FY2016 Tentative Budget and Notice of Public Hearing (<i>must be published once a week for at least two consecutive weeks {ARS 42-17103}</i>). Post entire tentative budget on website and keep it posted for at least 60 months (<i>{ARS 42-17105}</i>) (<i>7 days after adoption</i>)

2015 - 2016 BUDGET CALENDAR

Date	Action Required (<i>deadlines set by law</i>)
June 5, 2015	<p>Publish a summary of the tentative budget once a week or two consecutive weeks. Also include time and place of budget hearing and a statement indicating that the proposed budget may be examined at the city library and city hall. {ARS 42-17103}} (<i>Depends upon newspaper publishing date</i>)</p> <p>Publish second “Truth in Taxation” notice – (<i>Not less than seven or more than ten days before tax levy hearing</i>). If required</p>
June 12, 2015	<p>Second publication of FY2016 Tentative Budget and Notice of Public Hearing (<i>must be published once a week for two consecutive weeks {ARS 42-17103}</i>).</p>
June 15, 2015	<p>Hold public hearing on budget and property tax levy – “Truth in Taxation”. (<i>Tax Levy Hearing - on or before 14 days before the tax levy is adopted and on or before adoption of the final budget</i>).</p> <p>Adoption of FY2016 Final Budget in a Special Meeting (on or before the 14th day before the tax levy is adopted {ARS 42-17105}).</p> <p>Adoption of FY2016 Property Tax Levy (1st reading)</p> <p>Public Hearing and Council adoption of Fee Resolution</p>
June 17, 2015	<p>Post Final Budget to City website (<i>Within 7 business days of adoption and remain on the website for 60 months</i>)</p> <p>Mail copy of Truth in Taxation notice, a statement of its publication or mailing and the result of the Council’s vote to the Property Tax Oversight Commission (<i>Within 3 days of tax levy hearing</i>)</p>
July 1, 2015	<p>FY2016 Begins</p>
July 6, 2015	<p>Adoption of FY2016 Property Tax Levy (Final reading)</p>
July 13, 2015	<p>Forward certified copy of tax levy Ordinance to County. (<i>Tax levy must be adopted by the board of supervisors on or before the third Monday in August {ARS 42-17151A}</i>).</p>
August 1, 2015	<p>New Fees Effective</p>



**FISCAL POLICY
&
GUIDELINES**

DEFINITION AND PURPOSE OF FISCAL POLICY

Fiscal policy is a set of guidelines used to manage revenues, expenditures, and debt. Fiscal planning, which is generally conducted within the context of the operating budget and the Capital Improvements Program (Capital Budget), reflects and helps shape fiscal policy.

The budget process not only reflects those fiscal policies currently in force, and is a major vehicle for determining and implementing such policies. The fiscal policy statements presented on the following pages are not static, but evolve as the economy and fiscal environment change and as the City of Casa Grande's population and requirements for government programs and services change.

The purpose of fiscal policy for the operating budget is:

Fiscal Planning for Public Expenditures and Revenues - Fiscal policy provides guidance for good public practice in the planning of expenditures, revenues, and funding arrangements for public services. It provides a framework in which budget, tax, and fee decisions can be made effectively. Fiscal policy provides guidance towards a balance between program expenditure requirements and available sources of revenue to fund them. Fiscal planning considers long-term trends and projections in addition to annual budget planning.

Setting priorities among programs - Clearly defined and quantified fiscal limits encourage setting priorities by government managers and elected officials, thus helping to ensure that limited resources are allocated appropriately.

Assuring Fiscal Controls - Fiscal policies relating to the City of Casa Grande's procurement of goods and services, payment of salaries and benefits, debt service, and other expenditures are all essential to maintaining control of government costs over a period of time and ensure the best value for each dollar spent.

ORGANIZATION OF THIS SECTION

The following are the major fiscal policies currently applied to the operating budget and financial management of the City of Casa Grande. Numerous other fiscal policies that relate to particular programs or issues are not included here, but are believed to be consistent with the governing principles expressed below:

The presentation of fiscal policies is in the following order:

- Policies for fiscal control
- Policies for debt management
- Policies for governmental management
- Policies for revenues and program funding
- The framework for fiscal policy

POLICIES FOR FISCAL CONTROL

Balanced Budget - It is fiscal policy of the City of Casa Grande to balance the budget. The total of proposed expenditures shall not exceed the total of estimated revenue and available fund balances. Any proposed deficit must be planned and covered by another funding source.

Budgetary Control - The City of Casa Grande will exercise budgetary control (maximum spending authority) with the City Council's approval of appropriation authority within each department and special fund in four categories: Personnel Costs, Operating Supplies & Contractual Services, Capital Outlay, and Debt Service.

Financial Management - The City of Casa Grande will manage and account for its Operating and Capital Budgets in accordance with Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB). Capital items cost more than \$10,000 and have a useful life greater than three years.

Accounting Method/Basis of Budgeting - The governmental and fiduciary fund types are budgeted and maintained using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded as received in cash, except for revenues, which are susceptible to accrual (i.e. when they are measurable and available). Measurable signifies that the amount of the transaction can be determined. Available signifies that the amount is collectable within the current period or soon enough thereafter (generally 60 days) to pay liabilities of the current period. Expenditures are recorded when liabilities are incurred except for:

- Interest expense on general obligation debt, which is recorded on the due date.
- Prepaid expenses are recorded and recognized as expenditures in the period benefited.
- Disbursements for inventory-type items are considered expenditures at the time of purchase.
- Inter-fund transactions, which recorded on the accrual basis.
- Significant revenues which are susceptible to accrual are:
 - Federal and state grants to the extent that revenues are recorded as eligible expenses incurred.
 - Sales and Property tax receivable within approximately sixty days of the end of a fiscal year.

Enterprise Funds (Golf Course, Wastewater, Water and Sanitation) also recognize expenditures as encumbered when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, wastewater user fees are recognized as revenue when service is provided).

In all cases, if the goods and/or services are not received by the end of the fiscal year, the encumbrances will automatically lapse.

The Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). In most cases, this conforms to the way the city prepares its budget with the following exceptions.

- a. Compensated absence liabilities expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).

Accounting Method/Basis of Budgeting continued

- b. Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a Budget basis.
- c. Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a Budget basis.
- d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report (CAFR) shows fund expenditures and revenues on both a GAAP basis and Budget basis for comparison purposes.

Internal Accounting Controls - The City of Casa Grande will develop and manage its accounting system to provide reasonable assurance regarding:

- The safeguarding of assets against loss from unauthorized use or disposition.
- The reliability of financial records for preparing financial statements and maintaining accountability for assets.
- "Reasonable assurance" which recognizes that:
 - The cost of a control should not exceed the benefits likely to be derived.
 - The evaluation of costs and benefits required and judgments by management.

Audits - The City will ensure the conduct of timely, effective, and periodic audits of all financial records and actions of the City of Casa Grande, its officials, and employees in compliance with local, State, and Federal law.

POLICIES FOR EXPENDITURES AND ALLOCATION OF COSTS

Content of Budgets - The City of Casa Grande includes in the operating budget, all programs and facilities not specifically eligible for inclusion in the Capital Improvement Plan. The operating budget displays current revenue appropriations for projects in the Capital Improvements Program as appropriate.

Expenditure Growth - The Arizona Revised Statutes (A.R.S.) requires that the City Council annually adopt and review spending affordability guidelines for the capital and operating budgets. The Arizona Revised Statutes requires that expenditures remain within expenditure limits set through a permanent base adjustment approved by the voters of the City of Casa Grande in 2007.

Allocation of Costs - The City of Casa Grande balances the financial burden of programs and facilities as fairly as possible, between the general taxpayers and those who benefit directly, recognizing the common good that flows from many public expenditures, the inability of some citizens to pay the full costs of certain benefits, and the difficulty of measuring the relationship between public costs and public or private benefits of some services.

Expenditure Reduction - The City of Casa Grande seeks expenditure reductions whenever possible through efficiencies, reorganization of services, and through the reduction or elimination of programs, policies, and practices which have outlived their usefulness. The City seeks inter-agency opportunities to improve productivity.

POLICIES FOR EXPENDITURES AND ALLOCATION OF COSTS continued

Shared Provision of Service - The City of Casa Grande encourages, through matching grants, subsidies, and other funding assistance, the participation of private organizations in the provision of desirable public services when public objectives can be more effectively met through private activity and expertise and where permitted by law.

Public Investment in Infrastructure - The City of Casa Grande plans and budgets for capital facilities and infrastructure necessary to support its economy and those public programs determined necessary for the quality of life desired by citizens.

Cost Avoidance - The City of Casa Grande will, within available funds, consider early investment in equipment, land, facilities, and other expenditure actions in the present to reduce or avoid costs in the future.

Procurement - The City of Casa Grande purchasing policy provides for the purchase, directly or indirectly, through a bid process for expenses greater than \$25,000. The lowest responsible and responsive bidder is awarded the purchase, except when an alternative method of procurement is specifically authorized by law.

Use of Restricted Funds - In order to align costs with designated resources for specific programs or services, the City of Casa Grande charges appropriate expenses against restricted revenue sources prior to using general funds.

POLICIES FOR DEBT MANAGEMENT

Debt Management - The City of Casa Grande minimizes debt service costs through the judicious use of available debt instruments, consistent with the desire of maintaining stable property and sales tax rates and distributing the costs of certain long-lived facilities among all users, present and future.

Debt Incurred - The City of Casa Grande limits the amount of new general obligation debt to remain with the 0.6308 per \$100 in assessed valuation target and to reasonably assure retention of the City's highest credit rating in national debt markets. Capital Improvements operating expenditures, whose construction is funded by the City of Casa Grande's General Obligation bonds, are subject to spending affordability limits set by the City of Casa Grande's Council.

Revenue Bonds - Debt may be incurred based on the pledge of particular revenues to its repayment, in contrast to general obligation debt, which pledges general tax revenues. Revenue-based debt carries a higher interest rate, but allows the financing of projects, which would otherwise claim part of the limited general obligation bond capacity.

Current Revenue Funding - The City of Casa Grande uses current and available revenues for pay-as-you-go funding of the CIP as a means of reducing the cost of debt service. When revenue levels permit, priority is given to inclusion within annual budgets of additional cash payments for infrastructure over the amount of current revenues specifically designated to non-debt eligible capital projects. This is commonly referred to as "PAYGO" (pay-as-you-go) financing.

POLICIES FOR GOVERNMENTAL MANAGEMENT

Productivity - The City of Casa Grande seeks continuous improvement in the productivity of the City's programs in terms of quantity and quality of services relative to resources expended, through all possible strategies.

Employee Involvement - The City of Casa Grande actively encourages and uses the experience and expertise of its workforce toward optimum program effectiveness and cost-efficiency of public service delivery through training, teamwork, employee empowerment, and other precepts of quality management.

Intergovernmental Program Efforts - The City of Casa Grande seeks program efficiencies and cost savings through cooperative agreements and joint program efforts with other City agencies, municipalities, regional organizations, and the State and Federal governments.

Risk Management - The City of Casa Grande controls its exposure to financial loss through a combination of commercial and self-insurance. The City self-insures against all but highest cost risks and aggressively controls its future exposure through a risk management program that allocates premium shares among agencies based on loss history.

Employee Compensation - The City of Casa Grande seeks to provide compensation (pay plus employee benefits) that is: comparable to jobs in the private sector, comparable among similar jobs in several Cities and agencies, and comparable between employees in collective bargaining units and those outside such units.

The Government acts to contain the growth of compensation through organizational efficiencies within its departments and agencies, manage efficiencies within its operations and service delivery, and productivity improvements within its workforce.

Surplus Property - The City of Casa Grande maximizes the residual value of land parcels or buildings declared excess to current public needs through efforts at public reuse, lease to appropriate private organizations, or sale toward returning them to the tax base of the City of Casa Grande. Disposition of obsolete, unusable or surplus goods are made through bid, auction, or other lawful method to the purchaser offering the highest price except under circumstances as specified by law.

Fiscal Impact Reviews - The City of Casa Grande reviews proposed local and State legislation toward specific findings and recommendations relative to financial and budgetary impacts and any continuing and potential long-term effects on the operations of government.

Economic Impact Statements - Where applicable, the City of Casa Grande reviews proposed local and State legislation toward specific findings and recommendations relative to economic impacts for any continuing and potential long-term effects on the economic health of the City.

Resource Management - The City of Casa Grande seeks continued improvement in its budgetary and financial management capacity in order to achieve the best possible decisions on resource allocation and the most effective use of budgeted resources.

POLICIES FOR REVENUES AND PROGRAM FUNDING

Diversification of Revenues - The City of Casa Grande establishes the broadest base of revenues and seeks alternative revenues to fund its programs and services, in order to

- Decrease reliance on general taxation for discretionary but desirable programs and services and rely more on fees and charges.
- Decrease the vulnerability of programs and service to reductions in tax revenues as a result of economic fluctuations.
- Increase the level of self-support for new program initiatives and enhancements.

Revenue Projections - The City of Casa Grande estimates revenue in a realistic and conservative manner in order to minimize the risk of a revenue shortfall.

Property Tax - The City establishes property tax rates to:

- Limit annual levies against individual properties so that tax revenues are held at or below the rate of inflation.
- Avoid wide annual fluctuations in property tax revenue as economic and fiscal conditions change.
- Fully and equitably obtain revenues from new construction and changes in land or property use.

Special Funds - The revenues and expenditures of specific programs are accounted for in special revenue funds. A special revenue fund accounts and reports for proceeds of a specific revenue source that is restricted to expenditures for a specified purpose.

When the fund balances of special funds grow to exceed mandated or specified levels relative to the specific purpose, the City of Casa Grande may transfer a portion of the fund balance to support other programs.

Enterprise Funds - The City of Casa Grande will, through sound management practices, ensure appropriate net assets for its enterprise funds while obtaining full cost-recovery for direct and indirect government support, as well as appropriate level of revenue transfer for General Fund operational support.

Intergovernmental Revenues - The City of Casa Grande will aggressively seek a fair share of available State and Federal financial support unless conditions attached to that assistance are contrary to the City of Casa Grande's interest. Where possible, Federal or State funding for the full cost of the program will be requested, including any indirect costs of administering a grant-funded program. For reasons of fiscal prudence, the City of Casa Grande does not solicit grants which require an undeclared fiscal commitment beyond the term of the grant.

Cash Management and Investments - The objective of the City of Casa Grande's cash management and investment program is to assure a high level of safety. Idle cash is invested in the Local Government Investment Pool, local bank certificates of deposit and Treasury Direct purchases.

Contingencies - The City of Casa Grande will budget a contingent account in the General Fund dependent on the estimate of ensuing risk of unforeseen events in the coming fiscal year. The purpose of the contingency account is to provide sufficient funds for unanticipated revenue shortfalls or unexpected expenditure emergencies.

FRAMEWORK FOR FISCAL POLICY

Legal Framework - Fiscal policy is developed and amended as necessary according to:

- Federal law and State of Arizona regulation
- City of Casa Grande municipal code, ordinances & resolutions

Fiscal Planning Projections and Assumptions - Various trends and economic indicators are projected and analyzed for their impacts on City programs and services and for their impact on fiscal policy as applied to annual operating budgets.

- Inflation, as measured by change in the Consumer Price Index (CPI) of future costs of government goods and services, including anticipated wage and salary adjustments. The CPI change also specifies the allowed increase in primary property tax revenue.
- Growth of population and jobs, which are principal indicators of requirements for new or expanded programs and services.
- Demographic change in the numbers or location within the City of Casa Grande of specific age groups or other special groups, which provides an indication of the requirements and costs of various government services and programs.
- The assessable property tax base of the City of Casa Grande, which is the principal indicator of anticipated property tax revenue for the primary and secondary property tax.
- Income tax collected by the State two fiscal years ago indicates the general change in State Share Income tax.
- Employment, unemployment rates, and job growth within the City of Casa Grande, are indicators of personal income growth and sales tax revenue, as well as being indicators of various service or program needs, such as day care or public welfare assistance.

Generally Accepted Accounting Principles (GAAP) - The application of fiscal policy in the financial management of annual operating expenditures must be in conformity with GAAP standards. This involves the separate identifications of, and accounting for, the various operating funds, adherence to required procedures such as transfers between funds and agencies, and regular audits of general City operations and special financial transactions such as the disbursement of Federal grants.

Credit Markets and Credit Reviews - The City of Casa Grande's ability to borrow cost-effectively depends upon its credit standing as assessed by major credit rating agencies. While key aspects of maintaining the highest credit ratings are related to the management of the City of Casa Grande's Capital Improvements Program (CIP), others are directly applicable to the annual operating budget:

- Maintenance of positive fund balances (reserves) to ensure continued liquidity for debt repayment.
- Assurance through law and practice of an absolute commitment to timely repayment of debt and other obligations.

Intergovernmental Agreements - State agencies sharing various social service programs and participation in various grant and loan programs:

- Federal agencies to obtain support to meet mutual program objectives through programs such as the Community Development Block Grant.



BUDGET SUMMARY

BUDGET OVERVIEW

The total City of Casa Grande budget including transfers for fiscal year 2015-2016 is \$175,261,200. Of that total, 26% or \$46,362,100 is for General Fund use, 19% or \$34,085,900 is for the Enterprise Funds, 14% or \$25,058,700 is for Special Revenue Funds, 31% or \$54,215,400 is for Capital Improvement Funds, 2.6% or \$4,550,700 is for the Internal Service Fund and 4.5% or \$7,808,500 is used in the Debt Service Funds with the remaining \$3,179,900 consisting of miscellaneous transfers, unanticipated reserves, and contingencies.

Budget development is guided by the Mayor and Council's Strategic Focus Areas; Enhance Transportation Routes, Maintain a High Quality of Life through Strong Fiscal Constraint, Revitalize and Redevelop Historic Casa Grande, and Economic Development. The sluggish economic recovery, on a local, state, and national scale, remain the largest hindrance to maintaining current service levels and thus the city is committed to streamlining operations and maximizing resources to ensure we can continue to operate efficiently and effectively.

As the regional economy continues to gain traction, revenues are expected to remain mostly stable with some signs of slow to moderate growth. Growth related to "non-recurring" revenues such as building permits and construction sales tax are recognized as such when developing the operating budget and are specifically tied to one-time expenditures or directly related operational costs. Ongoing general government operational costs are supported by recurring revenues such as local retail sales tax, property tax, state shared income and state shared sales taxes. This strategy ensures that City operations can remain financially stable in the long-term.

As revenue sources continue to recover, maintaining existing service levels will require creativity and adaptability. It should be noted that the current budget does not include any new or subsidized programs, continues to look strategically at personnel allocations, and provides for a one 1.0% market adjustment for all city employees to ensure we remain competitive with surrounding municipalities. Any new positions added to this budget were paid for using new recurring revenues or cost savings in order to meet critical service needs.

LOCAL TAXES

Local Sales Tax – Local sales tax revenue is estimated to increase slightly to \$21,981,800 for FY2016. Major sources of this tax include retail sales, the rental or leasing of properties, utility and telecommunications sales, bar and restaurant sales, construction and contracting. The construction sales tax rate is 4% and is projected to generate \$2,600,000 for FY2016. Due to the volatility of this revenue, 55% of the total collections are placed in a Capital Expenditures Fund, and the remaining 45% is matched with one-time General Fund expenditures. In 1999, voters approved a 0.2% increase in retail sales tax originally designed to pay debt on bonds used for recreational facilities, in 2009 this was amended to be dedicated for the continuation of recreational amenities and the creation of economic development projects. Anticipated revenue for FY 2015-2016 is \$960,000. The City also has a 2% hotel and motel accommodation tax which is expected to generate \$230,000 with \$100,000 of this total allocated annually to the Boys and Girls Club with the remainder used to subsidy youth recreational activities within the general fund.

Property Tax - State law, in conjunction with Arizona's Constitution, delineate a property tax levy limitation system. This system consists of two levies: a limited levy known as the "primary property tax levy" and an unlimited levy referred to as the "secondary property tax levy". The primary levy may be imposed for all purposes while cities and towns may only utilize the secondary levy to retire the principal and interest or redemption charges on voter approved bonded indebtedness. The primary property tax that will be levied for FY2016 is \$3,364,200 which is a slight increase from FY2015.

LOCAL TAXES *continued*

For FY2016, the primary and secondary rate tax rate will remain \$0.9999 and \$0.6308, respectively, per \$100 assessed value. The combined property tax rate will therefore be \$1.6307 per \$100 assessed value. This represents approximately 11% of the total property tax bill for a city resident.

Franchise Tax - Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to their municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city's or town's streets in the distribution of utility services. Franchise tax revenue is estimated to increase slightly to \$2,245,000. Sources of franchise taxes include Qwest, Southwest Gas, Cox Communications, Arizona Water, APS and Electrical District 2.

LICENSES AND PERMITS

Business License - The general law authority for a city or town to initiate a local sales tax is the same authority which allows a municipality to require a license for professions, occupations, or businesses within the community. State law stipulates that a business license may only be issued for the period of one year and may not be less than ten dollars or more than five thousand dollars. Business license revenue for this year is estimated to increase to \$160,000.

Animal License - An animal license is the license or registration required for each dog and cat in the City of Casa Grande. Animal license revenue is estimated to remain at \$45,000.

Building Permits - Revenues in this category are composed of amounts collected from building permits, zoning permits, and a variety of other programs. This revenue source is driven by the growth of the City. Building permit revenues are estimated to decrease slightly to \$1,159,800.

SERVICE CHARGES

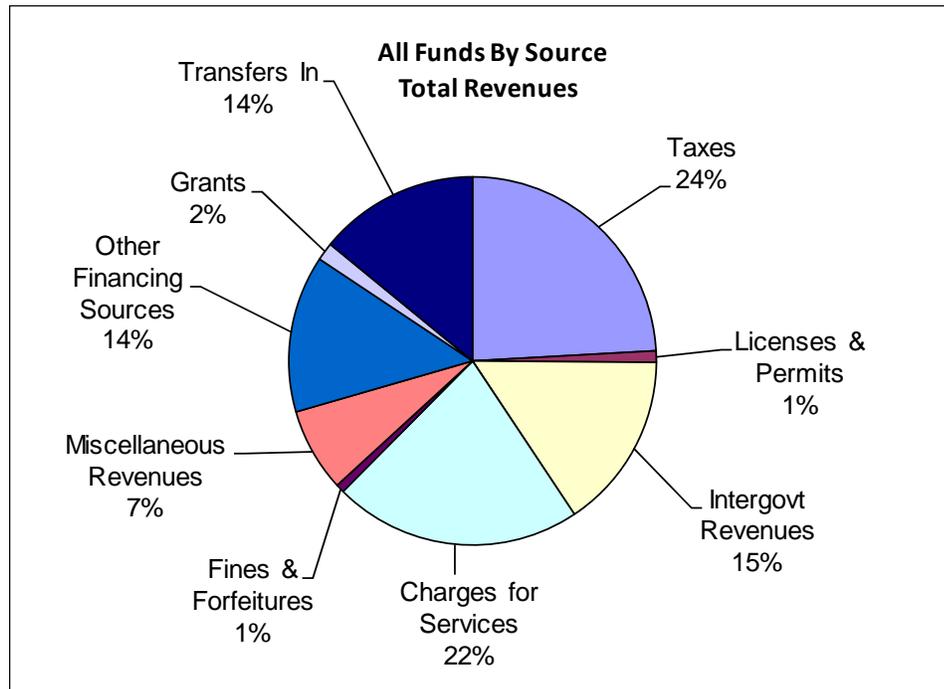
Charges for Services - Charges for services consist of Engineering Fees which are estimated to be \$94,800, Wastewater User Fees estimated to be \$11,876,800, Sanitation Charges estimated to be \$7,523,400, Recreation Fees estimated to be \$1,540,500 (including Golf Course), and Irrigation Water Fees are estimated to be \$10,000 for this year.

FINES AND FORFEITURES

Fines and Forfeitures - Another revenue source for Arizona cities and towns is fines paid to the municipal magistrate court. These revenues come from traffic violations and other fines paid for the violation of municipal ordinances. Also included in this category are animal control fines. Estimated fines and forfeitures for this year are \$921,200.

MISCELLANEOUS REVENUES

Other revenue sources like the sales of fixed assets, investment income, sale of maps, donations, rentals, leases, concessions, and Housing Program income is included in miscellaneous revenue and is estimated to total \$9,038,500 which accounts for approximately 7% of the total revenues.



EXPENDITURE ANALYSIS

The total funds budgeted for each expenditures category are as follows: Personnel Services 22% of the total, Contractual Services 14%, Operating Supplies 10%, Capital Outlay 34%, Debt Service 9%, Unanticipated 3% and Inter-fund Transfers 8%.

Personnel Services – After a prolonged freeze in wages, the City chose to provide a 2.1 % general cost adjustment (with steps) for its employees. Health insurance costs were actually reduced and increases for Fire, Police and General employee pension contributions all increased.

Contractual Services - These include expenditures for external professional services and maintenance contracts for grounds, buildings, computers and other equipment. Professional services include engineering, financial, computer consultants, attorneys, and outsourced services.

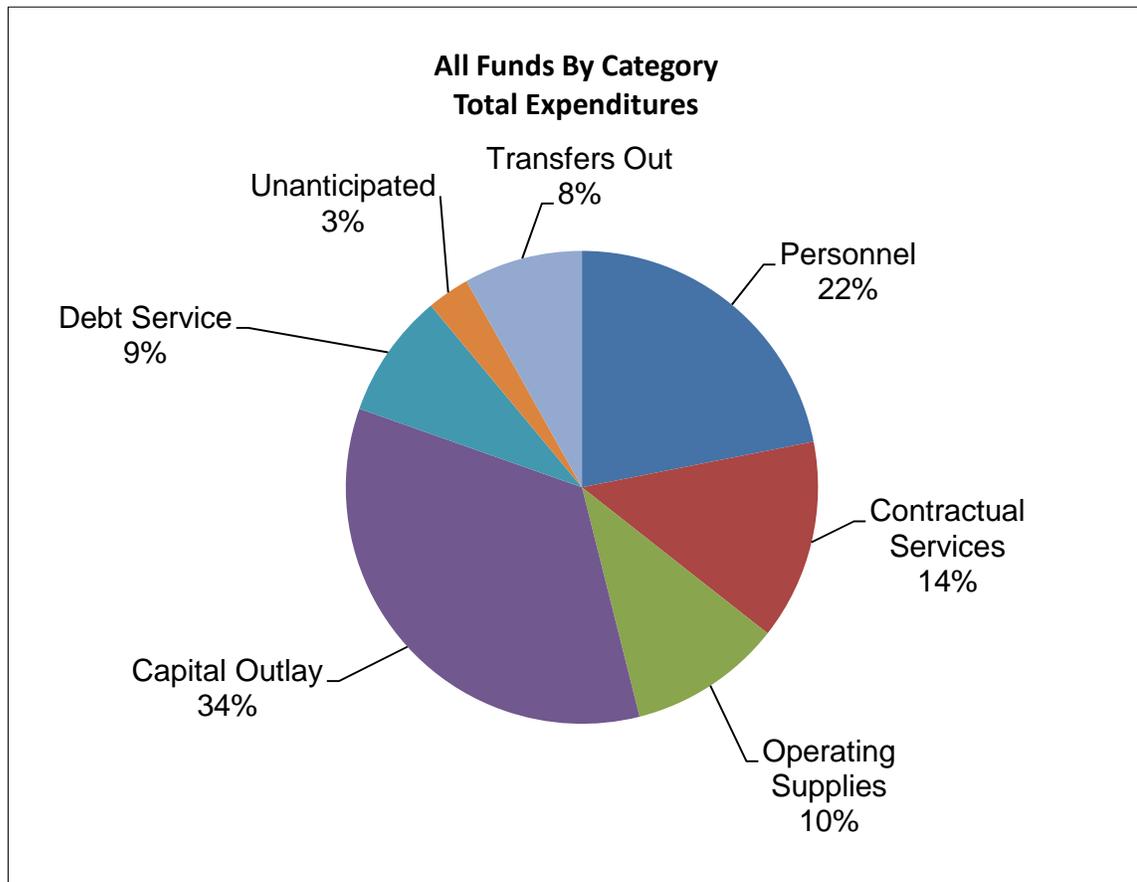
Operating Supplies - These expenses consist of office supplies, motor vehicle parts, fuels and lubricants, small tools, and utilities. The largest increases here are due to increased utility and fuel costs.

Capital Outlay - Capital outlays include the purchase of equipment and acquisition or construction of major capital facilities over \$10,000. In this year’s budget, most of the capital expenditures came from the capital improvement plan including carryovers from prior years.

Debt Service - Debt service is used to make principal and interest payments on leased or bonded debt. New debt was issued in FY09 for a wastewater treatment plant expansion. Anticipated debt in FY15 includes \$16,500,000 of voter approved debt to finance construction of a Community Recreation Center.

Unanticipated – This portion includes a budget authority amount utilized to ensure compliance with state law which states that a municipality may not exceed its adopted expenditure limit. An equal amount of revenue is included as well and budget transfers from this amount will occur in the event of unanticipated grants or other new revenue sources.

Transfers – Transfers between funds are used to properly account for true costs within each fund. Compared to last year, transfers for FY16 remained relatively flat decreasing 1%.



BUDGET SUMMARY

REVENUE COMPARISON

	2013-14 ACTUAL	2014-15 ADOPTED	2014-15 ESTIMATE	2015-16 BUDGET	PERCENT TO TOTAL
LOCAL TAXES					
Property Taxes	5,542,625	5,362,200	5,362,200	5,474,500	4.44%
Local Sales Tax	20,488,949	20,088,639	21,821,428	21,981,800	17.85%
Franchise Taxes	2,170,000	2,170,000	2,275,000	2,245,000	1.82%
Subtotal	\$28,201,574	\$27,620,839	\$29,458,628	\$29,701,300	24.11%
LICENSES & PERMITS					
Business Licenses	150,000	150,000	150,000	160,000	0.13%
Animal Licenses	45,000	45,000	45,000	45,000	0.04%
Building Permits	637,000	1,006,400	1,202,800	1,029,000	0.84%
Subtotal	\$832,000	\$1,201,400	\$1,397,800	\$1,234,000	1.00%
INTER-GOV'T					
Shared Gasoline Tax - HURF	3,157,400	3,333,800	3,333,800	3,357,500	2.73%
Half Cent Sales Tax	1,700,000	1,700,000	1,700,000	1,700,000	1.38%
Shared Sales Tax	4,196,900	4,388,700	4,388,700	4,640,100	3.77%
Shared Income Tax	5,418,820	5,879,400	5,879,400	5,847,900	4.75%
Shared Auto-In-Lieu	2,129,480	2,258,900	2,258,900	2,480,900	2.01%
Housing Program Income	1,073,790	752,700	768,200	1,102,000	0.89%
Grant Revenues	849,844	2,377,700	497,700	1,944,700	1.58%
Subtotal	\$18,526,234	\$20,691,200	\$18,826,700	\$21,073,100	17.11%
SERVICE CHARGES					
Planning & Development Fees	998,436	1,169,600	1,341,200	1,159,800	0.94%
Municipal Golf Fees	1,107,721	1,156,100	1,173,100	1,118,400	0.91%
Wastewater Treatment Charges	8,087,705	8,996,000	9,621,000	11,876,800	9.64%
Sanitation Charges	6,398,545	6,593,500	6,651,700	7,523,400	6.11%
Water Service Charges	185,800	216,200	200,600	251,800	0.20%
Recreation Fees	366,400	288,500	276,800	422,100	0.34%
Public Safety Fees	315,800	306,000	270,800	281,000	0.23%
Internal Service Charges	3,380,735	3,848,100	3,970,300	4,205,000	3.41%
Irrigation Water Fees	15,000	15,000	30,000	10,000	0.01%
Subtotal	\$20,856,142	\$22,589,000	\$23,535,500	\$26,848,300	21.80%
FINES & FORFEITURES					
Library Fines	29,650	50,000	31,000	31,000	0.03%
Animal Control Fines	10,000	8,000	10,000	10,000	0.01%
City Court Fines & Fees	680,000	598,500	584,000	880,200	0.71%
Subtotal	\$719,650	\$656,500	\$625,000	\$921,200	0.75%
MISC. REVENUE					
Sale of Fixed Assets	2,444	23,000	8,200	3,000	0.00%
LGIP Interest	226,165	119,900	225,800	220,400	0.18%
Rentals & Leases	341,489	401,600	347,200	382,200	0.31%
Aviation Fuel Sales	738,121	920,000	662,000	604,000	0.49%
Special Assessment Revenue	1,250,000	0	0	0	0.00%
Other	4,037,370	11,697,261	3,455,972	7,819,900	6.35%
Copier Revenue	8,240	8,500	9,000	9,000	0.01%
Subtotal	\$6,603,829	\$13,170,261	\$4,708,172	\$9,038,500	7.34%
OTHER FINANCING SOURCES					
Lease Purchase Proceeds	2,368,000	1,150,000	1,058,000	1,000,000	0.81%
Bond Proceeds	0	36,000,000	0	16,000,000	12.99%
Subtotal	\$2,368,000	\$37,150,000	\$1,058,000	\$17,000,000	13.80%
TRANSFERS					
Transfers In	12,448,050	19,509,900	11,128,600	17,349,300	14.09%
Subtotal	\$12,448,050	\$19,509,900	\$11,128,600	\$17,349,300	14.09%
Total Revenues	\$90,555,479	\$142,589,100	\$90,738,400	\$123,165,700	100.00%

BUDGET SUMMARY

	REVENUE SUMMARY					
	FY2013	FY2014	FY2015 Budget	FY2015 YTD	FY2015 Projection	FY2016 Budget
101 - GENERAL FUND						
Beginning Balance	\$6,459,017	\$6,254,134	\$4,420,400	\$6,698,500	\$6,698,500	\$5,383,709
Revenue	36,701,662	38,020,266	38,749,600	23,098,558	39,442,700	39,825,900
Transfers In	1,678,076	2,328,862	2,184,700	2,041,606	2,203,300	2,825,400
Expenditure	35,005,865	36,571,417	40,217,900 *	24,530,036	37,872,082	42,685,400 *
Transfers Out	2,796,267	2,344,149	2,677,200	2,150,775	2,187,300	3,676,700
Ending Balance	\$7,036,622	\$7,687,695	\$2,459,600 **	\$5,157,853	\$8,285,118	\$1,672,909 **
Reserves	17,502,933	18,285,422	21,400,000	20,307,491	20,307,491	23,208,900
			Reason for Change	*Meet 50% retirement obligation **Increased reserves		
SPECIAL REVENUE FUNDS						
201: Street Maintenance Fund						
Beginning Balance	\$9,328,300	\$8,453,186	\$5,617,700	\$5,806,300	\$5,806,300	\$5,847,600
Revenue	4,800,585	4,976,681	5,039,800	2,942,654	5,040,800	5,064,500
Transfers In	20,000	0	0	0	129,900	0
Expenditure	5,192,569	7,165,983	4,826,600 *	2,132,630	4,596,500	6,268,600 *
Transfers Out	503,130	457,580	532,900	532,900	532,900	1,858,800
Ending Balance	\$8,453,186	\$5,806,305	\$5,298,000	\$6,083,424	\$5,847,600	\$2,784,700
			Reason for Change	*Increased capital spending		
204: System Development Fees						
Beginning Balance	\$9,033,035	\$7,811,235	\$6,156,200	\$6,641,600	\$6,641,600	\$6,607,500
Revenue	189,026	110,170	163,000	162,213	159,000	89,000
Transfers In	0	0	0	0	0	0
Expenditure	225,811	325,310	2,666,500 *	23,381	107,100	3,614,700 *
Transfers Out	1,185,014	0	86,000	0	86,000	87,000
Ending Balance	\$7,811,235	\$7,596,095	\$3,566,700	\$6,780,431	\$6,607,500	\$2,994,800
			Reason for Change	*Spending down accumulated balances		
205: Municipal Airport Fund						
Beginning Balance	(\$361,928)	(\$506,367)	(\$1,035,400)	(\$462,300)	(\$462,300)	(\$658,500)
Revenue	1,109,944	964,774	2,311,900	649,765	877,300	1,844,100
Transfers In	9,375	9,375	0	9,375	9,400	0
Expenditure	1,230,259	908,610	2,385,000	504,154	1,036,900	1,762,300
Transfers Out	33,500	0	46,000	46,000	46,000	68,300
Ending Balance	(\$506,368)	(\$440,828)	(\$1,154,500)	(\$353,314)	(\$658,500)	(\$645,000)
206: Parks Development Fund						
Beginning Balance	\$910,598	\$913,899	\$869,700	\$916,900	\$916,900	\$945,700
Revenue	35,335	21,522	36,300	40,104	29,300	16,900
Transfers In	0	0	0	0	0	0
Expenditure	32,034	18,553	906,000	0	500	962,600
Transfers Out	0	0	0	0	0	0
Ending Balance	\$913,899	\$916,867	\$0	\$957,004	\$945,700	\$0
210: Community Arts Fund						
Beginning Balance	\$11,892	\$16,308	\$6,100	\$14,300	\$14,300	\$8,200
Revenue	13,567	7,293	2,300	435	2,300	2,000
Transfers In	5,000	5,000	5,000	5,000	5,000	5,000
Expenditure	14,151	14,265	13,400	2,941	13,400	15,200
Transfers Out	0	0	0	0	0	0
Ending Balance	\$16,309	\$14,336	\$0	\$16,794	\$8,200	\$0
215: Wildland Fire						
Beginning Balance	(\$37,519)	\$14,810	\$0	\$99,600	\$99,600	\$99,600
Revenue	98,507	130,463	272,400	28,719	272,400	179,600
Transfers In	0	0	0	0	0	0
Expenditure	66,536	49,764	272,400	32,961	272,400	279,200
Transfers Out	0	0	0	0	0	0
Ending Balance	(\$5,548)	\$95,509	\$0	\$95,358	\$99,600	\$0
220: Grants & Subsidies Fund						
Beginning Balance	(\$335,420)	\$375,927	\$0	\$468,400	\$468,400	\$194,700
Revenue	2,533,752	1,763,721	1,354,000	681,378	998,600	6,219,600
Transfers In	645,964	89,499	521,400	11,346	21,400	0
Expenditure	2,977,387	1,751,415	955,300	823,868	1,275,100	6,414,300
Transfers Out	75,000	0	0	18,606	18,600	0
Ending Balance	(\$208,090)	\$477,731	\$920,100 *	\$318,650	\$194,700	\$0 *
			Reason for Change	*One time grants		
222: Energy Savings						
Beginning Balance	\$352,512	\$1,538,187	\$312,000	\$287,500	\$287,500	\$0
Revenue	3,591,458	180,475	1,782,000	1,162,351	1,140,000	82,000
Transfers In	158,200	152,580	152,600	152,600	152,600	482,600
Expenditure	2,563,983	1,583,734	2,246,600	1,457,889	1,580,100	564,600
Transfers Out	0	0	0	0	0	0
Ending Balance	\$1,538,187	\$287,508	\$0	\$144,563	\$0	\$0
225: Redevelopment Fund						
Beginning Balance	\$1,445,372	\$1,178,452	\$1,128,900	\$1,113,000	\$1,113,000	\$1,088,200
Revenue	3,208	646	0	502	200	0
Transfers In	0	0	0	0	0	0
Expenditure	270,128	66,081	1,128,900	15,118	25,000	1,088,200
Transfers Out	0	0	0	0	0	0
Ending Balance	\$1,178,452	\$1,113,016	\$0	\$1,098,384	\$1,088,200	\$0

BUDGET SUMMARY

	REVENUE SUMMARY					
	FY2013	FY2014	FY2015 Budget	FY2015 YTD	FY2015 Projection	FY2016 Budget
226: Performance Institute						
Beginning Balance	(\$398,357)	(\$446,950)	(\$242,700)	(\$482,600)	(\$482,600)	(\$244,300)
Revenue	170,209	178,915	184,000	131,550	167,600	144,000
Transfers In	0	0	275,300	275,300	275,300	295,000
Expenditure	218,802	214,536	216,600	157,306	204,600	194,700
Transfers Out	0	0	0	0	0	0
Ending Balance	(\$446,950)	(\$482,571)	\$0	(\$233,057)	(\$244,300)	\$0
230: Promotion & Tourism						
Beginning Balance	\$452,203	\$506,466	\$356,700	\$361,400	\$361,400	\$210,600
Revenue	298,023	234,973	230,200	140,591	249,200	250,200
Transfers In	0	0	0	0	0	0
Expenditure	100,000	100,000	286,900	100,000	100,000	100,000
Transfers Out	143,760	280,000	300,000	300,000	300,000	360,800
Ending Balance	\$506,466	\$361,439	\$0	\$101,991	\$210,600	\$0
232: Court JCEF						
Beginning Balance	\$0	\$25,852	\$25,000	\$25,900	\$25,900	\$24,100
Revenue	0	17,185	15,000	11,310	15,000	18,000
Transfers In	64,361	0	0	0	0	0
Expenditure	16,509	17,137	40,000	9,647	16,800	42,100
Transfers Out	22,000	0	0	0	0	0
Ending Balance	\$25,852	\$25,900	\$0	\$27,563	\$24,100	\$0
233: Court Fill the Gap (FTG)						
Beginning Balance	\$0	\$32,802	\$36,800	\$39,500	\$39,500	\$31,200
Revenue	2,155	6,692	4,000	2,857	4,000	4,000
Transfers In	102,848	0	0	0	0	0
Expenditure	0	0	28,500	0	0	35,200
Transfers Out	72,201	0	12,300	12,300	12,300	0
Ending Balance	\$32,802	\$39,494	\$0	\$30,057	\$31,200	\$0
234: FARE Program						
Beginning Balance	\$23,174	\$6,061	\$8,600	\$4,400	\$4,400	\$6,400
Revenue	2,589	1,762	2,500	1	2,000	1,200
Transfers In	9,608	0	0	0	0	0
Expenditure	3,072	3,435	11,100	0	0	7,600
Transfers Out	27,774	0	0	0	0	0
Ending Balance	\$4,524	\$4,388	\$0	\$4,401	\$6,400	\$0
235: Court Enhancement Fund						
Beginning Balance	\$183,584	\$62,754	\$69,000	\$68,200	\$68,200	\$68,200
Revenue	63,609	55,899	57,000	43,804	50,000	66,000
Transfers In	149,802	0	0	0	0	0
Expenditure	9,993	487	76,000	0	0	84,200
Transfers Out	324,249	0	50,000	50,000	50,000	50,000
Ending Balance	\$62,754	\$118,166	\$0	\$62,004	\$68,200	\$0
236: Probationary Fund						
Beginning Balance	\$68,995	\$69,160	\$71,700	\$69,600	\$69,600	\$54,300
Revenue	165	6,969	60,000	23,040	30,000	46,000
Transfers In	0	0	0	0	0	0
Expenditure	0	6,484	131,700	15,832	45,300	100,300
Transfers Out	0	0	0	0	0	0
Ending Balance	\$69,160	\$69,645	\$0	\$76,808	\$54,300	\$0
237: CAPP Program						
Beginning Balance	\$1,056	\$5,103	\$0	\$2,100	\$2,100	\$0
Revenue	4,345	7,355	5,000	2,625	5,000	0
Transfers In	0	0	0	0	0	0
Expenditure	298	10,352	5,000	1,721	7,100	0
Transfers Out	0	0	0	0	0	0
Ending Balance	\$5,103	\$2,106	\$0	\$3,004	\$0	\$0
238: Court Security Fee						
Beginning Balance	\$0	\$0	\$0	\$0	\$0	(\$1,800)
Revenue	0	0	20,000	13,719	15,000	34,100
Transfers In	0	0	12,300	12,300	12,300	0
Expenditure	0	0	32,300	21,650	29,100	32,300
Transfers Out	0	0	0	0	0	0
Ending Balance	\$0	\$0	\$0	\$4,369	(\$1,800)	\$0
242: Community Development Block Grant						
Beginning Balance	(\$10,987)	(\$1,959)	\$0	(\$20,900)	(\$20,900)	\$0
Revenue	292,350	215,676	293,200	206,518	314,100	64,000
Transfers In	0	0	0	0	0	0
Expenditure	275,315	241,093	293,200	136,999	293,200	64,000
Transfers Out	0	0	0	0	0	0
Ending Balance	\$6,049	(\$27,376)	\$0	\$48,619	\$0	\$0
243: Community Development Block Grant						
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	0	0	57,000	0	57,000	295,000
Transfers In	0	0	0	0	0	0
Expenditure	0	0	57,000	16,629	57,000	295,000
Transfers Out	0	0	0	0	0	0
Ending Balance	\$0	\$0	\$0	(\$16,629)	\$0	\$0

BUDGET SUMMARY

	REVENUE SUMMARY					
	FY2013	FY2014	FY2015 Budget	FY2015 YTD	FY2015 Projection	FY2016 Budget
250: Housing Application Fund						
Beginning Balance	\$1,936	\$1,867	\$0	\$1,900	\$1,900	\$0
Revenue	87	164	2,500	4	0	0
Transfers In	0	0	0	0	0	0
Expenditure	156	169	2,500	0	1,900	0
Transfers Out	0	0	0	0	0	0
Ending Balance	\$1,867	\$1,861	\$0	\$1,904	\$0	\$0
252: Housing Preservation Grant						
Beginning Balance	\$0	\$0	\$0	\$42,100	\$42,100	\$42,100
Revenue	0	76,000	112,000	36,000	112,000	257,900
Transfers In	0	0	0	0	0	0
Expenditure	0	33,930	112,000	44,470	112,000	300,000
Transfers Out	0	0	0	0	0	0
Ending Balance	\$0	\$42,070	\$0	\$33,630	\$42,100	\$0
255: Home Program Fund						
Beginning Balance	\$0	(\$39,875)	\$0	(\$600)	(\$600)	\$0
Revenue	49,697	358,149	275,000	32,154	275,000	275,000
Transfers In	0	0	0	0	0	0
Expenditure	89,572	318,274	275,000	32,154	274,400	275,000
Transfers Out	0	0	0	0	0	0
Ending Balance	(\$39,875)	(\$0)	\$0	(\$600)	\$0	\$0
260: Housing Development Fees						
Beginning Balance	\$90,962	\$130,365	\$126,300	\$139,900	\$139,900	\$123,600
Revenue	41,882	18,869	13,000	8,566	10,100	10,100
Transfers In	0	0	0	0	0	0
Expenditure	2,478	9,310	139,300	19,820	26,400	133,700
Transfers Out	0	0	0	0	0	0
Ending Balance	\$130,365	\$139,924	\$0	\$128,645	\$123,600	\$0
DEBT SERVICE FUNDS						
342: Recreation (2%) Debt Service						
Beginning Balance	\$0	(\$3,060)	\$0	\$0	\$0	\$0
Revenue	0	0	0	5	0	0
Transfers In	1,585,000	1,589,095	1,585,500	1,585,500	1,586,200	1,585,900
Expenditure	1,588,060	1,586,035	1,585,500	442,877	1,586,200	1,585,900
Transfers Out	0	0	0	0	0	0
Ending Balance	(\$3,060)	\$0	\$0	\$1,142,628	\$0	\$0
351: General Obligation Bond 2008						
Beginning Balance	\$1,918,349	\$2,644,344	\$2,744,000	\$3,656,800	\$3,656,800	\$4,011,400
Revenue	2,471,145	2,260,916	2,110,300	1,381,548	2,110,400	2,110,300
Transfers In	0	427,368	0	0	0	0
Expenditure	1,641,390	1,573,856	1,552,800 *	506,735	1,654,800	6,222,600 *
Transfers Out	103,760	102,000	101,000	101,000	101,000	0
Ending Balance	\$2,644,344	\$3,656,772	\$3,200,500	\$4,430,613	\$4,011,400	(\$100,900)
Reason for Change *Changed budget practice to show all funds being expended						
390: ID #37 Debt Service						
Beginning Balance	\$67,822	\$67,985	\$68,000	\$68,000	\$68,000	\$0
Revenue	163	38	0	31	0	0
Transfers In	0	0	0	0	0	0
Expenditure	0	0	0	0	68,000	0
Transfers Out	0	0	0	0	0	0
Ending Balance	\$67,985	\$68,023	\$68,000	\$68,031	\$0	\$0
391: ID #38 Debt Service						
Beginning Balance	\$61,677	\$61,822	\$61,800	\$61,900	\$61,900	\$0
Revenue	145	34	0	27	0	0
Transfers In	0	0	0	0	0	0
Expenditure	0	0	0	0	0	0
Transfers Out	0	0	0	0	61,900	0
Ending Balance	\$61,822	\$61,856	\$61,800	\$61,927	\$0	\$0
CAPITAL PROJECT FUNDS						
402: Recreation Impact Fees						
Beginning Balance	\$2,644,979	\$2,822,118	\$2,942,100	\$2,953,300	\$2,953,300	\$3,048,900
Revenue	177,675	129,538	94,800	73,399	95,600	95,600
Transfers In	0	0	0	0	0	0
Expenditure	536	0	3,036,900	0	0	3,144,500
Transfers Out	0	0	0	0	0	0
Ending Balance	\$2,822,118	\$2,951,656	\$0	\$3,026,699	\$3,048,900	\$0
403: Construction Sales Tax Cap						
Beginning Balance	\$15,628,387	\$16,645,062	\$17,689,800	\$16,729,300	\$16,729,300	\$15,845,800
Revenue	1,220,544	1,443,140	2,846,500	675,468	990,000	990,000
Transfers In	0	0	0	0	0	0
Expenditure	203,868	698,250	3,372,700 *	1,328,340	1,688,900	8,339,100 *
Transfers Out	0	0	8,659,200	11,346	184,600	8,481,700
Ending Balance	\$16,645,062	\$17,389,952	\$8,504,400	\$16,065,083	\$15,845,800	\$15,000
Reason for Change *Changed budget practice to show all funds being expended						

BUDGET SUMMARY

	REVENUE SUMMARY					
	FY2013	FY2014	FY2015 Budget	FY2015 YTD	FY2015 Projection	FY2016 Budget
404: Capital Replacement Projects						
Beginning Balance	\$7,256,371	\$7,036,062	\$7,007,800	\$7,914,400	\$7,914,400	\$8,055,300
Revenue	18,663	53,311	5,000	61,357	62,500	52,500
Transfers In	1,532,600	1,193,660	2,135,700 *	1,223,323	1,219,300	3,448,700 *
Expenditure	1,771,572	368,604	4,043,200 *	1,302,163	1,140,900	11,556,500 *
Transfers Out	0	0	670,000	0	0	0
Ending Balance	\$7,036,062	\$7,914,429	\$4,435,300	\$7,896,916	\$8,055,300	\$0
	Reason for Change *Changed budget practice to show all funds being expended					
406: Recreation Construction						
Beginning Balance	\$502,454	\$2,146,039	\$1,956,100	\$2,193,500	\$2,193,500	\$2,187,300
Revenue	958,571	946,472	960,500	618,974	1,020,500	1,021,000
Transfers In	1,185,014	0	0	0	0	0
Expenditure	0	398,999	575,000 *	46,145	251,400	2,413,300 *
Transfers Out	500,000	500,000	775,300	775,300	775,300	795,000
Ending Balance	\$2,146,039	\$2,193,513	\$1,566,300	\$1,991,029	\$2,187,300	\$0
	Reason for Change *Changed budget practice to show all funds being expended					
409: Airport Capital Improvements						
Beginning Balance	\$195,424	\$25,575	\$25,600	\$161,300	\$161,300	\$91,700
Revenue	1,858,807	172,293	2,005,300	54,783	128,700	1,371,400
Transfers In	86,050	1,710	25,800	0	25,800	4,700
Expenditure	2,114,707	38,266	2,056,700	26,252	224,100	1,467,800
Transfers Out	0	0	0	0	0	0
Ending Balance	\$25,575	\$161,313	\$0	\$189,831	\$91,700	\$0
410: Transportation Impact Fees						
Beginning Balance	\$3,936,577	\$5,479,737	\$5,876,400	\$5,818,200	\$5,818,200	\$6,223,200
Revenue	1,543,160	484,365	542,000	1,132,218	541,500	542,000
Transfers In	0	0	0	0	0	0
Expenditure	0	149,032	489,000	91,349	136,500	1,012,500
Transfers Out	0	0	0	0	0	0
Ending Balance	\$5,479,737	\$5,815,070	\$5,929,400	\$6,859,068	\$6,223,200	\$5,752,700
415: Public Safety Impact Fees						
Beginning Balance	\$3,569,351	\$3,223,580	\$2,057,900 *	\$4,303,600	\$4,303,600	\$4,438,800 *
Revenue	327,853	282,392	253,900 *	790,484	254,400	253,900 *
Transfers In	0	2,163,062	0	0	0	0
Expenditure	673,623	1,357,573	255,500 *	15,657	119,200	985,000 *
Transfers Out	0	9,325	0	0	0	0
Ending Balance	\$3,223,581	\$4,302,135	\$2,056,300	\$5,078,426	\$4,438,800	\$3,707,700
	Reason for Change *Accumulating fund balance					
420: Capital Development Projects						
Beginning Balance	\$3,327,655	\$3,175,302	\$2,192,500 *	\$0	\$0	\$0 *
Revenue	11,391	51,299	16,000,400	0	0	16,020,000
Transfers In	11,257	857,980	0	0	0	0
Expenditure	175,001	1,573,151	16,000,000	0	0	16,020,000
Transfers Out	0	0	0	0	0	0
Ending Balance	\$3,175,302	\$2,511,430	\$2,192,900	\$0	\$0	\$0
	Reason for Change *Changed budget practice to show all funds being expended					
492: ID #39 Capital Improvements						
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	0	0	19,684,900 *	0	0	0 *
Transfers In	0	0	0	0	0	0
Expenditure	0	0	19,185,100 *	0	0	0 *
Transfers Out	0	0	0	0	0	0
Ending Balance	\$0	\$0	\$499,800 *	\$0	\$0	\$0
	Reason for Change *Consolidated with other funds					
ENTERPRISE FUNDS						
510: Municipal Golf Course						
Beginning Balance	\$55,875	\$900	\$100,400	\$78,800	\$78,800	\$101,300
Revenue	1,023,173	1,107,721	1,156,100	912,824	1,146,800	1,118,400
Transfers In	223,760	222,000	101,000	101,000	0	0
Expenditure	1,299,401	1,070,565	1,253,600	743,095	1,020,400	1,107,000
Transfers Out	114,520	103,940	103,900	103,900	103,900	112,800
Ending Balance	(\$111,113)	\$156,115	\$0	\$245,630	\$101,300	(\$100)
520: Wastewater Treatment						
Beginning Balance	\$7,564,482	\$6,666,600	\$6,040,500	\$6,731,900	\$6,731,900	\$6,388,100
Revenue	6,588,723	8,092,353	8,996,000 *	7,297,055	9,621,000	11,876,800 *
Transfers In	0	2,130,000	0 *	0	226,100	225,000 *
Expenditure	4,777,707	3,885,172	6,682,100 *	2,790,831	4,355,500	13,268,700 *
Transfers Out	3,268,423	3,851,990	5,953,300 *	5,835,400	5,835,400	523,700 *
Ending Balance	\$6,107,075	\$9,151,792	\$2,401,100	\$5,402,725	\$6,388,100	\$4,697,500
	Reason for Change *Consolidated funds to reflect debt service requirements					
WIFA Debt Requirement	\$4,678,660	\$4,678,660	\$4,678,660	\$4,678,660	\$4,678,660	\$4,678,660
Vehicle Replacement	0	0	0	1,227,483	1,227,483	1,257,928
Operational	0	0	0	0	0	0
Ending Balance	\$1,428,415	\$4,473,132	(\$2,277,600)	(\$503,375)	\$482,000	(\$1,239,100)
Reserves	4,678,660	4,678,660	4,678,700	5,906,100	5,906,100	5,936,600
521: Sewer Capacity Fund						
Beginning Balance	\$0	\$225,900	\$0	\$226,100	\$226,100	\$0
Revenue	551	126	0	0	0	0
Transfers In	0	0	0	0	0	0
Expenditure	124,421	0	0	0	0	0
Transfers Out	0	0	0	0	226,100	0
Ending Balance	(\$123,870)	\$226,026	\$0	\$226,100	\$0	\$0

BUDGET SUMMARY

	REVENUE SUMMARY					
	FY2013	FY2014	FY2015 Budget	FY2015 YTD	FY2015 Projection	FY2016 Budget
522: WWTP Expansion						
Beginning Balance	\$0	\$384,100	\$1,000,000	\$2,900	\$2,900	\$0
Revenue	1,988	199,776	0	198,726	198,400	0
Transfers In	5,745,146	4,938,770	5,467,100	5,467,100	5,562,100	0
Expenditure	4,227,253	5,429,920	6,467,100	1,180,099	5,763,400	0
Transfers Out	0	0	0	0	0	0
Ending Balance	\$1,519,882	\$92,726	\$0	\$4,488,627	\$0	\$0
523: Sewer System Development Fees						
Beginning Balance	\$7,363,508	\$4,865,800	\$1,851,900	\$1,508,500	\$1,508,500	\$1,400,400
Revenue	558,408	571,491	2,124,100	486,472	495,100	2,035,000
Transfers In	0	0	8,647,800	0	170,800	8,477,000
Expenditure	86,691	2,130,000	10,820,000	145,237	524,000	10,500,000
Transfers Out	2,872,573	3,630,000	155,000	155,000	250,000	225,000
Ending Balance	\$4,962,652	(\$322,710)	\$1,648,800	\$1,694,736	\$1,400,400	\$1,187,400
540: Sanitation Fund						
Beginning Balance	\$3,820,400	\$3,551,800	\$5,016,300	\$3,574,500	\$3,574,500	\$3,924,400
Revenue	6,164,745	6,398,545	6,593,500	4,789,599	6,651,700	7,523,400
Transfers In	2,035	254,191	670,000	0	77,500	0
Expenditure	4,953,993	5,571,312	6,866,600	3,762,974	5,831,300	5,874,900
Transfers Out	1,029,610	414,780	1,372,000	548,000	548,000	1,617,000
Ending Balance	\$4,003,577	\$4,218,445	\$4,041,200	\$4,053,125	\$3,924,400	\$3,955,900
Landfill Post Closure	\$2,551,350	\$2,640,156	\$2,640,156	\$2,640,156	\$2,640,156	\$2,640,156
Vehicle Replacement	0	0	0	0	493,071	1,449,971
Operational	0	0	0	0	0	0
Reserves	2,551,350	2,640,156	2,640,156	2,640,156	3,133,200	4,090,100
Ending Balance	\$1,452,227	\$1,578,289	\$1,401,044	\$1,412,969	\$791,200	(\$134,200)
	Reason for Change *Replenish replacement reserves					
541: Sanitation Development Impact Fees						
Beginning Balance	\$332,158	\$357,900	\$103,800	\$103,800	\$103,800	\$0
Revenue	870	64	0	31	0	0
Transfers In	0	0	0	0	0	0
Expenditure	0	254,191	28,600	26,294	26,300	0
Transfers Out	2,035	254,191	0	0	77,500	0
Ending Balance	\$330,993	(\$150,419)	\$75,200	\$77,537	\$0	\$0
	Reason for Change *Expend all remaining funds					
550: Copper Mountain Water Fund						
Beginning Balance	\$723,202	\$699,800	\$641,500	\$629,000	\$629,000	\$560,000
Revenue	195,302	181,316	216,600	157,341	200,600	251,800
Transfers In	0	0	0	0	0	0
Expenditure	226,380	233,300	480,000	123,979	233,000	825,600
Transfers Out	21,280	15,520	36,600	36,600	36,600	31,200
Ending Balance	\$670,844	\$632,296	\$341,500	\$625,761	\$560,000	(\$45,000)
	Reason for Change *Changed budget practice					
INTERNAL SERVICE FUNDS						
601: Fleet Maintenance						
Beginning Balance	\$47,654	\$104,261	\$147,000	(\$25,800)	(\$25,800)	\$0
Revenue	1,750,440	1,676,424	1,695,200	1,240,270	1,815,900	1,865,200
Transfers In	0	0	0	0	0	0
Expenditure	1,574,834	1,615,138	1,650,200	1,186,003	1,624,400	1,630,600
Transfers Out	119,000	163,750	165,700	169,700	165,700	234,600
Ending Balance	\$104,261	\$1,797	\$26,300	(\$141,232)	\$0	\$0
603: Insurance Fund						
Beginning Balance	\$2,092,431	\$2,199,502	\$1,920,900	\$1,912,200	\$1,912,200	\$1,646,900
Revenue	5,898,497	601,051	658,100	323,719	659,600	743,600
Transfers In	0	0	0	0	0	0
Expenditure	5,791,426	884,739	899,400	666,218	924,900	916,300
Transfers Out	0	0	0	0	0	0
Ending Balance	\$2,199,502	\$1,915,813	\$1,679,600	\$1,569,701	\$1,646,900	\$1,474,200
605: Facilities Maint Fund						
Beginning Balance	\$0	(\$134)	\$0	(\$5,500)	(\$5,500)	\$173,000
Revenue	0	1,025,341	1,494,800	1,017,172	1,494,800	1,596,200
Transfers In	0	84,489	0	0	0	0
Expenditure	134	1,091,620	1,485,100	820,271	1,306,600	1,630,800
Transfers Out	0	9,700	9,700	9,700	9,700	138,400
Ending Balance	(\$134)	\$8,377	\$0	\$181,702	\$173,000	\$0
COMMUNITY FACILITIES DISTRICT FUNDS						
801: Mission Royale CFD						
Beginning Balance	\$553,970	\$906,104	\$946,200	\$940,300	\$940,300	\$1,072,800
Revenue	462,946	192,760	289,600	148,508	289,600	214,600
Transfers In	0	0	0	0	0	0
Expenditure	110,812	113,159	1,113,300	108,005	109,600	1,239,900
Transfers Out	0	45,400	47,500	0	47,500	47,500
Ending Balance	\$906,104	\$940,306	\$75,000	\$980,803	\$1,072,800	\$0
805: Villago CFD						
Beginning Balance	\$422,499	\$469,553	\$473,600	\$476,100	\$476,100	\$476,100
Revenue	296,603	279,682	276,000	153,333	276,000	276,000
Transfers In	0	0	0	0	0	0
Expenditure	249,549	245,441	723,600	242,648	250,000	726,100
Transfers Out	0	27,700	26,000	0	26,000	26,000
Ending Balance	\$469,553	\$476,094	\$0	\$386,785	\$476,100	\$0

BUDGET SUMMARY

	REVENUE SUMMARY					
	FY2013	FY2014	FY2015 Budget	FY2015 YTD	FY2015 Projection	FY2016 Budget
810: Copper Mountain Ranch CFD						
Beginning Balance	\$29,404	\$35,610	\$30,800	\$30,600	\$30,600	\$30,600
Revenue	7,211	5,507	3,000	1,670	3,000	3,000
Transfers In	0	0	0	0	0	0
Expenditure	1,005	504	31,800	215	1,000	31,600
Transfers Out	0	10,000	2,000	0	2,000	2,000
Ending Balance	\$35,610	\$30,613	\$0	\$32,055	\$30,600	\$0
815: Post Ranch CFD						
Beginning Balance	\$20	\$20	\$0	\$0	\$0	\$0
Revenue	951	662	30,000	130	30,000	30,000
Transfers In	0	0	0	0	0	0
Expenditure	951	462	29,800	141	29,800	29,800
Transfers Out	0	200	200	0	200	200
Ending Balance	\$20	\$20	\$0	(\$11)	\$0	\$0
TRUST & FIDUCIARY FUNDS						
702: Police Trust Fund (T)						
Beginning Balance	\$10,073	\$12,304	\$16,800	\$15,900	\$15,900	\$600
Revenue	2,231	5,581	1,000	4,046	2,500	1,000
Transfers In	0	0	0	0	0	0
Expenditure	0	1,989	17,800	5,000	17,800	1,600
Transfers Out	0	0	0	0	0	0
Ending Balance	\$12,304	\$15,896	\$0	\$14,946	\$600	\$0
703: Emergency Medical Services (T)						
Beginning Balance	\$9,756	\$7,945	\$5,000	\$5,900	\$5,900	\$900
Revenue	12,033	17,881	10,000	10,906	10,000	10,000
Transfers In	0	0	0	0	0	0
Expenditure	13,844	19,935	15,000	3,811	15,000	10,900
Transfers Out	0	0	0	0	0	0
Ending Balance	\$7,945	\$5,891	\$0	\$12,994	\$900	\$0
705: Bond & Performance Trust (F)						
Beginning Balance	\$12,634	\$1,687,445	\$2,200	\$1,752,200	\$1,752,200	\$1,750,300
Revenue	183,955	263,128	295,200	277,324	295,500	295,200
Transfers In	0	0	0	0	0	0
Expenditure	128,340	198,837	297,400	88,992	297,400	297,400
Transfers Out	0	0	0	0	0	0
Ending Balance	\$68,249	\$1,751,736	\$0	\$1,940,532	\$1,750,300	\$1,748,100
706: Police Volunteers Fund (T)						
Beginning Balance	\$1,268	\$106	\$6,200	\$3,100	\$3,100	\$0
Revenue	2,616	5,979	2,000	3,519	2,000	2,000
Transfers In	0	0	0	0	0	0
Expenditure	3,778	3,003	8,200	2,760	5,100	2,000
Transfers Out	0	0	0	0	0	0
Ending Balance	\$106	\$3,082	\$0	\$3,859	\$0	\$0
710: Volunteer Retirement Fund (F)						
Beginning Balance	\$480,415	\$467,992	\$445,400	\$453,400	\$453,400	\$388,400
Revenue	45,581	8,490	0	0	0	0
Transfers In	0	0	0	0	0	0
Expenditure	58,003	23,122	445,400	1,814	65,000	388,400
Transfers Out	0	0	0	0	0	0
Ending Balance	\$467,992	\$453,360	\$0	\$451,586	\$388,400	\$0
711: 125 Plan Account (F)						
Beginning Balance	\$20,880	\$17,725	\$0	\$21,700	\$21,700	\$0
Revenue	160,993	158,241	170,000	127,182	148,300	170,000
Transfers In	0	0	0	0	0	0
Expenditure	164,148	154,281	170,000	132,076	170,000	170,000
Transfers Out	0	0	0	0	0	0
Ending Balance	\$17,725	\$21,684	\$0	\$16,806	\$0	\$0

City Sales Tax Revenues

Description	Fiscal Year	Amount	Percent Change
The transaction privilege tax (sales tax) is collected on the gross receipts of business activities. The current sales tax rates are as follows: All gross receipts - 1.80% - General Fund Plus: Construction - 2.20% - Capital Improvements Retail Sales - .20% - Recreation Bond Accommodations - 2.00% - Boys and Girls Club	2006-2007	24,832,684	41%
	2007-2008	28,082,890	13%
	2008-2009	23,313,627	-17%
	2009-2010	19,776,000	-15%
	2010-2011	18,778,878	-5%
	2011-2012	18,890,487	1%
	2012-2013	20,628,000	9%
	2013-2014	20,206,520	-2%
	2014-15 Bud	20,126,600	0%
	2014-15 Proj	17,560,000	-13%
	2015-16 Bud	17,560,000	0%

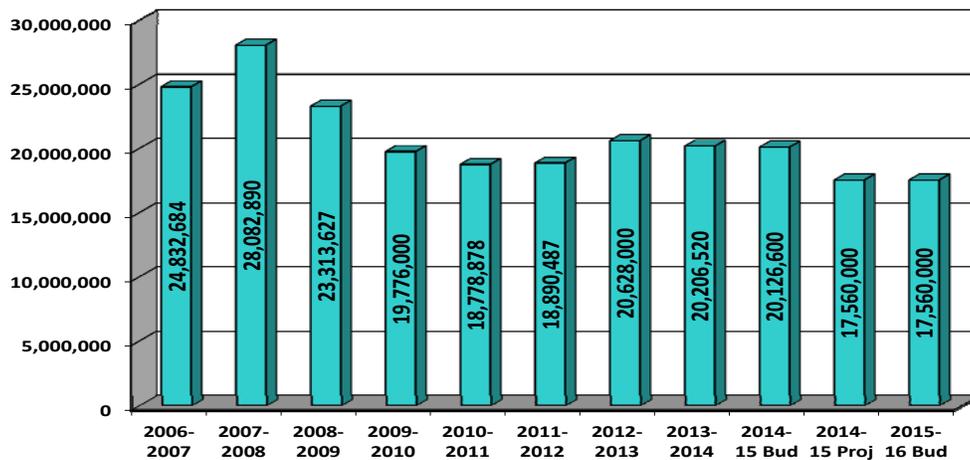
Analysis

The Arizona Department of Revenue provides the City with tax collection services. The estimates for the budget are based upon analysis of trended collections over the last year. The analysis includes assumptions that retail sales tax and construction will rebound slightly.

Method

The City Sales Tax Revenue has continued to remain flat, with less than 1% growth above the prior fiscal year.

City Sales Tax



For Year Ended June 30

1/2 % County Sales Tax Revenues

Description	Fiscal Year	Amount	Percent Change
In 1986, the voters of Pinal County approved an additional 1/2% sales tax. The tax, as approved by voters, was in effect for twenty years and is specifically mandated on 10% of the State Sales Tax Levy, which is currently 5.0%. The reauthorization of this tax was approved by voters in November, 2005. The revenue is used only for street improvements.	2006-2007	2,676,273	10%
	2007-2008	2,506,143	-6%
	2008-2009	2,081,402	-17%
	2009-2010	1,768,312	-15%
	2010-2011	1,738,579	-2%
	2011-2012	1,687,322	-3%
	2012-2013	1,719,187	2%
	2013-2014	1,700,000	-1%
	2014-15 Bud	1,700,000	0%
	2014-15 Proj	1,700,000	0%
	2015-16 Bud	1,700,000	0%

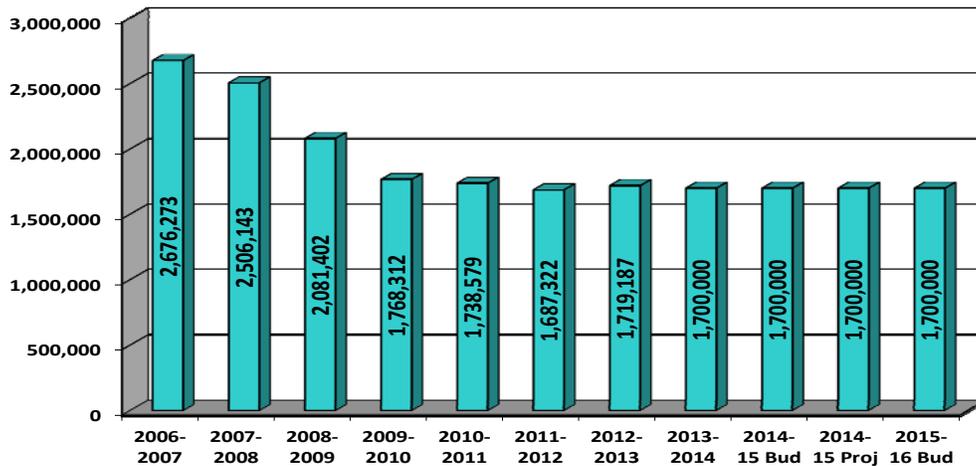
Analysis

The 1/2 cent sales tax is distributed by Pinal County based on population. This sales tax has remained relatively flat, as the County population has only slightly increased.

Method

Because of some volatility in this revenue due to county wide construction and the incorporation of new municipalities, projections for this revenue are based entirely on current performance.

1/2% County Sales Tax



For Year Ended June 30

Building Permits Revenue

Description	Fiscal Year	Amount	Percent Change
Building permits are assessed based on the City's Administrative Code and the City Sign Code. Fees are charged for building, mechanical and electrical activities. Inclusive, fees are assessed for plan checks and signs.	2006-2007	2,580,633	-26%
	2007-2008	1,692,576	-34%
	2008-2009	635,040	-62%
	2009-2010	494,055	-22%
	2010-2011	342,553	-31%
	2011-2012	300,374	-12%
	2012-2013	988,908	229%
	2013-2014	846,542	-14%
	2014-15 Bud	992,400	17%
	2014-15 Proj	1,176,400	19%
	2015-16 Bud	990,000	-16%

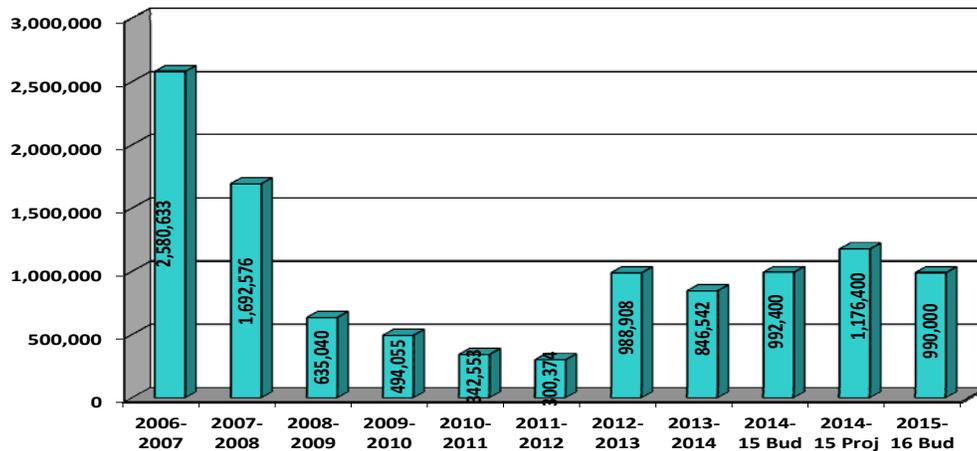
Analysis

This City revenue fluctuates each year based on commercial and residential development. The current fiscal year projection is based on an anticipated increase in the number of single family permits and continued commercial development.

Method

A sustained upward trend in new single family, new manufactured/park homes and commercial development.

Building Permits



For Year Ended June 30

Fines and Forfeitures

Description	Fiscal Year	Amount	Percent Change
Fines and forfeitures are generated as a result of imposed fines for the violations, criminal citations, library fines and violation of the City code. State Statute requires that a 60% surcharge be assessed on all Court fines and transferred to the State of Arizona.	2006-2007	806,901	13%
	2007-2008	815,081	1%
	2008-2009	815,213	0%
	2009-2010	903,529	11%
	2010-2011	746,467	-17%
	2011-2012	706,510	-5%
	2012-2013	614,765	-13%
	2013-2014	680,000	11%
	2014-15 Bud	598,500	-12%
	2014-15 Proj	584,600	-2%
	2015-16 Bud	584,900	0%

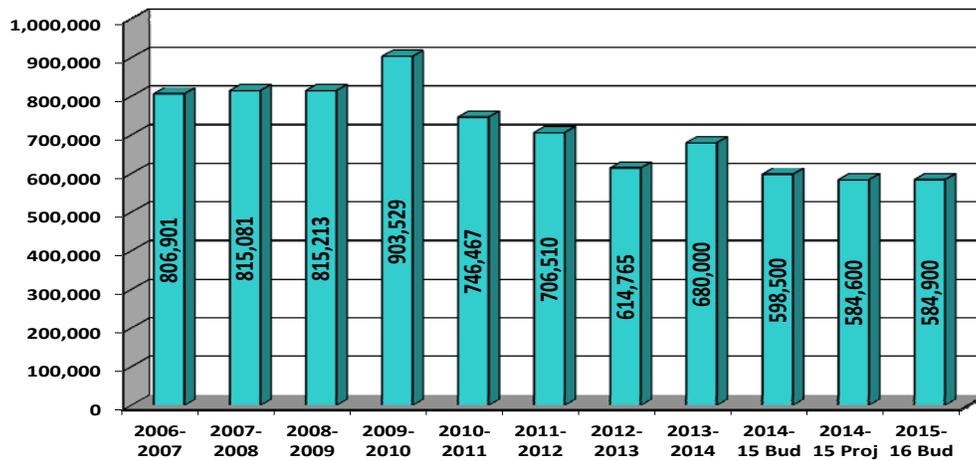
Analysis

Fines & forfeitures are projected to remain approximately at the same level, without much fluctuation.

Method

There may be a slight increase in City Court revenue due to the addition of a Court Compliance Fee and a Court Security Fee.

Fines and Forfeitures



For Year Ended June 30

State-Shared Income Tax Revenue

Description	Fiscal Year	Amount	Percent Change
Arizona cities and towns share a portion of the total amount collected from the state income tax. A city's portion of the state income tax is based on the relationship of its population to the total population of all cities and towns within the State. This revenue may be expended for any municipal public purpose.	2006-2007	3,760,034	38%
	2007-2008	4,592,697	22%
	2008-2009	4,793,336	4%
	2009-2010	4,106,243	-14%
	2010-2011	2,897,028	-29%
	2011-2012	4,099,428	42%
	2012-2013	4,961,423	21%
	2013-2014	5,418,820	9%
	2014-15 Bud	5,879,400	8%
	2014-15 Proj	5,879,400	0%
	2015-16 Bud	5,879,400	0%

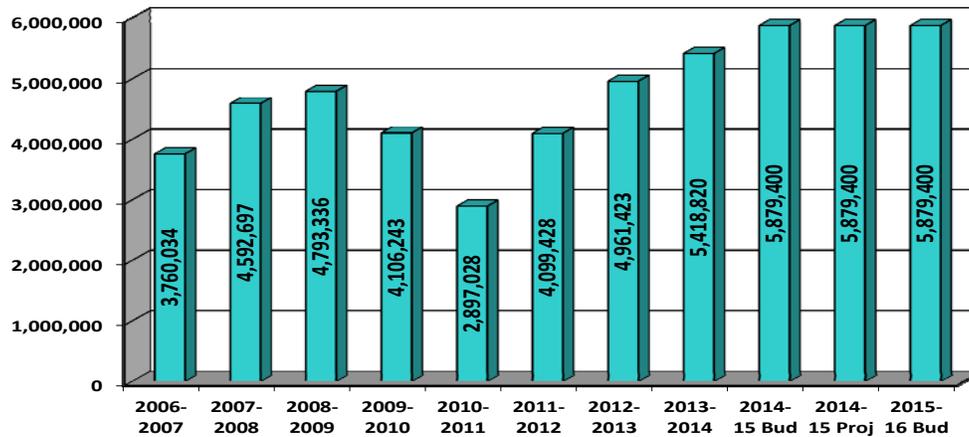
Analysis

This collection is distributed to a city or town based on the relation of its population to the total population of all cities and towns in the State using U.S. Census figures. In 2010, the census was updated resulting in an increase to the distribution rate for Casa Grande. Income tax revenues have rebounded from the economic decline. These revenues are distributed based upon Income tax reports from two years prior.

Method

The budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns. The increase is reflective of the increased income tax collection.

State-Shared Income Tax



For Year Ended June 30

State-Shared Sales Tax Revenue

Description	Fiscal Year	Amount	Percent Change
Arizona cities and towns share a portion of the total amount collected from the state sales tax. A city's portion of the state sales tax is based on the relationship of its population to the total population of all cities and towns within the State. This revenue may be expended for any municipal public purpose.	2006-2007	3,086,185	13%
	2007-2008	2,984,122	-3%
	2008-2009	2,583,420	-13%
	2009-2010	2,382,824	-8%
	2010-2011	2,590,692	9%
	2011-2012	3,795,352	46%
	2012-2013	3,975,626	5%
	2013-2014	4,196,900	6%
	2014-15 Bud	4,388,700	5%
	2014-15 Proj	4,388,700	0%
	2015-16 Bud	4,640,100	6%

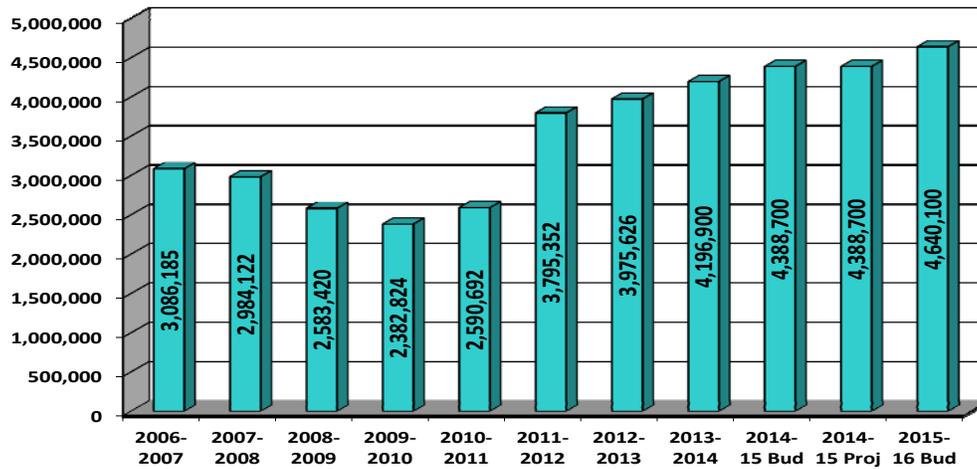
Analysis

State shared sales tax is distributed to a city or town based on the relation of its population to the total population of all incorporated cities and towns in the State using U.S. Census figures. In 2010, the census was updated resulting in an increase to the distribution rate for Casa Grande. State shared sales taxes are rebounding from the recent economic decline.

Method

The budget amount adopted by the City for this revenue source was from the forecast provided by the Arizona League of Cities and Towns.

State-Shared Sales Tax



For Year Ended June 30

Auto-In-Lieu Revenues

Description	Fiscal Year	Amount	Percent Change
Twenty-five percent of the net revenues collected for the licensing of motor vehicles by a particular county is distributed back to incorporated cities and towns within the county. A city or town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended for a public purpose. The individual counties are in charge of distributing the vehicle license revenues, and the method of distribution vary with each county.	2006-2007	2,032,801	28%
	2007-2008	2,199,266	8%
	2008-2009	2,126,090	-3%
	2009-2010	2,034,181	-4%
	2010-2011	1,992,071	-2%
	2011-2012	2,137,645	7%
	2012-2013	2,129,894	0%
	2013-2014	2,129,480	0%
	2014-15 Bud	2,258,900	6%
	2014-15 Proj	2,258,900	0%
	2015-16 Bud	2,480,900	10%

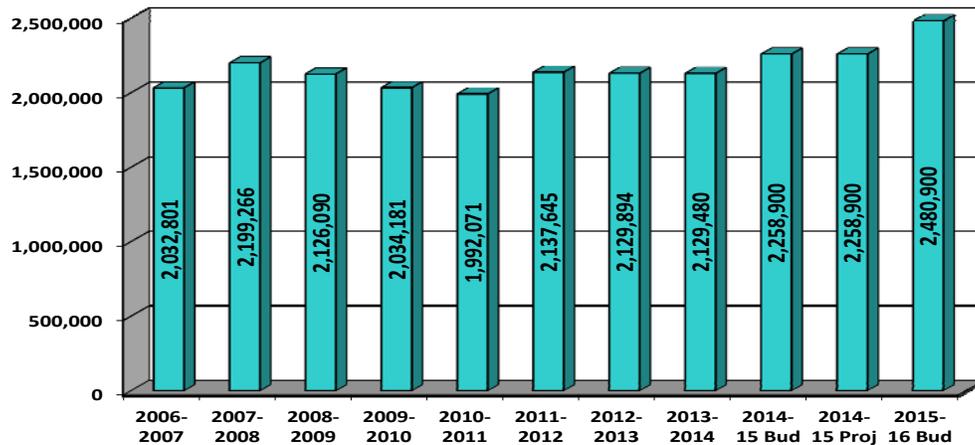
Analysis

Growth in this revenue is tied directly to automobile sales. With the continued improvement in the overall state economy an increase in licensing revenue is projected by the state.

Method

The budget amount adopted by the City for this revenue source is from the forecast provided by the Arizona League of Cities and Towns.

Auto-In-Lieu



For Year Ended June 30

Highway User Revenue Fund

Description	Fiscal Year	Amount	Percent Change
Arizona cities receive a share of state motor vehicle fuel taxes, and the formula is based on two separate calculations. The first half is based upon a city's population in relation to the state's total population and the second is based on the county in which the revenues were generated. These funds must be used for the construction and maintenance of streets and highways.	2006-2007	3,130,776	17%
	2007-2008	3,223,374	3%
	2008-2009	2,639,910	-18%
	2009-2010	2,692,007	2%
	2010-2011	2,708,673	1%
	2011-2012	2,802,062	3%
	2012-2013	3,056,317	9%
	2013-2014	3,157,400	3%
	2014-15 Bud	3,333,800	6%
	2014-15 Proj	3,333,800	0%
	2015-16 Bud	3,357,500	1%

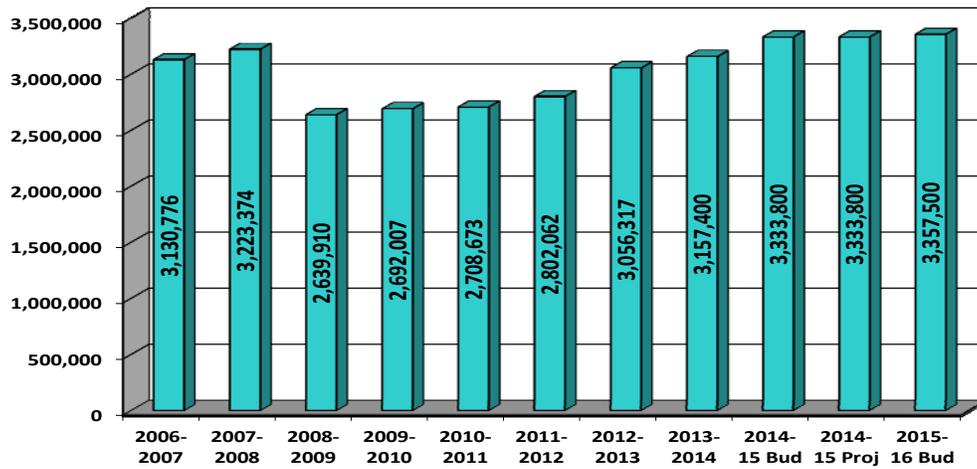
Analysis

Revenue for this fund is based on City population and actual fuel sales within the County.

Method

The budget amount adopted by the City for this revenue source is from the forecast provided by the Arizona League of Cities and Towns.

Highway User Revenue Fund



For Year Ended June 30

Municipal Golf Course Revenues

Description	Fiscal Year	Amount	Percent Change
The Municipal Golf Course revenues consist of greens fees charged to golfers as user fees and rental of golf carts, driving range, retail and concessions.	2006-2007	807,487	-13%
	2007-2008	826,390	2%
	2008-2009	1,172,651	42%
	2009-2010	1,093,982	-7%
	2010-2011	1,151,316	5%
	2011-2012	1,100,513	-4%
	2012-2013	997,436	-9%
	2013-2014	1,249,530	25%
	2014-15 Bud	1,156,100	-7%
	2014-15 Proj	1,120,500	-3%
	2015-16 Bud	1,090,100	-3%

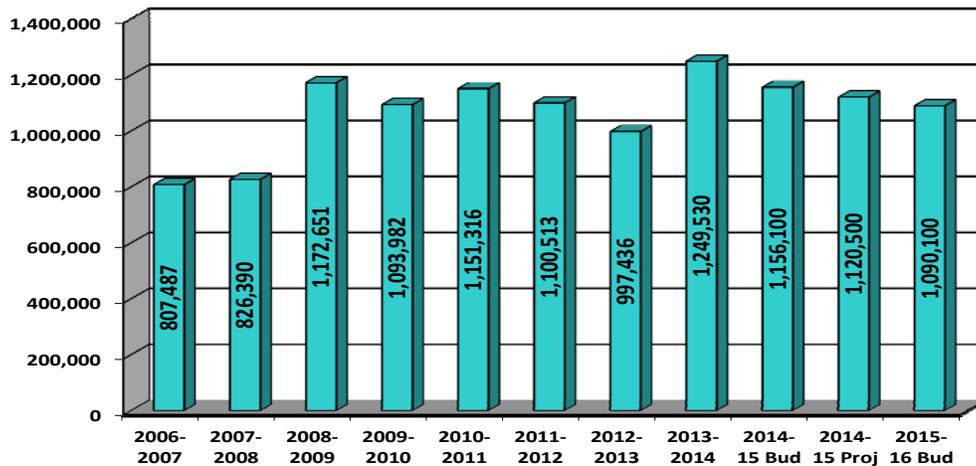
Analysis

Revenue fluctuations in the Golf Course are due to weather, fee adjustments and improved operating practices. The City continues to refine business plans, improve the course conditions and seek opportunities to increase sales. The rate of play at the golf course is highly influenced by the weather in any given year.

Method

Revenue projections are based upon current year collections. Operational changes to the maintenance of the course are expected to improve course conditions and positively impact revenue.

Municipal Golf Course



For Year Ended June 30

Wastewater Service Revenues

Description	Fiscal Year	Amount	Percent Change
User fees are charged to residential, commercial and industrial customers for the collection and treatment of wastewater. Wastewater fees for residential customers are based upon a flat amount and are charged regardless of use.	2006-2007	5,140,276	-53%
	2007-2008	5,541,981	8%
	2008-2009	4,278,500	-23%
	2009-2010	5,164,300	21%
	2010-2011	5,819,829	13%
	2011-2012	6,637,670	14%
	2012-2013	6,588,723	-1%
	2012-2013	7,232,000	10%
	2014-15 Bud	8,996,000	24%
	2014-15 Proj	9,610,000	7%
	2015-16 Bud	11,868,800	24%

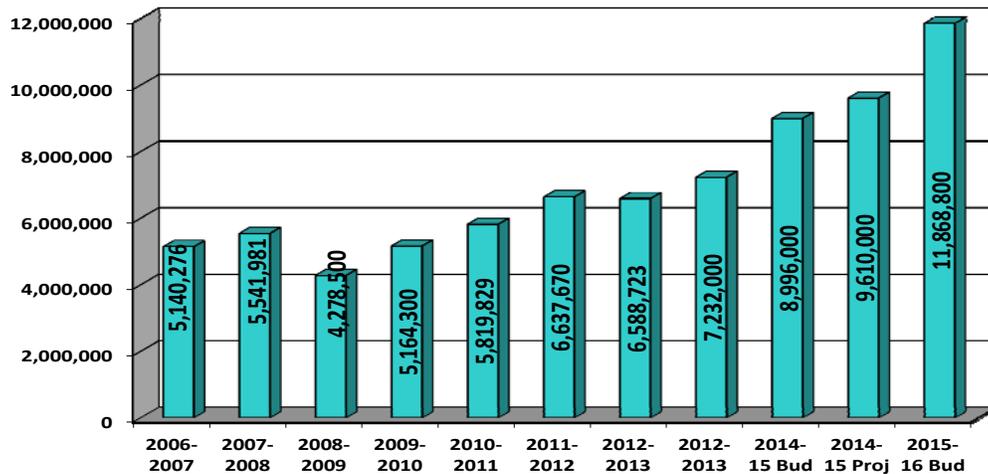
Analysis

The wastewater system has experienced nominal customer increases over the past few years. A few large volume commercial accounts, combined with rate increases, have driven revenue growth. The budgeted revenue for FY2016 includes the proposed residential rate increase of \$3.00 per month. Following adoption of the budget the rate was actually increased by \$1.00.

Method

Estimates include a small amount of residential and commercial growth combined with proposed rate increases, entirely attributable to existing Wastewater Treatment Plant Debt Service requirements.

Wastewater Service



For Year Ended June 30

Sanitation Services Revenues

Description	Fiscal Year	Amount	Percent Change
User fees are charged to residential, commercial and industrial customers for the collection of solid waste within the City. Fees are charged for commercial and industrial customers to dump additional solid waste in the City Landfill. The City also provides roll-off service to larger commercial customers. Revenues are also generated from the recycling program.	2006-2007	5,080,246	10.0
	2007-2008	5,532,987	9%
	2008-2009	4,689,640	-15%
	2009-2010	6,699,278	43%
	2010-2011	5,844,783	-13%
	2011-2012	6,637,669	14%
	2012-2013	6,164,745	-7%
	2013-2014	6,621,000	7%
	2014-15 Bud	6,593,500	0%
	2014-15 Proj	6,649,500	1%
	2015-16 Bud	7,522,400	13%

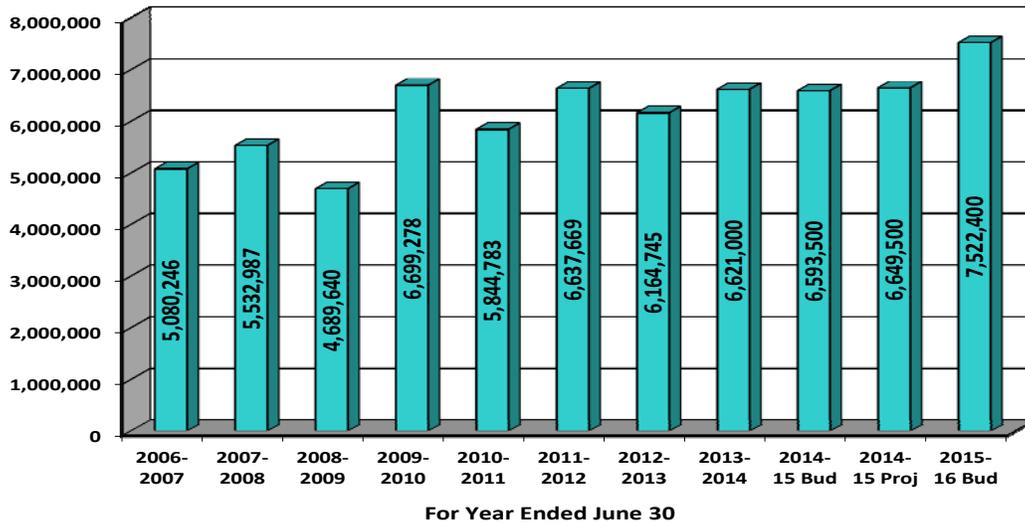
Analysis

Revenues have continued to grow at a slow but steady rate due to increased growth in the City, new services, and user fee increases. Landfill & commercial usage has fluctuated due to the economy and to private competition. Recycling revenues vary based on market conditions. FY 2016 includes a fee increase of \$2.00.

Method

Service demands are anticipated to remain steady and no rate increase was proposed this fiscal year.

Sanitation Services

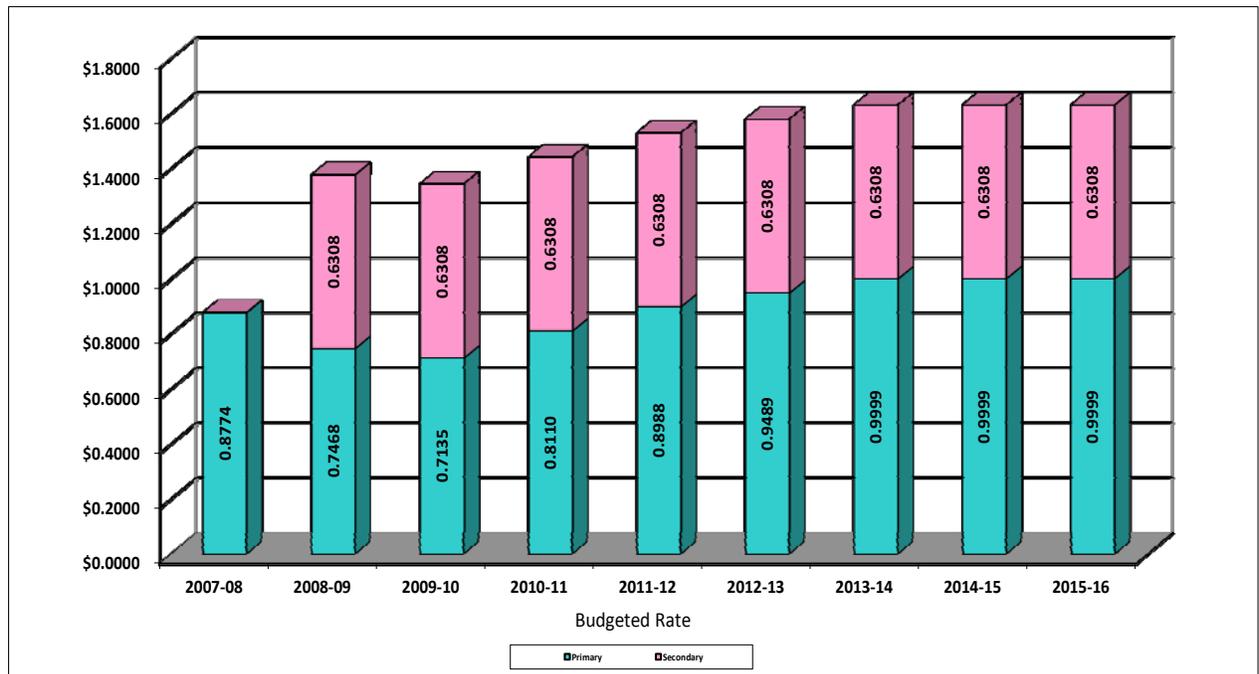


Property Taxes

Description

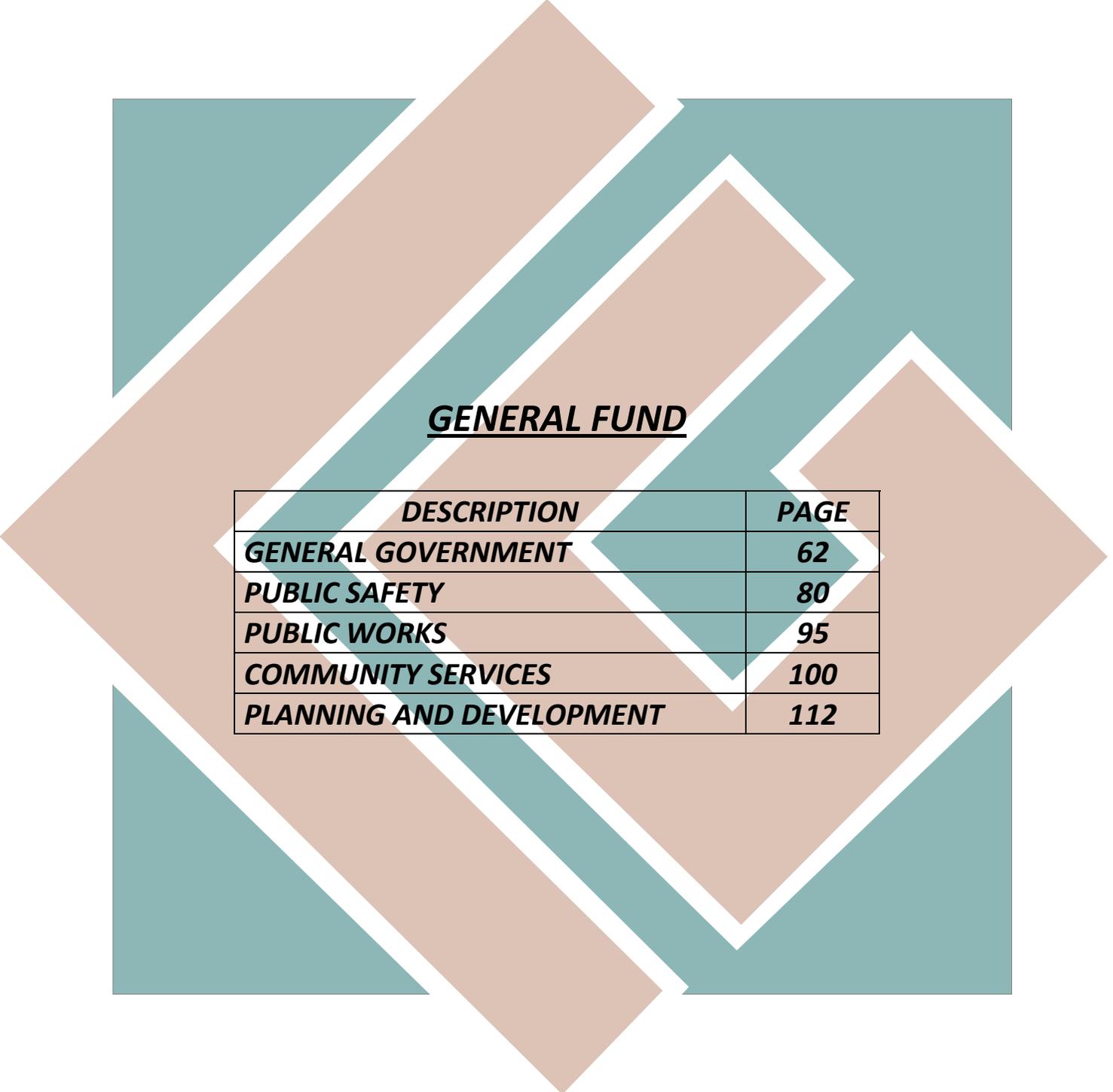
The City's property tax levy consists of a primary and secondary tax levy. The primary tax levy is used for maintenance and operations and limited by law. The secondary tax levy is for the sole purpose of paying the general obligation debt of the City. The amount of debt the City may issue is limited by law and by voter approval. The voters approved \$47,000,000 for various projects, \$11,000,000 was issued as of 6-30-09, \$19,000,000 as of 6-30-10. *Note: for FY16, the Secondary Valuation has been consolidated with the primary valuation now referred to as the Limited Property Value (LPV) per Pinal County Proposition 17 to reflect one full cash value amount.*

	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Primary Valuation (LPV)	251,428,469	343,683,875	407,387,660	385,872,116	360,674,280	353,439,411	326,689,158	325,217,937	336,457,808
Secondary Valuation	276,565,097	417,121,116	460,008,100	405,970,566	370,149,679	358,940,023	332,746,626	334,546,703	-
Primary Tax Levy	2,206,069	2,566,600	2,566,600	3,129,000	3,241,740	3,353,780	3,229,750	3,251,900	3,364,200
Secondary Tax Levy	0	2,631,200	2,941,870	2,710,000	2,331,000	2,264,190	1,775,000	2,110,300	2,110,300
Total Tax Levy	2,206,069	5,197,800	5,508,470	5,839,000	5,572,740	5,617,970	5,004,750	5,362,200	5,474,500
Primary Tax Rate	0.8774	0.7468	0.7135	0.8110	0.8988	0.9489	0.9999	0.9999	0.9999
Secondary Tax Rate	0.0000	0.6308	0.6308	0.6308	0.6308	0.6308	0.6308	0.6308	0.6308
Total Tax Rate	0.8774	1.3776	1.3443	1.4418	1.5296	1.5797	1.6307	1.6307	1.6307
Maximum Allowable Primary Tax Levy	2,206,069	2,566,631	2,968,634	3,154,000	3,241,740	3,353,780	3,459,965	3,459,965	3,595,284





**GENERAL
DEPARTMENTAL
BUDGETS**



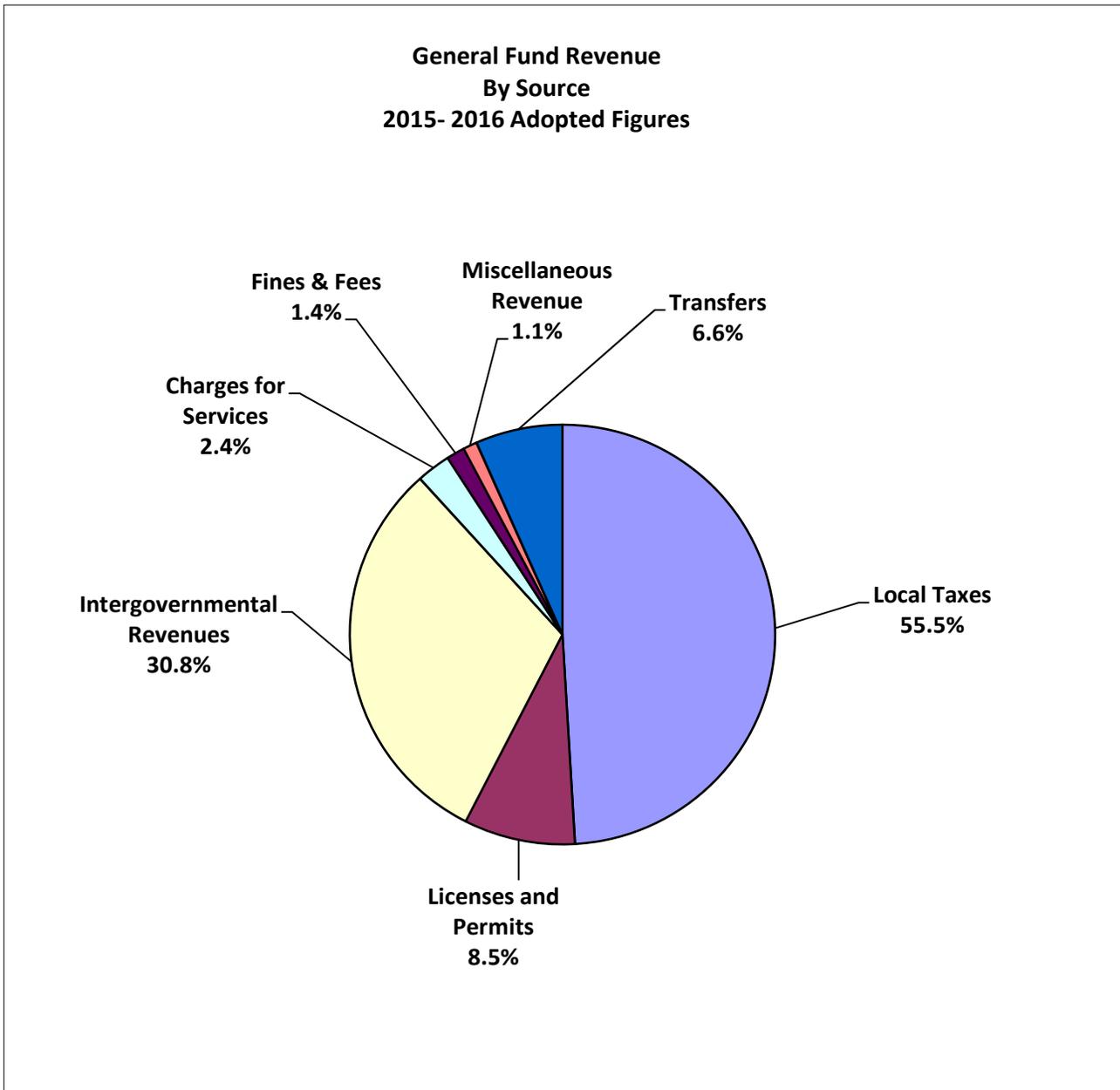
GENERAL FUND

<i>DESCRIPTION</i>	<i>PAGE</i>
<i>GENERAL GOVERNMENT</i>	<i>62</i>
<i>PUBLIC SAFETY</i>	<i>80</i>
<i>PUBLIC WORKS</i>	<i>95</i>
<i>COMMUNITY SERVICES</i>	<i>100</i>
<i>PLANNING AND DEVELOPMENT</i>	<i>112</i>

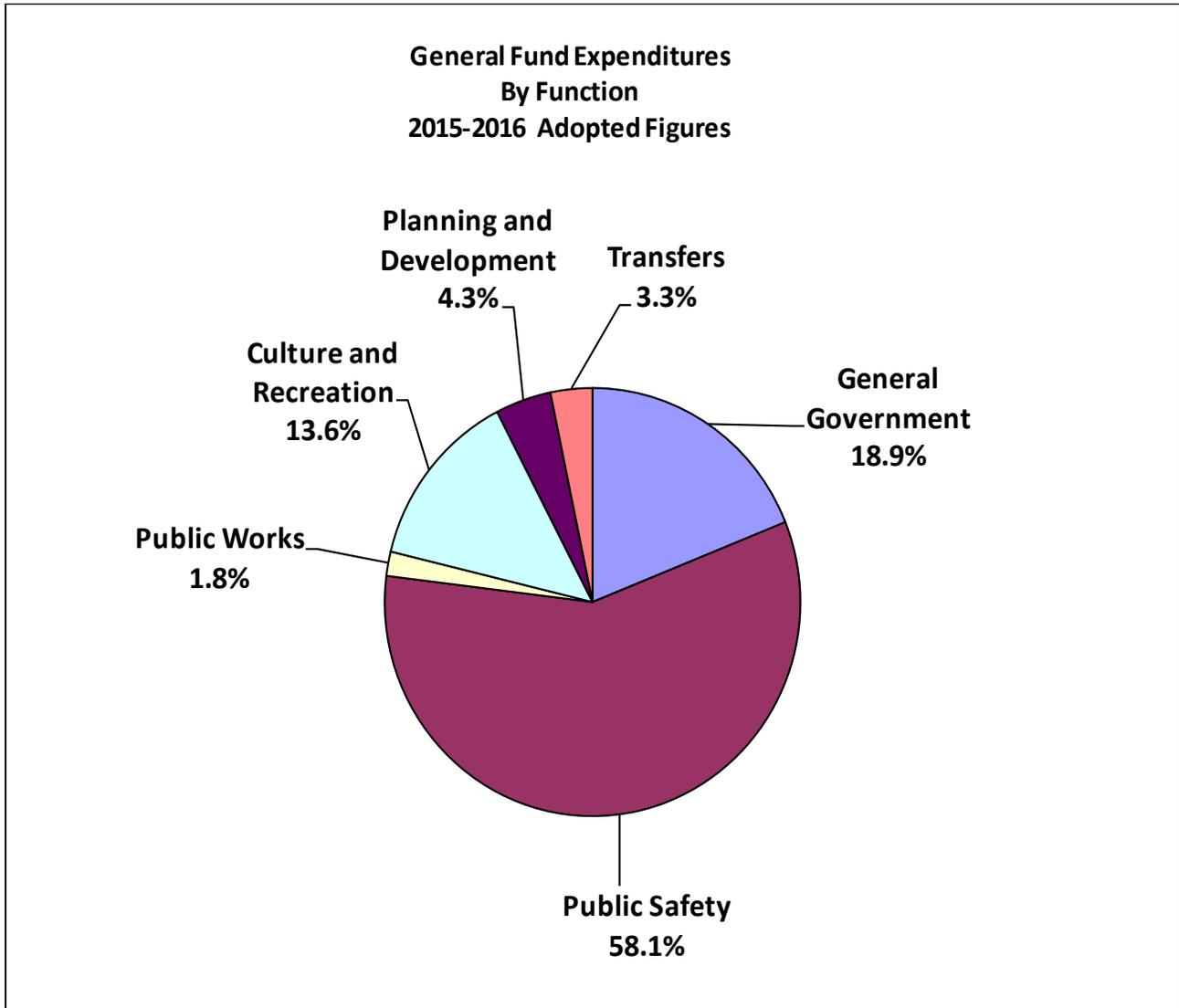
DEPARTMENTAL BUDGET

General Fund - Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$24,539,555	\$25,973,117	\$23,859,600	\$28,592,609
REVENUE SOURCES:				
Taxes	20,230,839	20,562,200	20,924,200	20,924,200
Licenses and Permits	3,525,079	3,534,600	3,811,200	3,609,800
Intergovernmental Revenues	12,108,235	12,673,000	12,678,000	13,134,900
Charges for Services	998,200	989,800	1,074,700	1,108,600
Fines & Forfeitures	556,700	606,500	594,600	594,900
Miscellaneous Revenue	601,213	383,500	378,600	453,500
OTHER FINANCING SOURCES:				
Interfund Transfers In	2,328,862	2,184,700	2,184,700	2,825,400
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$40,349,128	\$40,934,300	\$41,646,000	\$42,651,300
EXPENDITURES:				
Personnel	27,824,760	28,501,700	28,247,282	30,587,500
Contractual Services	5,064,082	6,372,900	6,163,100	6,710,300
Operating Supplies	3,532,589	3,499,100	3,317,200	3,662,200
Capital Outlay	149,986	1,844,200	142,100	1,725,400
Debt Service	0	0	0	0
OTHER USES:				
Interfund Transfers Out	2,344,149	2,677,200	2,189,700	3,676,700
Total Expenditures & Other Uses	\$38,915,567	\$42,895,100	\$40,059,382	\$46,362,100
Operating Result	\$1,433,561	(\$1,960,800)	\$1,586,618	(\$3,710,800)
Plus: Designated Reserves	18,285,422	21,400,000	20,307,491	23,208,900
Plus: Undesignated Reserves	7,687,695	2,459,600	8,285,118	1,672,909
Ending Fund Balance	\$25,973,117	\$23,859,600	\$28,592,609	\$24,881,809



Local taxes include sales, property & franchise. Intergovernmental revenue includes state shared income tax, state shared sales tax and auto in lieu.



DEPARTMENTAL BUDGET

General Fund Expenditures

DIVISION	PERSONNEL	CONTRACTUAL SERVICES	OPERATING SUPPLIES	CAPITAL OUTLAY / DEBT SERVICE	TRANSFERS
Mayor and Council/Contingency	\$124,600	\$1,877,800	\$2,300	\$0	0
City Attorney	798,100	39,100	21,400	0	0
City Manager	653,200	156,400	30,500	0	0
City Clerk	315,500	81,800	10,200	0	0
Elections	0	18,800	14,900	0	0
Finance	969,800	438,600	34,500	0	13,600
Information Systems	884,100	521,200	420,400	0	8,400
Human Resources	393,800	81,600	6,700	0	0
Public Information	169,600	63,800	48,300	0	0
Public Works Administration	531,900	26,400	7,500	0	0
City Court	536,000	92,900	31,800	0	0
Animal Control	316,700	37,700	57,200	0	70,000
Police Administration	525,200	238,000	515,900	0	871,700
Police Communications	1,479,400	265,900	57,600	1,582,200	0
Police - Patrol	6,992,400	539,600	58,800	0	0
Police - Operations	3,169,800	126,000	34,100	0	0
Fire Department	6,849,300	843,700	509,800	0	1,114,400
Public Works Operations	78,600	19,300	9,600	0	13,200
Engineering	643,700	58,300	17,600	0	9,600
Downtown Public Library	525,300	95,300	216,400	0	0
Vista Grande Library	545,600	0	0	0	0
Senior Adult Services	125,600	106,700	54,000	0	6,000
Parks	1,268,100	381,400	1,175,500	143,200	43,800
Recreation Programs	45,400	86,200	32,000	0	0
Youth & Teen Services	221,800	83,700	58,300	0	0
Aquatics	180,600	41,700	85,600	0	0
Keep Casa Grande Beautiful	100	500	800	0	0
Recreation Administration	446,900	103,200	64,200	0	5,600
Adult Services	103,400	46,400	16,300	0	0
Planning & Development	1,683,500	290,900	26,900	0	9,100
Other Transfers Out	0	0	0	0	1,511,300
General Fund Totals	\$30,578,000	\$6,762,900	\$3,619,100	\$1,725,400	\$3,676,700
% of Total	66.0%	14.6%	7.8%	3.7%	7.9%

TOTAL GENERAL FUND EXPENDITURES

\$46,362,100

DEPARTMENTAL BUDGET

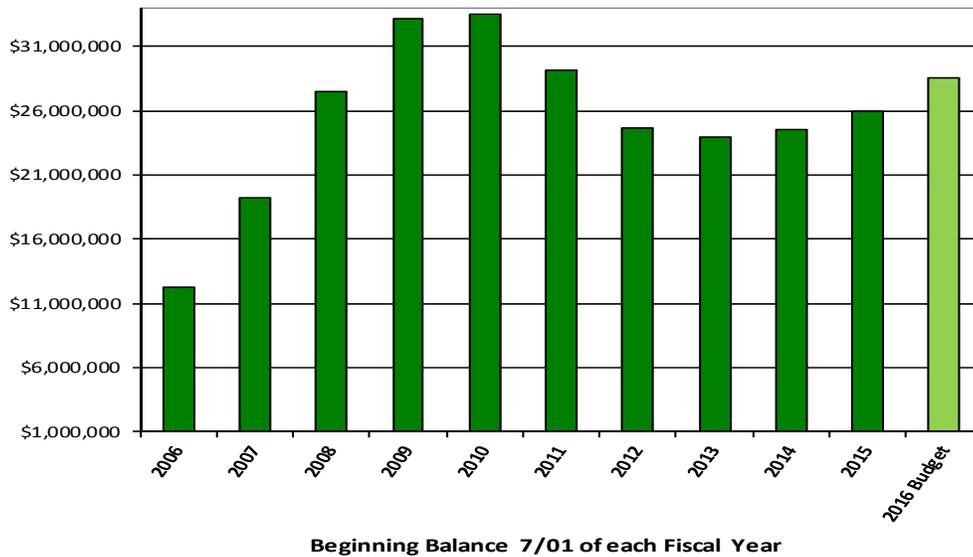
General Fund Expenses by Division

DIVISION	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Mayor and Council	\$1,172,620	\$2,012,400	\$2,000,900	\$2,004,700
City Attorney	675,128	813,700	797,500	858,600
City Manager	1,094,761	1,016,100	891,582	840,100
City Clerk	308,461	388,200	399,400	407,500
Elections	0	33,620	0	33,700
Finance	1,008,331	1,062,600	1,056,100	1,456,500
Information Systems	1,747,607	1,756,300	1,739,900	1,834,100
Human Resources	452,403	471,100	468,800	482,100
Public Information	42,408	78,800	252,600	281,700
Public Works Administration	541,180	594,200	554,700	565,800
GENERAL GOVERNMENT	\$7,042,898	\$8,227,020	\$8,161,482	\$8,764,800
City Court	\$659,581	\$613,300	\$619,800	\$660,700
Animal Control	357,615	364,100	364,500	481,600
Police	11,452,498	11,915,700	11,720,100	13,071,500
Communications	1,541,976	3,194,400	1,503,200	3,385,100
Fire	8,239,556	7,893,700	7,815,700	9,317,200
PUBLIC SAFETY	\$22,251,228	\$23,981,200	\$22,023,300	\$26,916,100
Public Works Operations	\$115,474	\$166,900	\$165,000	\$120,700
Engineering	689,267	739,900	715,900	729,200
PUBLIC WORKS	\$804,742	\$906,800	\$880,900	\$849,900
Downtown Public Library	\$679,352	\$692,300	\$682,700	\$837,000
Vista Grande Library	471,254	591,100	585,800	545,600
Senior Services	274,430	330,400	279,300	292,300
Parks	2,732,387	2,910,700	2,828,100	3,012,000
Recreation Programs	429,874	127,700	136,900	163,600
Youth & Teen Services	276,508	354,400	350,800	363,800
Aquatics	279,245	288,900	311,400	307,900
Keep Casa Grande Beautiful	19,304	17,200	1,300	1,400
Administration	469,725	572,100	549,600	619,900
Adult Services	19,557	176,900	173,800	166,100
CULTURE AND RECREATION	\$5,651,636	\$6,061,700	\$5,899,700	\$6,309,600
Planning & Development	\$1,776,306	\$2,001,300	\$1,866,900	\$2,010,400
PLANNING AND DEVELOPMENT	\$1,776,306	\$2,001,300	\$1,866,900	\$2,010,400
Subtotal	\$37,526,809	\$41,178,020	\$38,832,282	\$44,850,800
Other Transfers Out	1,388,758	1,717,080	1,227,100	1,511,300
TRANSFERS	\$1,388,758	\$1,717,080	\$1,227,100	\$1,511,300
General Fund Expenditure Totals	\$38,915,567	\$42,895,100	\$40,059,382	\$46,362,100

General Fund Balance History

Fiscal Year Ending 6/30	Bginning Fund Balance at 7/1	Amount inc/ (dec)	Percent inc/ (dec)
2006	12,265,950	7,173,520	141%
2007	19,272,727	7,006,777	57%
2008	27,480,249	8,207,522	43%
2009	33,120,594	5,640,345	21%
2010	33,556,501	435,907	1%
2011	29,078,005	(4,478,496)	-13%
2012	24,630,744	(4,447,261)	-15%
2013	23,961,950	(668,794)	-3%
2014	24,539,556	577,606	2%
2015	25,973,117	1,433,561	6%
2016 Budget	28,592,609	2,619,492	10%

General Fund Beginning Balance
10 Year History



GENERAL GOVERNMENT

<i>DESCRIPTION</i>	<i>PAGE</i>
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General Government	Mayor and Council	Cost Center 101.01.010
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GENERAL INFORMATION

The City Council consists of the Mayor and six Council Members. The City Council provides and facilitates active public participation in the establishment and communication of City Policy by providing a forum for citizen input.

MISSION

The Mayor and City Council are responsible for setting public policy. Policy provides the guidance and overall direction to meet community needs. The Mayor and Council interact with local citizens on a regular basis. Their attendance is required at various community functions.

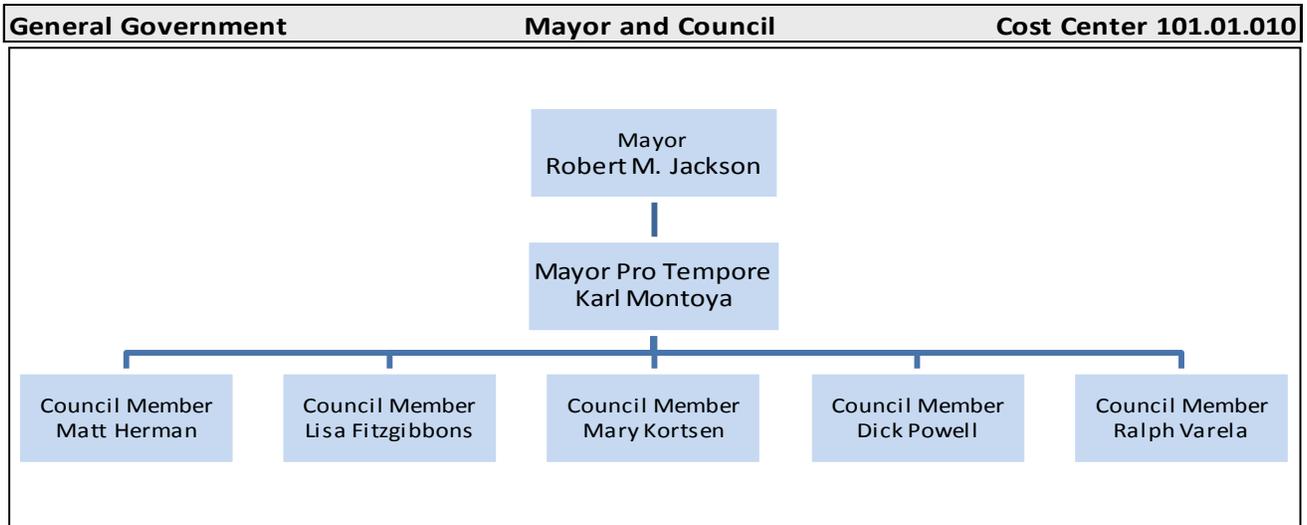
2014-2015 ACCOMPLISHMENTS

- Continued participation in various governmental and private associations to keep active in local, state and federal issues or concerns.
- Partnered with the Leadership Center to hold HOA Academy in Casa Grande.
- Adopted a "Safe Median" ordinance.

GOALS & OBJECTIVES

- To provide a safe, pleasant community for all citizens.
- Ensure the safety of the community through aggressive public safety efforts and programs.
 - Respond to the needs of the community by promoting communications and accessibility.
 - Value the tax dollar and maintain a fiscal policy that keeps taxes low.
 - Incorporate safeguards to ensure fairness and equitable treatment of all citizens.
 - Continue to evaluate the municipal services and ourselves to ensure quality.
 - Enhance transparency with the public.

DEPARTMENTAL BUDGET



Funding Sources	Amount	% of Funding
General Fund	\$2,004,700	100%
Total Funding	\$2,004,700	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$151,713	\$157,600	\$155,000	\$163,200
Contractual Services	1,014,814	1,842,400	1,843,600	1,839,200
Operating Supplies	6,093	12,400	2,300	2,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$1,172,620	\$2,012,400	\$2,000,900	\$2,004,700

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Mayor	1.00	1.00	1.00	0.00
Mayor Pro Tempore	1.00	1.00	1.00	0.00
Council members	5.00	5.00	5.00	0.00
TOTAL POSITIONS	7.00	7.00	7.00	0.00

General Government	City Attorney	Cost Center 101.01.030
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GENERAL INFORMATION

The City Attorney’s Office has the duty of representing and advising the City of Casa Grande on all legal matters. This includes representation of the Mayor and Council, consulting with department heads, furnishing oral and written legal opinions on legal issues, representing the City of Casa Grande in all actions in City Court, Superior Court and Appellate Courts, and answering legal questions by citizens concerning various City functions.

MISSION

The mission of the City Attorney’s Office is to timely, qualitatively and proactively represent and advise the City of Casa Grande on all legal matters so that the City can operate in the best interests of its citizens. In its prosecutorial function, the mission of the City Attorney’s Office is to timely and justly prosecute criminal misdemeanors and ordinance violations, which occur within the City limits.

2014-2015 ACCOMPLISHMENTS

- Hosted or co-hosted a number of Victim’s Rights events to help publicize the assistance available to victims of abuse and other crimes, and partnered with the Elementary School District to provide a preventative education program entitled “Love is Not Abuse”.
- Continued to work with the Planning and Development Department on an aggressive “clean and lien” program to address issues with dilapidated and abandoned buildings and property within the City.

- Provided training and legal advice to the City’s Council, Boards, Commissions, departments, and employees including topics on the Open Meeting Law, Public Records Act, Conflicts of Interest, and Public Procurement.
- Worked with the Finance Department to continue to enhance the collection process for unpaid utility bills and pursued collection efforts through the court system resulting in significant recovery for the City.
- Worked with the City Manager’s Office and other Departments to negotiate agreements for several major projects, including economic development agreements for projects adding significant jobs to the City, right of way acquisition for public works projects, and several City construction projects.

GOALS & OBJECTIVES

Enhance the efficiency and effectiveness of the City Attorney’s services.

- Obtain judgment or collection in 90% of civil cases filed against delinquent sewer and trash accounts.
- In coordination with Planning & Finance develop a systematic lien tracking process.
- Modify operational processes to accommodate new Assistant Prosecutor and changing court procedures.

DEPARTMENTAL BUDGET

General Government	City Attorney	Cost Center 101.01.030
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Pre-trial hearings	4,446	4,250	5,236	5,500
Victims serviced	2,568	2,400	1,721	2,000
Collection cases filed	60	65	52	75
Cumulative % of Collection Cases filed that result in judgment against defendant or complete collection from defendant	75%	90%	90%	90%

Funding Sources	Amount	% of Funding
General Fund	\$858,600	100%
Total Funding	\$858,600	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$635,874	\$752,200	\$739,600	\$798,100
Contractual Services	22,693	40,600	39,800	39,100
Operating Supplies	16,561	20,900	18,100	21,400
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$675,128	\$813,700	\$797,500	\$858,600

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
City Attorney	1.00	1.00	1.00	0.00
Assistant City Attorney	1.00	1.00	1.00	0.00
Prosecutor	1.00	1.00	1.00	0.00
Assistant City Prosecutor	0.00	1.00	1.00	0.00
Victims' Rights Specialist	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Office Assistant	2.00	2.00	2.00	0.00
TOTAL POSITIONS	7.00	8.00	8.00	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

General Government	City Manager	Cost Center 101.01.100
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GENERAL INFORMATION

The City Manager is appointed by the City Council. The City Manager’s office ensures that citywide activities are in compliance with Council policies; and that goals, objectives and desired outcomes are achieved through the complex coordination of (City) departmental activities. The City Manager’s office focuses on effective communication to ensure that citizens and the Council are well informed of any major activities. The City Manager’s office also represents Casa Grande in different venues as it works closely with other government agencies.

- Drafted and presented Community Development Block Grant (CDBG) Entitlement Program documents.
- Responded to numerous economic development leads and inquiries.
- Took an active role in state legislative process.
- Developed plan to install LED streetlights throughout the city.
- Tractor Supply Company Distribution Center commenced construction.

MISSION

To provide clear centralized direction and leadership for the effective administration and operation of all municipal services for the City of Casa Grande; as directed by the Mayor & City Council.

To serve as the focal point for administrative direction, communication and coordination of the City’s departmental operations.

To direct the City’s operations and activities effectively and efficiently and guide it with the use of the City’s policies and principles.

GOALS & OBJECTIVES

To increase the efficiency and effectiveness of City operations.

- Develop and launch a Small Business Incubator program.
- Facilitate at least \$50M in private capital investment in the city.
- Actively promote and participate in the development of workforce development program(s) for the community.
- Continue to assist with the budget development of workforce development program(s) for the community.
- Play a strategic role in Regional transportation issues.
- Implement “Life on Main” plan to enhance downtown property.
- Commence LED Streetlight project.

2014-2015 ACCOMPLISHMENTS

- Maintained role in intergovernmental affairs in Pinal County.
- Increased role in Economic Development in region.
- Completed Phase II of the solar project.
- Maintained AA Bond Rating.
- Researched and drafted “Safe Median” ordinance.
- Developed Waste-to-Energy proposal.

DEPARTMENTAL BUDGET

General Government	City Manager	Cost Center 101.01.100
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of residents who feel the quality of life in City of Casa Grande is excellent/good	N/A	N/A	N/A	Survey to be developed
# of City policies & procedures revised	0	2	5	4

Funding Sources	Amount	% of Funding
General Fund	\$840,100	100%
Total Funding	\$840,100	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$837,422	\$809,800	\$770,382	\$705,800
Contractual Services	37,735	37,500	93,300	103,800
Operating Supplies	219,605	168,800	25,500	30,500
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	0	0	2,400	0
DEPARTMENTAL TOTALS	\$1,094,761	\$1,016,100	\$891,582	\$840,100

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
City Manager	1.00	1.00	1.00	0.00
Deputy City Manager	1.00	1.00	1.00	0.00
Economic Development Mgr	0.75	0.50	0.50	0.00
Senior Management Analyst	0.50	0.50	0.50	0.00
Management Analyst	0.25	0.25	0.25	0.00
Executive Secretary	1.00	1.00	1.00	0.00
TOTAL POSITIONS	4.50	4.25	4.25	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

General Government	City Clerk	Fund 101
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GENERAL INFORMATION

The City Clerk’s Department prepares and assembles Council packets, accurately maintains records of actions taken by Council, ensures posting and publication requirements are met (as required by Arizona State Statutes and City Charter), coordinates public auctions, administers the ongoing records retention program, and coordinates all City elections. The City Clerk’s department acts as an information center that provides information to staff and the public on current and historical events of the City of Casa Grande. The City Clerk serves as Staff Liaison to the Arts & Humanities Commission and as member/secretary to the Casa Grande Police and Fire Personnel Retirement Boards.

MISSION

To set a standard of excellence in providing a communications link between the citizens and the various departments and functions of the City in areas relating to: research, elections, board appointments, bid contracts, records management, community arts, and the Public Safety Retirement System.

2014-2015 ACCOMPLISHMENTS

- Administered the City Clerk’s participation with the U.S. Department of State Passport Day in the USA.
- Managed successful Passport services by obtaining an outstanding audit result from the U.S. Department of State.
- Arts & Humanities Commission accepted the completed conceptual design plans and budget estimates for the Future Railroad Art Plaza. Funding for this project was through grant process.
- Administered the Arts & Humanities Commission 4th Annual Plein Air Painting Contest.
- Administered the Arts & Humanities Commission 2nd Annual Ten-Minute Play Contest.
- Organized The Piatigorsky Foundation free concert for the public held at Paramount Theater.
- Completed the City of Casa Grande Lists of Essential Records in accordance with A.R.S. 41-151.14

GOALS & OBJECTIVES

Continue to provide quality service to our internal and external customers in the following areas:

- Public records request
- Passports
- Research projects
- Elections
- Information on Call for Bids, RFPs and RFQs
- Information on City Boards/Commissions
- City Council meetings and actions
- City Art Projects
- Contract Management
- Records Management
- Public Safety Retirement System

DIVISIONS

- City Clerk
- Elections

DEPARTMENTAL BUDGET

General Government	City Clerk	Cost Center 101.01.110
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Number of agenda items submitted	565	541	509	534
Number of Ordinances & Resolutions processed	193	138	128	134
Number of contracts	122	178	156	165
Passport applications processed	677	627	650	600
Revenue from processing passports	\$17,285	\$16,295	\$16,798	\$12,500
% of public records requests for information completed within 5 business days	83%	73%	83%	80%

Funding Sources	Amount	% of Funding
General Fund	\$396,200	97%
Passports	11,300	3%
Total Funding	\$407,500	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$242,385	\$303,900	\$293,600	\$315,500
Contractual Services	61,688	72,100	93,800	81,800
Operating Supplies	4,388	12,200	12,000	10,200
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$308,461	\$388,200	\$399,400	\$407,500

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
City Clerk	1.00	1.00	1.00	0.00
Deputy City Clerk	1.00	1.00	1.00	0.00
Office Assistant	2.00	2.00	2.00	0.00
Office Assistant Part Time	0.50	0.00	0.00	0.00
Telephone Operator / Receptionist	0.50	1.44	1.44	0.00
TOTAL POSITIONS	5.00	5.44	5.44	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

General Government	City Clerk-Elections	Cost Center 101.01.120
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Elections conducted	3	0	0	1

Funding Sources	Amount	% of Funding
General Fund	\$33,700	100%
Total Funding	\$33,700	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	18,760	0	18,800
Operating Supplies	0	14,860	0	14,900
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$0	\$33,620	\$0	\$33,700

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Not applicable to this department				
TOTAL POSITIONS	0.00	0.00	0.00	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

General Government	Financial Services	Cost Center 101.01.200
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GENERAL INFORMATION

The Finance Department provides exceptional service to our internal and external customers. In addition to financial planning, reporting, fee development and accounting, the department also manages: cash, payroll, utility collections and billing, animal licenses, business licenses, accounts payable, accounts receivable and ongoing projects such as the annual CPM-101 program.

MISSION

To provide timely, accurate, relevant, and accessible financial data, services, analysis, and guidance for all customers.

2014-2015 ACCOMPLISHMENTS

- Received the GFOA’s certificate of achievement for excellence in financial reporting for the annual financial report. We have received this award since 1991.
- Received the GFOA’s Distinguished Budget Presentation Award. We have received this award since 1997.
- Implemented an enhanced online bill pay system for all utility billing and municipal courts payments.
- Restructured the Finance department to address changing needs of the organization.

GOALS & OBJECTIVES

Provide information and services to customers in an accurate and timely manner with a high level of customer satisfaction.

- Begin multi- year forecasts for all funds.
- Clearly identify delinquent utility accounts and devise strategy to bring them current.
- Implement a new chart of accounts and provide training to all users of the financial system.
- Outsource payroll by the end of October with ADP.
- Conduct citywide user training on procurement card usage and reporting.

DEPARTMENTAL BUDGET

General Government	Financial Services	Cost Center 101.01.200
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% Utilization of electronic payments	24.2%	40.0%	52.3%	59.8%
% of delinquent utility accounts	21%	27%	24%	23%
% of customers receiving electronic statement	4%	7%	9%	8%
Total # of billings	19,270	18,776	18,587	19,180
Total # of electronic billings	664	1,024	1,700	1,500

Funding Sources	Amount	% of Funding
General Fund	\$1,296,500	89%
Business Licenses	160,000	11%
Total Funding	\$1,456,500	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$812,044	\$874,700	\$866,200	\$988,300
Contractual Services	154,394	142,200	148,200	420,100
Operating Supplies	36,523	40,300	36,300	34,500
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	5,370	5,400	5,400	13,600
DEPARTMENTAL TOTALS	\$1,008,331	\$1,062,600	\$1,056,100	\$1,456,500

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Finance Director	0.75	0.75	0.75	0.00
Accounting Manager	0.00	0.00	1.00	1.00
Supervising Accountant	1.00	1.00	0.00	(1.00)
Senior Accountant	0.00	0.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00	0.00
Accountant	1.00	1.00	1.00	0.00
Grants Coordinator	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Senior Accounting Clerk	3.00	3.00	2.00	(1.00)
Accounting Clerk	3.00	3.00	3.00	0.00
TOTAL POSITIONS	11.75	11.75	11.75	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

General Government	Information Technology	Cost Center 101.01.225
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GENERAL INFORMATION

The Information Technology Department provides support for a network of more than 1300 nodes distributed between 27 locations. IT provides assistance in purchasing and deploying specialty software, integrating data from various sources, and transforming data into information. In addition, the department is responsible for the telephony system consisting of about 600 devices.

MISSION

Facilitate using technology as a strategic asset by creating and maintaining a robust physical and logical network, integrating data for increased efficiency of processes and providing tools for meaningful data extraction.

2014-2015 ACCOMPLISHMENTS

- Implemented ArcGIS Online system for reading water meters in the field and automated process for uploading into the billing system.
- Utilizing the Request For Proposal (RFP) process, selected a new CAD/RMS replacement system by reviewing the demonstrations of the 3 top respondents to ensure all city needs were met by the new software.
- Facilitated implementation of a new online bill payment service.
- Completed first phase of updating failover infrastructure.

GOALS & OBJECTIVES

- Provide fiscally conservative, responsive, agile, integrated, and defensible hardware and software infrastructure and support for the purpose of increasing community and staff safety while reducing costs and improving process efficiency.
- Identify and deploy a new work order system for IT and other departments. Institute workflow, priority, escalation, and rapid response to customers.
 - Complete upgrade of our failover infrastructure.
 - Provide assistance in implementing an advanced payroll-system.
 - Ensure the CAD/RMS replacement project is successfully completed by its target date.

DEPARTMENTAL BUDGET

General Government	Information Technology	Cost Center 101.01.225
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of time spent on software work orders	42%	40%	33%	34%
% of time spent on hardware work orders	23%	19%	23%	20%
% of time spent on network work orders	20%	23%	13%	20%
% of time spent on telephone work orders	3%	3%	2%	1%
% of time spent on administrative work orders	12%	15%	29%	25%

Funding Sources	Amount	% of Funding
General Fund	\$1,834,100	100%
Total Funding	\$1,834,100	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$758,042	\$833,700	\$816,500	\$884,100
Contractual Services	519,191	552,200	548,300	521,200
Operating Supplies	465,683	365,700	332,900	420,400
Capital Outlay	0	0	37,500	0
Debt Service	0	0	0	0
Transfers	4,690	4,700	4,700	8,400
DEPARTMENTAL TOTALS	\$1,747,607	\$1,756,300	\$1,739,900	\$1,834,100

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Finance Director	0.25	0.25	0.25	0.00
Information Technology Manager	1.00	1.00	2.00	1.00
Network Administrator	1.00	1.00	1.00	0.00
GIS Coordinator	1.00	1.00	0.00	(1.00)
Business Applications Analyst	0.00	0.00	2.00	2.00
Database Analyst	1.00	1.00	0.00	(1.00)
GIS Analyst	0.00	0.00	1.00	1.00
GIS Technician	2.00	2.00	1.00	(1.00)
Senior Information Technology Technician	1.00	1.00	1.00	0.00
Technology Coordinator (PS)	1.00	1.00	0.00	(1.00)
Information Technology Technician	2.00	2.00	2.00	0.00
Intern	1.00	0.50	0.50	0.00
TOTAL POSITIONS	11.25	10.75	10.75	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

General Government	Human Resources	Cost Center 101.01.250
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GENERAL INFORMATION

The Human Resources Department is responsible for administration of personnel, risk management, employee training and development, employee benefits, wellness initiatives and special projects.

MISSION

To provide effective, quality support services to other City departments in the area of personnel, risk management, employee training, employee benefits, public information and development in order to assist them in their provision of services to the public and to minimize risk to the taxpayers of the City of Casa Grande.

2014-2015 ACCOMPLISHMENTS

- Effectively and efficiently managed the renewal process for City employee health insurance package, resulting in a 3% decrease in the overall cost of premiums.
- Effectively and efficiently managed the implementation of online open enrollment for employee benefits citywide.
- Partnered with the Employee Excellence & Wellness Committee to facilitate multiple successful Wellness Activities/Events for employees.
- Managed \$20,000 wellness budget, enhancing employee activities and updating City workout facilities.

- Monitored legislation which included significant new laws impacting Arizona municipal entities, and in response developed a compliance plan to address the new requirements.
- Efficiently managed 62 recruitments.
- Continued to provide effective human resources consulting services to City departments.

GOALS & OBJECTIVES

Provide timely and effective consultation and support to City departments on benefits, employee relations, recruitment and risk management issues.

- Manage the employee recruitment and selection processes to provide well-suited applicants to City departments.
- Retain a skilled municipal workforce.
- Continue to provide quality training and evaluation tools through internal knowledge and skills and when necessary utilize strategic partnerships as a low or no cost alternative.
- Create in house employee training opportunities in an ongoing effort to grow employee knowledge and skill.
- Create and grow employee wellness programs that encourage employees to live healthy, thereby reduce the overall cost of health care and lost work time.
- Manage multiple claims against the City resulting in either dismissal or significant reduction in the cost to the City.
- Manage Worker’s Compensation claims to reduce costs to the City while always working toward recovery and health of City employees.

DEPARTMENTAL BUDGET

General Government	Human Resources	Cost Center 101.01.250
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Number of recruitments	62	58	50	57
Average # of applicants per recruitment	72	83	80	89

Funding Sources	Amount	% of Funding
General Fund	\$482,100	100%
Total Funding	\$482,100	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$367,643	\$382,800	\$381,400	\$393,800
Contractual Services	77,840	81,000	80,800	81,600
Operating Supplies	6,920	7,300	6,600	6,700
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$452,403	\$471,100	\$468,800	\$482,100

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
Human Resources Director	1.00	1.00	1.00	0.00
Human Resources Analyst	2.00	2.00	2.00	0.00
Secretary	1.00	1.00	1.00	0.00
TOTAL POSITIONS	4.00	4.00	4.00	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

General Government	Public Information	Cost Center 101.01.251
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GENERAL INFORMATION

The Public Information division manages the public awareness efforts of the City. The division provides multiple information sources to the community and visitors.

MISSION

To support the City’s mission and strategic directions through news media relations, internal and external communications, and marketing/outreach activities.

2014-2015 ACCOMPLISHMENTS

- Continue to update and improve City’s local government access cable channel.
- Published City Beat newsletter 6 times a year.
- Wrote 57 news releases.
- Produced a total of 97 videos, including 24 council meetings, 12 City Scenes (24 topics) and 3 Parade of Paws (pet showcase).
- Created a website for the Municipal Airport, www.flycasagrandeaz.com
- Streamed council meetings online.
- Managed the city’s social media sites.
- Graduated 20 citizens from the Leadership Academy.
- Received an Achievement Award for Popular Financial Report.
- Received a National Award for redesigned City website.

GOALS & OBJECTIVES

Improve communication efforts from all City departments through the Public Information Office using multiple media methods.

- Increase programming on Channel 11 with more local programming.
- Continue to promote positive stories and community service/involvement from city departments and employees.
- Develop a marketing/communications plan.
- Receive award in Popular Financial Reporting.

DEPARTMENTAL BUDGET

General Government	Public Information	Cost Center 101.01.251
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Number of videos/shows produced	105	60	65	96
Number of publications produced	N/A	13	13	15

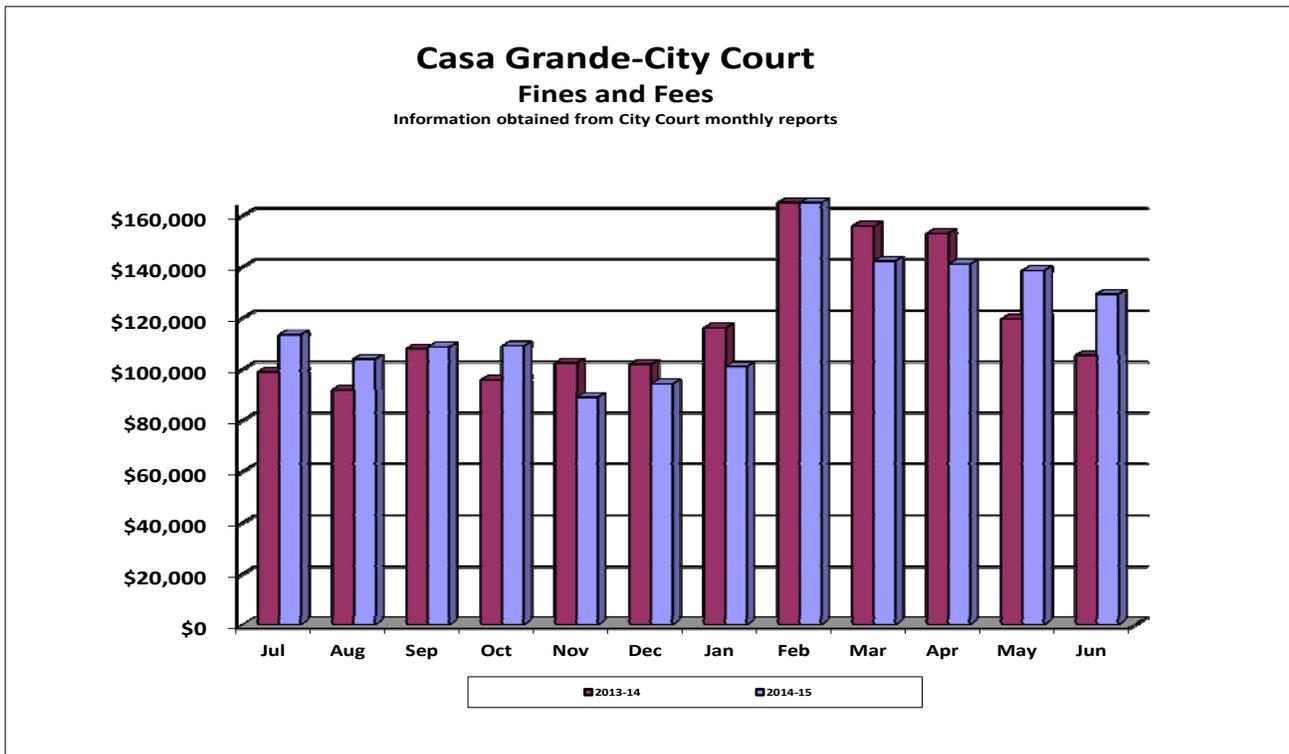
Funding Sources	Amount	% of Funding
General Fund	\$281,700	100%
Total Funding	\$281,700	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$19,483	\$32,200	\$174,600	\$169,600
Contractual Services	17,331	39,500	60,500	63,800
Operating Supplies	5,594	7,100	17,500	48,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$42,408	\$78,800	\$252,600	\$281,700

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Public Information Officer	1.00	1.00	1.00	0.00
Web Services & Media Coordinator	1.00	1.00	1.00	0.00
Intern	0.00	0.48	0.48	0.00
TOTAL POSITIONS	2.00	2.48	2.48	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

PUBLIC SAFETY

DESCRIPTION	PAGE
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<i>Administration</i>	87
<i>Patrol</i>	88
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COMMUNICATIONS	90
FIRE DEPARTMENT	92



FINES & FEE STATISTICS		
	2013-14	2014-15
Jul	\$98,875	\$113,427
Aug	91,806	103,865
Sep	107,927	108,598
Oct	95,637	108,986
Nov	102,414	89,002
Dec	101,845	94,206
Jan	116,014	100,972
Feb	184,835	197,688
Mar	155,805	142,225
Apr	152,915	141,040
May	119,464	138,484
Jun	105,301	129,242
	\$1,432,837	\$1,467,736

Public Safety	City Court	Cost Center 101.20.040
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GENERAL INFORMATION

The Casa Grande Municipal Court is the judicial branch of the City of Casa Grande. The Presiding Judge is appointed by the Mayor and City Council, pursuant to the City Charter. The jurisdiction of the Casa Grande City Court is conferred by statute and includes any misdemeanors, petty offenses, and City Code violations occurring within the city limits of Casa Grande. As is true for all courts within the State of Arizona, the Casa Grande City Court also has jurisdiction to issue protective orders.

MISSIONS

To protect the rights of individuals and to achieve the administration of justice with fairness, integrity, and efficiency.

To guard the integrity of the rule of law through prompt, fair, and proportionate enforcement of court orders.

To process all cases promptly and accurately, according to the highest standards of professionalism.

2014-2015 ACCOMPLISHMENTS

- Achieved perfect compliance with newly administered case processing time standards for civil traffic violations.
- Implemented an online and IVR payment system.
- Implemented the scanning of all court documents.
- Modified several court procedures to enhance notice and opportunity to be heard for parties and victims.
- A modified case processing procedure allows most criminal charges to be resolved at the first hearing.
- Expanded court volunteer programs.
- Continued enhancements to collections process include comprehensive data improvement efforts and routing notices.

GOALS & OBJECTIVES

- Maintain a high level of professionalism, accuracy, and efficiency.
- Treat all litigants with respect and dignity, and conduct all proceedings in accordance to applicable rules, regulations, and ethical standards in order to establish the court as an impartial arbiter of the law.
- Ensure justice in individual cases and protect the rights of each party and victim.
- Ensure strict compliance with case processing time standards as they are implemented and rolled out by the Arizona Supreme Court.
- Upgrade to a new, modern case management system.

DEPARTMENTAL BUDGET

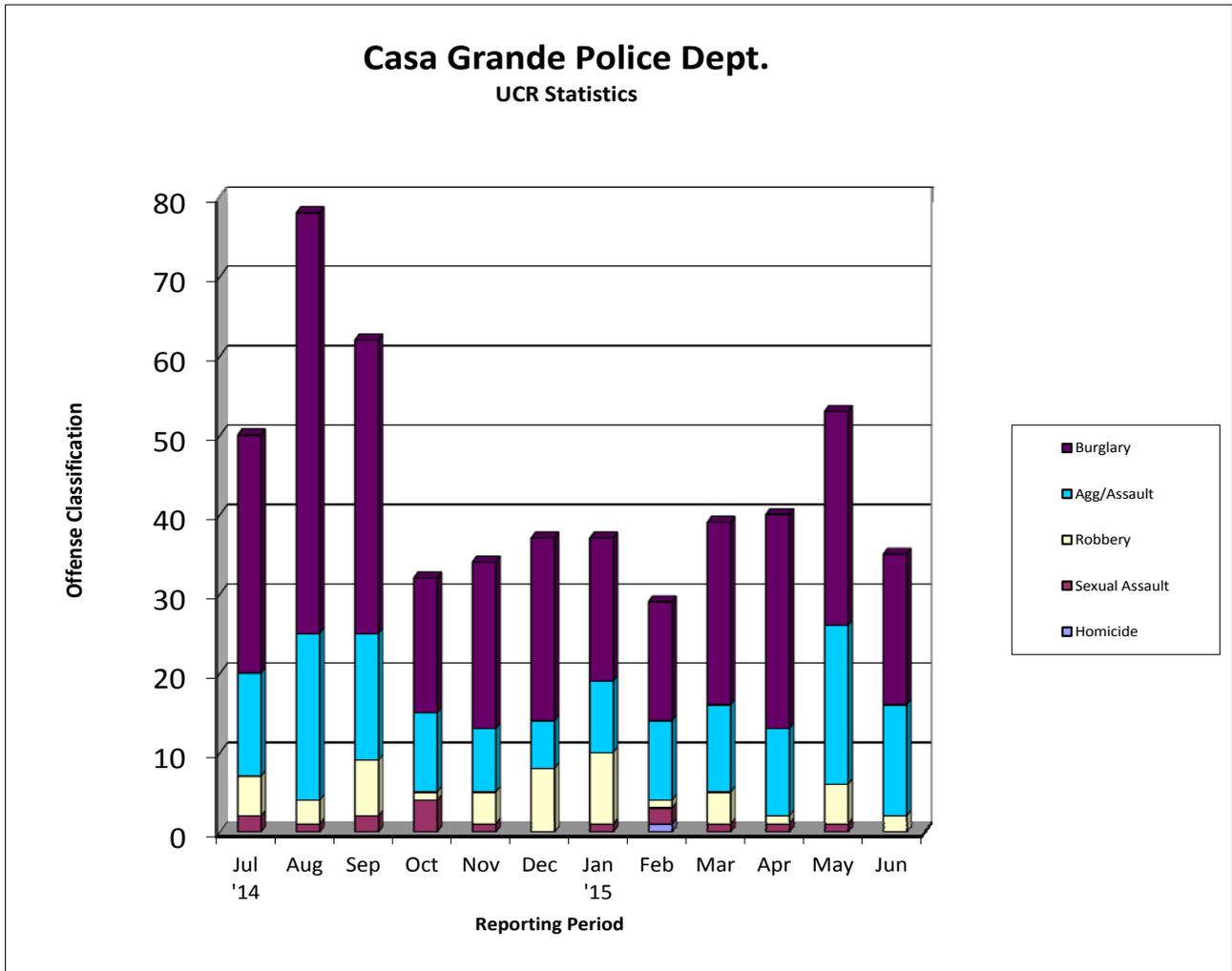
Public Safety	City Court	Cost Center 101.20.040
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Hours of community restitution through Work Program	N/A	N/A	2,149	1,000
Avg. # of days from citation to Adjudication (DUI's)	136	100	94	90
# of Defendant's successfully completing probation	N/A	N/A	54%	60%
# of Defendant's successfully completing terms of sentence (non probation)	N/A	N/A	52%	60%

Funding Sources	Amount	% of Funding
General Fund	\$76,700	12%
Fines	584,000	88%
Total Funding	\$660,700	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$506,822	\$521,100	\$510,100	\$536,000
Contractual Services	115,923	58,500	78,000	92,900
Operating Supplies	36,836	33,700	31,700	31,800
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	0	0	0	0
DEPARTMENTAL TOTALS	\$659,581	\$613,300	\$619,800	\$660,700

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
City Judge	1.00	1.00	1.00	0.00
Deputy City Judge	0.00	0.10	0.07	(0.03)
Court Administrator	0.00	1.00	1.00	0.00
Senior Court Clerk	1.00	0.00	0.00	0.00
Court Clerk	4.00	5.00	5.00	0.00
Probation Monitor	0.00	1.00	1.00	0.00
Clerk Assistant	0.00	0.67	0.50	(0.17)
TOTAL POSITIONS	6.00	8.77	8.57	(0.20)
FROZEN POSITIONS	0.00	0.00	0.00	0.00



	Sexual				
	Homicide	Assault	Robbery	Agg/Assault	Burglary
Jul '14	0	2	5	13	30
Aug	0	1	3	21	53
Sep	0	2	7	16	37
Oct	0	4	1	10	17
Nov	0	1	4	8	21
Dec	0	0	8	6	23
Jan '15	0	1	9	9	18
Feb	1	2	1	10	15
Mar	0	1	4	11	23
Apr	0	1	1	11	27
May	0	1	5	20	27
Jun	0	0	2	14	19
TOTALS	1	16	50	149	310

Public Safety	Police	Fund 101
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GENERAL INFORMATION

The Casa Grande Police Department is a leading, progressive, and unified agency of highly trained professions who inspire excellence within law enforcement and partner with all people to protect, serve, and create a safe community.

MISSION

To protect, serve, and sustain supporting partnerships with the community.

2014-2015 ACCOMPLISHMENTS

- Established a five district plan to more evenly distribute work load and to reduce response times based on workload analysis data and calls for service data.
- Established career criminal/intelligence detective, to enhance communication within the department.
- Implemented a department wide shared leadership program.
- Re-implemented the Disciplinary Advisory Board.
- Created a second lead detective in General Investigations.
- Reorganized the department structure by eliminating the Special Operations and Criminal Investigations Divisions and merging them into the Support Services Division.
- Began process of centralizing procurement and budget process to identify and eliminate potential waste and increase fiscal responsibility.
- Refocused COMPSTAT to its intended purpose to include weekly updates in command meeting to increase effectiveness and rapid deployment of resources.
- Fostered a harmonious work environment, improving morale and reducing attrition which falls in line with the Casa Grande Police Department’s Strategic Plan.
- Partnered with the humane society of southern Arizona to relay our dogs & cats.
- Started a low cost spay and neuter program.
- Received a \$95,342 grant from Gila River Indian Community to add on 14 additional dog runs to the shelter.
- Hired a new kennel worker to replace the one that was promoted to Animal Control Officer.

GOALS & OBJECTIVES

- Reduce crime and increase traffic safety.
- Increase departmental productivity and proactive performance.
- Maintain highly effective communications and organizational alignment.
- Continue innovative use of technology, facilities, and organizational elements.
- Continue exemplary recruitment, selection, and retention of human resources.
- Enhance training and organizational development.
- Continue to increase percentage of animals adopted vs euthanized.
- Continue to offer citizens low cost spay and neutering.
- Continue to promote responsible pet ownership thru education.
- Lead the selection and implementation process of a new CAD/RMS system. Begin implementation this fiscal year.

DIVISIONS

- Animal Control
- Administration
- Patrol
- Operations

DEPARTMENTAL BUDGET

Public Safety	Police - Animal Control	Cost Center 101.20.440
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Avg # of service calls per officer	1,156	1,150	1,000	1,100
# of licenes issued	2,603	2,700	2,400	2,200
# of animals adopted	250	260	265	300
# of citations issued	39	50	75	75

Funding Sources	Amount	% of Funding
General Fund	\$426,600	89%
Permits & Fines	55,000	11%
Total Funding	\$481,600	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$255,503	\$257,300	\$236,000	\$316,700
Contractual Services	49,410	48,100	68,700	37,700
Operating Supplies	44,872	50,900	52,000	57,200
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	7,830	7,800	7,800	70,000
DEPARTMENTAL TOTALS	\$357,615	\$364,100	\$364,500	\$481,600

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Animal Control Supervisor	1.00	1.00	1.00	0.00
Animal Control Officer	2.00	2.00	3.00	1.00
Kennel Assistant	1.84	1.84	1.84	0.00
TOTAL POSITIONS	4.84	4.84	5.84	1.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Public Safety	Police - Administration	Cost Center 101.20.610
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Included in operating cost centers				

Funding Sources	Amount	% of Funding
General Fund	\$2,075,500	96%
Police Fees	75,300	4%
Total Funding	\$2,150,800	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$910,117	\$629,200	\$974,000	\$525,200
Contractual Services	237,793	256,900	153,600	238,000
Operating Supplies	233,640	283,100	264,900	515,900
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	334,200	334,200	334,200	871,700
DEPARTMENTAL TOTALS	\$1,715,750	\$1,503,400	\$1,726,700	\$2,150,800

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Police Chief	1.00	1.00	1.00	0.00
Police Captain	2.00	2.00	2.00	0.00
Police Sergeant	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Secretary	1.00	1.00	1.00	0.00
Senior Management Analyst	0.25	0.25	0.25	0.00
TOTAL POSITIONS	6.25	6.25	6.25	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Public Safety	Police - Patrol	Cost Center 101.20.612
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Response time (minutes) for top priority calls	5.40	5.28	5.25	5.50
UCR part 1 crimes reported per 1,000 population	59	53	54	38
UCR part 2 crimes reported per 1,000 population	N/A	1	1	N/A
Calls for service	N/A	21,593	21,000	91,029
Arrests	N/A	4,533	4,900	4,094
Citations	N/A	7,703	6,800	5,194

Funding Sources	Amount	% of Funding
General Fund	\$7,590,800	100%
Total Funding	\$7,590,800	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$5,621,882	\$6,041,800	\$6,035,300	\$6,992,400
Contractual Services	598,993	646,100	481,500	539,600
Operating Supplies	260,123	269,000	281,600	58,800
Capital Outlay	12,618	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$6,493,616	\$6,956,900	\$6,798,400	\$7,590,800

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
Police Lieutenant	3.00	3.00	3.00	0.00
Police Sergeant	6.00	6.00	6.00	0.00
Police Corporal	6.00	5.00	5.00	0.00
Police Officer	34.00	38.39	38.39	0.00
Police Transport Officers	7.75	6.25	6.25	0.00
Police Aide	1.00	1.00	1.00	0.00
TOTAL POSITIONS	57.75	59.64	59.64	0.00
FROZEN POSITIONS	3.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Public Safety Police - Operations Cost Center 101.20.613

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of UCR Part I crimes cleared by Investigators	22%	25%	37%	40%
% of persons crimes cleared by Investigators	63%	58%	91%	84%
% of property crimes cleared by Investigators	18%	21%	31%	34%
Total # of persons crimes assigned	N/A	251	185	276
Total # of Part 1 crimes assigned	N/A	551	861	756
Total # of property crimes assigned	N/A	300	549	480
Total # of traffic collisions per 1,000 population	17.97	14.60	16.82	17.77
Total # of volunteer hours donated	18,040	23,924	29,197	25,836
Total # of Officer responses to false alarms	2,101	1,024	923	965

Funding Sources	Amount	% of Funding
General Fund	\$3,329,900	100%
Total Funding	\$3,329,900	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$2,978,204	\$3,103,000	\$2,902,600	\$3,169,800
Contractual Services	159,656	151,900	172,800	131,100
Operating Supplies	105,272	200,500	119,600	29,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$3,243,132	\$3,455,400	\$3,195,000	\$3,329,900

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Police Sergeant	4.00	4.00	4.00	0.00
Public Safety Records Supervisor	1.00	1.00	1.00	0.00
Crime Analyst	1.00	1.00	1.00	0.00
Police ID Technician	2.00	2.00	2.00	0.00
Police Officer	22.00	19.00	19.00	0.00
Police Property Technician	1.00	1.00	1.00	0.00
Public Safety Clerk	3.75	3.75	3.75	0.00
Park Ranger (Temp)	0.00	1.25	1.25	0.00
Alarm Coordinator	1.00	1.00	0.00	(1.00)
Police Volunteer Coordinator	1.00	1.00	1.00	0.00
TOTAL POSITIONS	36.75	35.00	34.00	(1.00)
FROZEN POSITIONS	0.00	0.00	0.00	0.00

Public Safety	Communications	Cost Center 101.20.611
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GENERAL INFORMATION

The Public Safety Communications Center (PSCC) provides dispatching services for the Police Department and Fire Department twenty-four hours a day 365 days a year. The PSCC staff also provides after hours dispatch services to the Public Works Department along with maintaining, tracking, licensing and upgrading all City communications equipment and infrastructure. The Police Department currently provides direct oversight of the Communications Center.

MISSION

The Casa Grande Police Department, as part of, and empowered by the community is committed to protecting the lives, property, and rights of all people, to maintain order, and enforce the law impartially. Acting as partners with the community, we will respond to, and prevent crimes. We will promote safety and security while safeguarding the Constitutional Rights of all people. We will endeavor to detect and investigate criminal activity, apprehend offenders, recover stolen property, and safely regulate the movement of vehicle traffic, while maintaining the highest level of professionalism, through proper training and direction.

2014-2015 ACCOMPLISHMENTS

- Installed an additional two way radio voter site and microwave link with grant funds.
- Implemented dispatcher assisted CPR instructions.
- Completed modem change over to enhance connectivity capabilities.
- Revamped the testing process for Communications personnel.
- Worked with Information Technology to research and implement a two factor authentication process for the PD to meet federal mandated requirements, using existing technology.
- Reviewed call typing with the FD Command Staff and made changes in the computer aided dispatch to improve efficiency and call tracking abilities.
- Active participant with the development of the RFP for a new Computer Aided Dispatch/Records Management System (CAD RMS).
- Completed the first phase of the microwave loop system for the City, providing redundant communication capabilities.
- Remodeled Communications building.

GOALS AND OBJECTIVES

Improve the gathering and disseminating of information for emergency services.

- Answer and dispatch priority one calls within 60 seconds.
- Implement a quality improvement program for call taking.
- Review Police call type and response recommendations.
- Develop an emergency operations document for the division.
- Develop a standard of training classes for dispatchers with a time line to complete.

DEPARTMENTAL BUDGET

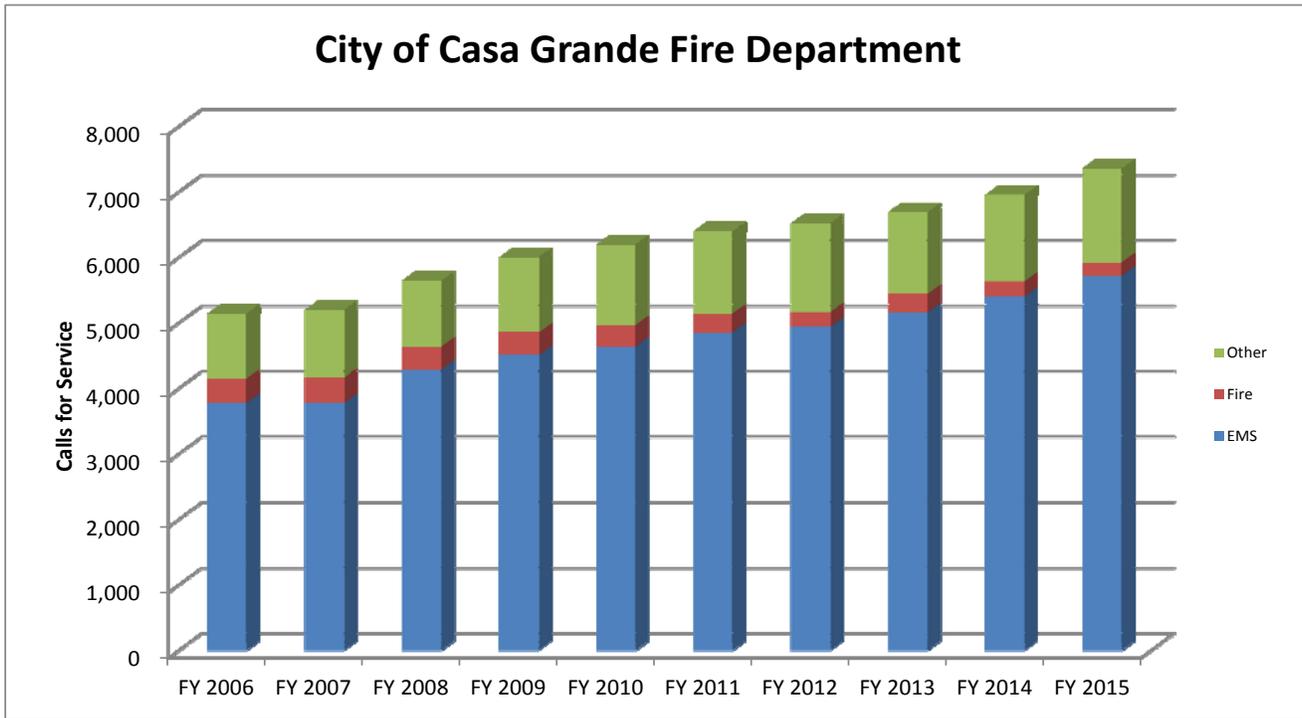
Public Safety	Communications	Cost Center 101.20.611
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Average time (in seconds) for priority one calls from start to dispatch - (immediate danger to life)	53	63	57	57
Average time (in seconds) for priority two calls from start to dispatch - (immediate danger to property)	61	64	69	67

Funding Sources	Amount	% of Funding
General Fund	\$3,385,100	100%
Total Funding	\$3,385,100	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$1,248,376	\$1,337,500	\$1,239,000	\$1,479,400
Contractual Services	282,270	259,600	249,600	265,900
Operating Supplies	11,330	2,500	2,000	57,600
Capital Outlay	0	1,594,800	12,600	1,582,200
Debt Service	0	0	0	0
Transfers				
DEPARTMENTAL TOTALS	\$1,541,976	\$3,194,400	\$1,503,200	\$3,385,100

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Communications Manager	1.00	1.00	1.00	0.00
Public Safety Support Supervisor	3.00	3.00	3.00	0.00
Public Safety Dispatcher	15.00	15.00	15.00	0.00
TOTAL POSITIONS	19.00	19.00	19.00	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00



	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
EMS	3,770	3,778	4,286	4,509	4,630	4,849	4,941	5,155	5,400	5,710
Fire	371	384	351	347	330	287	224	285	232	207
Other	<u>1,000</u>	<u>1,032</u>	<u>1,005</u>	<u>1,142</u>	<u>1,233</u>	<u>1,261</u>	<u>1,350</u>	<u>1,245</u>	<u>1,320</u>	<u>1,439</u>
	5,141	5,194	5,642	5,998	6,193	6,397	6,515	6,685	6,952	7,356

Public Safety	Fire Department	Cost Center 101.20.700
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GENERAL INFORMATION

The Casa Grande Fire Department provides a complete range of public safety and fire protection services to the City, its residents, businesses, and visitors. The purpose of the Fire Department is to save life and property, control and extinguish fires, provide effective rescues, contain and control hazardous material incidents, provide comprehensive emergency medical assistance, prevent fire through occupancy inspections, code and ordinance development and enforcement, fire and arson investigation, and educate the public to become fire safe.

MISSION

To provide quality customer service, professional fire protection and life safety to meet the needs of our community.

2014-2015 ACCOMPLISHMENTS

- Responded to 7,356 emergencies, of which 5,710 (77.62%) involved emergency medical services, averaging a response time for all incidents of 5 minutes, 28 seconds.
- Maintained a department commitment for excellence in public education by initiating in excess of 11,962 public contacts.
- Continued its ongoing K-6 fire safety education program within the Elementary School District.

- Met customer service demands for facility plan review and inspection services in a timely and effective manner.
- Worked within the adopted 2014-2015 FY Annual Budget to provide a cost effective delivery of fire services.
- Met the training needs of department personnel as identified in the department Goals and Objectives.
- Continued our wellness/fitness program for the department.
- Secured grant funding from the Arizona Department of Homeland Security (ADHS) for equipment to go on the Haz Mat response vehicle.
- Secured grant funding from FEMA Assistance to Firefighters grant for self-contained breathing apparatus.
- Continued mentoring the Casa Grande Fire Explorers (young adults ages 14-20).

GOALS AND OBJECTIVES

- To enhance the operational efficiency of the Fire Department.
- To minimize injuries and deaths from fires, as well as minimize property damage.
 - To save lives and minimize debilitating damage to heart attack victims, victims of accidents, and people with other serious threats to their health and well-being.

DEPARTMENTAL BUDGET

Public Safety	Fire Department	Cost Center 101.20.700
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Residential structure fire incidents per 1,000 structures	3.17	3.00	2.50	2.50
Combined commercial & industrial structure fire incidents per 1,000 structures	16.09	5.48	7.00	7.00
ALS % response under 5 minutes from dispatch to arrival on scene	77%	79%	81%	80%
% of total fire calls with a response time of 5 minutes and under from dispatch to arrival on scene	48%	56%	44%	45%

Funding Sources	Amount	% of Funding
General Fund	\$9,092,000	98%
Ambulance Fees	200,000	2%
Fees	25,200	0%
Total Funding	\$9,317,200	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$6,620,053	\$6,437,300	\$6,296,700	\$6,849,300
Contractual Services	640,936	601,800	666,300	843,700
Operating Supplies	409,168	356,900	362,700	509,800
Capital Outlay	91,740	20,000	12,300	0
Debt Service	0	0	0	0
Transfers	477,660	477,700	477,700	1,114,400
DEPARTMENTAL TOTALS	\$8,239,556	\$7,893,700	\$7,815,700	\$9,317,200

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Fire Chief	1.00	1.00	1.00	0.00
Assistant Fire Chief	1.00	1.00	1.00	0.00
Battalion Chief	3.00	3.00	3.00	0.00
Fire Marshal	1.00	1.00	1.00	0.00
Fire Captain	12.00	12.00	12.00	0.00
Fire Engineer*	12.00	15.00	15.00	0.00
Firefighters	29.00	26.00	26.00	0.00
Management Analyst	0.25	0.25	0.25	0.00
Plan Reviewer/Inspector	1.00	1.00	1.00	0.00
Fire Prevention Officer	1.00	1.00	1.00	0.00
Office Assistant	1.00	1.00	1.00	0.00
TOTAL POSITIONS	62.25	62.25	62.25	0.00

FROZEN POSITIONS	1.00	1.00	1.00	0.00
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*3 Firefighter Rovers re-classified as Engineer Rovers to decrease back fill requirements

PUBLIC WORKS

<i>DESCRIPTION</i>	<i>PAGE</i>
<i>PUBLIC WORKS</i>	<i>96</i>
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General Government	Public Works	Fund 101.01.400
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GENERAL INFORMATION

Public Works is comprised of 8 divisions: administration, airport, engineering, facilities maintenance, fleet maintenance, streets, solid waste and wastewater/water. Public Works Administration, Operations and Engineering provides general direction to the Public Works divisions, support for alleys and drainage maintenance/repair and services to support city staff.

MISSION

To provide reliable, cost effective, friendly customer service in the areas of infrastructure, public services, technical standards, design services, engineering studies and long term planning.

2014-2015 ACCOMPLISHMENTS

- Cleaned and maintained drainage structures city wide.
- Provided technical assistance and project management city wide for key developments projects and Infrastructure Operational Support Requests, Requests for Assistance, and Requests for Public Records.
- Evaluated speed limit, weight-limit and traffic-control signage in major corridors, and made revisions as needed to improve public safety.
- Created draft design manual to establish standards.
- Completed sewer master plan update for the East area sewer network.
- Completed 3 intersection improvement studies to improve traffic flow and safety.
- Initiated construction of 2 new traffic signals.
- Awarded grant of \$1.1 million to pave 1 ½ mile of dirt road.
- Construct Manager and Constructed Recharge Facilities.
- Continued the Drywell Rehabilitation program.
- Installed culverts for drainage improvements on Val Vista Blvd near Avalon subdivision.

GOALS & OBJECTIVES

To provide effective and efficient services to the residents of Casa Grande through the ADG Work Order system and complete all Capital Improvement Projects on time and within budget.

- Respond to 95% of service calls within 24 hours.
- Update sewer system master plans.
- Update Local Limits/Pretreatment program.
- Perform ADA transition plan.
- Design and construction of East Area sewer expansion project.
- Design and construction of 2 new traffic signals at appropriate locations.
- Design reconstruction of Thornton Rd. from Cottonwood Ln. to Gila Bend Hwy.
- Construct Managed and Constructed Recharge Facilities.
- Initiate CG Stormwater Program to accommodate Municipal Separate Storm Sewer System (MS4) Phase II.
- Maintain alley ways to be free of obstructions and safe to travel.
- Clean and maintain drainage structures.
- Develop and implement pilot transit plan.
- Construct Rapid Flashing Beacon pedestrian crosswalk on Florence Blvd.
- Implement illuminated street sign replacement plan.
- Pave 1 mile of dirt road to meet Pinal County Air Quality requirements.
- Design & construct 5th St & Peart Square Park.
- Continue working with Pinal County & FEMA on watershed discovery process and bring in new drainage infrastructure improvements.

DIVISIONS

- Administration
- Operations
- Engineering

DEPARTMENTAL BUDGET

General Government	Public Works - Administration	Cost Center 101.01.400
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Total # of service requests	6,312	5,850	6,489	6,500
Average response time (days) per service request completion	4.39	3.00	4.78	3.00

Funding Sources	Amount	% of Funding
General Fund	\$565,800	100%
Total Funding	\$565,800	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$516,302	\$529,100	\$491,900	\$531,900
Contractual Services	18,460	57,600	57,100	26,400
Operating Supplies	6,418	7,500	5,700	7,500
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$541,180	\$594,200	\$554,700	\$565,800

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Public Works Director	1.00	1.00	1.00	0.00
Deputy Public Works Director	1.00	1.00	1.00	0.00
Project Manager	1.00	1.00	1.00	0.00
Management Analyst	0.25	0.25	0.25	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Office Assistant	1.00	1.00	1.00	0.00
TOTAL POSITIONS	5.25	5.25	5.25	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Public Works	Public Works - Operations	Cost Center 101.35.405
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Average response time (days) per service request	4.8	5.0	4.0	2.7
# of miles of alley ways maintained	23	20	16	9
% of drainage structures maintained/cleaned	78%	80%	75%	79%

Funding Sources	Amount	% of Funding
General Fund	\$120,700	100%
Total Funding	\$120,700	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$78,814	\$72,300	\$70,400	\$78,600
Contractual Services	18,405	72,100	72,100	19,300
Operating Supplies	7,168	9,300	9,300	9,600
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	11,088	13,200	13,200	13,200
DEPARTMENTAL TOTALS	\$115,474	\$166,900	\$165,000	\$120,700

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Heavy Equipment Operator	1.00	1.00	1.00	0.00
TOTAL POSITIONS	1.00	1.00	1.00	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Public Works	Engineering	Cost Center 101.45.436
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
# of active CIP projects	144	160	129	80
# of active requests for information or assistance	272	280	150	250
# of active R/W permits	232	300	305	325

Funding Sources	Amount	% of Funding
General Fund	\$634,400	87%
Engineering Fees	94,800	13%
Total Funding	\$729,200	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$607,663	\$640,500	\$618,000	\$643,700
Contractual Services	43,099	62,900	60,000	58,300
Operating Supplies	19,245	17,200	18,600	17,600
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	19,260	19,300	19,300	9,600
DEPARTMENTAL TOTALS	\$689,267	\$739,900	\$715,900	\$729,200

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Civil Engineer	2.00	2.00	2.00	0.00
Traffic Engineer	1.00	1.00	1.00	0.00
Construction Inspector	3.00	3.00	3.00	0.00
Engineering Technician	1.00	1.00	1.00	0.00
Intern	0.00	0.88	0.00	(0.88)
TOTAL POSITIONS	7.00	7.88	7.00	(0.88)
FROZEN POSITIONS	0.00	0.00	0.00	0.00

COMMUNITY SERVICES

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Community Services	Community Services	Fund 101
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GENERAL INFORMATION

The Community Services Department includes the following divisions: Parks, Recreation, Libraries, Senior Adult Services, Teen Programs, Aquatics, Keep Casa Grande Beautiful, and the Women’s Club.

MISSION

Committed to improving facilities and activities that are offered, by strategically leveraging existing business opportunities and partnering with community leaders on high quality programs focusing on innovation, cost effectiveness and superior value for users.

2014-2015 ACCOMPLISHMENTS

- Installed Fitness on Demand equipment at the Peart Center, allowing for a number of new fitness related classes/opportunities for youth, adults, and senior adults.
- Offered a number of Special Interest Classes for youth and adults, such as Youth Golf and Beginner & Intermediate Golf for Adults. Also offered a number of new classes via our partnership with Central Arizona College.
- Implemented first social media outlet, Facebook.
- Increased attendance in the programs at the Len Colla Recreation Center, the Playtopia Community Event and Youth Basketball.
- Hosted twice as many pool parties at the facility, doubling our rental revenues.
- Completed \$150,000 worth of capital improvements at the Palm Island complex, including new decking, replaced tile, painting, fixing and re-coloring of slide and new canopies.
- Participated in 14 community outreach activities.
- Implemented Active Net software that allows participants to have more control over their registration abilities, making it easier to sign up for classes.
- Dorothy Powell Senior Adult Center started a capital project involving a kitchen remodel increasing the workspace in the kitchen area.
- Trained & worked with the youth from AmeriCorps NCCC to add GIS markers on the Casa Grande Mountain trails & improve areas of the trails.
- Parks staff worked with Recreation staff to set up for 7 community events & aquatic programs for summer 2015.

- Opened new Career & Technology Learning Center at the Main Library with funds from Pinal County & the Library Services & Technology Act.
- Instituted an online payment option for patrons with fines or fees.
- Increased the number of children’s programs at both the main Library and Vista Grande Public Libraries, including a variety of after school programs.

GOALS AND OBJECTIVES

To provide the community with quality social and educational opportunities and recreational activity programs for all ages.

- To seek a level of external funding to maintain or reduce the subsidy for community-wide events.
- To maintain or increase the number of visits to Community Service Facilities and Parks.
- Increase the community wellness opportunities provided.
- Improve educational opportunities for residents of all ages by providing educational resources and research assistance.
- Provide information through a variety of hard copy & social media outlets not limited to: easy to use web page browsing, Facebook and Twitter feeds & mobile registration & seasonal activity guides.
- Provide an easy to use online registration process.
- Increase public awareness and use of the library’s resources in both physical and digital formats.
- Continue to identify & upgrade playground areas & ramadas in parks as needed.

DIVISIONS

- Downtown Library
- Vista Grande Public Library
- Senior Adult Services
- Parks Maintenance
- Recreation Programs
- Teen Programs
- Aquatics
- Keep Casa Grande Beautiful
- General Recreation
- Women’s Club
- Community Recreation Center

DEPARTMENTAL BUDGET

Community Services	Downtown Public Library	Cost Center 101.40.360
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Circulation	180,205	135,107	135,484	140,000
# of library visits	183,347	149,666	154,815	160,000
# of computer visits	48,884	38,892	34,718	36,000
Digital library circulation	37,309	45,417	55,502	65,000

Funding Sources	Amount	% of Funding
General Fund	\$815,500	97%
Library fines	14,000	2%
Miscellaneous	7,500	1%
Total Funding	\$837,000	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$518,100	\$497,300	\$479,500	\$525,300
Contractual Services	77,722	53,700	53,700	95,300
Operating Supplies	83,530	141,300	149,500	216,400
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	0	0	0	0
DEPARTMENTAL TOTALS	\$679,352	\$692,300	\$682,700	\$837,000

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Library Manager	0.50	0.50	0.50	0.00
Librarian	2.50	2.50	2.50	0.00
Library Circulation Supervisor	1.00	1.00	1.00	0.00
Senior Library Assistant	2.00	0.00	0.00	0.00
Library Assistant	4.00	4.00	5.00	1.00
Library Page	1.00	1.00	1.00	0.00
TOTAL POSITIONS	11.00	9.00	10.00	1.00
FROZEN POSITIONS	0.50	0.50	0.50	0.00

DEPARTMENTAL BUDGET

Community Services	Vista Grande Public Library	Cost Center 101.40.365
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Circulation	196,200	173,377	151,176	150,000
# of library visits	163,026	161,691	152,555	155,000
# of computer visits	33,680	24,837	23,947	24,000

Funding Sources	Amount	% of Funding
General Fund	\$523,600	96%
Library Fines	17,000	3%
Miscellaneous	5,000	1%
Total Funding	\$545,600	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$418,516	\$507,200	\$489,800	\$545,600
Contractual Services	17,390	20,400	18,200	0
Operating Supplies	35,348	63,500	77,800	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$471,254	\$591,100	\$585,800	\$545,600

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
Library Manager	0.50	0.50	0.50	0.00
Librarian	2.50	2.50	2.50	0.00
Library Circulation Supervisor	0.00	1.00	1.00	0.00
Library Assistant	5.00	6.00	5.00	(1.00)
Library Page	1.00	0.00	0.00	0.00
TOTAL POSITIONS	9.00	10.00	9.00	(1.00)

FROZEN POSITIONS	1.00	1.00	1.50	0.50
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DEPARTMENTAL BUDGET

Community Services	Senior Services	Cost Center 101.40.510
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
# of visits to Dorothy Powell Senior Adult Center	75,781	75,241	68,771	75,000
# of meals served	29,993	29,500	32,050	30,000
# of volunteer hours worked	5,925	6,200	5,380	6,700
# of annual registered members (new)	N/A	882	1,052	930

Funding Sources	Amount	% of Funding
General Fund	\$263,200	90%
Recreation fees	29,100	10%
Total Funding	\$292,300	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$103,407	\$168,000	\$120,000	\$125,600
Contractual Services	57,759	98,800	98,000	106,700
Operating Supplies	97,344	47,700	45,400	54,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	15,920	15,900	15,900	6,000
DEPARTMENTAL TOTALS	\$274,430	\$330,400	\$279,300	\$292,300

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Recreation Prog. Coordinator	1.00	1.00	0.58	(0.42)
Recreation Program Clerk	0.63	0.63	0.63	0.00
Program Instructor	1.43	0.43	0.43	0.00
Kitchen Aide	1.00	1.00	0.50	(0.50)
Recreation Leader I	0.00	1.90	1.90	0.00
Recreation Leader II	0.00	1.50	1.50	0.00
TOTAL POSITIONS	4.06	6.46	5.54	(0.92)

FROZEN POSITIONS	0.00	0.00	0.00	0.00
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DEPARTMENTAL BUDGET

Community Services	Parks	Cost Center 101.40.515
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Developed park acres	538.40	538.40	538.40	538.40
Developed park acres per 1,000 population	10.88	10.77	10.66	10.66

Funding Sources	Amount	% of Funding
General Fund	\$3,012,000	100%
Total Funding	\$3,012,000	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$1,232,334	\$1,178,800	\$1,187,000	\$1,268,100
Contractual Services	294,211	347,700	339,300	381,400
Operating Supplies	1,115,854	1,118,600	1,185,900	1,175,500
Capital Outlay	27,559	203,200	53,500	143,200
Debt Service				
Transfers	62,430	62,400	62,400	43,800
DEPARTMENTAL TOTALS	\$2,732,387	\$2,910,700	\$2,828,100	\$3,012,000

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
Parks Superintendent	1.00	1.00	1.00	0.00
Crew Leader	2.00	2.00	2.00	0.00
Grounds Keeper	1.00	1.66	2.00	0.34
Senior Maintenance Worker	2.00	2.00	2.00	0.00
Maintenance Worker	12.00	12.00	12.00	0.00
Park Ranger	1.25	0.00	0.00	0.00
TOTAL POSITIONS	19.25	18.66	19.00	0.34

FROZEN POSITIONS	0.00	0.00	0.00	0.00
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DEPARTMENTAL BUDGET

Community Services	Recreation Programs	Cost Center 101.40.525
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of cost recovery	101%	98%	83%	94%
# of participants in programs	316,265	301,058	59,040	60,000
Program response satisfaction rate from Survey	98%	90%	95%	95%

Funding Sources	Amount	% of Funding
General Fund	\$9,900	6%
Recreation Fees	153,700	94%
Total Funding	\$163,600	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$239,603	\$56,200	\$63,700	\$45,400
Contractual Services	102,433	45,000	46,700	86,200
Operating Supplies	87,838	26,500	26,500	32,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$429,874	\$127,700	\$136,900	\$163,600

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Recreation Program Coordinator	1.00	0.40	0.40	0.00
Recreation Leader I	0.00	0.44	0.44	0.00
Recreation Leader II	0.00	0.50	0.50	0.00
Recreation Leader III	0.00	0.57	0.57	0.00
Part time staff	4.00	0.00	0.00	0.00
TOTAL POSITIONS	5.00	1.91	1.91	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Community Services	Youth & Teen Services	Cost Center 101.40.530
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Total annual attendance	31,305	33,400	56,721	60,000
Cost per participant	\$6.44	\$8.58	\$6.18	\$6.06

Funding Sources	Amount	% of Funding
General Fund	\$311,400	86%
Recreation Fees	52,400	14%
Total Funding	\$363,800	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$179,516	\$226,300	\$226,300	\$221,800
Contractual Services	48,300	74,500	71,700	83,700
Operating Supplies	48,691	53,600	52,800	58,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$276,508	\$354,400	\$350,800	\$363,800

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Recreation Program Coordinator	1.75	1.25	1.25	0.00
Recreation Leader I	0.00	0.45	0.45	0.00
Recreation Leader II	0.00	2.46	2.46	0.00
Recreation Leader III	0.00	1.55	1.55	0.00
Recreation Programmer	0.00	1.00	1.00	0.00
TOTAL POSITIONS	1.75	6.71	6.71	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Community Services	Aquatics	Cost Center 101.40.540
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Current annual # of aquatic activities	298	293	260	290
Current swimming lessons' cost per participant	\$15.48	\$14.25	\$12.14	\$12.00
# of open pool hours	929	901	553	900

Funding Sources	Amount	% of Funding
General Fund	\$225,700	73%
User Fees	82,200	27%
Total Funding	\$307,900	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$136,033	\$175,900	\$175,900	\$180,600
Contractual Services	35,859	39,400	39,400	41,700
Operating Supplies	89,286	61,100	83,600	85,600
Capital Outlay	18,068	12,500	12,500	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$279,245	\$288,900	\$311,400	\$307,900

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Recreation Program Coordinator	0.40	0.40	0.40	0.00
Manager	0.59	0.24	0.24	0.00
Assistant Manager	0.54	0.24	0.24	0.00
Head Lifeguard	0.82	0.48	0.48	0.00
Lifeguard I	1.22	3.76	3.76	0.00
Lifeguard II	0.89	1.08	1.08	0.00
Cashier	0.51	0.43	0.43	0.00
TOTAL POSITIONS	4.97	6.63	6.63	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Community Services	Keep Casa Grande Beautiful	Cost Center 101.40.545
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Total # of volunteer hours	1,071	1,450	986	1,050
% of residents who feel the cleanliness of Casa Grande is Excellent or Good	88%	80%	83%	80%

Funding Sources	Amount	% of Funding
General Fund	\$1,400	100%
Total Funding	\$1,400	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$17,435	\$16,000	\$100	\$100
Contractual Services	310	400	400	500
Operating Supplies	1,559	800	800	800
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$19,304	\$17,200	\$1,300	\$1,400

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
Recreation Program Coordinator	0.35	0.00	0.00	0.00
TOTAL POSITIONS	0.35	0.00	0.00	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Community Services	Administration	Cost Center 101.40.550
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Administrative Cost Center				

Funding Sources	Amount	% of Funding
General Fund	\$544,400	88%
Rentals	75,500	12%
Total Funding	\$619,900	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$344,517	\$409,100	\$392,200	\$446,900
Contractual Services	76,337	92,300	92,100	103,200
Operating Supplies	40,001	61,800	56,400	64,200
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	8,870	8,900	8,900	5,600
DEPARTMENTAL TOTALS	\$469,725	\$572,100	\$549,600	\$619,900

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Community Services Director	1.00	1.00	1.00	0.00
Recreation Program Superintendent	1.00	1.00	1.00	0.00
Management Analyst	1.00	1.00	1.00	0.00
Recreation Program Coordinator	1.25	0.20	0.20	0.00
Admin. Assistant	1.00	1.00	1.00	0.00
Recreation Programmer	1.75	0.00	0.00	0.00
TOTAL POSITIONS	7.00	4.20	4.20	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

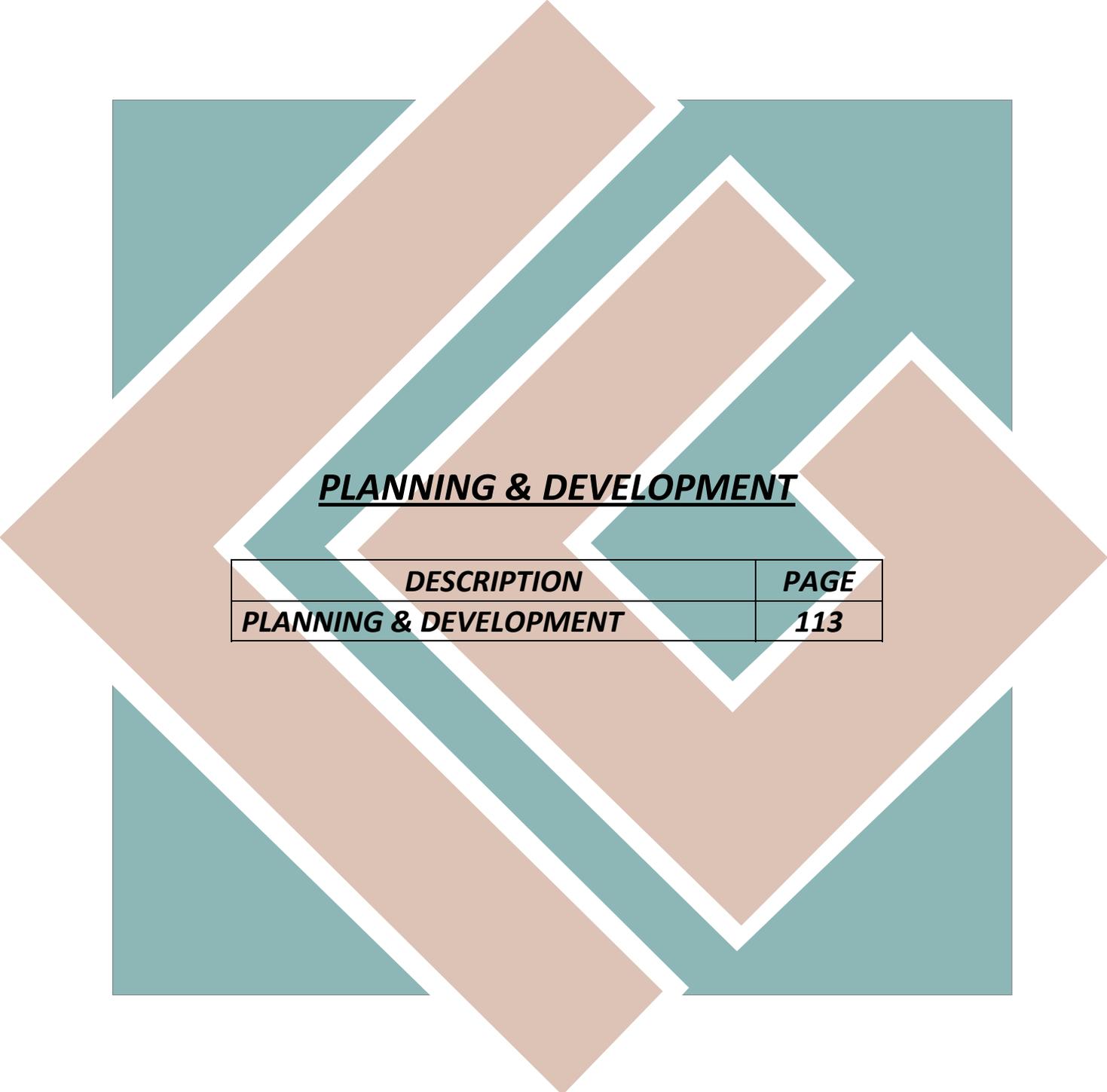
Community Services	Adult Services	Cost Center 101.40.562
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Attendance	8,900	10,500	11,292	11,000

Funding Sources	Amount	% of Funding
General Fund	\$162,000	98%
Rentals	4,100	2%
Total Funding	\$166,100	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$112,400	\$109,200	\$103,400
Contractual Services	9,730	49,400	49,400	46,400
Operating Supplies	9,827	15,100	15,200	16,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$19,557	\$176,900	\$173,800	\$166,100

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Recreation Program Coordinator	0.00	1.00	1.00	0.00
Recreation Leader I	0.00	0.07	0.07	0.00
Recreation Leader II	0.00	1.24	1.24	0.00
Recreation Leader III	0.00	0.16	0.16	0.00
TOTAL POSITIONS	0.00	2.47	2.47	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00



PLANNING & DEVELOPMENT

<i>DESCRIPTION</i>	<i>PAGE</i>
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Planning & Development	Planning & Development	Cost Center 101.45.434
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GENERAL INFORMATION

The Planning & Development Department is responsible for the operation of Current & Long-Range Planning; Building Plan Review, Permitting, & Inspection; Engineering Plan Review & Permitting; Code Enforcement and Community Development programs. Staffs assigned to these programs are responsible for coordinating the review of all land use applications, building and engineering plans and permits for compliance with City codes, regulations and policies.

MISSION

The mission of the Planning & Development Department is to effectively and efficiently manage growth and development within Casa Grande in a manner that results in the implementation of the community's General Plan.

2014-2015 ACCOMPLISHMENTS

- Processed 143 land use application reviews; 90% within the prescribed timeframes.
- Processed 1,477 building permit reviews; 97% within the prescribed timeframes.
- Processed 559 engineering permit reviews; 96% within the prescribed timeframes.
- Reviewed 199 administrative permits.
- Performed 9,369 building inspections; an average of 18.6/inspector/day.
- Abated 1,258 code violations; an 89% abatement rate.

GOALS AND OBJECTIVES

Achieve and maintain the following level of service:

- Complete the review, and provide a comprehensive set of staff comments, on 95% of land use project applications within the target prescribed timeframes.
- Complete the review and provide a comprehensive set of staff comments, on 95% of building plans and permit applications within the target prescribed timeframes.
- Complete the review and provide a comprehensive set of staff comments, on 95% of engineering plans and permit applications within the target prescribed timeframes.
- Complete 20 inspections per Building Inspector/day.
- Abate code violations at a rate equal to 90% to the number of cases opened each year.

DEPARTMENTAL BUDGET

Planning & Development	Planning & Development	Cost Center 101.45.434
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% comprehensive substantive reviews for land use applications issued within target prescribed timeframes	58%	83%	90%	95%
% comprehensive substantive reviews for building plans/permits issued within target prescribed timeframes	76%	94%	97%	95%
% comprehensive substantive reviews for engineering plans & permits issued within the target prescribed timeframes	N/A	93%	96%	95%
# of code violations abated	1,035	1,452	1,258	1,200
Average # of daily inspections per building inspector	13	17	19	20

Funding Sources	Amount	% of Funding
General Fund	\$850,600	42%
Permits & Fees	1,159,800	58%
Total Funding	\$2,010,400	100%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$1,579,809	\$1,593,300	\$1,510,700	\$1,683,500
Contractual Services	158,165	349,900	305,400	290,900
Operating Supplies	27,642	33,700	26,400	26,900
Capital Outlay	0	13,700	13,700	0
Debt Service	0	0	0	0
Transfers	10,690	10,700	10,700	9,100
DEPARTMENTAL TOTALS	\$1,776,306	\$2,001,300	\$1,866,900	\$2,010,400

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Planning & Development Director	1.00	1.00	1.00	0.00
Chief Building Official	1.00	1.00	1.00	0.00
Civil Engineer	2.00	2.00	2.00	0.00
Senior Planner	1.00	1.00	0.00	(1.00)
Community Development Manager	0.00	0.00	1.00	1.00
Planner	3.00	3.00	3.00	0.00
Plans Examiner	1.00	1.00	1.00	0.00
Building Inspector	3.00	3.00	3.00	0.00
Code Compliance Specialist	2.00	2.00	2.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Permit Technician	2.00	2.00	2.00	0.00
Secretary	2.00	2.00	2.00	0.00
TOTAL POSITIONS	19.00	19.00	19.00	0.00

FROZEN POSITIONS	4.00	4.00	4.00	0.00
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SPECIAL REVENUE FUNDS

These funds are used to account for specific revenue sources that are legally restricted for expenditures of expressed purposes.

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DEPARTMENTAL BUDGET

Consolidated Special Revenues-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$20,202,755	\$16,220,063	\$16,220,063	\$15,476,465
REVENUE SOURCES:				
Taxes	\$234,773	\$230,000	\$249,000	\$250,000
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	5,103,598	5,324,700	5,317,200	5,248,300
Grants and Entitlements	2,369,046	2,499,754	1,653,700	6,759,000
Charges for Services	1,165,211	1,386,400	1,078,000	1,008,700
Development Impact Fees	104,170	74,000	157,000	87,000
Fines & Forfeitures	80,053	1,825,000	1,153,000	136,000
Miscellaneous Revenue	261,637	156,019	156,400	174,700
Interest	13,346	2,500	4,902	4,500
OTHER FINANCING SOURCES:				
Transfers In	256,454	456,546	605,900	782,600
Proceeds from Lease Purchase	0	0	0	1,000,000
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$9,588,288	\$11,954,919	\$10,375,102	\$15,450,800
EXPENDITURES:				
Personnel	\$2,176,384	\$2,647,900	\$2,074,700	\$2,201,100
Contractual Services	2,311,651	3,871,850	2,477,700	9,947,800
Operating Supplies	1,740,071	2,151,200	1,952,600	1,764,800
Capital Outlay	4,905,200	5,982,800	1,889,000	8,018,700
Debt Service	1,700,094	2,345,400	1,678,900	701,400
OTHER USES:				
Transfers Out	737,580	941,200	1,045,800	2,424,900
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$13,570,980	\$17,940,350	\$11,118,700	\$25,058,700
Ending Fund Balance	\$16,220,063	\$10,234,632	\$15,476,465	\$5,868,565

DEPARTMENTAL BUDGET

Street Maintenance Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$8,453,186	\$5,617,700	\$5,806,300	\$5,847,600
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	4,959,681	5,033,800	5,033,800	5,057,500
Grants and Entitlements	0	0	0	0
Charges for Services	1,000	5,000	5,000	5,000
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	10,000	0	0	0
Interest	6,000	1,000	2,000	2,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	129,900	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$4,976,681	\$5,039,800	\$5,170,700	\$5,064,500
EXPENDITURES:				
Personnel	\$1,319,760	\$1,329,900	\$1,327,900	\$1,376,200
Contractual Services	413,560	602,300	620,900	600,600
Operating Supplies	887,285	947,700	901,000	905,000
Capital Outlay	4,447,137	1,847,900	1,647,900	3,250,000
Debt Service	98,240	98,800	98,800	136,800
OTHER USES:				
Transfers Out	457,580	532,900	532,900	1,858,800
Payment to Refunded Bond Escrow Agent				
Total Expenditures & Other Uses	\$7,623,562	\$5,359,500	\$5,129,400	\$8,127,400
Ending Unreserved Fund Balance	\$5,806,305	\$5,298,000	\$5,847,600	\$2,784,700

Street Maintenance	Streets	Fund 201
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GENERAL INFORMATION

This fund receives revenues from the State as one of the State shared revenues available to communities. Constitutionally, funds are restricted solely to street and highway purposes. Eligible expenditures include: right-of-way acquisitions, construction/reconstruction, maintenance, repair, roadside development within City roads, bridges, and payment of principal and interest on street and highway bonds.

MISSION

To maintain all City street infrastructures, including curbs, gutters, sidewalks, streets, streetlights, traffic signals and signs in safe condition and in a cost effective manner.

2014-2015 ACCOMPLISHMENTS

- Applied crack sealant to 508,310 square yards of city streets.
- Applied rubberized chip seal to 98,850 square yards of city streets.
- Applied micro-seal to 276,517 square yards of city streets.
- Performed pavement striping maintenance to 22 City streets for a total of 387,497 linear feet as well as additional bike lanes.
- Implemented Traffic Signal Coordination for 4 corridors.

GOALS AND OBJECTIVES

Provide well maintained public right-of-ways to insure the safe movement of vehicle and pedestrian traffic.

- Maintain an average response time of 5 days
- Sweep 100% of city streets every 5 weeks
- Resurface 72 miles of city streets
- Reconstruct 1 mile of city streets
- Continue implementation of ADA improvements
- Replace illuminated street name signs at 2 signalized intersections

DEPARTMENTAL BUDGET

Street Maintenance	Highway User Revenue Fund	Cost Center 201.25.430
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Average response time (days) per service request	3.1	3.0	3.5	2.6
# of road lane miles paved	24.75	0.00	2.50	3.50
% of streets swept	100%	100%	100%	100%
# of pothole service request received	9.0	5.0	8.5	12.2

Funding Sources	Amount	% of Funding
HURF	\$3,357,500	80.57%
Interest Income	2,000	0.05%
Misc. Income	5,000	0.12%
Total Funding	\$3,364,500	80.74%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$1,319,760	\$1,329,900	\$1,327,900	\$1,376,200
Contractual Services	413,560	602,300	620,900	600,600
Operating Supplies	887,285	947,700	901,000	905,000
Capital Outlay	25,000	25,000	25,000	0
Debt Service	0	0	0	0
Transfers Out	217,020	217,100	217,100	1,285,600
DEPARTMENTAL TOTALS	\$2,862,625	\$3,122,000	\$3,091,900	\$4,167,400

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Streets Superintendent	1.00	1.00	1.00	0.00
Streets Supervisor	1.00	1.00	1.00	0.00
Crew Leader	2.00	2.00	2.00	0.00
Signal Light Technician	2.00	2.00	2.00	0.00
Heavy Equipment Operator	7.00	7.00	7.00	0.00
Sr. Maintenance Worker	2.00	2.00	2.00	0.00
Maintenance Worker	3.00	3.00	3.00	0.00
TOTAL POSITIONS	18.00	18.00	18.00	0.00

DEPARTMENTAL BUDGET

Street Maintenance	HURF & 1/2 Cent Sales Tax	Cost Center 201.25.431
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Street improvements (miles)	7.50	41.00	18.75	61.50
Street construction (miles)	2.00	0.00	2.50	3.50

Funding Sources	Amount	% of Funding
1/2 Cent Sales Tax	\$1,700,000	42.93%
Total Funding	\$1,700,000	42.93%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	4,422,137	1,822,900	1,622,900	3,250,000
Debt Service	98,240	98,800	98,800	136,800
Transfers Out	240,560	315,800	315,800	573,200
DEPARTMENTAL TOTALS	\$4,760,937	\$2,237,500	\$2,037,500	\$3,960,000

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Not applicable to this department.				
TOTAL POSITIONS	0	0	0	0

DEPARTMENTAL BUDGET

System Development Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$7,811,235	\$6,641,600	\$6,641,600	\$6,607,500
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	104,170	74,000	157,000	87,000
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	6,000	1,000	2,000	2,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$110,170	\$75,000	\$159,000	\$89,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	325,310	2,666,500	107,100	3,614,700
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	86,000	87,000
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$325,310	\$2,666,500	\$193,100	\$3,701,700
Ending Fund Balance	\$7,596,095	\$4,050,100	\$6,607,500	\$2,994,800

Projects for FY 2015-16:			
One Ton Garbage Truck	115,200	Community Recreation Center Design	1,495,500
Backhoe	91,000	Vehicle	45,000
Vacuum and Verti Cutter Implement	32,000	Traffic Control Systems (4 New Signals)	1,013,000
Maintenance Shop Building	35,000		
Increase Kitchen Capacity at Senior Center	218,000		
Community Recreation Center (Library)	500,000		

DEPARTMENTAL BUDGET

System Development	System Development Fund	Cost Center 204
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Impact Fees	\$87,000	2.35%
Interest	2,000	0.05%
Total Funding	\$89,000	2.40%

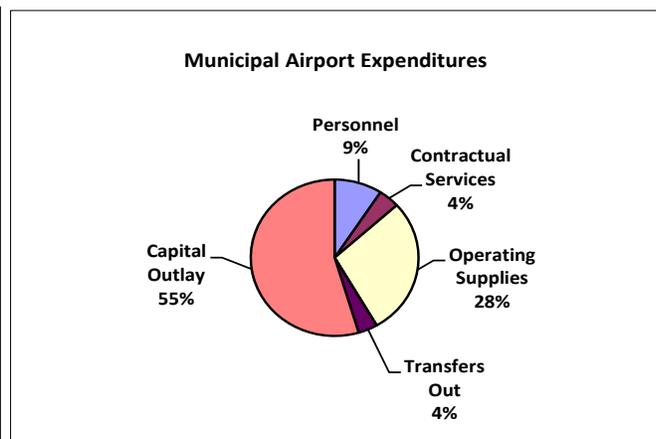
SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	325,310	2,666,500	107,100	3,614,700
Debt Service	0	0	0	0
Transfer Out	0	0	86,000	87,000
DEPARTMENTAL TOTALS	\$325,310	\$2,666,500	\$193,100	\$3,701,700

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		
		2014-15	2015-16	Change
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Municipal Airport-Revenues/Expenditures/Other Sources and Uses

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	(\$506,367)	(\$462,300)	(\$462,300)	(\$658,500)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	964,274	1,161,400	876,300	843,100
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	500	500	1,000	1,000
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	9,375	0	9,400	0
Proceeds from Lease Purchase	0	0	0	1,000,000
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$974,149	\$1,161,900	\$886,700	\$1,844,100
EXPENDITURES:				
Personnel	\$127,960	\$141,200	\$133,900	\$168,900
Contractual Services	144,440	88,700	72,900	74,200
Operating Supplies	518,090	879,500	704,500	519,200
Capital Outlay	100,000	1,275,600	125,600	1,000,000
Debt Service	18,120	0	0	0
OTHER USES:				
Transfers Out	0	46,000	46,000	68,300
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$908,610	\$2,431,000	\$1,082,900	\$1,830,600
Ending Fund Balance	(\$440,828)	(\$1,731,400)	(\$658,500)	(\$645,000)



Public Works	Municipal Airport	Cost Center 205.30.260
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GENERAL INFORMATION

The Casa Grande Municipal Airport, constructed as Williams Auxiliary Field #4 during World War II, has grown and developed into an outstanding modern airport facility. The Airport features a 5,200' by 100' runway and full parallel taxiway, along with a full instrument landing system, automated weather observing station, and terminal building. General aviation aircraft, business jets, and military aircraft are all a part of this busy facility.

MISSION

To provide a safe and efficient airport, provide for upgrades and additions to the airport to accommodate growth.

2014-2015 ACCOMPLISHMENTS

- Hosted the Copperstate Fly-In, which drew over 500 aircrafts & over 6,100 participants.
- Completed hangar rehabilitation project addressing immediate structural related concerns.
- Completed renovations to the airport terminal building including adding a café, new flight planning room, and new furnishings for crew lounge.
- Developed and launched new website for Airport.
- Received a new FAA-ADOT grant to update Airport Layout Plan (ALP).
- Received new ADOT grants for design and construction of Taxiway E.
- Launched new Airport website.

GOALS & OBJECTIVES

Enhance airport customer service levels through improved infrastructure and operations.

- Increase generated revenue by 10%
- Complete Airport Layout Plan (ALP) and have a list of new projects for airport improvements
- Complete design and construction of Taxiway E pavement replacement
- Design and construct a new ramp area to service medical evac helicopter operations and support aircraft maintenance operation
- Complete pavement maintenance to bring 80% of pavement area up to PCI of > 70

DEPARTMENTAL BUDGET

Public Works	Municipal Airport	Cost Center 205.30.260
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Net operating income/loss	\$65,539	\$108,986	(\$196,200)	\$13,500
% of airport's runways, taxiways & interior roads with a PCI of >70	75%	75%	80%	80%

Funding Sources	Amount	% of Funding
User Fees & Sales	\$843,100	46.06%
Miscellaneous	1,000	0.05%
Lease Proceeds	1,000,000	54.63%
Total Funding	\$1,844,100	100.74%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$127,960	\$141,200	\$133,900	\$168,900
Contractual Services	144,440	88,700	72,900	74,200
Operating Supplies	518,090	879,500	704,500	519,200
Capital Outlay	100,000	1,275,600	125,600	1,000,000
Debt Service	18,120	0	0	0
Transfers	0	46,000	46,000	68,300
DEPARTMENTAL TOTALS	\$908,610	\$2,431,000	\$1,082,900	\$1,830,600

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Manager	1.00	0.50	0.50	0.00
Maintenance Worker	2.10	2.00	2.00	0.00
TOTAL POSITIONS	3.10	2.50	2.50	0.00

DEPARTMENTAL BUDGET

Parks Development Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$913,899	\$916,900	\$916,900	\$945,700
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	21,022	36,000	29,100	16,600
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	500	300	200	300
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$21,522	\$36,300	\$29,300	\$16,900
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	806,000	0	862,600
Operating Supplies	0	0	0	0
Capital Outlay	18,553	10,000	500	100,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$18,553	\$816,000	\$500	\$962,600
Ending Fund Balance	\$916,868	\$137,200	\$945,700	\$0

Community Services	Parks Development Fund	Cost Center 206.40.535
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INFORMATION

The program goal of the Parks Development Fund is to provide funding for capital projects relating to the upgrade of existing facilities and for the construction of new facilities.

MISSION

To build capital projects relating to the upgrade of existing park facilities and for the construction of new park facilities.

2014-2015 ACCOMPLISHMENTS

- Assisted with Casa Grande Mountain Trail Builds Community Service events by the Casa Grande Mountain Trails Steering committee completing new trails and improving existing.
- Americorps crew improved and maintained the 15-mile trail system.

GOALS & OBJECTIVES

- Continue to identify and upgrade playground areas and ramadas in parks as needed.
- Continue to assist Trails Steering Committee with Casa Grande Mountain Trails, Adopt a Trail Program.
- Explore and implement purchase of adjoining property next to Casa Grande Mountain Park.

DEPARTMENTAL BUDGET

Community Services	Parks Development Fund	Cost Center 206.40.535
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not applicable to this department.				

Funding Sources	Amount	% of Funding
Rental Income	\$16,600	1.72%
Interest Income	300	0.03%
Total Funding	\$16,900	1.76%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	806,000	0	862,600
Operating Supplies	0	0	0	0
Capital Outlay	18,553	10,000	500	100,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$18,553	\$816,000	\$500	\$962,600

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

Funded Projects	<u>2015-16</u>
CG Mountain Trails Development	100,000
Contingency Reserves	862,600

DEPARTMENTAL BUDGET

Community Arts Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$16,308	\$14,300	\$14,300	\$8,200
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	7,293	2,300	2,300	2,000
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	5,000	5,000	5,000	5,000
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$12,293	\$7,300	\$7,300	\$7,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	12,965	12,100	12,100	15,200
Operating Supplies	500	500	500	0
Capital Outlay	800	800	800	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$14,265	\$13,400	\$13,400	\$15,200
Ending Fund Balance	\$14,336	\$8,200	\$8,200	\$0

DEPARTMENTAL BUDGET

City Clerk	Community Arts Fund	Cost Center 210.40.044
General Information:		
The Arts and Humanities Commission works towards raising cultural awareness in the community, and to promote a cultural identity recognizing the City's historical heritage.		

Funding Sources	Amount	% of Funding
Donations	\$2,000	13.16%
Transfer In	5,000	32.89%
Total Funding	\$7,000	46.05%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	12,965	12,100	12,100	15,200
Operating Supplies	500	500	500	0
Capital Outlay	800	800	800	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$14,265	\$13,400	\$13,400	\$15,200

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Wildland Firefighting Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$14,810	\$99,600	\$99,600	\$99,600
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	130,463	272,400	272,400	179,600
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$130,463	\$272,400	\$272,400	\$179,600
EXPENDITURES:				
Personnel	\$45,764	\$268,400	\$268,400	\$277,000
Contractual Services	2,000	2,000	2,000	200
Operating Supplies	2,000	2,000	2,000	2,000
Capital Outlay				
Debt Service				
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$49,764	\$272,400	\$272,400	\$279,200
Ending Fund Balance	\$95,509	\$99,600	\$99,600	\$0

DEPARTMENTAL BUDGET

Culture and Recreation	Wildland Firefighting	Cost Center 215.20.705
General Information:		
This fund accounts for firefighter activities while serving in wildland firefighting capacities. Protocols, procedures, and training objectives have been established and implemented.		

Funding Sources	Amount	% of Funding
State Grant	\$179,600	64.33%
Total Funding	\$179,600	64.33%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$45,764	\$268,400	\$268,400	\$277,000
Contractual Services	2,000	2,000	2,000	200
Operating Supplies	2,000	2,000	2,000	2,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$49,764	\$272,400	\$272,400	\$279,200

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
All personnel costs of this fund are overtime and backfill related to wildland fire call outs				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Grants & Subsidies Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$375,927	\$468,400	\$468,400	\$194,700
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	1,719,221	1,819,554	952,600	6,162,100
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	12,000
Miscellaneous Revenue	44,500	44,500	46,000	45,500
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	\$89,499	\$11,346	\$21,400	\$0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$1,853,220	\$1,875,400	\$1,020,000	\$6,219,600
EXPENDITURES:				
Personnel	\$601,100	\$651,600	\$194,500	\$196,400
Contractual Services	1,015,215	10,500	929,700	6,017,600
Operating Supplies	126,700	110,800	150,900	146,300
Capital Outlay	8,400	177,000	0	54,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	18,600	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$1,751,415	\$949,900	\$1,293,700	\$6,414,300
Ending Fund Balance	\$477,732	\$1,393,900	\$194,700	\$0

DEPARTMENTAL BUDGET

GRANTS & SUBSIDIES

FUNDING SOURCE	GRANT	AWARD AMOUNT	CITY MATCH	TOTAL GRANT
Pinal Gila Council for Senior Citizens	Provide home delivered & congregated meals, educational, social & recreational activities & transportation services to senior citizens.	\$156,655	\$125,222	\$281,877
Stonegarden	Overtime expenses for interdiction activities of smuggling of narcotics, weapons & illegal aliens in & out of the United States through Casa Grande	\$122,626	\$0	\$122,626
Arizona Criminal Justice Commission	Cover a portion of the Victim's Rights and Assistance Specialist's salary.	\$25,491	\$25,491	\$50,982
Arizona Automobile Theft Authority	License Plate Reader	\$23,675	\$0	\$23,675
Library Services and Technology Grant Makers Space	Dedicated to arts, math, science, and engineering technology	\$21,670	\$0	\$21,670
Governor's Office of Highway Safety	DUI Enforcement	\$20,000	\$0	\$20,000
United States Department of Justice Assistance Grants	COPS - Provide funding for 4 police officers for 3 years.	\$18,085	\$0	\$18,085
Library Services and Technology Grant	16 Ipads to use for adult education	\$11,494	\$0	\$11,494
Arizona Attorney General's Office	Cover a portion of the Victim's Rights and Assistance Specialist's salary.	\$10,000	\$0	\$10,000
Federal Revenue	Unanticipated			
	TOTALS	\$409,696	\$150,713	\$560,409

DEPARTMENTAL BUDGET

Energy Savings Fund Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$1,538,187	\$287,500	\$287,500	\$0
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	1,700,000	1,058,000	0
Miscellaneous Revenue	180,475	82,000	82,000	82,000
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	152,580	152,600	152,600	482,600
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$333,055	\$1,934,600	\$1,292,600	\$564,600
EXPENDITURES:				
Personnel	0	0	0	0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	1,583,734	2,246,600	1,580,100	564,600
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$1,583,734	\$2,246,600	\$1,580,100	\$564,600
Ending Fund Balance	\$287,508	(\$24,500)	\$0	\$0

DEPARTMENTAL BUDGET

Planning & Development	Energy Savings	Cost Center 222.00.000
General Information:		
<p>This fund accounts for activities related to energy saving projects. The first project was an extensive list of improvements guaranteed to reduce energy costs in an amount necessary to repay the lease debt issued to finance the improvements. The anticipated energy savings are transferred to this fund to pay lease payments.</p>		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of savings realized compared to estimate	N/A	N/A	100%	100%

Funding Sources	Amount	% of Funding
Energy Savings Credit	\$82,000	14.52%
Transfers	482,600	85.48%
Total Funding	\$564,600	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	1,583,734	2,246,600	1,580,100	564,600
DEPARTMENTAL TOTALS	\$1,583,734	\$2,246,600	\$1,580,100	\$564,600

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Redevelopment Fund Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$1,178,452	\$1,113,000	\$1,113,000	\$1,088,200
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	646	0	502	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	<u>\$646</u>	<u>\$0</u>	<u>\$502</u>	<u>\$0</u>
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	66,081	1,128,900	25,000	1,088,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	<u>\$66,081</u>	<u>\$1,128,900</u>	<u>\$25,000</u>	<u>\$1,088,200</u>
Ending Fund Balance	<u>\$1,113,017</u>	<u>(\$15,900)</u>	<u>\$1,088,502</u>	<u>\$0</u>

DEPARTMENTAL BUDGET

Planning & Development	Redevelopment Fund	Cost Center 225.45.323
General Information:		
<p>The City raised local revenue to improve redevelopment areas within the City through tax increment financing. Collections from tax increment financing has been stopped by the County and all legal fees and paybacks have been accomplished. Remaining funds will be spent on capital improvement projects.</p>		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not applicable to this department.				

Funding Sources	Amount	% of Funding
N/A		
Total Funding	\$0	0.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	66,081	1,128,900	25,000	1,088,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$66,081	\$1,128,900	\$25,000	\$1,088,200

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Grande Sports World Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	(\$446,950)	(\$482,600)	(\$482,600)	(\$244,300)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	178,915	184,000	167,600	144,000
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	275,300	275,300	295,000
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$178,915	\$459,300	\$442,900	\$439,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	10,000	13,600	15,000	3,700
Operating Supplies	204,536	203,000	189,600	191,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$214,536	\$216,600	\$204,600	\$194,700
Ending Fund Balance	(\$482,571)	(\$239,900)	(\$244,300)	\$0

DEPARTMENTAL BUDGET

Culture and Recreation	Grande Sports World	Cost Center 226.40.576
General Information:		
<p>The Grande Sports World is a state-of-the-art multi-disciplined facility with a scope of operations and activities that stretch 365 days a year. It opened in 2009, sits on 50 acres of land, includes eight football and soccer fields, a 59,000 square foot training facility that houses a weight-training exercise area, therapy centers, classrooms, locker rooms, meeting rooms, and laundry facilities that can accommodate up to four full-sized professional teams.</p>		

PERFORMANCE INDICATORS:			
Actual vs. Forecasted Rent Payments	Actual	Forecasted	Difference
FY 2011	85,855	69,000	16,855
FY 2012	75,694	413,000	(337,306)
FY 2013	126,645	707,000	(580,355)
FY 2014	145,034	1,057,000	(911,966)

Funding Sources	Amount	% of Funding
Facility Use Fees	\$144,000	73.96%
Transfers In	\$295,000	151.52%
Total Funding	\$439,000	225.48%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	10,000	13,600	15,000	3,700
Operating Supplies	204,536	203,000	189,600	191,000
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	0	0	0	0
DEPARTMENTAL TOTALS	\$214,536	\$216,600	\$204,600	\$194,700

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Promotion & Tourism Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$506,466	\$361,400	\$361,400	\$210,600
REVENUE SOURCES:				
Taxes	\$234,773	\$230,000	\$249,000	\$250,000
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	200	200	200	200
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$234,973	\$230,200	\$249,200	\$250,200
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	100,000	286,900	100,000	100,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	280,000	300,000	300,000	360,800
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$380,000	\$586,900	\$400,000	\$460,800
Ending Fund Balance	\$361,439	\$4,700	\$210,600	\$0

DEPARTMENTAL BUDGET

Planning & Development	Promotion & Tourism	Cost Center 230.01.012
General Information:		
<p>On January 1, 1996, the city tax code was amended imposing a tax on transient lodging, restaurants and bars. The tax levied an additional tax in an amount equal to two percent (2%) of the gross income from business activity. In 1997 voters repealed the additional tax on restaurants and bars. The tax on transient lodging is still in effect.</p>		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not applicable to this department				

Funding Sources	Amount	% of Funding
Sales Tax	\$250,000	54.25%
Interest	200	0.04%
Total Funding	\$250,200	54.29%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	100,000	286,900	100,000	100,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	280,000	300,000	300,000	360,800
DEPARTMENTAL TOTALS	\$380,000	\$586,900	\$400,000	\$460,800

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	2014-15	2015-16	Change
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

Use of Funds	2015-16
Boys & Girls Club	100,000
City of Casa Grande Recreation	300,000
Contingency Reserves	60,800

DEPARTMENTAL BUDGET

Court City JCEF Fund Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$25,852	\$25,900	\$25,900	\$24,100
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	17,185	15,000	15,000	18,000
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$17,185	\$15,000	\$15,000	\$18,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	17,137	40,000	16,800	42,100
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$17,137	\$40,000	\$16,800	\$42,100
Ending Fund Balance	\$25,900	\$900	\$24,100	\$0

DEPARTMENTAL BUDGET

Public Safety	Court City JCEF	Cost Center 232.20.040
General Information:		
<p>The legislature has designated portions of several statutory fees to be deposited in the fund, including fees related to time payments, defensive driving school, and records requests. Money from this fund is used primarily to improve court information projects likely to improve case processing or the administration of justice.</p>		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED

Funding Sources	Amount	% of Funding
Court CJEF	\$18,000	42.76%
Total Funding	\$18,000	42.76%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	17,137	40,000	16,800	42,100
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
DEPARTMENTAL TOTALS	\$17,137	\$40,000	\$16,800	\$42,100

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Court Fill The Gap (FTG) Fund Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$32,802	\$39,500	\$39,500	\$31,200
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	6,692	4,000	4,000	4,000
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$6,692	\$4,000	\$4,000	\$4,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	28,500	0	35,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	12,300	12,300	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$0	\$40,800	\$12,300	\$35,200
Ending Fund Balance	\$39,494	\$2,700	\$31,200	\$0

DEPARTMENTAL BUDGET

Public Safety	Court Fill The Gap (FTG)	Cost Center 233.20.040
General Information:		
This legislatively created fund includes monies allocated to local courts, according to a statutory formula, and is intended to supplement local funding for court improvement projects designed to improve criminal case processing.		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED

Funding Sources	Amount	% of Funding
Court Allocation/FTG	\$4,000	11.36%
Total Funding	\$4,000	11.36%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	28,500	0	35,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	12,300	12,300	0
DEPARTMENTAL TOTALS	\$0	\$40,800	\$12,300	\$35,200

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Court FARE Fund Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$6,061	\$4,400	\$4,400	\$6,400
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	1,762	2,500	2,000	1,200
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$1,762	\$2,500	\$2,000	\$1,200
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	3,435	11,100	0	7,600
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$3,435	\$11,100	\$0	\$7,600
Ending Fund Balance	\$4,388	(\$4,200)	\$6,400	\$0

DEPARTMENTAL BUDGET

Public Safety	Court FARE Fund	Cost Center 234.20.040
General Information:		
The Fines and Restitution Enforcement Program is a collection program operating under the judicial branch. The program returns a portion of collection fees to participating courts to supplement funding for collection efforts.		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED

Funding Sources	Amount	% of Funding
FARE Program	\$1,200	15.79%
Total Funding	\$1,200	15.79%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	3,435	11,100	0	7,600
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
DEPARTMENTAL TOTALS	\$3,435	\$11,100	\$0	\$7,600

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Court Enhancement Fund Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$62,754	\$68,200	\$68,200	\$68,200
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	7,000	0	6,000
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	55,899	50,000	50,000	60,000
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$55,899	\$57,000	\$50,000	\$66,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	487	76,000	0	84,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	50,000	50,000	50,000
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$487	\$126,000	\$50,000	\$134,200
Ending Fund Balance	\$118,166	(\$800)	\$68,200	\$0

DEPARTMENTAL BUDGET

Public Safety	Court Enhancement Fund	Cost Center 235.20.041
General Information:		
Any person convicted of a criminal offense, petty offense, found responsible of a civil offense, or placed in a court authorized diversion program in the city court shall pay a City Court Enhancement Fee in the amount of twenty dollars (\$20.00) for each offense for which they were convicted, found responsible, or the prosecution was suspended. The Court Enhancement Fund is used exclusively to enhance the technological, operational and security capabilities of the City Court.		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED

Funding Sources	Amount	% of Funding
Court Enhancement	\$6,000	4.47%
Fines & Forfeitures	60,000	44.71%
Total Funding	\$66,000	49.18%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	487	76,000	0	84,200
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	50,000	50,000	50,000
DEPARTMENTAL TOTALS	\$487	\$126,000	\$50,000	\$134,200

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Probationary Fund Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$69,160	\$69,600	\$69,600	\$54,300
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	6,969	60,000	30,000	46,000
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$6,969	\$60,000	\$30,000	\$46,000
EXPENDITURES:				
Personnel	\$0	\$57,300	\$42,300	\$54,600
Contractual Services	6,484	69,800	1,000	44,400
Operating Supplies	0	4,600	2,000	1,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$6,484	\$131,700	\$45,300	\$100,300
Ending Fund Balance	\$69,645	(\$2,100)	\$54,300	\$0

DEPARTMENTAL BUDGET

Public Safety	Probationary Fund	Cost Center 236.20.042
General Information:		
<p>This fund is used to support the Court Monitor/Victim Assistance Specialist position. The position is responsible for monitoring whether defendants have complied with court orders regarding sentencing or deferred prosecutions. The position is responsible for complying with victim rights notification requirements and providing support services to victims of crimes filed in the City Court.</p> <p>The revenue is not enough to support a position at this time.</p>		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not applicable to this department				

Funding Sources	Amount	% of Funding
Fines & Forfeitures	\$46,000	45.86%
Total Funding	\$46,000	45.86%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$57,300	\$42,300	\$54,600
Contractual Services	6,484	69,800	1,000	44,400
Operating Supplies	0	4,600	2,000	1,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$6,484	\$131,700	\$45,300	\$100,300

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
Probation Monitor	0.00	1.00	0.00	(1.00)
TOTAL POSITIONS	0.00	1.00	0.00	(1.00)

Although fully funded. The Probation Monitor will be a temporary FT position until this new revenue source becomes proven.

DEPARTMENTAL BUDGET

Court Security Fund Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$0	\$0	\$0	(\$1,800)
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	13,719	15,000	34,100
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	12,300	12,300	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$0	\$26,019	\$27,300	\$34,100
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	21,650	29,100	32,300
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$0	\$21,650	\$29,100	\$32,300
Ending Fund Balance	\$0	\$4,369	(\$1,800)	\$0

DEPARTMENTAL BUDGET

Public Safety	Court Security Fund	Cost Center 238.10.040
General Information:		
A local security fee is assessed in each case placed on a time payment plan for fines, fees, or civil penalties and are deposited in this fund. Monies from this fund are used to fund court security measures.		

PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED

Funding Sources	Amount	% of Funding
Court Security Fees	\$34,100	105.57%
Total Funding	\$34,100	105.57%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	21,650	29,100	32,300
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
DEPARTMENTAL TOTALS	\$0	\$21,650	\$29,100	\$32,300

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Consolidatd Housing Programs/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$95,073	\$161,160	\$161,160	\$166,360
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	57,000	57,000	295,000
Grants and Entitlements	649,825	680,200	701,100	596,900
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	18,869	13,000	10,100	10,100
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$668,694	\$750,200	\$768,200	\$902,000
EXPENDITURES:				
Personnel	\$81,800	\$199,500	\$107,700	\$128,000
Contractual Services	519,847	673,800	653,200	939,700
Operating Supplies	960	3,100	2,100	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$602,607	\$876,400	\$763,000	\$1,067,700
Ending Fund Balance	\$161,160	\$34,960	\$166,360	\$660

DEPARTMENTAL BUDGET

Community Development Block Grant Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	(\$1,959)	(\$20,900)	(\$20,900)	\$0
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	215,676	293,200	314,100	64,000
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$215,676	\$293,200	\$314,100	\$64,000
EXPENDITURES:				
Personnel	\$41,000	\$62,000	\$40,500	\$64,000
Contractual Services	199,133	229,500	251,000	0
Operating Supplies	960	1,700	1,700	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$241,093	\$293,200	\$293,200	\$64,000
Ending Fund Balance	(\$27,376)	(\$20,900)	\$0	\$0

Community Enrichment Community Development Program Funds: 242, 243, 250, 252, 255, 260

GENERAL INFORMATION

As the City reached its 50,000 population, the City became an Entitlement community which allows it to receive an annual allocation of Community Development Block Grant (CDBG) funds directly from the Office of Housing and Urban Development (HUD). The Community Development Program has been created to administer the CDBG funds along with the funds of other grant programs. The work of the Community Development Program is primarily focused on the implementation of the eligible activities identified in the 5-year Consolidated Plan and Annual Action Plan.

The primary activity in the 5-Year Consolidated Plan and Annual Action Plan is implementation of an Owner Occupied Housing Rehabilitation (OOHR) program in which assistance is provided to qualified individuals or families who are 80% or below the Area Median Income for the rehabilitation of their owner-occupied housing units. The OOHR Program is funded from various sources such as the: Community Development Block Grant (CDBG); State Housing Funds (SHF) Housing Mini Grants (HOME); Tribal Nations Grants; and Housing Development Fees. In addition to the OOHR program CDBG funds will be used to construct public sidewalks and improved accessibility that benefits low-moderate income populations.

MISSION

- Enhance the quality of life for low to moderate income persons.

2014-2015 ACCOMPLISHMENTS

- Completed 10 units for housing through the OOHR program; exceeding the 6 unit target.

GOALS AND OBJECTIVES

- Complete rehabilitation of 6 owner occupied housing units.
- Provide referrals to other resources in the community related to homelessness and other social, economic, and housing needs.
- Improve accessibility in low-moderate income areas through the construction of new sidewalks and accessible routes.
- Implement the 5-year Consolidated Plan and Annual Action Plan as approved by City Council and HUD.

PROJECTS

- CDBG – sidewalks and ROW accessibility
- CDBG Owner Occupied Housing Rehabilitation

DEPARTMENTAL BUDGET

Community Enrichment	Community Development Block Grant	Cost Center 242.50.300
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not applicable to this department				

Funding Source:	Amount	% of Funding
Federal Grants	\$64,000	100.00%
Total Funding	\$64,000	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$41,000	\$62,000	\$40,500	\$64,000
Contractual Services	199,133	229,500	251,000	0
Operating Supplies	960	1,700	1,700	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	0	0	0	0
DEPARTMENTAL TOTALS	\$241,093	\$293,200	\$293,200	\$64,000

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Housing Program Office Specialist	1.50	1.50	1.00	(0.50)
Building Inspector	1.00	1.00	1.00	0.00
TOTAL POSITIONS	2.50	2.50	2.00	(0.50)

DEPARTMENTAL BUDGET

Community Development Block Grant

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$0	\$0	\$0	\$0
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	57,000	57,000	295,000
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In				
Proceeds from Lease Purchase				
Proceeds from Bonds				
Total Revenues & Other Financing Sources	\$0	\$57,000	\$57,000	\$295,000
EXPENDITURES:				
Personnel	\$0	\$55,000	\$0	\$0
Contractual Services	0	1,000	57,000	295,000
Operating Supplies	0	1,000	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$0	\$57,000	\$57,000	\$295,000
Ending Fund Balance	\$0	\$0	\$0	\$0

DEPARTMENTAL BUDGET

Community Enrichment	Community Development Block Grant	Cost Center 243.50.300
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not Applicable to this department.				

Funding Sources	Amount	% of Funding
Federal Grants	\$295,000	100.00%
Total Funding	\$295,000	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$55,000	\$0	\$0
Contractual Services	0	1,000	57,000	295,000
Operating Supplies	0	1,000	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$0	\$57,000	\$57,000	\$295,000

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Housing Preservation Grant/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$0	\$42,100	\$42,100	\$42,100
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	76,000	112,000	112,000	257,900
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$76,000	\$112,000	\$112,000	\$257,900
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	33,930	112,000	112,000	300,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$33,930	\$112,000	\$112,000	\$300,000
Ending Fund Balance	\$42,070	\$42,100	\$42,100	\$0

DEPARTMENTAL BUDGET

Community Enrichment	Housing Preservation Grant	Cost Center 252.50.335
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATE
Not applicable to this department				

Funding Sources	Amount	% of Funding
Housing Grant Rev.	\$300,000	100.00%
Total Funding	\$300,000	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	33,930	112,000	112,000	300,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$33,930	\$112,000	\$112,000	\$300,000

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
Not Applicable to this department				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

HOME Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	(\$39,875)	(\$600)	(\$600)	\$0
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	358,149	275,000	275,000	275,000
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$358,149	\$275,000	\$275,000	\$275,000
EXPENDITURES:				
Personnel	\$40,800	\$41,000	\$40,800	\$64,000
Contractual Services	277,474	233,500	233,200	211,000
Operating Supplies	0	400	400	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$318,274	\$274,900	\$274,400	\$275,000
Ending Fund Balance	\$0	(\$500)	\$0	\$0

DEPARTMENTAL BUDGET

Community Enrichment	HOME - Housing Program	Cost Center 255.50.343
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not applicable to this department				

Funding Sources	Amount	% of Funding
Federal Grant	\$275,000	100.00%
Total Funding	\$275,000	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$40,800	\$41,000	\$40,800	\$64,000
Contractual Services	277,474	233,500	233,200	211,000
Operating Supplies	0	400	400	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$318,274	\$274,900	\$274,400	\$275,000

AUTHORIZED POSITIONS CLASSIFICATION	2013-14	NUMBER OF PERSONNEL		Change
		2014-15	2015-16	
A portion of the salary of housing staff is charged to this fund based on actual time spent				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Housing Development Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$130,365	\$139,900	\$139,900	\$123,600
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses and Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Grants and Entitlements	0	0	0	0
Charges for Services	0	0	0	0
Development Impact Fees	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	18,869	13,000	10,100	10,100
Interest	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$18,869	\$13,000	\$10,100	\$10,100
EXPENDITURES:				
Personnel	\$0	\$41,500	\$26,400	\$0
Contractual Services	9,310	97,800	0	133,700
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$9,310	\$139,300	\$26,400	\$133,700
Ending Fund Balance	\$139,924	\$13,600	\$123,600	\$0

DEPARTMENTAL BUDGET

Community Enrichment	Housing Development Fees	Cost Center 260.50.345
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Not applicable to this department				

Funding Sources	Amount	% of Funding
Program Income	\$128,700	96.26%
Housing Development Fees	5,000	3.74%
Total Funding	\$133,700	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$41,500	\$26,400	\$0
Contractual Services	9,310	97,800	0	133,700
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$9,310	\$139,300	\$26,400	\$133,700

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Not applicable to this department.				
TOTAL POSITIONS	0.00	0.00	0.00	0.00

TRUST & AGENCY FUNDS

These funds are used to account for specific revenue sources that are legally restricted for expenditures of expressed purposes.

DESCRIPTION	PAGE
POLICE TRUST FUND	168
EMERGENCY MEDICAL SERVICES FUND	168
BOND & PERFORMANCE TRUST	168
POLICE VOLUNTEER FUND	168
VOLUNTEERS RETIREMENT FUND	168
SECTION 125 PLAN ACCOUNT	168

DEPARTMENTAL BUDGET

TRUST & AGENCY FUNDS

NAME	DESCRIPTION	FUND #	FY 16 Budget
Police Trust Fund	Accumulation of resources for designated police activities.	702	\$1,600
Emergency Medical Services Fund	Donations to the Fire Department for various projects, such as EMS equipment, rescue bears for children involved in traumatic medical emergencies & smoke detectors for the elderly.	703	10,900
Bond & Performance Trust	This fund accounts for performance deposits received from various businesses in order to conduct business within the City.	705	295,200
Police Volunteer Fund	Accounts for donations to support Police Volunteer activities.	706	2,000
Volunteers Retirement Fund	This fund accounts for Casa Grande's volunteers fire fighters.	710	0
Section 125 Plan Account	Employee contributions & expenditures for the City's Section 125 Plan.	711	170,000
		TOTAL	\$479,700

DEBT SERVICE FUNDS

These funds are setup to account for the accumulation of resources and the payment of general obligation and special assessment principal and interest. This is accomplished through government resources and special assessment levies when the government is obligated in some manner for the payment.

DESCRIPTION	PAGE
RECREATION DEBT SERVICE	171
GENERAL OBLIGATION DEBT	173

DEPARTMENTAL BUDGET

Consolidated Debt Service - Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$2,771,091	\$3,786,700	\$3,786,700	\$4,112,300
REVENUE SOURCES:				
Taxes	\$2,260,916	\$2,110,300	\$2,110,300	\$2,110,300
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	\$2,016,463	\$1,585,500	\$1,586,200	\$1,585,900
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$4,277,379	\$3,695,800	\$3,696,500	\$3,696,200
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	8,000	8,000	9,800	8,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	3,151,891	3,130,300	3,231,200	7,800,500
OTHER USES:				
Transfers Out	102,000	101,000	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$3,261,891	\$3,239,300	\$3,241,000	\$7,808,500
Change in Fund Balance	\$3,786,579	\$4,243,200	\$4,242,200	\$0
Designated Reserves	0	0	0	0
Ending Fund Balance	\$3,786,579	\$4,243,200	\$4,242,200	\$0

DEPARTMENTAL BUDGET

Debt Service-Recreation Facilities-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	(\$3,060)	\$0	\$0	\$0
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	1,589,095	1,585,500	1,586,200	1,585,900
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$1,589,095	\$1,585,500	\$1,586,200	\$1,585,900
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	4,000	4,000	4,700	4,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	1,582,035	1,581,500	1,581,500	1,581,900
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$1,586,035	\$1,585,500	\$1,586,200	\$1,585,900
Ending Fund Balance	\$0	\$0	\$0	\$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$0	\$0	\$0	\$0

DEPARTMENTAL BUDGET

Debt Service	Recreation Debt Service	Cost Center 342.90.216
General Information:		
<p>The Recreation Debt Service Bond Principal payment due is \$705,000 and the Bond Interest payment due is \$876,500. The recreation construction projects include renovation for the Library, Recreation Center, & Golf Course Improvements.</p> <p>The sales tax is now used in the following manner: up to \$500,000 for 2009 Excise Tax Bond repayment & the remainder for recreation construction projects. Other funding for repayment of the 2009 Excise Tax Bond is General Fund & Performance Institute revenues.</p>		

Funding Sources	Amount	% of Funding
Transfers In	\$1,585,900	100.00%
Total Funding	\$1,585,900	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	4,000	4,000	4,700	4,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	1,582,035	1,581,500	1,581,500	1,581,900
DEPARTMENTAL TOTALS	\$1,586,035	\$1,585,500	\$1,586,200	\$1,585,900

DEPARTMENTAL BUDGET

Debt Service-GO Bond's-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$2,644,344	\$3,656,800	\$3,656,800	\$4,112,300
REVENUE SOURCES:				
Taxes	\$2,260,916	\$2,110,300	\$2,110,300	\$2,110,300
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	0	0	0	0
OTHER FINANCING SOURCES:				
Transfers In	427,368	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$2,688,284	\$2,110,300	\$2,110,300	\$2,110,300
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	4,000	4,000	5,100	4,000
Operating Supplies	0	0	0	0
Capital Outlay	0	0	0	0
Debt Service	1,569,856	1,548,800	1,649,700	6,218,600
OTHER USES:				
Transfers Out	102,000	101,000	0	0
Payment to Refunded Bond Escrow Agent				
Total Expenditures & Other Uses	\$1,675,856	\$1,653,800	\$1,654,800	\$6,222,600
Ending Fund Balance	\$3,656,772	\$4,113,300	\$4,112,300	\$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$3,656,772	\$4,113,300	\$4,112,300	\$0

CAPITAL IMPROVEMENT FUNDS

This fund is established to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

DESCRIPTION	PAGE
COMMUNITY SERVICE IMPACT FEES	176
CONSTRUCTION SALES TAX PROJECTS	178
CAPITAL REPLACEMENT FUND	180
RECREATION CONSTRUCTION	182
AIRPORT CAPITAL IMPROVEMENTS	184
TRANSPORTATION IMPACT FEES	186
PUBLIC SAFETY IMPACT FEES	188
CAPITAL DEVELOPMENT PROJECTS	190

DEPARTMENTAL BUDGET

Consolidated Capital Improvements Fund-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$40,553,475	\$63,239,698	\$63,239,698	\$63,057,098
REVENUE SOURCES:				
Taxes	\$2,381,412	\$1,862,474	\$2,005,000	\$2,005,000
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Impact Fees	1,064,588	2,919,500	1,017,900	2,259,800
Miscellaneous Revenue	99,776	0	60,000	50,000
Interest Income	17,035	8,200	10,300	11,600
OTHER FINANCING SOURCES:				
Transfers In	4,216,412	2,135,700	1,245,100	3,453,400
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	20,000,000	16,000,000	0	16,020,000
Total Revenues & Other Financing Sources	\$27,779,223	\$22,925,874	\$4,338,300	\$23,799,800
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	38,266	186,800	65,900	8,847,300
Operating Supplies	0	3,036,900	0	3,144,500
Capital Outlay	4,545,409	26,605,300	3,495,100	32,946,900
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	509,325	10,104,500	959,900	9,276,700
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$5,093,000	\$39,933,500	\$4,520,900	\$54,215,400
Ending Fund Balance	\$63,239,698	\$46,232,072	\$63,057,098	\$32,641,498
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$63,239,698	\$46,232,072	\$63,057,098	\$32,641,498

DEPARTMENTAL BUDGET

Community Service Impact Fees - Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$2,822,118	\$2,953,300	\$2,953,300	\$3,048,900
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Impact Fees	129,538	94,800	95,600	94,800
Miscellaneous Revenue	0	0	0	0
Interest Income	0	0	0	800
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$129,538	\$94,800	\$95,600	\$95,600
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	3,036,900	0	3,144,500
Capital Outlay	0	0	0	0
Debt Service				
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$0	\$3,036,900	\$0	\$3,144,500
Ending Fund Balance	\$2,951,656	\$0	\$3,048,900	\$0
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Ending Fund Balance	\$2,951,656	\$0	\$3,048,900	\$0

DEPARTMENTAL BUDGET

Capital Improvements	Community Service Impact Fees	Cost Center 402.40
General Information:		
This capital project fund includes revenue from impact fees and expenditures to design and develop a regional park, for providing additional land and facilities, to meet the demands of a growing population base.		
Contingency Reserve	\$3,036,900	

Funding Sources	Amount	% of Funding
Impact Fees	\$94,800	3.0%
Interest	800	0.03%
Total Funding	\$95,600	3.03%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	0	3,036,900	0	3,144,500
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$0	\$3,036,900	\$0	\$3,144,500

DEPARTMENTAL BUDGET

Construction Sales Tax Projects - Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$16,645,062	\$16,729,300	\$16,729,300	\$15,845,800
REVENUE SOURCES:				
Taxes	1,435,140	1,244,000	985,000	985,000
Licenses & Permits				
Intergovernmental Revenue				
Charges for Services				
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets				
Impact Fees				
Miscellaneous Revenue	0	0	0	0
Interest Income	8,000	0	5,000	5,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase				
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$1,443,140	\$1,244,000	\$990,000	\$990,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	61,800	0	171,400
Operating Supplies	0	0	0	0
Capital Outlay	698,250	3,310,900	1,688,900	8,167,700
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	8,659,200	184,600	8,481,700
Payment to Refunded Bond Escrow Agent				
Total Expenditures & Other Uses	\$698,250	\$12,031,900	\$1,873,500	\$16,820,800
Ending Fund Balance	\$17,389,952	\$5,941,400	\$15,845,800	\$15,000
Less: Designated Reserves	0	0	0	0
Less: Cash Reserve	0	0	0	0
Ending Fund Balance	\$17,389,952	\$5,941,400	\$15,845,800	\$15,000

DEPARTMENTAL BUDGET

Capital Improvements	Construction Sales Tax Projects	Cost Center 403.80.555
General Information:		
The sales tax collected for construction is allocated for one time expenses. Forty five percent is allocated to the General Fund and fifty five percent to this Construction Fund for projects. This account is for the one-time capitol project's 55% share.		
Project included in the current year budget is:		
Thornton Rd Reconstruction - Phase 1	\$ 1,300,000	
Downtown Streets Reconstruction - Phase III	100,000	
Building Demolition, Reconstruction, and Maintenance	496,400	
Computer Equipment	225,300	
Specialty Equipment	368,000	
Equipment	83,200	

Funding Sources	Amount	% of Funding
Sales Tax Collections	\$985,000	5.86%
Interest Income	5,000	0.03%
Total Funding	\$990,000	5.89%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	61,800	0	171,400
Operating Supplies	0	0	0	0
Capital Outlay	698,250	3,310,900	1,688,900	8,167,700
Debt Service	0	0	0	0
Transfers	0	8,659,200	184,600	8,481,700
DEPARTMENTAL TOTALS	\$698,250	\$12,031,900	\$1,873,500	\$16,820,800

DEPARTMENTAL BUDGET

Capital Replacement Fund-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$7,036,062	\$7,914,400	\$7,914,400	\$8,055,300
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Impact Fees	0	0	0	0
Miscellaneous	48,477	0	60,000	50,000
Interest	4,835	5,000	2,500	2,500
OTHER FINANCING SOURCES:				
Transfers In	1,193,660	2,135,700	1,219,300	3,448,700
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$1,246,972	\$2,140,700	\$1,281,800	\$3,501,200
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	8,616,800
Operating Supplies	0	0	0	0
Capital Outlay	368,604	4,043,200	1,140,900	2,939,700
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	670,000	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$368,604	\$4,713,200	\$1,140,900	\$11,556,500
Ending Fund Balance	\$7,914,430	\$5,341,900	\$8,055,300	\$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$7,914,430	\$5,341,900	\$8,055,300	\$0

DEPARTMENTAL BUDGET

Capital Improvements	Capital Replacement Fund	Cost Center 404.80.201
General Information:		
This fund provides for replacement of vehicles and other equipment. Transfers in are determined based on annual depreciation of each vehicle or piece of equipment. The remainder of expenditures are carry forwards from last FY.		
Use of current fiscal year's funding to replace vehicles in the following programs:		
Community Services	\$ 108,000	
Streets	1,043,300	
Police	889,000	
Fire	849,000	
Planning & Development	50,400	

Funding Sources	Amount	% of Funding
Transfers In	\$3,448,700	29.84%
Misc	50,000	0.43%
Interest	2,500	0.02%
Total Funding	\$3,501,200	30.29%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	8,616,800
Operating Supplies	0	0	0	0
Capital Outlay	368,604	4,043,200	1,140,900	2,939,700
Debt Service	0	0	0	0
Transfers	0	670,000	0	0
DEPARTMENTAL TOTALS	\$368,604	\$4,713,200	\$1,140,900	\$11,556,500

DEPARTMENTAL BUDGET

Recreation Construction-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$2,146,039	\$2,193,500	\$2,193,500	\$2,187,300
REVENUE SOURCES:				
Taxes	\$946,272	\$618,474	\$1,020,000	\$1,020,000
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Impact Fees	0	0	0	0
Miscellaneous	0	0	0	0
Interest Income	200	500	500	1,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$946,472	\$618,974	\$1,020,500	\$1,021,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	25,000	25,000	0
Operating Supplies	0	0	0	0
Capital Outlay	398,999	550,000	226,400	2,413,300
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	500,000	775,300	775,300	795,000
Total Expenditures & Other Uses	\$898,999	\$1,350,300	\$1,026,700	\$3,208,300
Ending Fund Balance	\$2,193,512	\$1,462,174	\$2,187,300	\$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$2,193,512	\$1,462,174	\$2,187,300	\$0

DEPARTMENTAL BUDGET

Capital Improvements	Recreation Construction	Cost Center 406.80.000
General Information:		
This capital project fund is recording the activity to construct, expand, and/or improve recreation facilities.		
The bonds included in the revenue section will be repaid with the 0.2% sales tax dedicated to recreation and economic development along with lease revenue and other revenue from the performance institute.		
Use of current fiscal year's funding:		
Extend Fence Around Pump House and Pool	\$150,000	
Carr McNatt Park Improvements	400,000	

Funding Sources	Amount	% of Funding
Sales Tax Collections	\$1,020,000	31.79%
Interest	1,000	0.03%
Total Funding	\$1,021,000	31.82%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	25,000	25,000	0
Operating Supplies	0	0	0	0
Capital Outlay	398,999	550,000	226,400	2,413,300
Debt Service	0	0	0	0
Transfers	500,000	775,300	775,300	795,000
DEPARTMENTAL TOTALS	\$898,999	\$1,350,300	\$1,026,700	\$3,208,300

DEPARTMENTAL BUDGET

Airport Capital Improvements-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$25,575	\$161,300	\$161,300	\$91,700
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Grants	172,293	2,031,100	128,700	1,371,400
Miscellaneous Revenue				
Interest Income				
OTHER FINANCING SOURCES:				
Transfers In	1,710	0	25,800	4,700
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$174,003	\$2,031,100	\$154,500	\$1,376,100
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	38,266	100,000	40,900	59,100
Operating Supplies	0	0	0	0
Capital Outlay	0	1,956,700	183,200	1,408,700
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$38,266	\$2,056,700	\$224,100	\$1,467,800
Ending Fund Balance	\$161,312	\$135,700	\$91,700	\$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$161,312	\$135,700	\$91,700	\$0

DEPARTMENTAL BUDGET

Capital Improvements	Airport Capital Improvements	Cost Center 409.30.260
General Information:		
The program is funded primarily by federal and state grants. Budget is provided to allow any mid-year grants to begin. Projects will not proceed if grants are not awarded.		
Use of current fiscal year's funding:		
Heliport	\$ 200,000	
Taxiway E Rehabilitation	706,700	
Land Acquisition	1,050,000	

Funding Sources	Amount	% of Funding
Federal Grant	\$1,333,900	90.88%
State Grant	37,500	2.55%
Transfer In	4,700	0.32%
Total Funding	\$1,376,100	93.75%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	38,266	100,000	40,900	59,100
Operating Supplies	0	0	0	0
Capital Outlay	0	1,956,700	183,200	1,408,700
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$38,266	\$2,056,700	\$224,100	\$1,467,800

DEPARTMENTAL BUDGET

Transportation Impact Fees-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$5,479,737	\$5,818,200	\$5,818,200	\$6,223,200
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Impact Fees	482,365	540,000	540,000	540,000
Miscellaneous Revenue	0	0	0	0
Interest Income	2,000	2,000	1,500	2,000
OTHER FINANCING SOURCES:				
Transfers In	0	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	<u>\$484,365</u>	<u>\$542,000</u>	<u>\$541,500</u>	<u>\$542,000</u>
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	149,032	489,000	136,500	1,012,500
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	<u>\$149,032</u>	<u>\$489,000</u>	<u>\$136,500</u>	<u>\$1,012,500</u>
Ending Fund Balance	\$5,815,070	\$5,871,200	\$6,223,200	\$5,752,700
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	<u>\$5,815,070</u>	<u>\$5,871,200</u>	<u>\$6,223,200</u>	<u>\$5,752,700</u>

DEPARTMENTAL BUDGET

Capital Improvements	Transportation Impact Fees	Cost Center 410.01.404
<p>This fund accounts for capital improvements financed with transportation impact fees. Impact fees are collected with building permits. The fee is based on the financial impact growth has on the street infrastructure.</p> <p>The impact fee project(s) included here are:</p> <p style="margin-left: 40px;">Kortsen and I-10 Design Concept Report \$ 492,700</p>		

Funding Sources	Amount	% of Funding
Impact Fees	\$540,000	53.33%
Interest Income	2,000	0.20%
Total Funding	\$542,000	53.53%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	149,032	489,000	136,500	1,012,500
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$149,032	\$489,000	\$136,500	\$1,012,500

DEPARTMENTAL BUDGET

Public Safety Impact Fees-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$3,223,580	\$4,303,600	\$4,303,600	\$4,438,800
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Impact Fees	280,392	253,600	253,600	253,600
Miscellaneous Revenue	0	0	0	0
Interest Income	2,000	300	800	300
OTHER FINANCING SOURCES:				
Transfers In	2,163,062	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Total Revenues & Other Financing Sources	\$2,445,454	\$253,900	\$254,400	\$253,900
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	1,357,573	255,500	119,200	985,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	9325	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$1,366,898	\$255,500	\$119,200	\$985,000
Ending Fund Balance	\$4,302,136	\$4,302,000	\$4,438,800	\$3,707,700
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$4,302,136	\$4,302,000	\$4,438,800	\$3,707,700

DEPARTMENTAL BUDGET

Capital Improvements	Public Safety Impact Fees	Cost Center 415.20.600
<p>Public Safety impact fees are based on the financial impact growth has on public safety. The fee is collected with the issue of a building permit. Projects included in this budget include:</p> <p>Public Safety impact fees are collected for:</p> <p>Station 502 - Additional Bay & Bunkroom \$ 165,000</p>		

Funding Sources	Amount	% of Funding
Impact Fees	\$253,600	25.75%
Interest Income	300	0.03%
Total Funding	\$253,900	25.78%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	1,357,573	255,500	119,200	985,000
Debt Service	0	0	0	0
Transfers Out	9,325	0	0	0
DEPARTMENTAL TOTALS	\$1,366,898	\$255,500	\$119,200	\$985,000

DEPARTMENTAL BUDGET

Capital Development Projects-Revenues/Expenditures/Changes in Fund Balance

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Beginning Fund Balance	\$3,175,302	\$0	\$0	\$0
REVENUE SOURCES:				
Taxes				
Licenses & Permits	\$0	\$0	\$0	\$0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	0	0	0
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Impact Fees	0	0	0	0
Miscellaneous Revenue	51,299	0	0	0
Interest Earned	0	400	0	0
OTHER FINANCING SOURCES:				
Transfers In	857,980	0	0	0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	16,000,000	0	16,020,000
Total Revenues & Other Financing Sources	\$909,279	\$16,000,400	\$0	\$16,020,000
EXPENDITURES:				
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	1,573,151	16,000,000	0	16,020,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$1,573,151	\$16,000,000	\$0	\$16,020,000
Ending Fund Balance	\$2,511,430	\$400	\$0	\$0
Plus: Designated Reserves	0	0	0	0
Plus: Cash Reserve	0	0	0	0
Plus: Undesignated Reserves	0	0	0	0
Ending Fund Balance	\$2,511,430	\$400	\$0	\$0

DEPARTMENTAL BUDGET

Capital Improvements	Capital Development Projects	Cost Center 420.80.346
General Information:		
This fund accounts for capital projects financed with General Obligation bonds. The bonds were approved by the voters in the amount of \$47,000,000.		
Use of current fiscal year's funding:		
Community Recreation Center Construction	\$ 16,000,000	
Bond Issuance Costs	20,000	

Funding Sources	Amount	% of Funding
Bond Proceeds	\$16,020,000	100.00%
Interest	0	0.00%
Miscellaneous Revenue	0	0.00%
Total Funding	\$16,020,000	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	1,573,151	16,000,000	0	16,020,000
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$1,573,151	\$16,000,000	\$0	\$16,020,000

ENTERPRISE FUNDS

These funds are setup to account for operations that are financed and operated in a manner similar to private business enterprises.

DESCRIPTION	PAGE
MUNICIPAL GOLF COURSE	194
WASTEWATER TREATMENT	
<i>Operations & Collector System</i>	198
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SANITATION	203
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DEPARTMENTAL BUDGET

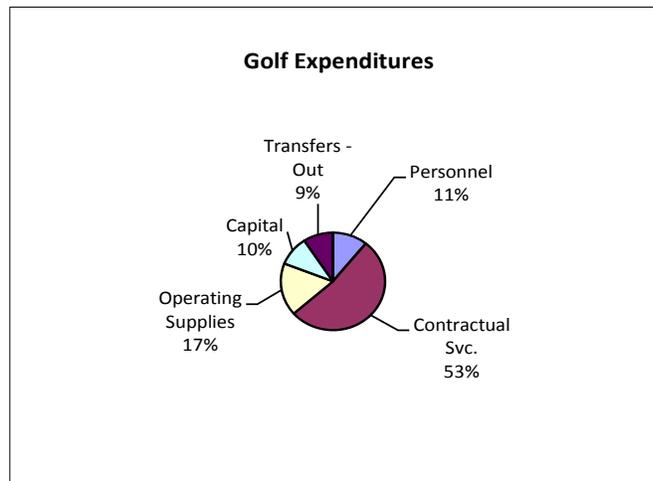
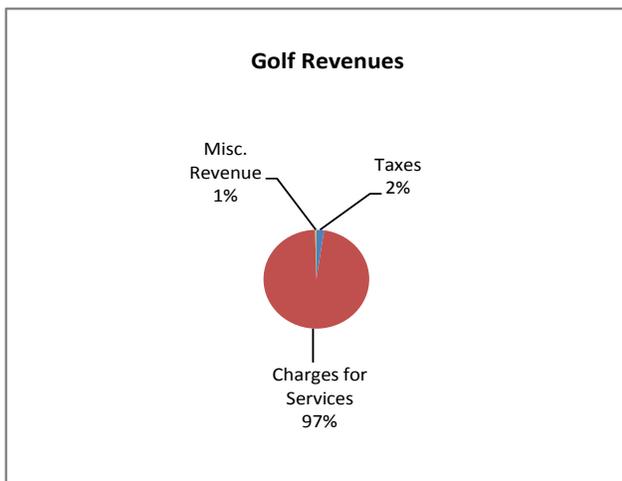
Consolidated Enterprise Funds-Revenues/Expenditures/Other Sources and Uses

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
REVENUE SOURCES:				
Taxes	\$19,000	\$26,300	\$26,300	\$26,300
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	15,783,919	16,918,600	17,565,700	19,719,600
Fines & Forfeitures	646	800	600	800
Impact Fees	569,621	524,100	494,600	435,000
Interest Income	8,726	3,500	9,300	4,000
Miscellaneous Revenue	113,286	1,613,000	19,300	1,619,700
OTHER FINANCING SOURCES:				
Transfers In	\$7,544,961	\$14,885,900	\$6,036,500	\$8,702,000
Proceeds from Lease Purchase	1,218,000	0	0	0
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	\$25,258,159	\$33,972,200	\$24,152,300	\$30,507,400
EXPENDITURES:				
Personnel	\$3,385,898	\$3,616,700	\$3,635,800	\$3,768,400
Contractual Services	3,124,704	4,040,800	3,747,500	3,673,200
Operating Supplies	2,565,642	2,959,700	2,762,400	2,810,000
Capital Outlay	3,703,118	16,369,100	2,101,100	15,628,100
Debt Service	5,540,907	5,583,100	5,480,800	5,477,800
OTHER USES:				
Transfers Out	8,016,230	7,620,800	6,773,900	2,728,400
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$26,336,499	\$40,190,200	\$24,501,500	\$34,085,900

DEPARTMENTAL BUDGET

Municipal Golf Course-Revenues/Expenditures/Other Sources and Uses

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
REVENUE SOURCES:				
Taxes	\$19,000	\$26,300	\$26,300	\$26,300
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	1,227,530	1,125,200	1,116,200	1,087,800
Fines & Forfeitures	0	0	0	0
Impact Fees	0	0	0	0
Interest	0	0	0	0
Miscellaneous Revenue	3,000	4,600	4,300	4,300
OTHER FINANCING SOURCES:				
Transfers In	\$222,000	\$101,000	\$0	\$0
Total Revenues & Other Financing Sources	\$1,471,530	\$1,257,100	\$1,146,800	\$1,118,400
EXPENDITURES:				
Personnel	\$343,371	\$140,300	\$141,300	\$132,200
Contractual Services	212,494	656,000	645,500	642,700
Operating Supplies	379,962	221,400	217,800	212,700
Capital Outlay	31,887	135,000	15,800	119,400
Debt Service	102,851	100,900	0	0
OTHER USES:				
Transfers Out	103,940	103,900	103,900	112,800
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$1,174,505	\$1,357,500	\$1,124,300	\$1,219,800



Community Services	Municipal Golf Course	Cost Center 510.40.555
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GENERAL INFORMATION

Dave White Municipal Golf Course is an 18 hole, par 72-championship course located along the North Branch of the Santa Cruz Wash. Dave White is the only Municipal Golf Course in Pinal County. Nine hole equivalent rounds played for last three years equal 201,145.

2014-2015 ACCOMPLISHMENTS

- Contracted with Falcon Golf Management for the ongoing turf maintenance.
- Increased the number of tournament rounds played by 636 players.
- Reshaped and re-seeded the fairways on holes #2 & #11 (Par 5's).
- Registered 39,774 rounds played. This is an increase of 382 rounds from last year.

MISSION

The Dave White Municipal Golf Course provides the public with a quality golfing experience at a safe, attractive and well operated facility. We encourage people with all levels of ability to play keeping our rates affordable while operating on a self-sustaining basis.

GOALS AND OBJECTIVES

- Establish and maintain a self-sustaining golf enterprise.
- Develop 3 year operation Business Plan.
 - Develop self-sustaining funding to allow for the acquisition of a new fleet of golf carts.
 - Provide funding for the acquisition of a new fleet of turf maintenance equipment.
 - No general fund subsidy required to operate the golf course.

DEPARTMENTAL BUDGET

Community Services	Municipal Golf Course	Cost Center 510.40.555
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Gross revenues	\$1,021,982	\$1,327,000	\$1,096,712	\$1,118,400
Net income (without capital)	(\$71,360)	(\$21,500)	\$112,100	\$11,400
# of 9-hole equivalent rounds of golf	63,658	68,071	69,416	70,000

Funding Sources	Amount	% of Funding
User Fees	\$1,087,800	89.18%
Miscellaneous	4,300	0.35%
Transfers	0	0.00%
Taxes	26,300	2.16%
Total Funding	\$1,118,400	91.69%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$343,371	\$140,300	\$141,300	\$132,200
Contractual Services	212,494	656,000	645,500	642,700
Operating Supplies	379,962	221,400	217,800	212,700
Capital Outlay	31,887	135,000	15,800	119,400
Debt Service	102,851	100,900	0	0
Transfers	103,940	103,900	103,900	112,800
DEPARTMENTAL TOTALS	\$1,174,505	\$1,357,500	\$1,124,300	\$1,219,800

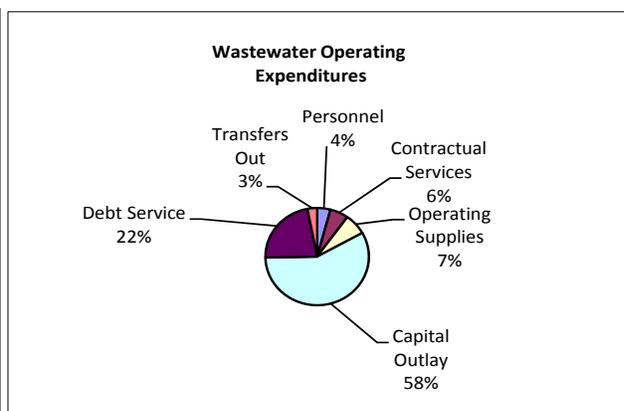
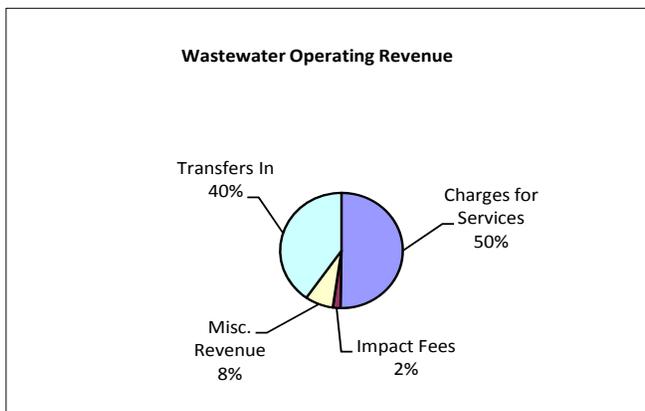
AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Crew Leader	1.00	0.00	0.00	0.00
Golf Shop Manager	1.00	0.00	0.00	0.00
Equipment Mechanic Assistant	1.00	0.00	0.00	0.00
Golf Shop Assistant	1.00	1.00	1.00	0.00
Part-Time Workers/Attendants	5.35	4.85	4.33	(0.52)
TOTAL POSITIONS	9.35	5.85	5.33	(0.52)

FROZEN POSITIONS	0.00	1.00	1.00	0.00
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DEPARTMENTAL BUDGET

Wastewater System Funds-Revenues/Expenditures/Other Sources and Uses

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	8,038,345	8,988,000	9,603,000	10,861,800
Fines				
Impact Fees	569,621	524,100	494,600	435,000
Interest	6,492	3,000	7,100	3,000
Miscellaneous Revenue	51,359	1,605,000	12,000	1,612,000
OTHER FINANCING SOURCES:				
Transfers In	7,068,770	14,114,900	5,959,000	8,702,000
Proceeds from Lease Purchase	197,803	0	197,803	1,000,000
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	\$15,932,391	\$25,235,000	\$16,273,503	\$22,613,800
EXPENDITURES:				
Personnel	\$810,850	\$899,100	\$924,100	\$1,020,800
Contractual Services	1,560,443	1,724,300	1,573,800	1,405,300
Operating Supplies	1,389,590	1,696,500	1,624,700	1,716,300
Capital Outlay	2,261,270	14,182,200	1,054,600	14,163,700
Debt Service	5,422,938	5,467,100	5,465,700	5,462,600
OTHER USES:				
Transfers Out	7,481,990	6,108,300	6,085,400	748,700
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$18,927,082	\$30,077,500	\$16,728,300	\$24,517,400



Health & Sanitation	Wastewater Operations & Collector System	Fund 520
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GENERAL INFORMATION

Wastewater operations provide the most effective and economical methods for the collection and treatment of wastewater and sludge. It ensures compliance with Federal, State, and local regulations. Inclusive, it ensures a safe and properly treated effluent, which meets Federal and State regulations.

- Minimized number of odor complaints.
- Continued with annual sewer cleaning project, cleaning 1/5 of the City's 1.5 million linear feet of collections lines.
- Rehabilitated several manholes throughout the collections system to protect the sewer infrastructure and ensure public safety as part of the annual manhole rehabilitation project.

MISSION

To provide and maintain an effluent that meets or exceeds all Federal, State, and local regulations. To maintain an efficient collection system through scheduled cleanings and inspections that adequately serves our customers, and monitor industrial dischargers into our system.

GOALS AND OBJECTIVES

To ensure an effective and efficient wastewater system that meet user needs and environmental regulations.

- Maintain cost per 1,000 gallons treated.
- Conclude managed recharge facility and start obtaining credits for water that is discharged from the facility.
- Treat and deliver wastewater to reuse customers that meets and exceeds A+ water quality standards.
- Continue manhole rehabilitation project so that sewer infrastructure is protected.
- Complete upgrade/replacement of plant components utilizing funds available through WIFA loan.
- Design and perform equipment rehabilitation/replacement projects at the WRF.

2014-2015 ACCOMPLISHMENTS

- Treated approximately 1.8 billion gallons of wastewater to grade A+ water quality standards.
- Delivered approximately 577 million gallons of treated wastewater to customers for reuse purposes.
- Responded to all emergency call outs in timely manner.

DEPARTMENTAL BUDGET

Health & Sanitation	Wastewater Operations	Cost Center 520.35.451
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Million gallons of wastewater reused	360	322	577	585
Wastewater treatment cost per 1,000 gallons	\$1.88	\$1.49	\$1.60	\$1.50
Billion gallons of water treated	1.830	1.780	1.798	1.900

Funding Sources	Amount	% of Funding
User Fees	\$10,861,800	97.68%
Interest	3,000	0.03%
Miscellaneous	12,000	0.11%
Transfers In	0	0.00%
Total Funding	\$10,876,800	97.82%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$750,083	\$820,500	\$837,700	\$977,100
Contractual Services	858,572	877,800	746,400	819,200
Operating Supplies	1,317,155	1,593,300	1,561,300	1,528,100
Capital Outlay	128,399	1,562,200	30,600	1,808,700
Debt Service	0	0	0	5,462,600
Transfers	3,851,990	5,867,800	5,835,400	523,700
DEPARTMENTAL TOTALS	\$6,906,200	\$10,721,600	\$9,011,400	\$11,119,400

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Chief W.W.T. Plant Operator	1.00	1.00	1.00	0.00
W/W Superintendent	0.00	0.00	1.00	1.00
Management Analyst	0.25	0.25	0.25	0.00
Senior W.W.T. Plant Operator	1.00	1.00	1.00	0.00
W/W Environmental Technician	1.00	1.00	1.00	0.00
W/W Laboratory Technician	1.00	1.00	1.00	0.00
Industrial Pretreatment Coord	1.00	1.00	1.00	0.00
Senior Maintenance Worker	2.00	2.00	2.00	0.00
Maintenance Worker	3.00	3.67	3.67	0.00
W/W Plant Operator	2.67	2.67	2.67	0.00
Instrument Technician	1.00	1.00	1.00	0.00
Secretary	0.50	0.50	0.50	0.00
TOTAL POSITIONS	14.42	15.09	16.09	1.00

FROZEN POSITIONS	2.00	2.00	1.00	(1.00)
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DEPARTMENTAL BUDGET

Health & Sanitation	Wastewater Collector System	Cost Center 520.35.455
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of linear ft. of sewer line cleaned per year	20.0%	25.5%	22.0%	25.0%
# of linear ft. of sewer line cleaned per year	321,086	422,771	427,400	486,000
Average response time (days) per service request	3	5	5	5
# of breaks, leaks, etc. repaired	209	268	235	250

Funding Sources	Amount	% of Funding
Included in Wastewater Operations		
Total Funding	\$0	0.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$60,767	\$78,600	\$86,400	\$43,700
Contractual Services	697,760	846,500	529,700	586,100
Operating Supplies	72,435	103,200	63,400	188,200
Capital Outlay	0	800,000	500,000	1,855,000
Transfers	0	85,500	0	0
DEPARTMENTAL TOTALS	\$830,962	\$1,913,800	\$1,179,500	\$2,673,000

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
WW Treatment Plant Operator	0.50	0.50	0.50	0.00
TOTAL POSITIONS	0.50	0.50	0.50	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Health & Sanitation	Wastewater Expansion	Cost Center 522.80.452
General Information:		
<p>This Wastewater Expansion Fund accounts for the construction and the repayment of debt for construction of the Wastewater Treatment Plant. The Plant construction will double the capacity from 6 MGD to 12 MGD. The expansion is funded with a loan from the Water Infrastructure Finance Authority. Repayment of the debt is from impact fees and user fees. This debt has been transferred into fund 520, Wastewater Operations.</p>		

Funding Sources	Amount	% of Funding
Transfers In	\$0	0.00%
Total Funding	\$0	0.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	4,111	0	297,700	0
Operating Supplies	0	0	0	0
Capital Outlay	2,870	1,000,000	0	0
Debt Service	5,422,938	5,467,100	5,465,700	0
DEPARTMENTAL TOTALS	\$5,429,920	\$6,467,100	\$5,763,400	\$0

DEPARTMENTAL BUDGET

Health & Sanitation	Sewer Development Fund	Cost Center 523.350
General Information:		
The City began assesseing Development Fees January 1, 2001 in order to ensure that growht paid for itself. All development impact fees have been updated to be compliant with state law.		
Development Fees collected are placed into an interest-bearing account, and as a general rule may only be expended for the specific purpose collected. Development Fees cannot be used for maintenance and operation or for personnel expenses; they must be used for public facilities or capital equipment, or for debt payment on public facilities or capital equipment.		
The projects scheduled for funding this year are the Eastside Sewer Expansion Upsizing (\$9,952,700) and the Gila Bend Highway Sewer (\$712,100). along with a transfer to the Sewer Expansion Fund for the WIFA loan repayment.		

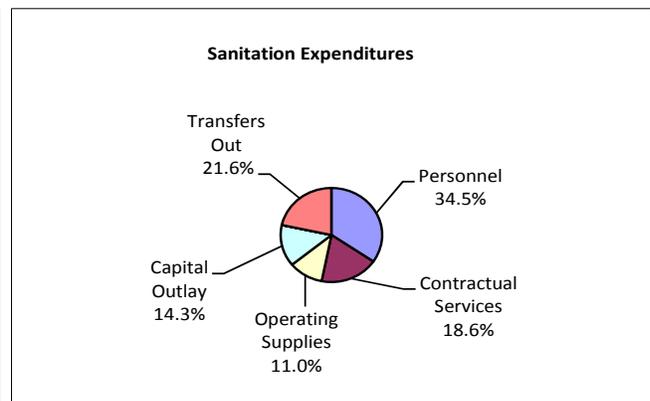
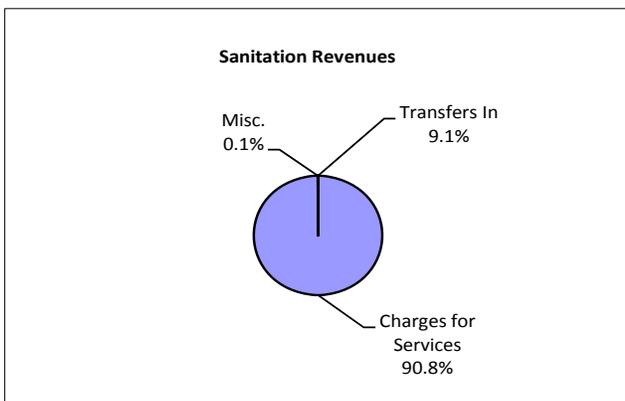
Funding Sources	Amount	% of Funding
Transfers	\$8,477,000	79.04%
Impact Fees		0.00%
Developer Const.		0.00%
Total Funding	\$8,477,000	79.04%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0
Operating Supplies	0	0	0	0
Capital Outlay	2,130,000	10,820,000	524,000	10,500,000
Debt Service	0	0	0	0
Transfers	3,630,000	155,000	250,000	225,000
DEPARTMENTAL TOTALS	\$5,760,001	\$10,975,000	\$774,000	\$10,725,000

DEPARTMENTAL BUDGET

Sanitation Funds-Revenues/Expenditures/Other Sources and Uses

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	6,337,570	6,590,000	6,646,500	7,519,400
Fines & Forfeitures	0	0	0	0
Impact Fees	0	0	0	0
Interest	2,234	500	2,200	1,000
Miscellaneous Revenue	58,732	3,000	3,000	3,000
OTHER FINANCING SOURCES:				
Transfers In	\$254,191	\$670,000	\$77,500	\$0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	\$6,652,727	\$7,263,500	\$6,729,200	\$7,523,400
EXPENDITURES:				
Personnel	\$2,161,088	\$2,540,100	\$2,530,200	\$2,587,300
Contractual Services	1,260,493	1,550,200	1,417,900	1,391,700
Operating Supplies	739,770	974,400	852,500	825,900
Capital Outlay	1,409,961	1,801,900	1,030,700	1,070,000
Debt Service	0	0	0	0
OTHER USES:				
Transfers Out	414,780	1,372,000	548,000	1,617,000
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$5,986,092	\$8,238,600	\$6,379,300	\$7,491,900



Health & Sanitation	Sanitation	Fund 540
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GENERAL INFORMATION

The Sanitation division is responsible for the collection of residential and commercial refuse and recyclables within the City. The division is divided into 7 work groups including administration, residential contained collection, uncontained trash, recycling collection and operations, landfill, commercial front load, and commercial roll off.

- Completed annual ADEQ inspection with no violations.
- Serviced 0.81 roll off containers per routed staff hour.
- Achieved gross landfill space utilization of 0.59 tons of waste per cubic yard of landfill space.
- Blended 11,244 tons bio-solids into soil to increase cover material stockpile.

MISSION

To provide customer oriented, environmentally safe and cost effective sanitation services to City residents and businesses.

GOALS AND OBJECTIVES

- Minimize operational costs while maintaining current service levels for residential & commercial refuse customers.
- Provide timely removal of brush & other large bulk items placed for uncontained trash collection.
- Increase participation in the residential and commercial recycling programs.
- Efficiently manage collected recyclables for sale & shipment to recycling facilities.
- Maximize the life of the landfill by minimizing the amount of space used to dispose of wastes (maximizing waste compaction & minimizing use of soil cover).
- Increase the number of households serviced per residential collection route.
- Maximize public education & publications on sanitation & recycling schedules & services provided.
- Complete uncontained trash collection within 6 week city-wide collection cycles.
- Increase the percent of recyclables removed from the residential waste stream.
- Maximize the tonnage of recyclables shipped to recycling facilities.
- Continue to maintain environmental & regulatory compliance at landfill.
- Reduce the ratio of front load staff hours to containers serviced.
- Reduce the ratio of roll off staff hours to containers serviced.

2014-2015 ACCOMPLISHMENTS

- Collected 18,327 tons of residential trash.
- Serviced 138.2 residential containers per routed staff hour.
- Collected 1,983 tons of bulk trash.
- Collected 1,052 tons of residential recyclables.
- Collected 410.5 tons of commercial recyclables.
- Collected 10,398 tons of commercial front load contained trash.
- Collected 8,090 tons of roll off container trash.
- Shipped 1,474 tons of recyclable materials.
- Serviced 11.02 front load containers per routed staff hour.
- Distributed "Sanitation Newsletter" to all single family households.
- Hosted E-Cycle collection event to promote recycling of electronics.
- Assisted Casa Grande Youth Commission with two paper shred events.
- Managed 27,128 landfill transactions and 57,070 tons of refuse.
- Achieved landfill waste compaction rate of 1,391 pounds of waste per cubic yard of landfill space.
- Achieved landfill waste to soil cover ratio of 4 parts waste to 1 part soil.

DEPARTMENTAL BUDGET

Health & Sanitation	Sanitation - Residential Collection	Cost Center 540.35.420
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Average # of containers serviced per route	1,000	1,002	1,106	1,110
# of households collected per staff hour	124.90	125.00	138.20	138.50

Funding Sources	Amount	% of Funding
Charges for Service	\$4,329,200	73.69%
Interest Income	1,000	0.05%
Transfers	0	0.00%
Total Funding	\$4,330,200	73.74%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$390,689	\$574,700	\$574,700	\$544,400
Contractual Services	488,006	480,100	480,800	501,200
Operating Supplies	265,471	402,100	383,100	352,600
Capital Outlay	509,448	270,000	270,000	0
Debt Service	0	0	0	0
Transfers	124,900	425,400	161,300	576,300
DEPARTMENTAL TOTALS	\$1,778,514	\$2,152,300	\$1,869,900	\$1,974,500

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Sanitation Superintendent	0.20	0.20	0.20	0.00
Sanitation Supervisor	0.20	0.30	0.30	0.00
Management Analyst	0.25	0.25	0.25	0.00
Heavy Equipment Operator	5.80	5.80	5.80	0.00
Equipment Operator	1.10	0.70	0.70	0.00
Crew Leader	0.00	0.20	0.20	0.00
Maintenance Worker	0.55	0.20	0.20	0.00
Secretary	0.50	0.10	0.10	0.00
TOTAL POSITIONS	8.60	7.75	7.75	0.00

FROZEN POSITIONS	0.00	0.00	0.00	0.00
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DEPARTMENTAL BUDGET

Health & Sanitation		Sanitation - Uncontained Trash		Cost Center 540.35.421	
PERFORMANCE INDICATORS:		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of collection zones completed by end of week		88%	88%	88%	88%
Tons of uncontained trash collected per quarter		411.62	415.00	495.75	500.00

Funding Sources	Amount	% of Funding
Charges for Service		
Interest Revenue	Included in Residential Collection	
Miscellaneous		
Total Funding		

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$262,216	\$356,700	\$356,700	\$363,900
Contractual Services	48,496	46,700	46,700	41,200
Operating Supplies	31,811	40,800	31,300	31,300
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	37,160	124,100	49,000	114,300
DEPARTMENTAL TOTALS	\$379,683	\$568,300	\$483,700	\$550,700

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
Sanitation Superintendent	0.10	0.10	0.10	0.00
Sanitation Supervisor	0.20	0.25	0.25	0.00
Crew Leader	0.00	0.20	0.20	0.00
Heavy Equipment Operator	0.90	0.00	0.00	0.00
Equipment Operator	0.30	1.60	1.60	0.00
Maintenance Worker	4.20	4.45	4.45	0.00
TOTAL POSITIONS	5.70	6.60	6.60	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Health & Sanitation	Sanitation - Recycling Collection	Cost Center 540.35.422
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Average weight of recyclables collected per commercial account (quarterly in pounds)	559.41	600.00	814.44	815.00
# of businesses collected per staff hour	7.79	7.00	4.95	5.00
Average weight of recyclables collected per household (quarterly in pounds)	42.81	45.00	35.82	36.00

Funding Sources	Amount	% of Funding
Recycling Revenue	\$120,000	2.04%
Total Funding	\$120,000	2.04%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$350,565	\$448,800	\$443,800	\$466,100
Contractual Services	36,393	32,700	31,700	31,700
Operating Supplies	49,314	61,400	46,900	48,900
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	44,380	141,800	57,900	146,400
DEPARTMENTAL TOTALS	\$480,653	\$684,700	\$580,300	\$693,100

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Superintendent	0.10	0.10	0.10	0.00
Supervisor	1.20	0.25	0.25	0.00
Crew Leader	0.00	0.20	0.20	0.00
Heavy Equipment Operator	1.90	1.00	1.00	0.00
Equipment Operator	0.40	1.10	1.10	0.00
Maintenance Worker	4.20	4.45	4.45	0.00
TOTAL POSITIONS	7.70	7.00	7.00	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Health & Sanitation		Sanitation Recycling Operations		Cost Center 540.35.423	
PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED	
Recyclables shipped to recycling facilities (quarterly in tons)	385.76	390.00	368.50	368.50	

Funding Sources	Amount	% of Funding
User Fees from Landfill & Collection	Included in Residential Collection	
Total Funding	\$0	0.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$235,284	\$219,100	\$219,100	\$222,100
Contractual Services	33,244	32,000	24,700	20,400
Operating Supplies	13,470	29,300	22,300	19,500
Capital Outlay	0	70,000	66,200	0
Debt Service	0	0	0	0
Transfers	24,500	38,400	32,600	57,600
DEPARTMENTAL TOTALS	\$306,498	\$388,800	\$364,900	\$319,600

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Superintendent	0.20	0.20	0.20	0.00
Supervisor	0.15	0.75	0.75	0.00
Crew Leader	0.00	0.30	0.30	0.00
Heavy Equipment Operator	1.00	0.70	0.70	0.00
Equipment Operator	0.10	0.00	0.00	0.00
Maintenance Worker	1.80	0.40	0.40	0.00
Secretary	0.00	0.30	0.30	0.00
TOTAL POSITIONS	3.25	2.65	2.65	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Health & Sanitation	Sanitation - Landfill	Cost Center 540.35.425
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Cubic yards of soil used to cover each ton of waste	0.36	0.40	0.34	0.34
# of tons processed	54,812	54,658	57,073	58,000

Funding Sources	Amount	% of Funding
Charges for Service	\$923,300	15.72%
Misc. Revenue	3,000	0.13%
Lease	0	0.00%
Transfers	0	0.00%
Total Funding	\$926,300	15.85%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$438,793	\$469,000	\$459,600	\$509,800
Contractual Services	498,588	763,600	635,200	618,000
Operating Supplies	221,713	253,700	223,200	220,600
Capital Outlay	640,513	1,123,500	620,700	510,000
Debt Service	0	0	0	0
Transfers	119,060	345,300	159,800	378,400
DEPARTMENTAL TOTALS	\$1,918,668	\$2,955,100	\$2,098,500	\$2,236,800

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Sanitation Superintendent	0.20	0.20	0.20	0.00
Sanitation Supervisor	0.85	0.85	0.85	0.00
Crew Leader	0.00	0.70	0.70	0.00
Heavy Equipment Operator	4.00	3.50	3.50	0.00
Landfill Gate Attendant	1.50	1.50	1.50	0.00
Maintenance Worker	0.20	0.25	0.25	0.00
Secretary	0.00	0.05	0.05	0.00
TOTAL POSITIONS	6.75	7.05	7.05	0.00

FROZEN POSITIONS	0.00	0.00	0.00	0.00
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DEPARTMENTAL BUDGET

Health & Sanitation		Sanitation - Commercial Front Load		Cost Center 540.35.426	
PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED	
# of containers serviced per staff hour	12.19	12.00	11.02	11.00	

Funding Sources	Amount	% of Funding
Charges for Service	\$1,691,900	130.66%
Total Funding	\$1,691,900	130.66%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$292,584	\$284,400	\$287,400	\$290,800
Contractual Services	102,369	135,000	134,500	108,700
Operating Supplies	109,717	128,400	103,300	109,800
Capital Outlay	260,000	338,400	73,800	560,000
Debt Service	0	0	0	0
Transfers	40,710	185,700	54,900	225,600
DEPARTMENTAL TOTALS	\$805,379	\$1,071,900	\$653,900	\$1,294,900

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Sanitation Superintendent	0.10	0.10	0.10	0.00
Sanitation Supervisor	0.20	0.30	0.30	0.00
Crew Leader	0.00	0.20	0.20	0.00
Heavy Equipment Operator	2.20	2.50	2.50	0.00
Equipment Operator	1.05	1.30	1.30	0.00
Maintenance Worker	0.20	0.20	0.20	0.00
Secretary	0.00	0.05	0.05	0.00
TOTAL POSITIONS	3.75	4.65	4.65	0.00

FROZEN POSITIONS	0.00	0.00	0.00	0.00
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DEPARTMENTAL BUDGET

Health & Sanitation		Sanitation - Commercial Roll Off		Cost Center 540.35.427	
PERFORMANCE INDICATORS:		2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
# of containers serviced per staff hour		0.88	0.90	0.81	0.85

Funding Sources	Amount	% of Funding
Charges for Service	\$455,000	107.74%
Total Funding	\$455,000	107.74%

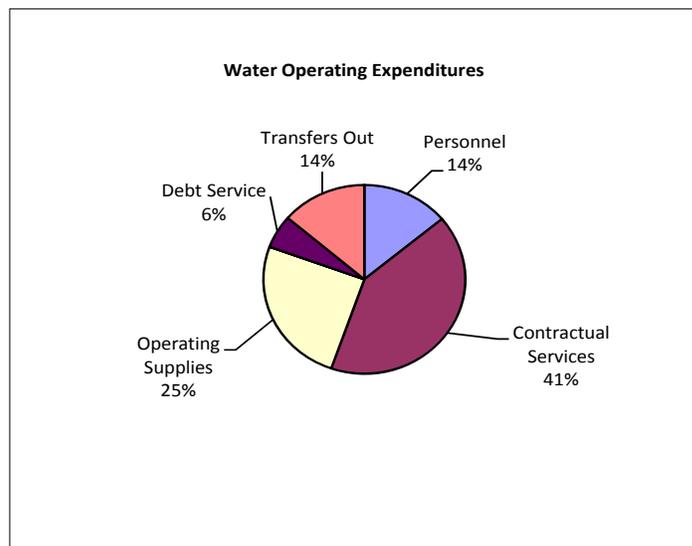
SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$190,956	\$187,400	\$188,900	\$190,200
Contractual Services	53,396	60,100	64,300	70,500
Operating Supplies	48,273	58,700	42,400	43,200
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Transfers	24,070	111,300	32,500	118,400
DEPARTMENTAL TOTALS	\$316,696	\$417,500	\$328,100	\$422,300

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Sanitation Superintendent	0.10	0.10	0.10	0.00
Sanitation Supervisor	0.20	0.30	0.30	0.00
Crew Leader	0.00	0.20	0.20	0.00
Heavy Equipment Operator	0.20	1.00	1.00	0.00
Equipment Operator	1.00	1.30	1.30	0.00
Maintenance Worker	0.90	0.05	0.05	0.00
TOTAL POSITIONS	2.40	2.95	2.95	0.00
FROZEN POSITIONS	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET

Water Fund-Revenues/Expenditures/Other Sources and Uses

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	180,474	215,400	200,000	250,600
Fines & Forfeitures	646	800	600	800
Impact Fees	0	0	0	0
Interest	0	0	0	0
Miscellaneous Revenue	195	400	0	400
OTHER FINANCING SOURCES:				
Transfers In	\$0	\$0	\$0	\$0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Change in Closure/Post Closure	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	\$181,315	\$216,600	\$200,600	\$251,800
EXPENDITURES:				
Personnel	\$70,589	\$37,200	\$40,200	\$28,100
Contractual Services	91,273	110,300	110,300	233,500
Operating Supplies	56,320	67,400	67,400	55,100
Depreciation	0	0	0	0
Capital Outlay	0	250,000	0	275,000
Debt Service	15,118	15,100	15,100	15,200
OTHER USES:				
Transfers Out	15,520	36,600	36,600	249,900
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$248,820	\$516,600	\$269,600	\$856,800



DEPARTMENTAL BUDGET

Health & Sanitation	Water System	Cost Center 550.35.460
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
Water Pumped (million gal.)	39,082,200	39,590,948	40,382,760	41,000,000
Meter Installations	5	5	5	7
Chemical Usage (Gal.)	660	680	700	750

Funding Sources	Amount	% of Funding
Charges for Service	\$251,400	29.34%
Total Funding	\$251,400	29.34%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$70,589	\$37,200	\$40,200	\$28,100
Contractual Services	91,273	110,300	110,300	233,500
Operating Supplies	56,320	67,400	67,400	55,100
Capital Outlay	0	250,000	0	275,000
Debt Service	15,118	15,100	15,100	15,200
Transfers	15,520	36,600	36,600	249,900
DEPARTMENTAL TOTALS	\$248,820	\$516,600	\$269,600	\$856,800

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Wastewater Treatment Plant Operator	0.00	0.33	0.33	0.00
Maintenance Worker	1.00	0.33	0.33	0.00
TOTAL POSITIONS	1.00	0.66	0.66	0.00

FROZEN POSITIONS	1.00	1.00	1.00	0.00
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INTERNAL SERVICES FUND

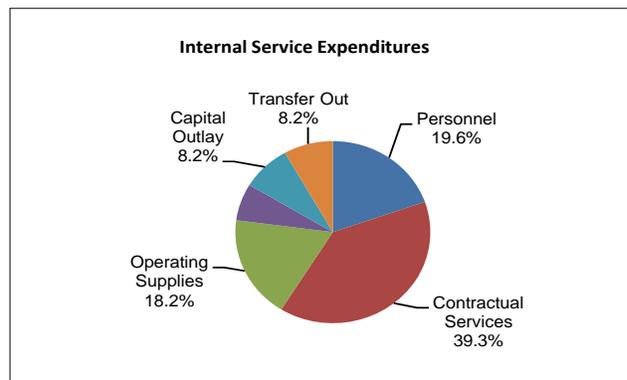
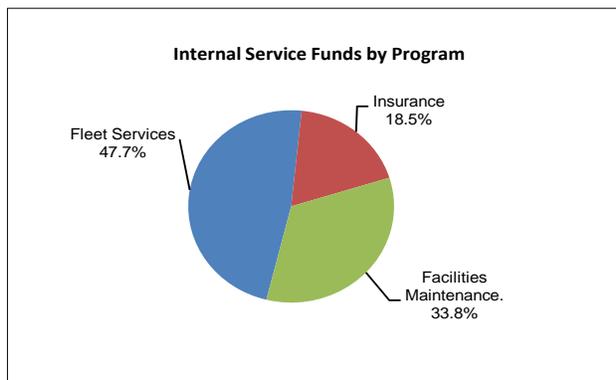
This fund accounts for financing of goods and services provided by one to another department(s) of the government on a cost-reimbursement basis.

DESCRIPTION	PAGE
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INSURANCE & RISK MANAGEMENT	218
FACILITIES SERVICES	220

DEPARTMENTAL BUDGET

Internal Services Fund-Revenues/Expenditures/Other Sources and Uses

	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
REVENUE SOURCES:				
Taxes	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0
Intergovernmental Revenues	0	0	0	0
Charges for Services	8,131,370	3,698,100	3,807,600	4,055,000
Fines & Forfeitures	0	0	0	0
Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenues	150,000	150,000	150,000	150,000
OTHER FINANCING SOURCES:				
Transfers In	\$0	\$0	\$0	\$0
Proceeds from Lease Purchase	0	0	0	0
Proceeds from Bonds	0	0	0	0
Earnings Appropriated	0	0	0	0
Total Revenues & Other Financing Sources	\$8,281,370	\$3,848,100	\$3,957,600	\$4,205,000
EXPENDITURES:				
Personnel	\$680,113	\$851,700	\$820,400	\$892,600
Contractual Services	1,781,310	1,906,900	1,906,900	1,786,900
Operating Supplies	832,573	805,600	805,600	829,200
Capital Outlay	0	173,000	25,500	371,400
Debt Service	297,501	297,500	297,500	297,600
OTHER USES:				
Transfers Out	173,450	175,400	175,400	373,000
Payment to Refunded Bond Escrow Agent	0	0	0	0
Total Expenditures & Other Uses	\$3,764,947	\$4,210,100	\$4,031,300	\$4,550,700



Internal Service	Fleet Services	Cost Center 601.01.410
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GENERAL INFORMATION

Fleet Services is responsible for maintaining all the City’s vehicles and equipment in a safe and operable condition and to provide a level of service that is timely and acceptable internally and competitive externally. This division maintains an inventory of parts to provide the fastest turnaround time on vehicle repairs.

MISSION

To maintain all of the City’s vehicles and equipment in a professional manner and to provide our service with the most cost effective and safe response time. Work with all user departments in the procurement of new vehicles and equipment.

2014-2015 ACCOMPLISHMENTS

- Instituted inmate mechanic program. They performed 689 repairs, 3890 hours of direct wrench turning support.
- Reestablished the Central Arizona College Internship Program.
- Identified staffing shortage using industry standards calculating technician to vehicle ratio.
- Assisted departments in disposal of 79 old vehicles & equipment, netting \$127,000 into City Capital Improvement Program.
- Developed & executed a viable safety-toed boot program for entire Public Works Department per OSHA regulation.
- Revamped Asset Management Program, gaining positive control of Fleet tires, parts and tool room.
- Completed annual parts and tire inventory and audit.
- Increased in house Service PM to 95%, previous year was 50%, for a savings of \$23,000.
- Performed vehicle replacement – refurbishment to Unit #2300 for \$12,500; for a savings of \$47,500.

GOALS AND OBJECTIVES

Increase and maintain vehicle readiness at 90% or above. Fine tune the Vehicle Replacement Program to include Vehicle Refurbishment best practices and cost effectiveness by:

- Developing and implementing a more efficient preventative maintenance program for all vehicles and equipment, emphasis on fire trucks and Refuse trucks.
- Monitor vehicle replacement costs by evaluating usage, peak points of older vehicles maintenance costs and by extending the life cycle of the vehicle through preventative maintenance program.
- Create Service Checklist for department specific vehicles.
- Reduce summer Fire Department breakdowns through preventative maintenance during the winter months; proactive measure of performing A/C service and coolant system service.
- Continue to monitor mechanic’s direct support wrench turning time and come back repairs thru Performance Measures starting in July.

DEPARTMENTAL BUDGET

Internal Service	Fleet Services	Cost Center 601.01.410
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of due preventative maintenance completed	29%	70%	95%	100%
% of time spent on emergency repairs vs total repairs	17%	52%	40%	40%

Funding Sources	Amount	% of Funding
Repair city vehicles	\$1,865,200	100.00%
Total Funding	\$1,865,200	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$416,530	\$560,000	\$534,200	\$589,000
Contractual Services	576,612	496,600	496,600	412,700
Operating Supplies	621,997	593,600	593,600	616,900
Capital Outlay	0	0	0	12,000
Debt Service	0	0	0	0
Transfers	163,750	165,700	165,700	234,600
DEPARTMENTAL TOTALS	\$1,778,888	\$1,815,900	\$1,790,100	\$1,865,200

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Equipment Maintenance Supervisor	1.00	1.00	1.00	0.00
Lead Equipment Mechanic	1.00	1.00	1.00	0.00
Equipment Mechanic	3.00	4.00	4.00	0.00
Equipment Mechanic Assistant	2.00	2.00	2.00	0.00
Secretary	1.00	1.00	1.00	0.00
TOTAL POSITIONS	8.00	9.00	9.00	0.00

FROZEN POSITIONS	0.00	0.00	0.00	0.00
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Internal Service	Insurance & Risk Management	Cost Center 603.01.256
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GENERAL INFORMATION

The risk management activities of the City are managed by the Human Resources Department. The City of Casa Grande is a member of the Arizona Municipal Risk Retention Pool, where it is insured for property and liability insurance coverage, subject to various deductibles depending on the type of insurance and for workers’ compensation and employers liability coverages.

- Reduced the City’s experience rating for worker’s compensation resulting in a 14% reduction in premium renewal costs.
- Successfully implemented an Exposure Control Plan for blood borne pathogens for all Public Safety employees.
- Created the Infection Control Team and serve as an Infection Control Manager.
- Assisted with the closure of several lawsuits with a more than favorable outcome.

MISSION

To reduce risk and manage insurance costs to all City departments.

To provide effective, quality support services to other City departments in the area of risk management, safety, and employee training, and development in order to assist them in their provision of service to the public and to minimize risk and exposure to liability for the taxpayers of the city.

GOALS & OBJECTIVES

To enhance safety and loss control efforts in the City organization.

- Through education and training, assist in reducing the number of reportable accidents/incidents.
- Improve the workers’ compensation experience rating through training and identification of areas for improvement, along with an effective return to work program.
- Maintain a positive trend in reduced property and liability claims.
- Conduct data evaluation to identify trends and/or frequency of claims; focus efforts to increase awareness in those areas.
- Work with departments to evaluate and eliminate deficiencies in either the presence or usage of personal protective equipment.
- Streamline the vehicle accident reporting process and help departments ensure accidents are reported timely and accurately.
- Conduct more on-site inspections of all city buildings.
- Reduce the number of injuries that result in lost work time city wide.
- Work with all departments to assess the ability to accommodate a physician recommended restricted (light) duty status.
- Work with employees and treating healthcare providers to return the employee to full duty without restrictions in a timely manner.

2014-2015 ACCOMPLISHMENTS

- Closely monitored the City’s insurance programs and claims-handling procedures.
- Continued to provide effective risk management consulting services to City departments.
- Continued to work with AMRRP representatives and attorneys to move claims and lawsuits to timely and effective resolution.
- Continued to monitor lost time injuries and return to work processes.
- Assisted departments in various safety and loss-control efforts.
- Partnered with existing Safety Committees and assisted departments in the creation of new ones that focused on specific task related safety training.
- Effectively and efficiently managed the renewal process for the City’s property/liability and workers’ compensation insurance.

DEPARTMENTAL BUDGET

Internal Service	Insurance & Risk Management	Cost Center 603.01.256
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
# of property/liability claims filed per 10,000 population	7.2	5.0	5.0	5.0
# of Worker's Compensation claims filed per 100 FTE's	6.0	4.0	3.0	3.0
Average # of work days lost per claim	3.3	3.0	2.0	2.0
Experience Modifier (EMOD)	0.95	0.97	1.06	0.92

Funding Sources	Amount	% of Funding
Dept. Insurance charge	\$593,600	64.78%
Miscellaneous revenue	150,000	16.37%
Fund Balance		0.00%
Total Funding	\$743,600	81.15%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$106,031	\$112,300	\$112,300	\$116,900
Contractual Services	758,545	785,600	785,600	797,900
Operating Supplies	20,163	1,500	1,500	1,500
Capital Outlay	0	0	25,500	0
Debt Service	0	0	0	0
DEPARTMENTAL TOTALS	\$884,739	\$899,400	\$924,900	\$916,300

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			Change
	2013-14	2014-15	2015-16	
Safety/Risk Mgmt Specialist	1.00	1.00	1.00	0.00
TOTAL POSITIONS	1.00	1.00	1.00	0.00

FROZEN POSITIONS	0.00	0.00	0.00	0.00
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Internal Service	Facilities Services	Cost Center 605.35.407
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GENERAL INFORMATION

Facilities Services activities are centralized under the Public Works Department.

MISSION

To provide the general public and city employees with an environment that is both safe and orderly. To maintain all city buildings with a standard of excellence, with regards to general maintenance, preventative maintenance and overall presentation and cleanliness.

2014-2015 ACCOMPLISHMENTS

- Painted the Casa Grande Public Library, Palm Island Aquatics Park, Animal Care & Adoption Center offices, and Fire Station 502.
- Completed the 114 W. 2nd St. (H&R Block rental) roof project as part of the Facilities Plan.
- Resurfaced and stripped the City Hall complex parking lot, the Casa Grande Public Library parking lot, the Police Communication Facility parking lot and the Dorothy Powell Senior Adult Center parking lot.
- Installed 2 new energy efficient HVAC on 114 W. 2nd St. (H&R Block rental).

GOALS AND OBJECTIVES

Provide timely and cost effective maintenance and custodial services for City buildings.

- Complete sealcoat and restriping of the North Operation Center, the Public Safety Facility, and the Len Colla Recreation Center.
- Complete North Operations roof project.
- Repair the stucco and repaint the City Hall Main building (Old Main).
- Paint the exterior of the Police Communication Facility.
- Continue the use of our Maintenance Program to stay current with Preventative Maintenance of equipment, extending the useful life of the assets.

DEPARTMENTAL BUDGET

Internal Service	Facilities Services	Cost Center 605.35.407
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PERFORMANCE INDICATORS:	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 PROJECTED
% of work orders: Preventative maintenance	N/A	67%	56%	60%
% of work orders: Corrective maintenance	N/A	33%	44%	40%
Total Number of Work Orders	N/A	2,175	2,181	2,300
Overhead Custodial cost per sq. ft.	N/A	\$1.6897	\$1.6150	\$1.6200
Overhead Maintenance cost per sq. ft.	N/A	\$1.0410	\$1.5230	\$1.1000

Funding Sources	Amount	% of Funding
Interdepartment charge	\$1,769,200	100.00%
Total Funding	\$1,769,200	100.00%

SUMMARY BY CATEGORY				
EXPENDITURE CATEGORY	2013-14 ACTUAL	2014-15 ADJUSTED	2014-15 ESTIMATED	2015-16 BUDGET
Personnel	\$157,552	\$179,400	\$173,900	\$186,700
Contractual Services	446,154	624,700	624,700	576,300
Operating Supplies	190,413	210,500	210,500	210,800
Capital Outlay	0	173,000	0	359,400
Debt Service	297,501	297,500	297,500	297,600
Transfers	9,700	9,700	9,700	138,400
DEPARTMENTAL TOTALS	\$1,101,320	\$1,494,800	\$1,316,300	\$1,769,200

AUTHORIZED POSITIONS CLASSIFICATION	NUMBER OF PERSONNEL			
	2013-14	2014-15	2015-16	Change
Facilities Services Supervisor	1.00	1.00	1.00	0.00
HVAC Technician	1.00	1.00	1.00	0.00
Custodian	1.00	1.00	1.00	0.00
TOTAL POSITIONS	3.00	3.00	3.00	0.00

FROZEN POSITIONS	0.00	0.00	0.00	0.00
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APPENDICES

DESCRIPTION	PAGE
<i>CAPITAL IMPROVEMENT PLAN</i>	224
<i>BUDGET RESOLUTION & STATE SCHEDULES</i>	279
<i>PROPERTY TAX ORDINANCE</i>	295
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<i>FIVE-YEAR COMPARISON OF AUTHORIZED EMPLOYEE POSITONS</i>	309
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CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN (CIP)

For the purposes of this budget, a capital expenditure is for acquisition or addition to the government's fixed assets. These assets have a useful life of more than one year. Capital expenditures that are \$10,000 or more are included in the budget as Capital Outlay. Capital expenditures that are \$25,000 or more are considered capital improvements and are located in the Capital Improvement Plan.

Capital Improvement Plan Investment

Motivated by budget reforms and the development of the Capital Improvement Plan, the City reviews how capital planning is done and how investment decisions are made, and continues to develop processes for the City to be more strategic in making its capital investments.

Benefits from improving capital planning and investment decision making include meeting requirements and implementing the Capital Improvement Plan, making the City's capital investment planning more responsive to community needs, improving the City's capital management and decision making, creating a more understandable and strong investment decision making process, improving linkages between capital investments and the City's long-term vision and goals, and building citizen's confidence by making more efficient use of City resources.

The Guiding Principles of the Capital Improvement Plan

A Focus on Outcomes: This requires that project decisions be linked to the City's long-term goals. This necessitates clearly defined goals, having the capability to track capital expenditures, and being capable of measuring how and to what extent the City's capital spending is helping to achieve these goals.

A Comprehensive Process: Capital spending requires thorough preparation such as standard information and evaluation criteria and a thorough analysis of potential investments: Consideration of project options, with a clear statement of the financial implications of each choice; cost, benefit, and trade-off of options related to policy priorities; short, medium, and long-range capital plans linked by city's strategic plan and improved coordination across departments.

Standard Criteria for Evaluating Alternative Investments: Strategic capital planning uses standard criteria for evaluating alternative investments that maintain the Capital Plan's four core values: economic opportunity and security, social equity, and community, as well as the values of fiscal responsibility and consistency with the City's strategic agenda.

Efficient Investment: The key to capital planning is to maximize the positive impacts of investments in relation to their costs. Also important is to optimize the leveraging of non-City resources toward achieving desired outcomes.

Incorporation of Strategic Capital Improvement Plan Principles in the City's Culture and Behavior: For strategic capital investment planning to succeed, the organizations and individuals involved in capital planning must incorporate this thinking into their attitudes and behavior. This is encouraged and actively promoted through communication; education, community input, and active involvement in development of the strategic Capital Improvement Plan process.

CAPITAL IMPROVEMENT PLAN

Capital Investment Policies: Capital Investment Policies are intended to provide a clear and concise articulation of the City's policy directions for its capital investments. They will guide the future development of department capital plans and the capital facilities element of city-wide plans.

CAPITAL IMPROVEMENT PLAN PROCESS

The Capital Improvement Plan (CIP) was produced by the Finance Department. The Capital Improvement Plan is reviewed with an informal meeting of select Council Members and Departmental Staff following a thorough review by management. The CIP is a major component in forming a 'consensus-based' budget process and is a necessary function when implementing the Casa Grande Strategic Agenda.

CIP POLICY & PROCEDURE ISSUES

The City worked toward the creation of a fully funded CIP with a target date of year 2016 for total implementation. This means that by the year 2016, any project/program included in the CIP will already have the necessary funds identified and earmarked for the budget year in which the project is to be implemented.

If a project/program is not begun in the year 2016 it remains in the CIP unless there is a specific decision to remove it by the City Manager; however, the existence of extenuating circumstances will be monitored as a part of the project/program evaluation.

Only project/programs that are in excess of \$25,000 shall be considered for inclusion in the CIP. The CIP is managed by the Finance Department. The Finance Department, in coordination with each department, provides the City Manager with recommendations as to the merits of various projects/programs; however, it is the City Manager that makes the final decision as to what does or does not qualify for inclusion in the CIP, as well as evaluating the performance of the CIP's elements. The City Council adopts the elements of the CIP as they are funded in the budget.

The CIP is a "floating" planning document: in other words, each year the City reconsiders projects/programs for the CIP, and adjusts all years estimated revenue and costs, adding or removing projects as the community needs changes. CIP projects and programs that involve enterprise funds or grant funds shall be evaluated and weighed as if they were General Fund Projects/Programs. One element of consideration of these projects/programs will be the on-going operational and maintenance impacts related to them.

The 2015-2016 Capital Improvement Plan was presented to the City Council as part of the budget process. Projects included in the CIP form the basis for appropriations in the FY 2015-2016 budget. Some capital improvements and capital spending, such as the replacement of equipment and vehicles, have a short-term impact on the city's operating budget. Others, such as the city's expansion of the wastewater treatment plant affect the city's operating budget for many years.

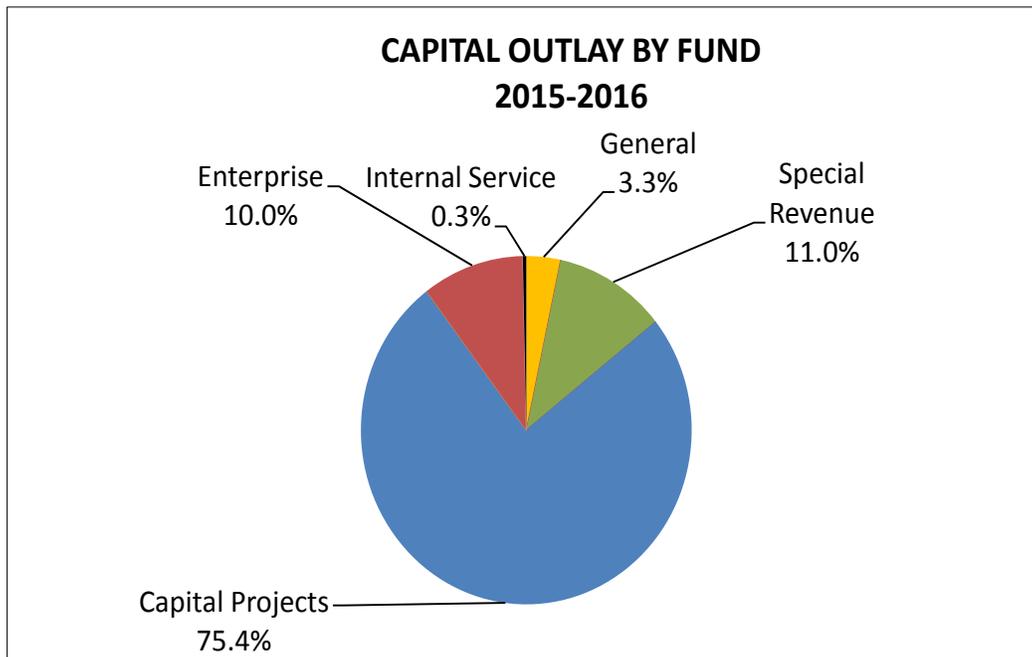
The following pages list out all approved and funded capital projects included in the FY 2015-2016 budget. To provide a historical perspective the projects and funded amounts from the prior fiscal year are shown as well. These amounts are not cumulative; they reflect the total amount budgeted in each year for that project. Following the approved capital projects list is a detailed description of each funded project. These tables describe/justify the project, detail the funding source, and describe if, and to what extent, major capital improvements impact the city's current and future operating budgets.

CAPITAL IMPROVEMENT PLAN

The Final CIP table is the requested next four years of capital improvement plan projects. These projects have not been extensively vetted and no specific funding has been set aside for these items. Items included in this portion of the CIP are for planning purposes only.

**CAPITAL OUTLAY SUMMARY
FISCAL YEARS 2016-2020**

<u>FUND TYPE</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>
General	\$1,750,400	\$0	\$0	\$0	\$0
Special Revenue	5,736,200	4,190,000	16,395,000	2,485,000	9,922,000
Capital Projects	39,465,900	12,174,200	21,475,600	28,349,000	137,823,500
Enterprise	5,215,900	19,920,800	2,201,200	4,441,300	10,046,300
Internal Service	173,000	139,900	37,000	100,000	0
ALL FUNDS	\$52,341,400	\$36,424,900	\$40,108,800	\$35,375,300	\$157,791,800



CAPITAL IMPROVEMENT PLAN

**CITY OF CASA GRANDE
FISCAL YEARS 2015 & 2016
APPROVED PROJECT FUNDING
Summary by Fund**

Department	FUND	FY2015 Project Budget*	FY2016 Project Budget*	PROJECT NUMBER
101 General/102 GF APS Reserve				
Public Information Office	Council Chambers Video Equipment	0	25,000	16001
	Public Information Office Total	0	25,000	
Community Services	Evergreen Irrigation Well	60,000	0	
Community Services	Splash Pad for Parks (20 x 40)	143,200	143,200	10002
	Community Services Total	203,200	143,200	
Communications	911/Administrative Voice/Data Recorder	94,800	94,800	12002
Communications	AS400 CAD/RMS System Evaluation/Replacement	1,500,000	1,487,400	14001
	Communications Total	1,594,800	1,582,200	
Fire	Fire Station Door	20,000	0	
	Fire Total	20,000	0	
Finance/IT	Microsoft Office 2013	30,000	0	
	Finance/IT Total	30,000	0	
101 General/102 GF APS Reserve		1,848,000	1,750,400	
201 Streets				
PW - Streets	Traffic Control Systems	126,700	0	
PW - Streets	PM 10 Response Plan	150,000	150,000	15002
PW - Streets	PM 10 Response Plan - Midway	0	150,000	16016
PW - Streets	ADA/Sidewalk Improvements	0	50,000	16026
PW - Streets	Marvin Gardens Townhomes (Alleys)	0	75,000	16002
PW - Streets	Additional 10-Wheel Dump Truck	0	140,000	16033
PW - Streets	Asphalt Zipper	0	160,000	16035
PW - Streets	Thornton Road Reconstruction Phase II	0	800,000	16014
PW - Engineering	Channel Improvements along Hanna Rd from Trekell to Chuichu	0	25,000	16065
PW - Engineering	Drainage Improvements along Val Vista Rd at Papoose Rd	0	100,000	16064
PW - Streets	Luminated Street Name Signs Program	50,000	100,000	15003
PW - Streets	Annual Pavement Preservation	1,500,000	1,500,000	10000
	201 Streets Total	1,826,700	3,250,000	
409 System Development				
Community Services	One ton garbage truck	115,200	115,200	11001
Community Services	Backhoe	91,000	91,000	14002
Community Services	Skid Steer	89,800	0	
Community Services	Vacuum and Verti Cutter Implement	0	32,000	16048
Community Services	Maintenance Shop Building	35,000	35,000	14004
Community Services	Increase Kitchen Capacity at Senior Center	213,000	218,000	12001
Community Services	Community Recreation Center (Library)	0	500,000	10001
Community Services	Community Recreation Center Design	1,500,000	1,495,500	10001
	Community Services Total	2,044,000	2,486,700	
PW-Facilities	F-250 Service truck 4x2 with box	0	45,000	16063
	PW-Facilities Total	0	45,000	
PW - Streets	Traffic Signal - Florence & Camino Mercado	302,500	302,500	15052
PW - Streets	Traffic Signal - McCartney & Casa Grande	260,500	260,500	15053
	Traffic Signal - Sunland Gin & Jimmy Kerr	0	50,000	16004
	Traffic Signal - Arizola & Kortsen	0	400,000	16029
	PW - Streets Total	563,000	1,013,000	
409 System Development Total		2,607,000	3,544,700	

CAPITAL IMPROVEMENT PLAN

CITY OF CASA GRANDE
FISCAL YEARS 2015 & 2016
APPROVED PROJECT FUNDING
Summary by Fund

Department	FUND	FY2015 Project Budget*	FY2016 Project Budget*	PROJECT NUMBER
205 Municipal Airport				
PW - Airport	T-Hangars and or Shade Hangars	1,150,000	1,000,000	11002
PW - Airport	Terminal & Hangar Rehabilitation	125,600	0	
205 Municipal Airport Total		1,275,600	1,000,000	
206 Parks Development				
Community Services	CG Mountain Trails Design and Development	0	100,000	10000
Community Services	CG Mountain Trails Design and Development	100,000	0	
206 Parks Development Total		100,000	100,000	
220 Grants Fund				
Fire	SCBA's (8)	113,500	0	
Police	GOHS Traffic Safety 4x4 Pick-up	47,000	0	
Police	Remodel Animal Control Sally Port	95,400	50,000	14021
220 Grants Fund Total		255,900	50,000	
222 Energy Savings				
PW-Facilities	Solar Project - PSB & FS504	1,700,000	0	
222 Energy Savings Total		1,700,000	0	
225 Redevelopment				
City Manager	Elliot Business Park	50,000	0	
City Manager	Small Business Incubator	200,000	0	
225 Redevelopment Total		250,000	0	
411 Impact Fees Recreational Capital Improvements				
Community Services	Upgrade and Expansion of Dave White Park (design)	0	375,000	16034
Community Services	Park Land Design & Development	3,036,900	0	
411 Impact Fees Recreational Capital Improvements Total		3,036,900	375,000	
403 Construction Sales Tax				
City Manager	Raggedy Ann Day Care Demolition	0	100,000	16042
City Manager	Shonessey House Restoration	0	100,000	16043
City Manager	Southern Pacific Railroad Depot Reconstruction	0	125,000	16031
City Manager Total		0	325,000	
Finance/IT	FalconStor NSS / CDP Upgrade	0	110,000	16053
Finance/IT	X-IO Storage Acquisition for Disaster Recovery Site	0	115,300	16055
Finance/IT	SAN & Switch Replacement	200,000	0	
Finance/IT Total		200,000	225,300	
Development Center	Web Enhancements to On-Line Development Regulations	0	49,500	16047
Development Center Total Total		0	49,500	
Communications	Replacement Radios mobile (30)/Portable (30)	343,000	343,000	15006
Communications	Gold Elite Radio Console Replacement	0	10,000	16045
Communications	Replacement of Two-Way Radio Transmitters and Voters	0	15,000	16044
Communications Total		343,000	368,000	
Fire	Drug Refrigerators (4)	33,200	0	
Fire	Turnout Gear Replacement	33,000	0	
Fire	Emergency Traffic Signal	0	26,000	16046
Fire	Replace old LP with LP15	0	36,000	16052
Fire	Replace Jaws of Life	0	40,000	16049
Fire Total		66,200	102,000	

CAPITAL IMPROVEMENT PLAN

CITY OF CASA GRANDE
FISCAL YEARS 2015 & 2016
APPROVED PROJECT FUNDING
Summary by Fund

Department	FUND	FY2015 Project Budget*	FY2016 Project Budget*	PROJECT NUMBER
PW - Facilities	Public Library Elevator Modernization	0	83,400	16038
PW - Facilities	City Hall Main Stucco and painting	0	88,000	16037
	PW - Facilities Total	0	171,400	
PW - Streets	Downtown Streets Reconstruct-Phase III	0	100,000	16013
PW - Streets	Thornton Road Reconstruction - Phase 1	1,455,300	1,300,000	14006
	PW - Streets Total	1,455,300	1,400,000	
	403 Construction Sales Tax Total	2,064,500	2,641,200	
	404 Capital Replacement			
Finance/IT	Replace Unit #325 - Caravan Pool Vehicle	0	0	
	Finance/IT Total	0	0	
Fire	Replace Unit #416 - Pierce Tank 2 - Tender 504	620,000	620,000	14008
Fire	Replace Unit #428 - F-250 4X4 Crew	60,000	0	
Fire	Replace Unit 406 - F-250 EXT. CAB (Fire Marshall)	45,000	0	
Fire	Replace Vehicle #407 - Ambulance	0	170,000	16019
Fire	Replace Unit #424 - 2001 55' Pierce Saber Sky Boom	652,600	59,000	15054
	Fire Total	1,377,600	849,000	
Community Services	Replace Unit #356 - Van	26,000	0	
Community Services	Replace Unit #123 - Pick-up Truck	45,000	0	
Community Services	Mower	32,000	0	
Community Services	Replace Vehicle #112 - F150 Pickup	0	26,500	16050
Community Services	Replace Vehicle #120 - F150 Pickup	0	26,500	16051
Community Services	Replace Vehicle #102 - F450 Dump Truck	0	55,000	16028
	Community Services Total	103,000	108,000	
Planning & Development	Replace Vehicle #383 - F150 Pickup	0	25,200	16020
Planning & Development	Replace Vehicle #382 - F150 Pickup	0	25,200	16021
	Planning & Development Total	0	50,400	
Police	Replace Unit #284 - Ford Expedition	55,000	0	
Police	Replace Unit #2300 - Prisoner Van	60,000	0	
Police	Replace Unit #315 - AC Truck	65,000	65,000	15010
Police	Replace 7 marked patrol vehicles	455,000	85,000	14013
Police	Replace 6 Marked Patrol Vehicles	400,000	400,000	15011
Police	Replace 2 CID Cars	70,000	0	
Police	Replace Vehicle #259 - Sedan	0	26,000	16023
Police	Replace Vehicle #217 - Sedan	0	26,000	16027
Police	Replace Vehicle #238 - Sedan	0	46,000	16024
Police	Replace Vehicle #247 - Prisoner Van	0	65,000	16003
Police	Replace Vehicle #2123 - Patrol Vehicle	0	65,000	16005
Police	Replace Vehicle #2118 - Patrol Vehicle	0	65,000	16007
Police	Replace Vehicle #237 - Patrol Vehicle	0	46,000	16025
	Police Total	1,105,000	889,000	
PW - Engineering	Replace Unit #300 - Pickup	27,000	0	
PW - Engineering	Replace Unit #301 - Pickup	0	27,300	16022
PW - Streets	Replace Unit #677 - Street Sweeper	275,000	0	
PW - Streets	Replace Unit #644 - LT9500 Swep-Eng.	91,000	0	
PW - Streets	Replace Unit #642 - Patch Truck	150,000	150,000	11006
PW - Streets	Replace Vehicle #670 - Leeboy	0	80,000	16011
PW - Streets	Replace Vehicle #676 - F550 Sign Truck	0	120,000	16009
PW - Streets	Replace Vehicle #649 - Water Truck	0	160,000	16012
PW - Streets	Replace Vehicle #648 - Dump Truck	0	160,000	16015
PW - Streets	Replace Vehicle #675 - Street Sweeper	0	250,000	16010
PW - Streets	Replace Unit #670 - Paver	126,600	0	
PW - Streets	Replace Unit #685 - Compressor	31,000	0	

CAPITAL IMPROVEMENT PLAN

CITY OF CASA GRANDE
FISCAL YEARS 2015 & 2016
APPROVED PROJECT FUNDING
Summary by Fund

Department	FUND	FY2015 Project Budget*	FY2016 Project Budget*	PROJECT NUMBER
PW - Streets	Unit #634 - Backhoe	95,000	0	
PW - Streets	Replace Unit #643 - Water Truck	150,000	0	
PW - Streets	Replace Unit #606 - F450 Dump Truck	48,000	48,000	13006
PW - Streets	Replace Unit #609 - F450 Dump Truck	48,000	48,000	15050
PW - Streets	Replace Unit #625 - Street Sweeper	260,000	0	
PW - Streets	Replace Unit #640 - F-650 Crew Cab	91,000	0	
PW - Streets	Unit #640 - F650 Crew Cab	65,000	0	
Public Works Total		1,457,600	1,043,300	
404 Capital Replacement Total		4,043,200	2,939,700	
212 Recreation Construction				
Community Services	Palm Island Aquatics - Deck, Fence and other Repairs	150,000	0	
Community Services	Carr McNatt Park Improvements	333,000	721,200	15016
Community Services	Burrus Tennis Court Restoration	67,000	0	
Community Services	Replace Lighting & Fencing Little League Complex - Final Phase	0	2,000	16039
Community Services	Elliot Park	0	5,000	16041
Community Services	Neighborhood Parks Redevelopment	0	25,000	16040
Community Services	Dredge Dave White Park Lake	0	30,000	16036
Community Services	Replace Mower	0	33,000	16032
Community Services	Replastering of Palm Island Pool	0	170,000	16066
212 Recreation Construction Total		550,000	986,200	
405 Airport Capital Improvements				
PW - Airport	Heliport	200,000	195,500	15017
PW - Airport	ALP - Airport Layout Plan	100,000	59,100	15018
PW - Airport	Taxiway E Rehabilitation	90,000	63,200	15019
PW - Airport	Land Acquisition	1,050,000	1,050,000	15020
PW - Airport	Rehabilitate Portion of RW 5/23 & Terminal Apron	0	100,000	16030
405 Airport Capital Improvements Total		1,440,000	1,467,800	
410 Impact Fees Transportation				
PW - Streets	Peart Square	0	660,000	16006
PW - Streets	Kortsen and I-10 Design Concept Report	489,000	352,500	13004
410 Impact Fees Transportation Total		489,000	1,012,500	
413 Public Safety Impact Fees (Fire)				
Fire	Fire Chief Vehicle	13,500	0	
Fire	Phase 1 - Station Alerting Packages	77,000	0	
Fire	Station 502 Additional Bay & Bunkroom	165,000	985,000	13007
413 Public Safety Impact Fees (Fire)		255,500	985,000	
401 General Obligation Bonds				
Community Services	Community Recreation Center Construction	16,000,000	16,000,000	10001
401 General Obligation Bonds Total		16,000,000	16,000,000	
510 Municipal Golf				
Community Services	Driving Range Lights (Transwestern) /synthetic turf)	130,000	119,400	13008
510 Municipal Golf Total		130,000	119,400	
520 Wastewater Operating				
PW - Wastewater	Cottonwood Lane & Arizola Rd. Drainage Study	45,000	45,000	15022
PW - Wastewater	WW Master Plan Update - North Sector	4,700	0	
PW - Wastewater	Media Replacement for Odor	210,000	0	
PW - Wastewater	Specialty Equipment	22,300	0	
PW - Wastewater	Cleaning & Repair of Abbott Pond	70,600	0	
PW - Wastewater	SCADA and GPS	25,000	0	
PW - Wastewater	SCADA for the Lift Stations	50,000	0	
PW - Wastewater	Peart Park Pump Station Rehab	145,600	0	
PW - Wastewater	Permanent Flow Monitoring System	25,000	0	

CAPITAL IMPROVEMENT PLAN

CITY OF CASA GRANDE
FISCAL YEARS 2015 & 2016
APPROVED PROJECT FUNDING
Summary by Fund

Department	FUND	FY2015 Project Budget*	FY2016 Project Budget*	PROJECT NUMBER
PW - Wastewater	Weir Gate Actuators for AB #1&2	75,000	0	
PW - Wastewater	Managed Recharge System	148,700	148,700	11004
PW - Wastewater	Constructed Recharge System	1,000,000	1,000,000	14018
PW - Wastewater	WRF Security System Upgrades/Repairs.	0	25,000	16061
PW - Wastewater	Purchase Trailer Jockey	0	25,000	16008
PW - Wastewater	TTHM Removal System	0	50,000	16062
PW - Wastewater	Tertiary Filter Backwash System Repair/Upgrade	0	125,000	16059
PW - Wastewater	Headworks Motor Control Center Repairs	0	150,000	16060
PW - Wastewater	SCADA Server Replacement	0	225,000	16057
PW - Wastewater	SCADA - Lift Station I&C Upgrades	0	125,000	16054
PW - Wastewater	Update sewer master plan	1,700	0	
PW - Wastewater	Hydrogen Sulfide Study	38,200	0	
PW - Wastewater	Manhole Rehabilitation	500,000	500,000	10000
PW - Wastewater	Local limits study	42,800	42,800	11003
PW - Wastewater	Lift station rehabilitation	17,900	0	
PW - Wastewater	Lift station #3 decommission	56,900	0	
PW - Wastewater	Casa Grande Stormwater	60,000	60,000	14014
PW - Wastewater	LS retro-fit (change to submersible pumps)	70,000	0	
PW - Wastewater	Kortsen 18" Sewer Lining repair at Pinal	200,000	200,000	15028
PW - Wastewater	Rain Gauges in Casa Grande - various locations	30,000	30,000	15029
PW - Wastewater	Headworks Coarse Screening Replacement (previously in 522)	750,000	860,000	15030
PW - Wastewater	Blower Replacements (previously in 522)	250,000	140,000	15031
	520 Wastewater Operating Total	3,839,400	3,751,500	
	414 Wastewater Impact Fees			
PW - Wastewater	East side sewer expansion upsize	9,970,800	9,800,000	11009
PW - Wastewater	Gila Bend Hwy Sewer	649,200	0	
PW - Wastewater	Kortsen Relief Sewer Design/Construction	0	500,000	16058
PW - Wastewater	Connect CAZCP Development Sewer	0	200,000	16056
	414 Wastewater Impact Fees Total	10,620,000	10,500,000	
	540 Sanitation Operating			
PW - Sanitation	Replace Unit #509 - ASL truck	270,000	0	
PW - Sanitation	Replace Unit #550 - MRF Wrangler loader	70,000	0	
PW - Sanitation	Replace Landfill Tarper	80,000	0	
PW - Sanitation	Tier 2 Test for Landfill Gas Management System	30,000	30,000	15032
PW - Sanitation	Landfill Bridge & Access Road Design & Install (Phase 2)	83,500	0	
PW - Sanitation	Outbound Landfill Scale	75,000	75,000	15033
PW - Sanitation	Replace Unit #551 - Small Materials Handlers Loader	70,000	0	
PW - Sanitation	Replace Unit #560 - Landfill Compactor	600,000	0	
PW - Sanitation	Purchase Landfill Water Truck	155,000	0	
PW - Sanitation	Perimeter Landfill Berm & Drainage Ditch	30,000	405,000	15037
PW - Sanitation	Replace Vehicle #556 - Autocar	0	280,000	16017
PW - Sanitation	Replace Vehicle #552 - Amer LAF Condor	0	280,000	16018
PW - Sanitation	Replace Unit #537 - Front load truck	264,600	0	
PW - Sanitation	Replace container delivery truck chassis	73,800	0	
	540 Sanitation Operating Total	1,801,900	1,070,000	
	541 Sanitation Impact Fees			
PW - Sanitation	Commercial Supervisor Pick-up Truck	28,600	0	
	541 Sanitation Impact Fees Total	28,600	0	
	550 Water System			
PW - Water	Distribution System	50,000	0	
PW - Water	Copper Mountain Water Company nitrate removal	200,000	275,000	15039
	550 Water System Total	250,000	275,000	

CAPITAL IMPROVEMENT PLAN

CITY OF CASA GRANDE
 FISCAL YEARS 2015 & 2016
 APPROVED PROJECT FUNDING
 Summary by Fund

Department	FUND	FY2015 Project Budget*	FY2016 Project Budget*	PROJECT NUMBER
PW - Facilities	602 Facilities Maintenance			
	NOC Roof Restoration	173,000	173,000	15040
	602 Facilities Maintenance Total	173,000	173,000	
PW - Engineering	801 Mission Royal CFD			
	Traffic Signal - Hacienda & Florence Blvd	300,000	350,000	15041
	801 Mission Royal CFD	300,000	350,000	
GRAND TOTAL		54,885,200	52,341,400	

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

FUND 102: GENERAL FUND - APS RESERVE

PROJECT TITLE:	Council Chambers Video Equipment					
PROJECT COST:	\$25,000	PROJECT NO:	16-001			
COST CENTER:	Public Information Office	FUNDING SOURCE:	General Fund			
PROJECT DESCRIPTION:	In September 2009, A/V equipment was installed in the City Council’s Chambers to broadcast live meetings on the City’s government access channel, Cox 11. Last year, the Vdesk computer began malfunctioning inhibiting broadcasts.					
PROJECT JUSTIFICATION:	Public participation is essential for effective public management. City Council and staff are committed to reaching out to City residents via a number of mediums, including video.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$25,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Splash Pad for Parks (20 x 40)					
PROJECT COST:	\$143,200	PROJECT NO:	10-002			
COST CENTER:	Public Information Office	FUNDING SOURCE:	General Fund			
PROJECT DESCRIPTION:	Construct of a splash pad in the downtown area.					
PROJECT JUSTIFICATION:	Additional city areas require access to additional aquatics amenities.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$143,200	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	911/Administrative Voice/Data Recorder					
PROJECT COST:	\$94,800	PROJECT NO:	12-002			
COST CENTER:	Communications	FUNDING SOURCE:	General Fund			
PROJECT DESCRIPTION:	Replace Current 40 channel analog recorder with next generation one which includes screen shots, text messaging, mapping, voice on analog, digital phone, and radio channels.					
PROJECT JUSTIFICATION:	Current recorder is not compatible, upgradeable, or able to increase channels while the new recorder will be able to utilize 8-channels.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$94,800	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	AS400 CAD/RMS System Evaluation/Replacement		
PROJECT COST:	\$1,487,400	PROJECT NO:	14-001
COST CENTER:	Communications	FUNDING SOURCE:	General Fund
PROJECT DESCRIPTION:	Replace the existing public safety computed aided dispatch (CAD), records management system (RMS) and associated programs and servers.		
PROJECT JUSTIFICATION:	IBM operates the Sungard HTE-CAD/RMS group of software. The existing platform will not be supported as of September 2013, thus new CAD/RMS software and hardware will be required for future City operations.		

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$1,487,400	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

FUND 201: STREETS

PROJECT TITLE:	PM 10 Response Plan		
PROJECT COST:	\$150,000	PROJECT NO:	15-002
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	HURF & 1/2 Cent Sales Tax
PROJECT DESCRIPTION:	This project consists of placing a chip seal to heavily traveled unpaved roads.		
PROJECT JUSTIFICATION:	This project will help mitigate PM 10 dust issues on unpaved roads, as well as, alleviate grading expenses		

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$150,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE:	PM 10 Response Plan - Midway		
PROJECT COST:	\$150,000	PROJECT NO:	16-016
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	HURF & 1/2 Cent Sales Tax
PROJECT DESCRIPTION:	This project consists of placing a double chip seal to heavily traveled unpaved roads. For FY16 the PM-10 project will be combined with a larger Pinal County project funded through MAG CMAQ funds; approximate cost \$1.5 million with City match of \$150,000 or less.		
PROJECT JUSTIFICATION:	This project will help to mitigate PM 10 dust issues on unpaved roads as well as alleviate grading expenses. City goal is to chip seal 1 to 2 miles of unpaved roads per year.		

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$150,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	ADA/Sidewalk Improvements					
PROJECT COST:	\$50,000	PROJECT NO:	16-026			
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	HURF & 1/2 Cent Sales Tax			
PROJECT DESCRIPTION:	Improvement of sidewalks and curb ramps throughout the city to meet Federal ADA requirements.					
PROJECT JUSTIFICATION:	Improve the safety to the citizens of the City, mitigate litigation and to be in compliance to federal standards.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$50,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Marvin Gardens Townhomes (Alleys)					
PROJECT COST:	\$75,000	PROJECT NO:	16-002			
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	HURF & 1/2 Cent Sales Tax			
PROJECT DESCRIPTION:	Remove and replace 4 inches of asphalt on both the east and west alleyways of Marvin Garden Townhomes.					
PROJECT JUSTIFICATION:	The existing pavement in the area has failed and cannot be rehabilitated; therefore it must be completely removed and replaced.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$75,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Additional 10-Wheel Dump Truck					
PROJECT COST:	\$140,000	PROJECT NO:	16-033			
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	HURF & 1/2 Cent Sales Tax			
PROJECT DESCRIPTION:	Purchase additional 10-Wheel Dump Truck for Street Division.					
PROJECT JUSTIFICATION:	Currently, Streets has 3 dump trucks, one is a retained vehicle that is 23 years old and is not on the replacement program. This additional dump truck would allow us to retire the retained vehicle and continue to maintain our level of service.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$140,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Drainage Improvements along Val Vista Rd at Papoose Rd				
PROJECT COST:	\$100,000	PROJECT NO:	16-064		
COST CENTER:	Public Works: Engineering	FUNDING SOURCE:	HURF & 1/2 Cent Sales Tax		
PROJECT DESCRIPTION:	Study the area and propose remediation solutions for storm water flooding, scouring and sedimentation.				
PROJECT JUSTIFICATION:	During heavy rains, this area receives heavy flooding and experiences sedimentation problems. As a result, roads closures have been required in the past to perform maintenance.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$100,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Luminated Street Name Signs Program				
PROJECT COST:	\$100,000	PROJECT NO:	15-003		
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	HURF & 1/2 Cent Sales Tax		
PROJECT DESCRIPTION:	Replacement of old illuminated street name signs and upgrading to flag-mounted LED signs. This project replaces 24 signs per year (6 intersections).				
PROJECT JUSTIFICATION:	The existing illuminated street signs are deteriorating and equivalent sign replacements are no longer available. The higher mount will contribute to less sign damage & LED lighting will reduce electrical costs				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$100,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Annual Pavement Preservation				
PROJECT COST:	\$1,500,000	PROJECT NO:	10-000		
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	HURF & 1/2 Cent Sales Tax		
PROJECT DESCRIPTION:	Annual allocation for the preservation of identified streets based on the pavement management system.				
PROJECT JUSTIFICATION:	The goal is to decrease long term maintenance and rebuilding costs by increasing the pavement condition index score by 1% annually.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$1,500,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Maintenance Shop Building				
PROJECT COST:	\$35,000	PROJECT NO:	14-004		
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	System Development Fees		
PROJECT DESCRIPTION:	Adaption of current facility near the South Operations Center to house expanded maintenance staff.				
PROJECT JUSTIFICATION:	Staff is currently operating out of Carr McNatt park and has severely outgrown their accomodations.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$35,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Increase Kitchen Capacity at Senior Center				
PROJECT COST:	\$218,000	PROJECT NO:	12-001		
COST CENTER:	Community Services: Senior Services	FUNDING SOURCE:	System Development Fees		
PROJECT DESCRIPTION:	The Senior Center is the only commercial kitchen in Casa Grande that prepares and delivers meals for home bound residents. Over 90 seniors receive home delivered meals/day while the kitchen prepares and serves 260 meals/month. Our current preparation area is over capacity.				
PROJECT JUSTIFICATION:	This work space will provide additional food preparation and storage capacity for the City while accommodating our growth as well as regional support and service.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$218,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Community Recreation Center Design & Construction				
PROJECT COST:	\$16,500,000	PROJECT NO:	10-001		
COST CENTER:	Community Services: Parks - Recreation	FUNDING SOURCE:	General Obligation Bonds		
PROJECT DESCRIPTION:	Architectural design, infrastructure, engineering, and construction of a community recreation facility.				
PROJECT JUSTIFICATION:	The facility would consolidate a majority of the City's current recreation programs while providing a mixed-use wellness and activity center for both children and adults.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$16,500,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	F-250 Service Truck 4x2 With Box			
PROJECT COST:	\$45,000	PROJECT NO:	16-063	
COST CENTER:	Public Works: Facilities Services	FUNDING SOURCE:	System Development Fees	
PROJECT DESCRIPTION:	Ford F-250 Service truck 4x2 with box for Facilities Services.			
PROJECT JUSTIFICATION:	The need for this vehicle is based upon division work load as our current, retained vehicles require consistent maintenance and should be eliminated from the fleet due to their high and consistent operational costs.			

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$45,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE:	Traffic Signal - Florence & Camino Mercado			
PROJECT COST:	\$302,500	PROJECT NO:	15-052	
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	System Development Fees	
PROJECT DESCRIPTION:	Installation of a new traffic signal at Florence and Camino Mercado			
PROJECT JUSTIFICATION:	Improve traffic flow on arterial streets. Traffic warrants analysis will be completed for each new signalized intersection.			

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$302,500	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE:	Traffic Signal - Casa Grande & McCartney			
PROJECT COST:	\$260,500	PROJECT NO:	15-053	
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	System Development Fees	
PROJECT DESCRIPTION:	Construction of a new traffic signal at the intersection of Casa Grande & McCartney.			
PROJECT JUSTIFICATION:	Project will improve traffic flow on arterial streets. Traffic warrants analysis will be completed for each new signalized intersection.			

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$260,500	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Traffic Signal - Sunland Gin & Jimmy Kerr				
PROJECT COST:	\$50,000	PROJECT NO:	16-004		
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	System Development Fees		
PROJECT DESCRIPTION:	Installation of a new traffic signal at Sunland Gin & Jimmy Kerr				
PROJECT JUSTIFICATION:	Improve traffic flow on arterial streets. Traffic warrants analysis will be completed for each new signalized intersection.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$50,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Traffic Signal - Arizola & Kortsen				
PROJECT COST:	\$400,000	PROJECT NO:	16-029		
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	System Development Fees		
PROJECT DESCRIPTION:	Installation of a new traffic signal at Florence and Camino Mercado				
PROJECT JUSTIFICATION:	Improve traffic flow on arterial streets. Traffic warrants analysis will be completed for each new signalized intersection.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$400,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

FUND 205: MUNICIPAL AIRPORT

PROJECT TITLE:	T-Hangars and or Shade Hangars				
PROJECT COST:	\$1,000,000	PROJECT NO:	11-002		
COST CENTER:	Public Works: Airport	FUNDING SOURCE:	Other Bonds/Debt		
PROJECT DESCRIPTION:	Design & construct 10 T-hangars and/or 2 shade hangars in order to provide new and existing aviators with airport storage capacity.				
PROJECT JUSTIFICATION:	Multiple aircraft owners are on the City's waiting list for T-hangars and/or shade hangars space so new units would increase airport operational revenue.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$1,000,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

FUND 403: CONSTRUCTION SALES TAX

PROJECT TITLE:	Raggedy Ann Day Care Demolition					
PROJECT COST:	\$100,000	PROJECT NO:	16-042			
COST CENTER:	City Manager	FUNDING SOURCE:	Construction Sales Tax			
PROJECT DESCRIPTION:	Demolition of the Raggedy Ann & Andy Day Care Center for future right-of-way improvements to Pinal Avenue					
PROJECT JUSTIFICATION:	The Raggedy Ann Day Care Building is within the City's redevelopment district and is on one of its busiest intersections. The property is an underutilized, and blighted structure with significant potential for redevelopment.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$100,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Shonessey House Restoration					
PROJECT COST:	\$100,000	PROJECT NO:	16-043			
COST CENTER:	City Manager	FUNDING SOURCE:	Construction Sales Tax			
PROJECT DESCRIPTION:	Renovate the Shonessey House as part of "Life on Main" development. The Shonessey House is the oldest house in Casa Grande and will be a focal point downtown as the City looks to implement its recently approved master plan for the area.					
PROJECT JUSTIFICATION:	The Shonessey House renovation is an integral aspect of the City's downtown revitalization. The "Life on Main" project establishes the property around the Shonessey House as a historic plaza. As such, it will be an attractive area to tourists and will help stimulate the economy.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$100,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Southern Pacific Railroad Depot Reconstruction					
PROJECT COST:	\$125,000	PROJECT NO:	16-031			
COST CENTER:	City Manager	FUNDING SOURCE:	Construction Sales Tax			
PROJECT DESCRIPTION:	Reconstruct the Casa Grande Train Depot.					
PROJECT JUSTIFICATION:	The original depot was destroyed by fire in 2009. Rebuilding the depot would create an icon for the downtown area.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$125,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	FalconStor NSS / CDP Upgrade				
PROJECT COST:	\$110,000	PROJECT NO:	16-053		
COST CENTER:	Finance: GIS	FUNDING SOURCE:	Construction Sales Tax		
PROJECT DESCRIPTION:	Proposed upgrade of the FalconStor NSS / CDP solution at our production and disaster recovery sites which is expected to guarantee continued hardware and software compliance while meeting our current data protection needs while we research alternate long-term solutions.				
PROJECT JUSTIFICATION:	The FalconStor NSS / CDP solution is approaching its end of life. This upgrade will provide Casa Grande with the hardware and software necessary to continue replicating and protecting data while other critical network infrastructure is undergoing replacement.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$110,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-
PROJECT TITLE:	X-IO Storage Acquisition for Disaster Recovery Site				
PROJECT COST:	\$115,300	PROJECT NO:	16-055		
COST CENTER:	Finance: GIS	FUNDING SOURCE:	Construction Sales Tax		
PROJECT DESCRIPTION:	This project will replace the Pillar Axiom 500 SAN at our disaster recovery site with a comparable storage solution which is expected to meet our immediate storage space requirements while we research other long-term, cost-effective storage options.				
PROJECT JUSTIFICATION:	The Pillar Axiom 500 SAN at our disaster recovery site has reached its end of life and Pillar / Oracle will no longer support the present hardware or software.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$115,300	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-
PROJECT TITLE:	Web Enhancements to On-Line Development Regulations				
PROJECT COST:	\$49,500	PROJECT NO:	16-047		
COST CENTER:	Planning & Development: Development Center	FUNDING SOURCE:	Construction Sales Tax		
PROJECT DESCRIPTION:	Purchase of software application that will allow staff and public to more easily read, understand, and apply the City's land use, zoning, and development regulations. The application will enhance graphics, calculation, and mapping features.				
PROJECT JUSTIFICATION:	Oftentimes, the City's development regulations are not easily understood by the general public and development applicants which can result in frustration, higher design and construction costs, and delays in planning approval, building, engineering clearances, and permit issuance.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$49,500	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE: Replacement Radios mobile (30 - \$183k) /Portable (30 - \$160k)

PROJECT COST: \$343,000 **PROJECT NO:** 15-006

COST CENTER: Communications: Public Safety **FUNDING SOURCE:** Construction Sales Tax

PROJECT DESCRIPTION: New portable and mobile radios which includes \$25,000 in additional parts. These radios are APEX Dual Band capable at MHZ/700.

PROJECT JUSTIFICATION: Replaces all outdated analog radios with new digital, narrow-band compliant. This gives the City additional frequencies and capabilities not previously available.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$343,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: Gold Elite Radio Console Replacement

PROJECT COST: \$10,000 **PROJECT NO:** 16-045

COST CENTER: Communications: Public Safety **FUNDING SOURCE:** Construction Sales Tax

PROJECT DESCRIPTION: Replacement of the 5 Two-Way Radio Dispatch Consoles located in Public Safety Communications Center. These are located at each dispatcher position and allows the dispatcher to select a single or multiple radio channels to monitor or transmit on.

PROJECT JUSTIFICATION: Motorola issued a life notification on the Gold Elite consoles with support through 12/31/2018. These consoles were first introduced in 1999 and the City purchased them in 2006. The consoles were circuit based and components are getting difficult to replace.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$10,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: Replacement of Two-Way Radio Transmitters and Voters

PROJECT COST: \$15,000 **PROJECT NO:** 16-044

COST CENTER: Communications: Public Safety **FUNDING SOURCE:** Construction Sales Tax

PROJECT DESCRIPTION: Replace the aging Two-Way Radio Transmitters and Receiver Voters due to an end of life notification from Motorola. This project is the back end voter/transmitters that operate the system that the end users operate on.

PROJECT JUSTIFICATION: Voter receivers (5 sites) have an end of support date of 3/31/2018. The transmitters which are located on CG Mountain and at the Public Safety Communications Center have an end of support date of 12/31/2020. The XTL Consolettes have an end of support 6/30/2018.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$15,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Emergency Traffic Signal				
PROJECT COST:	\$26,000	PROJECT NO:	16-046		
COST CENTER:	Fire	FUNDING SOURCE:	Construction Sales Tax		
PROJECT DESCRIPTION:	Signal installation for Fire Station 502				
PROJECT JUSTIFICATION:	This is a phase project which started with Station 501 in FY 2013-14. Station 502 is scheduled next followed by Station 503. This project would allow for emergency signalization at each fire station in order to gain access to the roads near the closest intersection.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$26,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Old LP with LP15				
PROJECT COST:	\$36,000	PROJECT NO:	16-052		
COST CENTER:	Fire	FUNDING SOURCE:	Construction Sales Tax		
PROJECT DESCRIPTION:	Replace LifePak 12's with LifePak 15's. A full replacement is scheduled to occur over the next four years with one unit replaced per year.				
PROJECT JUSTIFICATION:	This upgrade will provide the City's engines, ladders, and rescue teams with the best and most current technology.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$36,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Jaws of Life				
PROJECT COST:	\$40,000	PROJECT NO:	16-049		
COST CENTER:	Fire	FUNDING SOURCE:	Construction Sales Tax		
PROJECT DESCRIPTION:	Replacement of complete extrication system (Jaws of Life).				
PROJECT JUSTIFICATION:	This project will replace 4 existing extrication systems (Jaws of Life) in phases. They have a useful life span of 15-18 years. The 1st set identified for replacement was put into service in 1997, the 2nd in 2000, the 3rd in 2002, and the 4th set was put into service in 2005.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$40,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE: Public Library Elevator Modernization

PROJECT COST: \$83,400 **PROJECT NO:** 16-038

COST CENTER: Public Works: Facilities Services **FUNDING SOURCE:** ISF - Facilities

PROJECT DESCRIPTION: Modernization of elevator in the City's main library.

PROJECT JUSTIFICATION: The current elevator utilizes technology and equipment that is out of out of date and thus requires more frequent repair and creates difficulty in sourcing replacement parts.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$83,400	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: City Hall Main Stucco and Painting

PROJECT COST: \$88,000 **PROJECT NO:** 16-037

COST CENTER: Public Works: Facilities Services **FUNDING SOURCE:** ISF - Facilities

PROJECT DESCRIPTION: City Hall Main building stucco repair and painting. For proper maintenance, stucco should be painted and repaired at least every seven years.

PROJECT JUSTIFICATION: City Hall Main building was built in 1926, with the recent remodel performed in 1999. The building's exterior paint and stucco have not been touched up or redone for 15 years and is in need of repair.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$88,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: Downtown Streets Reconstruct-Phase III

PROJECT COST: \$100,000 **PROJECT NO:** 16-013

COST CENTER: Public Works: Streets **FUNDING SOURCE:** Construction Sales Tax

PROJECT DESCRIPTION: Construction of street improvements to downtown area.

PROJECT JUSTIFICATION: This project will provide improved circulation of pedestrian and vehicular traffic in the downtown redevelopment area. Recontruction of this roadway will reduce the operations and maintenance costs for this segment which will allow those funds to be utilized elsewhere.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$100,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Thornton Road Reconstruction - Phase 1				
PROJECT COST:	\$1,300,000	PROJECT NO:	14-006		
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	Construction Sales Tax		
PROJECT DESCRIPTION:	Reconstruct Thornton Rd. (.50 miles) from Gila Bend Hwy. 84 to the Union Pacific Railroad tracks on Main Ave.				
PROJECT JUSTIFICATION:	This pavement section of the roadway is at the end of its lifecycle & receives heavy industrial truck traffic.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$1,300,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

FUND 404: CAPITAL REPLACEMENT

PROJECT TITLE:	Replace Vehicle #416				
PROJECT COST:	\$620,000	PROJECT NO:	14-008		
COST CENTER:	Fire	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace Unit #416 Pierce Tank 2 - Tender 504				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$620,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #407				
PROJECT COST:	\$170,000	PROJECT NO:	16-019		
COST CENTER:	Fire	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace heavy duty R-501 Fire rescue vehicle .				
PROJECT JUSTIFICATION:	Meets replacement criteria per inspection and policy.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$170,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Replace Vehicle #424		
PROJECT COST:	\$59,000	PROJECT NO:	15-054
COST CENTER:	Fire	FUNDING SOURCE:	Vehicle Replacement Fund

PROJECT DESCRIPTION: Replace Unit #424 - 55' L-Duty ladder vehicle.

PROJECT JUSTIFICATION: This unit meets replacement program criteria.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$59,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE:	Replace Vehicle #112		
PROJECT COST:	\$26,500	PROJECT NO:	16-050
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Vehicle Replacement Fund

PROJECT DESCRIPTION: Replace 2006 Ford F150 Regular Cab.

PROJECT JUSTIFICATION: This unit meets replacement program criteria.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$26,500	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE:	Replace Vehicle #120		
PROJECT COST:	\$26,500	PROJECT NO:	16-051
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Vehicle Replacement Fund

PROJECT DESCRIPTION: Replace 2007 Ford F150 Regular Cab

PROJECT JUSTIFICATION: Meets replacement criteria per inspection and policy.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$26,500	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Replace Vehicle #102				
PROJECT COST:	\$55,000	PROJECT NO:	16-028		
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2002 Ford F450 Dump Truck				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$55,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #383				
PROJECT COST:	\$25,200	PROJECT NO:	16-020		
COST CENTER:	Planning & Development	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2008 F150 Regular Cab				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$25,200	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #382				
PROJECT COST:	\$25,200	PROJECT NO:	16-021		
COST CENTER:	Planning & Development	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2007 Ford F150 Regular Cab				
PROJECT JUSTIFICATION:	Meets replacement criteria per inspection and policy.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$25,200	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Replace Vehicle #315				
PROJECT COST:	\$65,000	PROJECT NO:	15-010		
COST CENTER:	Police: Animal Care & Control	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2005 Ford F250 Regular Cab - Animal Control Upfit				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$65,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace 7 Marked Patrol Vehicles				
PROJECT COST:	\$85,000	PROJECT NO:	14-013		
COST CENTER:	Police: Patrol	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace units #2101, #2104, #2107, #2109, #2117, #2140 and #2116				
PROJECT JUSTIFICATION:	These units meet replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$85,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace 6 Marked Patrol Vehicles				
PROJECT COST:	\$400,000	PROJECT NO:	15-011		
COST CENTER:	Police: Patrol	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace units #2120, #2121, #2122, #2126, #2127 and #2128				
PROJECT JUSTIFICATION:	These units meet replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$400,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Replace Vehicle #259				
PROJECT COST:	\$26,000	PROJECT NO:	16-023		
COST CENTER:	Police: Administration	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2007 Ford Crown Victoria				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$26,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #217				
PROJECT COST:	\$26,000	PROJECT NO:	16-027		
COST CENTER:	Police: Administration	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2006 Ford Crown Victoria				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$26,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #238				
PROJECT COST:	\$46,000	PROJECT NO:	16-024		
COST CENTER:	Police: Administration	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2007 Crown Victoria				
PROJECT JUSTIFICATION:	Meets replacement criteria per inspection and policy.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$46,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Replace Vehicle #247					
PROJECT COST:	\$65,000	PROJECT NO:	16-003			
COST CENTER:	Police: Patrol	FUNDING SOURCE:	Vehicle Replacement Fund			
PROJECT DESCRIPTION:	Replace 2007 Ford E350 Econoline Cargo Van					
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$65,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Replace Vehicle #2123					
PROJECT COST:	\$65,000	PROJECT NO:	16-005			
COST CENTER:	Police: Patrol	FUNDING SOURCE:	Vehicle Replacement Fund			
PROJECT DESCRIPTION:	Replace 2010 Ford Crown Victoria					
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$65,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Replace Vehicle #2118					
PROJECT COST:	\$65,000	PROJECT NO:	16-007			
COST CENTER:	Police: Patrol	FUNDING SOURCE:	Vehicle Replacement Fund			
PROJECT DESCRIPTION:	Replace 2010 Ford Crown Victoria					
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$65,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Replace Vehicle #237				
PROJECT COST:	\$46,000	PROJECT NO:	16-025		
COST CENTER:	Police: Operations	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2007 Ford Crown Victoria				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$46,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #301				
PROJECT COST:	\$27,300	PROJECT NO:	16-022		
COST CENTER:	Public Works: Engineering	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2007 Ford F150 Extended Cab				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$27,300	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #642				
PROJECT COST:	\$150,000	PROJECT NO:	11-006		
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace Ford LN8000 Patcher Unit				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$150,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE:	Replace Vehicle #670					
PROJECT COST:	\$80,000	PROJECT NO:	16-011			
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	Vehicle Replacement Fund			
PROJECT DESCRIPTION:	Replace 1998 Leeboy - Tar 1000B Paver					
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$80,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Replace Vehicle #676					
PROJECT COST:	\$120,000	PROJECT NO:	16-009			
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	Vehicle Replacement Fund			
PROJECT DESCRIPTION:	Replace 2008 Ford F550 Sign truck					
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$120,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Replace Vehicle #649					
PROJECT COST:	\$160,000	PROJECT NO:	16-012			
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	Vehicle Replacement Fund			
PROJECT DESCRIPTION:	Replace 2005 Freightliner M2 watertruck					
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$160,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Replace Vehicle #648				
PROJECT COST:	\$160,000	PROJECT NO:	16-015		
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2002 Sterling dump truck				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$160,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #675				
PROJECT COST:	\$250,000	PROJECT NO:	16-010		
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace 2007 Broom Bear FL42H				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$250,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #606				
PROJECT COST:	\$48,000	PROJECT NO:	13-006		
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	Vehicle Replacement Fund		
PROJECT DESCRIPTION:	Replace Unit #606 - F450 2-ton dump truck				
PROJECT JUSTIFICATION:	This unit meets replacement program criteria.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$48,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Replace Vehicle #609		
PROJECT COST:	\$48,000	PROJECT NO:	15-050
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	Vehicle Replacement Fund

PROJECT DESCRIPTION: Replace Unit #609 - truck

PROJECT JUSTIFICATION: This unit meets replacement program criteria.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$48,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

FUND 212: RECREATION CONSTRUCTION

PROJECT TITLE:	Carr McNatt Park Improvements		
PROJECT COST:	\$721,200	PROJECT NO:	15-016
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Recreation Sales Tax

PROJECT DESCRIPTION: Based on current assesment, funding should complete all improvements identified in the Masterplan including turf enhancements, walking paths, irrigation repairs, demolition of outdated amenities, and sport field/court renovation.

PROJECT JUSTIFICATION: Carr McNatt is one of the most highly used park facilities. Improvements to the turf and sprinkler systems are necessary to preserve the playing conditions and usability of the site. Finalization of this project will enhance safety and efficient use of recreational space maximizing its potential.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$721,200	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE:	Replace Lighting & Fencing Little League Complex - Final Phase		
PROJECT COST:	\$2,000	PROJECT NO:	16-039
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Recreation Sales Tax

PROJECT DESCRIPTION: Upgrade Lighting and Exterior fencing on remaining four fields located at the Little League Complex.

PROJECT JUSTIFICATION: In addition to providing consistent lighting, new lighting fixtures produce more light with less power consumption. Bulb life is 2-3 times longer and more effective.

FISCAL IMPACTS:	FISCAL YEARS				
	15/16	16/17	17/18	18/19	19/20
Operating Costs	\$2,000	-	-	-	-
Operating Revenue	-	-	-	-	-
Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Elliot Park				
PROJECT COST:	\$5,000	PROJECT NO:	16-041		
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Recreation Sales Tax		
PROJECT DESCRIPTION:	Design and construct improvements at Elliot Park.				
PROJECT JUSTIFICATION:	Park is in need of various improvements to enhance its usability and overall life				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$5,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Neighborhood Parks Redevelopment				
PROJECT COST:	\$25,000	PROJECT NO:	16-040		
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Recreation Sales Tax		
PROJECT DESCRIPTION:	This project addresses the Parks Department Masterplan strategy of maintaining and updating existing older parks so they operate more efficiently and provide a fresh new look. Each year one park will be under design and another will be under construction.				
PROJECT JUSTIFICATION:	Park redevelopment will enhance the surrounding community and provide operational efficiencies in the ongoing maintenance of each facility.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$25,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Dredge Dave White Park Lake				
PROJECT COST:	\$30,000	PROJECT NO:	16-036		
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Recreation Sales Tax		
PROJECT DESCRIPTION:	The Dave White Park lake needs to be drained and dredged to remove sludge on bottom. New liner and aerification lines will be installed.				
PROJECT JUSTIFICATION:	Algae has been very hard to control and excessive debris has been settling at the bottom causing increased water refilling/usage. The lake is over 25 years old and has never been dredged which causes bacteria proliferation and increased chemical costs.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$30,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Replace Mower				
PROJECT COST:	\$33,000	PROJECT NO:	16-032		
COST CENTER:	Community Services: Parks	FUNDING SOURCE:	Recreation Sales Tax		
PROJECT DESCRIPTION:	Replace 2010 Kubota Zero turn mower				
PROJECT JUSTIFICATION:	Turf and sport fields require daily mowing. With the heavy use this equipment sustains, and the addition of Villago and the Performance Institute, another mower is needed during critical times of the year.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$33,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replastering of Palm Island Pool				
PROJECT COST:	\$170,000	PROJECT NO:	16-066		
COST CENTER:	Community Services: Aquatics	FUNDING SOURCE:	Recreation Sales Tax		
PROJECT DESCRIPTION:	Replastering of the Palm Island Aquatics Center				
PROJECT JUSTIFICATION:	It has been 10 years since the pool was replastered - work that should be done every 5-10 years to prevent leaks, cracks, staining, and many other future problem beneath the pool.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$170,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

FUND 405: AIRPORT CAPITAL IMPROVEMENTS

PROJECT TITLE:	Helipad				
PROJECT COST:	\$195,500	PROJECT NO:	15-017		
COST CENTER:	Public Works: Airport	FUNDING SOURCE:	Recreation Sales Tax		
PROJECT DESCRIPTION:	Design and construct 2 new 800 SY Helipads, 300 SY of vehicle parking, 2500 SY Take Off & Landing Zone (TOLF), 3,300 SY of dust control pavement, relocate street light and wind sock, abandon existing drywell and septic tank, and demolish existing Evac Air complex.				
PROJECT JUSTIFICATION:	Air Evac's current building does not meet all FAA regulations. Further, the helipads used by Native Air are located in front of existing and proposed hangar sites which creates an operational hazard. Project will enhance public safety and airport efficiency.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$195,500	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	ALP - Airport Layout Plan				
PROJECT COST:	\$59,100	PROJECT NO:	15-018		
COST CENTER:	Public Works: Airport	FUNDING SOURCE:	Airport Grants (ACIP)		
PROJECT DESCRIPTION:	The Airport Layout Plan needs to be revised in order to accurately reflect the location of existing & proposed structures (hangars, navigation aids, etc.), infrastructure (roads, pavement areas), and operational areas.				
PROJECT JUSTIFICATION:	The existing ALP has not been updated since the 1980s and therefore does not accurately reflect the current state of the airport.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$59,100	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Taxiway E Rehabilitation - Design				
PROJECT COST:	\$63,200	PROJECT NO:	15-019		
COST CENTER:	Public Works: Airport	FUNDING SOURCE:	Airport Grants (ACIP)		
PROJECT DESCRIPTION:	Rehabilitate the existing taxiway "E" by milling 1"-2" of the 2,700' x 75' taxiway, and resurfacing it with 2' of asphalt.				
PROJECT JUSTIFICATION:	Taxiway "E" is in poor condition and its rehabilitation is necessary to accommodate future aircraft traffic & prevent the propensity of foreign object debris on runway.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$63,200	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Land Acquisition				
PROJECT COST:	\$1,050,000	PROJECT NO:	15-020		
COST CENTER:	Public Works: Airport	FUNDING SOURCE:	Airport Grants (ACIP)		
PROJECT DESCRIPTION:	Purchase approximately 50 acres of land to allow for the shifting of the Runway Protection Zone, away from Pinal Ave by 1,300 ft.				
PROJECT JUSTIFICATION:	Shifting the Runway Protection Zone away from Pinal Avenue is essential for protecting the safety of the public aviators and cannot be completed without the purchase of additional land.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	1,050,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Rehabilitate Portion of RW 5/23 & Terminal Apron				
PROJECT COST:	\$100,000	PROJECT NO:	16-030		
COST CENTER:	Public Works: Airport	FUNDING SOURCE:	Airport Grants (ACIP)		
PROJECT DESCRIPTION:	Rehabilitation of old runway portion 5/23 to ensure that the section and terminal apron strength equals strength standards required for critical aircraft (74,000 lb dual wheeled loads) and matches new runway portion 5/23.				
PROJECT JUSTIFICATION:	Portion 5/23 (old) needs rehabilitation and maintenance so that it will match the new 5/23 extension. The cities 4.7% (\$47,000) investment in this FAA/ADOT/CGZ grant will provide the City with a more capable and up-to-date 8,400' runway.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$100,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

FUND 405: TRANSPORTATION IMPACT FEES

PROJECT TITLE:	Peart Square				
PROJECT COST:	\$660,000	PROJECT NO:	16-006		
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	DIF - Transportation		
PROJECT DESCRIPTION:	Construction of new streets that will connect Florence Blvd. to downtown and extend 5th St. from Drylake to Marshall.				
PROJECT JUSTIFICATION:	Construction of adjacent streets and parking will allow Peart Square to better accommodate gatherings and special events. It will also improve downtown's access to the Florence Blvd and City Hall.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$660,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Kortsen and I-10 Design Concept Report				
PROJECT COST:	\$352,500	PROJECT NO:	13-004		
COST CENTER:	Public Works: Streets	FUNDING SOURCE:	DIF - Transportation		
PROJECT DESCRIPTION:	Design concept report & interchange justification for a new interchange at I-10 & Kortsen Rd.				
PROJECT JUSTIFICATION:	Creation of an additional entrance to the City of Casa Grande to improve traffic circulation to meet the impact of growth & development.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$352,500	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

FUND 413: PUBLIC SAFETY IMPACT FEES (FIRE)

PROJECT TITLE:	Station 502 Additional Bay & Bunkroom (Design)				
PROJECT COST:	\$985,000	PROJECT NO:	13-007		
COST CENTER:	Fire	FUNDING SOURCE:	DIF - Public Safety		
PROJECT DESCRIPTION:	Addition of 3rd truckbay and 5th bunkroom to Station 502				
PROJECT JUSTIFICATION:	This project would allow for a 3rd bay to be added on the east side of the existing bay and would allow for an additional bunkroom on the west side for an additional firefighter. In order to implement a priority response (tier) system to a busy station we would need to add these building				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$985,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

FUND 510: MUNICIPAL GOLF

PROJECT TITLE:	Driving Range Lights (Transwestern/Synthetic Turf)				
PROJECT COST:	\$119,400	PROJECT NO:	13-008		
COST CENTER:	Community Services: Golf	FUNDING SOURCE:	Municipal Golf Course		
PROJECT DESCRIPTION:	Installation of exterior lighting on the driving range to allow for facility use in the evening.				
PROJECT JUSTIFICATION:	Allow for expanded municipal golf operation and greater customer service & satisfaction.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$119,400	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

FUND 520: WASTEWATER OPERATION

PROJECT TITLE:	Cottonwood Lane & Arizola Rd. drainage study				
PROJECT COST:	\$45,000	PROJECT NO:	15-022		
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment		
PROJECT DESCRIPTION:	Process to design and draft cost estimates for various drainage improvements at Cottonwood Lane & Arizola Rd. area.				
PROJECT JUSTIFICATION:	This project will assess the drainage problems to properties and streets, identify the causes of flooding, and suggest mitigation measures with cost estimates.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$45,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Managed Recharge System					
PROJECT COST:	\$148,700	PROJECT NO:	11-004			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Provide for the construction of a flow-control structure and instrumentation for flow measurement required to monitor and control discharge from the WRF into the North Branch of the Santa Cruz Wash.					
PROJECT JUSTIFICATION:	This project would increase the City's control and measurement of recharged water which is required to qualify for water credits from the Water Reclamation Facilities into the North Branch of the Santa Cruz Wash.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$148,700	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	Constructed Recharge System					
PROJECT COST:	\$1,000,000	PROJECT NO:	14-018			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Future design and construction of City wastewater recharge facilities					
PROJECT JUSTIFICATION:	This project meets the future needs for the City to expand its constructed recharge facilities based on anticipated growth. Also, provides for the design and construction of future recharge facilities for the City.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$1,000,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-
PROJECT TITLE:	WRF Security System Upgrades/Repairs					
PROJECT COST:	\$25,000	PROJECT NO:	16-061			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Upgrade and repair security system at the Water Reclamation Facility. Includes repair/replacement of locks on buildings, expansion to existing CCTV system and possible addition of card readers on entry gates and admin building.					
PROJECT JUSTIFICATION:	Many of the building's lock that house valuable equipment do not function properly. Project would also allow for monitoring of the facility as well as secure entry into the plant and administration building.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$25,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Purchase Trailer Jockey					
PROJECT COST:	\$25,000	PROJECT NO:	16-008			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Purchase of equipment to move semi-trailers used to transport bio-solids.					
PROJECT JUSTIFICATION:	When bio-solids are transported for disposal, only one trailer can fit in the loading bay. This equipment would allow City staff to move two trailers as needed, thus increasing the efficiency of the process.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$25,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	TTHM Removal System					
PROJECT COST:	\$50,000	PROJECT NO:	16-062			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Treatment system for removal of total trihalomethanes.					
PROJECT JUSTIFICATION:	The TTHM removal system is needed for the City to come into compliance with its Aquifer Protection Permits.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$50,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Tertiary Filter Backwash System Repair/Upgrade					
PROJECT COST:	\$125,000	PROJECT NO:	16-059			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Repair and upgrade to backwash system on tertiary filters.					
PROJECT JUSTIFICATION:	The current backwash system does not function properly which has led to improper operation of this equipment as well as premature wear and failure to other components related to the equipment. This equipment is essential in ensuring our A+ discharge quality.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$125,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Headworks Motor Control Center Repairs					
PROJECT COST:	\$150,000	PROJECT NO:	16-060			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Provide repairs to existing Motor Control Center to correct and prevent equipment damage from hydrogen sulfide.					
PROJECT JUSTIFICATION:	The headworks MCC is located directly over the influent pump station. Adequate protection from high levels of hydrogen sulfide gas was never provided. This project would identify and implement needed repairs for damaged equipment and prevent future damage.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$150,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	SCADA Server Replacement					
PROJECT COST:	\$225,000	PROJECT NO:	16-057			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Replacement of 3 servers which run the SCADA system. This project includes server replacement, contractual services for installation and configuration, maintenance agreements, and software upgrades.					
PROJECT JUSTIFICATION:	Servers installed during Phase III expansion will no longer be supported by the manufacturer and thus must be replaced. Project will provide for the design, installation, and programming of a replacement server system. Useful life of network technology is generally 5-7 years.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$225,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	SCADA - Lift Station I&C Upgrades					
PROJECT COST:	\$125,000	PROJECT NO:	16-054			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Upgrades to existing lift station SCADA, telemetry, processors, instrumentation and controls systems.					
PROJECT JUSTIFICATION:	7 lift stations have outdated Instrumentation and control systems. This project would allow for upgrades to these lift stations with current technology and bring them up to current standards.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$125,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Manhole Rehabilitation					
PROJECT COST:	\$500,000	PROJECT NO:	10-000			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Rehabilitate manholes including cleaning, removing corroded materials, and coating.					
PROJECT JUSTIFICATION:	This is an annual manhole rehabilitation program designed to protect the City's manhole infrastructure from deterioration and possible failure.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$500,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Local Limits Study					
PROJECT COST:	\$42,800	PROJECT NO:	11-003			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Study to identify changes to the current local limits developed in 2004.					
PROJECT JUSTIFICATION:	These limits are intended to prevent the discharge of pollutants at all levels that could pass through the wastewater treatment process.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$42,800	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Casa Grande Stormwater					
PROJECT COST:	\$60,000	PROJECT NO:	14-014			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Project will entail design and preparation of a Storm Water Management Plan (SWMP) to reduce the discharge of pollutants, protect water quality, and satisfy the appropriate water quality requirements of the Clean Water Act.					
PROJECT JUSTIFICATION:	With current growth levels, the City can no longer be considered as the "rural" type community. Water quality standards have to be updated to reduce the discharge of pollutants, protect water quality, and satisfy Clean Water Act requirements.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$60,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Kortsen 18 inch sewer lining repair at Pinal				
PROJECT COST:	\$200,000	PROJECT NO:	15-028		
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment		
PROJECT DESCRIPTION:	Project provides for the installation of a cure-in-place liner within the existing 18" sewer main on Kortsen, through the intersection at Pinal.				
PROJECT JUSTIFICATION:	An assessment of the line revealed longitudinal and circumferential cracking. Liner installation will provide structural stabilization to the line.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$200,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Rain Gauges in Casa Grande - various locations				
PROJECT COST:	\$30,000	PROJECT NO:	15-029		
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment		
PROJECT DESCRIPTION:	Installation of at least 3 new rain gauges at various locations within the City limits.				
PROJECT JUSTIFICATION:	The City does not currently have a rainfall monitoring system within the City limits.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$30,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Headworks Coarse Screening Replacement				
PROJECT COST:	\$860,000	PROJECT NO:	15-030		
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment		
PROJECT DESCRIPTION:	This project would provide for the replacement of 2 screening units.				
PROJECT JUSTIFICATION:	This equipment removes coarse solids (rags, etc.) as part of the primary treatment process of the facility. The design and sizing of the existing equipment is inadequate for the current loadings of the facility and has experienced numerous failures.				
FISCAL IMPACTS:		FISCAL YEARS			
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>
	Operating Costs	\$860,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Blower Replacements					
PROJECT COST:	\$140,000	PROJECT NO:	15-031			
COST CENTER:	Wastewater: Plant Operations	FUNDING SOURCE:	Wastewater Treatment			
PROJECT DESCRIPTION:	Replace Phase III Expansion blowers that have failed. The 4 large-capacity blowers to be replaced feed air to the aerobic digesters, a portion of the secondary treatment process.					
PROJECT JUSTIFICATION:	The replacement of the 4 Phase III blowers will restore the Aerobic Digestors. Each of these units has suffered multiple failures and cannot be repaired. The facility is currently operating through use of 4 older back-up units which are operating at maximum capacity.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$140,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

FUND 414: WASTEWATER IMPACT FEES

PROJECT TITLE:	East Side Sewer Expansion Upsize					
PROJECT COST:	\$9,800,000	PROJECT NO:	11-009			
COST CENTER:	Wastewater: Collector System	FUNDING SOURCE:	Sewer System Dev. Impact Fees			
PROJECT DESCRIPTION:	Sewer line expansion to service the City's east side. The distance is approximately 4 miles and includes line sizes up to 36 inch in diameter.					
PROJECT JUSTIFICATION:	This project will allow for future development on the east side of town. This project is being driven by the Phoenix Mart project and has a developer contribution of \$1.6 million in FY2015 and an additional \$3.2 million in future fiscal years based upon project status.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$9,800,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Kortsen Relief Sewer Design/Construction					
PROJECT COST:	\$500,000	PROJECT NO:	16-058			
COST CENTER:	Wastewater: Collector System	FUNDING SOURCE:	Sewer System Dev. Impact Fees			
PROJECT DESCRIPTION:	Design of relief sewer to provide additional conveyance capacity to the Water Reclamation Facility (WRF). This line will be approximately 36" in diameter and 4.5 miles in length.					
PROJECT JUSTIFICATION:	Existing gravity sewers within Kortsen do not have sufficient capacity to convey committed and projected demands to the WRF. This project would provide for the design of a new sewerline to provide this additional capacity.					
FISCAL IMPACTS:		FISCAL YEARS				
		15/16	16/17	17/18	18/19	19/20
	Operating Costs	\$500,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Connect CAZCP Development Sewer					
PROJECT COST:	\$200,000	PROJECT NO:	16-056			
COST CENTER:	Wastewater: Collector System	FUNDING SOURCE:	Sewer System Dev. Impact Fees			
PROJECT DESCRIPTION:	Connection of existing sanitary sewer for CAZCP to the 36" sewer line in Burriss based on a recent development agreement with the developer of the Central Arizona Commerce Park.					
PROJECT JUSTIFICATION:	This connection will be required to service any additional developments within the Central Arizona Commerce Park.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$200,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

FUND 540: SANITATION OPERATION

PROJECT TITLE:	Tier 2 Test for Landfill Gas Management System					
PROJECT COST:	\$30,000	PROJECT NO:	15-032			
COST CENTER:	Sanitation: Landfill	FUNDING SOURCE:	Sanitation			
PROJECT DESCRIPTION:	Required Tier-2 testing of landfill to determine if site exceeds (nonmethane organic compound) NMOC emissions limit. Test is specific to Non-Methane type gases					
PROJECT JUSTIFICATION:	The landfill is required to conduct a Tier-2 test every 5 years to determine if a gas collection and management system is required for the site. The last test was conducted in 2011. The next test is scheduled to be completed during the last quarter of 2015.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$30,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

PROJECT TITLE:	Outbound Landfill Scale					
PROJECT COST:	\$75,000	PROJECT NO:	15-033			
COST CENTER:	Sanitation: Landfill	FUNDING SOURCE:	Sanitation			
PROJECT DESCRIPTION:	Purchase and install outbound scale at landfill.					
PROJECT JUSTIFICATION:	The outbound scale will provide a safer traffic flow for customers and reduce customer waiting time for scale transactions.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$75,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

PROJECT TITLE:	Perimeter Landfill Berm & Drainage Ditch (Design)				
PROJECT COST:	\$405,000	PROJECT NO:	15-037		
COST CENTER:	Sanitation: Landfill	FUNDING SOURCE:	Sanitation		
PROJECT DESCRIPTION:	Design of perimeter berm, maintenance road, and drainage infrastructure around the west cell of the landfill. A permit from the San Carlos Irrigation District (SCID) is required - this process takes a minimum of 6-months and requires a complete environmental assessment.				
PROJECT JUSTIFICATION:	The perimeter berm, maintenance road, and drainage infrastructure are required for the phased landfill development. Drainage control is required by Arizona Department of Environmental Quality to prevent ponding of rainwater over landfilled waste and to control storm water runoff.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$405,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #556				
PROJECT COST:	\$280,000	PROJECT NO:	16-017		
COST CENTER:	Sanitation: Front Load	FUNDING SOURCE:	Sanitation		
PROJECT DESCRIPTION:	Replace 2007 Autocar WX64 front loader				
PROJECT JUSTIFICATION:	Meets replacement criteria per inspection and policy.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$280,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

PROJECT TITLE:	Replace Vehicle #552				
PROJECT COST:	\$280,000	PROJECT NO:	16-018		
COST CENTER:	Sanitation: Front Load	FUNDING SOURCE:	Sanitation		
PROJECT DESCRIPTION:	Replace 2007 Amer LAF Condor Front Loader				
PROJECT JUSTIFICATION:	Meets replacement criteria per inspection and policy.				
FISCAL IMPACTS:		FISCAL YEARS			
		15/16	16/17	17/18	18/19
	Operating Costs	\$280,000	-	-	-
	Operating Revenue	-	-	-	-
	Operating Savings	-	-	-	-

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS PLAN

FUND 550: WATER SYSTEM

PROJECT TITLE:	Copper Mountain Water Company Nitrate Removal					
PROJECT COST:	\$275,000	PROJECT NO:	15-039			
COST CENTER:	Water	FUNDING SOURCE:	Copper Mountain Water Fund			
PROJECT DESCRIPTION:	Treatment system for the removal of nitrates					
PROJECT JUSTIFICATION:	In the past, nitrate issues at the water company have been very intermittent. However, recently they have been more sustained and need to be treated. The City is working with ADEQ pertaining the nitrate issue.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$275,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

FUND 602: FACILITIES SERVICES

PROJECT TITLE:	NOC roof restoration					
PROJECT COST:	\$173,000	PROJECT NO:	15-040			
COST CENTER:	Public Works: Facilities Services	FUNDING SOURCE:	ISF - Facilities			
PROJECT DESCRIPTION:	Public Works North Operaton Center roof restoration.					
PROJECT JUSTIFICATION:	This is a building from 1986 that is being adversely affected by rust. The roof has never been replaced and is in great need for restoration.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$173,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

FUND 550: MISSION ROYAL CFD

PROJECT TITLE:	Traffic Signal - Florence Blvd & Hacienda					
PROJECT COST:	\$350,000	PROJECT NO:	15-041			
COST CENTER:	HURF: Public Works - Streets	FUNDING SOURCE:	CFD			
PROJECT DESCRIPTION:	Design and Construction of a traffic signal to be located at Hacienda and Florence Blvd. This request includes all costs related to the signalization of this intersection including design, construction, controllers, UPS systems, signal innerconnect, LED's and intersection signalization.					
PROJECT JUSTIFICATION:	Improve traffic flow on arterial streets. Traffic warrants analysis will be completed prior to the construction of this new signalized intersection.					
FISCAL IMPACTS:		FISCAL YEARS				
		<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	Operating Costs	\$350,000	-	-	-	-
	Operating Revenue	-	-	-	-	-
	Operating Savings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN

City of Casa Grande Capital Improvement Plan Funding Summary by Fund						
Department	Project Description	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Works	PM 10 Response Plan - FY2020	0	0	0	150,000	150,000
Public Works	PM 10 Response Plan - FY2019	0	0	150,000	0	150,000
Public Works	PM 10 Response Plan - Hacienda	0	150,000	0	0	150,000
Public Works	PM 10 Response Plan - Arica Rd	150,000	0	0	0	150,000
Public Works	Underground storm drainage along Casa Grande Ave.	200,000	1,800,000	0	0	2,000,000
Public Works	Channel improvements along Hanna Rd from Trekell to Chuichu	75,000	0	0	0	75,000
Public Works	Trekell Rd. Underground Drainage-McMurray to Cottonwood	100,000	0	650,000	0	750,000
Public Works	Luminated Street Name Sign Program	50,000	50,000	50,000	50,000	200,000
Public Works	InfraRed Pavement Patching Unit	0	0	0	50,000	50,000
Public Works	Partial Reconstruct Rancho Grande, C.G. Ave, Pueblo Dr	0	3,545,000	0	0	3,545,000
Public Works	Maricopa/Casa Grande Hwy	0	0	0	4,097,000	4,097,000
Public Works	ADA/Sidewalk Improvements	50,000	50,000	50,000	50,000	200,000
Public Works	Pavement Management System Update	155,000	0	0	0	155,000
Public Works	Partial Reconstruction for V.I.P. and Main Ave	2,500,000	0	0	0	2,500,000
201 - HURF & 1/2 Cent sales Tax		3,280,000	5,595,000	900,000	4,397,000	14,172,000
Recreation	Splash Pad for Parks (40' X 40')- Recirculating System	0	0	0	525,000	525,000
Recreation	Bicycle Park	35,000	115,000	0	0	150,000
Public Works	Traffic Signal - Sunland Gin & Jimmy Kerr	350,000	0	0	0	350,000
204 - System Development Fees		385,000	115,000	0	525,000	1,025,000
Recreation	CG Mountain Trails Design and Development - N w/AZDEMA	100,000	100,000	100,000	100,000	400,000
206 - Parks Development Fund		100,000	100,000	100,000	100,000	400,000
Communications	Dispatcher Training Console	65,000	0	0	0	65,000
City Manager	Historic Art Plaza	130,000	130,000	0	0	260,000
Police	AFIS Entry Workstation	0	0	85,000	0	85,000
Police	Remote Control Surveillance Robot	0	40,000	0	0	40,000
Recreation	Santa Cruz Linear Park Trail Design & Development	0	100,000	900,000	0	1,000,000
Communications	Radio Receiver/Voter Site	0	215,000	0	0	215,000
Communications	Emergency Operations Center Training and Equipment	50,000	100,000	0	0	150,000
220 - Grants		245,000	585,000	985,000	0	1,815,000
Fire	Replace Interim Fire Station 503 (bond)	0	5,000,000	150,000	0	5,150,000
Fire	Replace Fire Station 501 (bond)	180,000	5,000,000	250,000	0	5,430,000
Sanitation	Land Purchase - Landfill Replacement	0	0	100,000	4,900,000	5,000,000
351 - General Obligation Bonds		180,000	10,000,000	500,000	4,900,000	15,580,000
Recreation	Regional Park - Eastside	0	0	3,800,000	13,000,000	16,800,000
Recreation	Trail System Development (Misc)	0	0	0	3,000,000	3,000,000
Recreation	Splash Pad for Parks: Flow Through System - Dave White	0	525,000	0	0	525,000
Recreation	Splash Pad for Parks (20 x 40)- Mosley Park	0	0	400,000	0	400,000
Recreation	1/2 Ton Pickup Truck	0	33,000	0	0	33,000
Recreation	Upgrade and Expansion of Dave White Park	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
Recreation	Regional Park Design & Development (Ed Hooper)	0	100,000	350,000	20,000,000	20,450,000
402 - DIF: Recreation		2,000,000	2,658,000	6,550,000	38,000,000	49,208,000
Finance	Desktop Virtualization	0	200,000	0	0	200,000
Finance	Backup Solution	150,000	0	0	0	150,000
Communications	Communication Hot Spots	30,000	25,000	25,000	25,000	105,000
Finance	X-IO Storage Expansion - SAN II	0	0	150,000	0	150,000
Public Works	Hangar Rehabilitation	45,000	0	0	0	45,000
Public Works	Aviation Fuel Tank and Parking Pad	114,000	0	0	0	114,000
Public Works	Pavement Maintenance North and West Ramp Area	45,000	0	0	0	45,000
City Manager	Southern Pacific Railroad Depot Reconstruction	875,000	0	0	0	875,000
Recreation	Christmas Decorations	0	60,000	25,000	0	85,000
Police	Incinerator	0	0	50,000	0	50,000
City Manager	Shonessey House Restoration	70,000	30,000	0	0	100,000
Communications	Replacement of Two-Way Radio Transmitters and Voters	200,000	200,000	100,000	0	500,000
Communications	Gold Elite Radio Console Replacement	100,000	150,000	0	0	250,000

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CAPITAL IMPROVEMENT PLAN

City of Casa Grande Capital Improvement Plan Funding Summary by Fund						
Department	Project Description	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Fire	Turnout Extractors (2)	0	58,000	0	0	58,000
Fire	Emergency Traffic Signal	27,000	0	0	0	27,000
Fire	Replace Jaws of Life	0	42,000	0	44,000	86,000
Fire	Replace old LP with LP15	37,000	38,000	39,000	40,000	154,000
Fire	Replacement of Portable Radios	0	0	484,000	0	484,000
Fire	Electronic Patient Care Reporting System	97,500	0	0	0	97,500
Public Works	Copper Vista Drainage Channel Improvements	1,100,000	0	0	0	1,100,000
Public Works	Countrywalk Drainage Improvements Construction Phase II	0	0	1,650,000	2,500,000	4,150,000
Public Works	Countrywalk Drainage Improvements Construction Phase I	0	50,000	300,000	0	350,000
Public Works	Master Drainage Study Phase III	0	0	0	200,000	200,000
Public Works	Master Drainage Study Phase II	0	300,000	0	0	300,000
Finance	Enterprise Resource Planning System	150,000	1,550,000	1,300,000	0	3,000,000
Finance	Routine Network Replacement - SAN	0	0	0	150,000	150,000
Finance	X-IO Storage Expansion - SAN	138,000	0	0	0	138,000
Public Works	Downtown Streets Reconstruct-Phase III	300,000	4,000,000	0	0	4,300,000
Public Works	McCartney Road - Phase I & II	0	0	0	8,000,000	8,000,000
403 - Construction Sales Tax		3,478,500	6,703,000	4,123,000	10,959,000	25,263,500
Police	Replace Vehicle #2510	0	0	0	25,200	25,200
Public Works	Replace Vehicle #6100	0	0	0	33,000	33,000
Police	Replace Vehicle #2508	0	0	25,200	0	25,200
Police	Replace Vehicle #2507	0	0	25,200	0	25,200
Police	Replace Vehicle #2506	0	0	25,200	0	25,200
Police	Replace Vehicle #2505	0	0	25,200	0	25,200
Police	Replace Vehicle #2504	0	0	25,200	0	25,200
Police	Replace Vehicle #2503	0	0	0	60,000	60,000
Police	Replace Vehicle #2502	0	0	0	60,000	60,000
Police	Replace Vehicle #2501	0	0	0	60,000	60,000
Police	Replace Vehicle #2500	0	0	0	25,200	25,200
Police	Replace Vehicle #2390	0	0	0	320,000	320,000
Police	Replace Vehicle # 2203	0	0	0	40,000	40,000
Police	Replace Vehicle #2202	0	0	40,000	0	40,000
Police	Replace Vehicle #2201	0	0	40,000	0	40,000
Police	Replace Vehicle #2200	0	22,000	0	0	22,000
Police	Replace Vehicle #2151	0	0	0	65,000	65,000
Police	Replace Vehicle# 2150	0	0	0	65,000	65,000
Police	Replace Vehicle #2149	0	0	0	65,000	65,000
Police	Replace Vehicle #2148	0	0	0	65,000	65,000
Police	Replace Vehicle #2147	0	0	0	65,000	65,000
Police	Replace Vehicle #2146	0	0	0	65,000	65,000
Police	Replace Vehicle #2145	0	0	0	65,000	65,000
Police	Replace Vehicle #2144	0	0	0	65,000	65,000
Police	Replace Vehicle #2143	0	0	0	60,000	60,000
Police	Replace Vehicle #2142	0	0	0	65,000	65,000
Police	Replace Vehicle #2141	0	0	65,000	0	65,000
Police	Replace Vehicle #2139	0	0	65,000	0	65,000
Police	Replace Vehicle #2138	0	0	65,000	0	65,000
Police	Replace Vehicle #2137	0	0	65,000	0	65,000
Police	Replace Vehicle #2136	0	65,000	0	0	65,000
Police	Replace Vehicle #2135	0	65,000	0	0	65,000
Police	Replace Vehicle #2134	0	0	65,000	0	65,000
Police	Replace Vehicle #2133	0	65,000	0	0	65,000
Police	Replace Vehicle #2132	0	65,000	0	0	65,000
Police	Replace Vehicle #2131	65,000	0	0	0	65,000
Police	Replace Vehicle #2129	65,000	0	0	0	65,000
Police	Replace Vehicle #2125	0	0	0	65,000	65,000
Police	Replace Vehicle #2124	0	0	0	65,000	65,000
Police	Replace Vehicle #2119	0	65,000	0	0	65,000
Public Works	Replace Vehicle #930	0	0	0	25,000	25,000
Public Works	Replace Vehicle #906	0	0	0	120,000	120,000

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CAPITAL IMPROVEMENT PLAN

City of Casa Grande Capital Improvement Plan Funding Summary by Fund						
Department	Project Description	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Works	Replace Vehicle #904	0	0	0	26,500	26,500
Public Works	Replace Vehicle #805	25,200	0	0	0	25,200
Public Works	Replace Vehicle #687	0	0	0	40,000	40,000
Public Works	Replace Vehicle #683	0	0	0	250,000	250,000
Public Works	Replace Vehicle #678	0	250,000	0	0	250,000
Public Works	Replace Vehicle #674	0	0	0	85,000	85,000
Public Works	Replace Vehicle #671	0	0	0	54,900	54,900
Public Works	Replace Vehicle #655	0	0	0	75,000	75,000
Public Works	Replace Vehicle #660	0	0	0	290,000	290,000
Public Works	Replace Vehicle #657	290,000	0	0	0	290,000
Public Works	Replace Vehicle #651	0	0	0	91,000	91,000
Public Works	Replace Vehicle #650	0	0	0	175,000	175,000
Public Works	Replace Vehicle #647	0	0	38,900	0	38,900
Public Works	Replace Vehicle #638	175,000	0	0	0	175,000
Public Works	Replace Vehicle #636	0	35,000	0	0	35,000
Public Works	Replace Vehicle #635	0	54,900	0	0	54,900
Public Works	Replace Vehicle #634	0	0	0	91,000	91,000
Public Works	Replace Vehicle #631	0	75,000	0	0	75,000
Public Works	Replace Vehicle #617	0	0	0	120,000	120,000
Public Works	Replace Vehicle #616	120,000	0	0	0	120,000
Public Works	Replace Vehicle #612	0	0	0	33,000	33,000
Public Works	Replace Vehicle #610	33,000	0	0	0	33,000
Public Works	Replace Vehicle #608	0	0	0	33,000	33,000
Fire	Replace Vehicle #455	0	0	0	65,000	65,000
Fire	Replace Vehicle #453	0	90,000	0	0	90,000
Fire	Replace Vehicle #451	0	0	0	80,000	80,000
Fire	Replace Vehicle #437	0	0	0	1,200,000	1,200,000
Fire	Replace Vehicle #436	0	0	0	700,000	700,000
Fire	Replace Vehicle #433	0	0	0	700,000	700,000
Fire	Replace Vehicle #432	0	0	0	700,000	700,000
Fire	Replace Vehicle #431	0	0	0	500,000	500,000
Fire	Replace Vehicle #430	0	0	0	1,200,000	1,200,000
Fire	Replace Vehicle #429	0	0	0	600,000	600,000
Fire	Replace Vehicle #423	200,000	0	0	0	200,000
Fire	Replace Vehicle #411	0	0	0	61,900	61,900
Fire	Replace Vehicle #410	0	0	0	61,900	61,900
Fire	Replace Vehicle #409	0	0	0	61,900	61,900
Fire	Replace Vehicle #402	0	0	0	31,300	31,300
Fire	Replace Vehicle #401	26,500	0	0	0	26,500
Development Center	Replace Vehicle #390	0	0	0	25,200	25,200
Development Center	Replace Vehicle #384	0	0	0	25,200	25,200
Development Center	Replace Vehicle #381	0	25,200	0	0	25,200
Police	Replace Vehicle #380	0	25,200	0	0	25,200
Development Center	Replace Vehicle #379	0	25,200	0	0	25,200
Development Center	Replace Vehicle #378	0	0	0	25,200	25,200
Development Center	Replace Vehicle #376	0	0	0	25,200	25,200
Recreation	Replace Vehicle #360	0	0	0	30,000	30,000
Recreation	Replace Vehicle #359	0	0	0	75,000	75,000
Recreation	Replace Vehicle #358	0	0	0	30,000	30,000
Recreation	Replace Vehicle #357	0	0	0	30,000	30,000
Recreation	Replace Vehicle #352	0	0	0	30,000	30,000
Recreation	Replace Vehicle #351	0	0	0	30,000	30,000
Public Works	Replace Vehicle #327	0	0	0	18,000	18,000
Finance	Replace Vehicle #326	0	0	0	30,000	30,000
Finance	Replace Vehicle #325	0	25,200	0	0	25,200
Recreation	Replace Vehicle #324	0	0	0	27,500	27,500
Police	Replace Vehicle #319	0	65,000	0	0	65,000
Public Works	Replace Vehicle #314	0	0	0	80,000	80,000
Public Works	Replace Vehicle #313	0	0	0	80,000	80,000
Police	Replace Vehicle #311	0	0	0	65,000	65,000

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CAPITAL IMPROVEMENT PLAN

City of Casa Grande Capital Improvement Plan Funding Summary by Fund						
Department	Project Description	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Works	Replace Vehicle #310	0	0	0	25,200	25,200
Public Works	Replace Vehicle #308	0	0	0	25,200	25,200
Public Works	Replace Vehicle #307	0	25,200	0	0	25,200
Finance	Replace Vehicle #306	0	25,200	0	0	25,200
Public Works	Replace Vehicle #305	0	0	0	25,200	25,200
Public Works	Replace Vehicle #304	0	0	0	26,500	26,500
Police	Replace Vehicle #299	0	33,000	0	0	33,000
Communications	Replace Vehicle #297	0	33,000	0	0	33,000
Police	Replace Vehicle #296	0	33,000	0	0	33,000
Police	Replace Vehicle #295	0	33,000	0	0	33,000
Police	Replace Vehicle #294	0	0	0	15,000	15,000
Police	Replace Vehicle #293	0	0	0	15,000	15,000
Police	Replace Vehicle #292	0	0	0	65,000	65,000
Police	Replace Vehicle #290	0	0	0	48,400	48,400
Police	Replace Vehicle #250	0	26,000	0	0	26,000
Police	Replace Vehicle #246	0	0	0	26,000	26,000
Police	Replace Vehicle #236	0	0	0	30,000	30,000
Police	Replace Vehicle #232	0	38,200	0	0	38,200
Police	Replace Vehicle #208	0	0	0	30,000	30,000
Public Works	Replace Vehicle #152	0	0	30,000	0	30,000
Public Works	Replace Vehicle #151	0	30,000	0	0	30,000
Recreation	Replace Vehicle #122	0	0	0	26,500	26,500
Recreation	Replace Vehicle #121	0	0	0	26,500	26,500
Recreation	Replace Vehicle #119	0	0	0	74,500	74,500
Recreation	Replace Vehicle #118	0	0	0	25,600	25,600
Recreation	Replace Vehicle #117	0	0	0	26,500	26,500
Recreation	Replace Vehicle #116	0	0	0	26,500	26,500
Recreation	Replace Vehicle #115	0	0	0	26,500	26,500
Recreation	Replace Vehicle #113	0	29,500	0	0	29,500
Recreation	Replace Vehicle #111	0	0	0	27,500	27,500
Recreation	Replace Vehicle #110	0	0	0	29,500	29,500
Recreation	Replace Vehicle #109	0	0	0	25,600	25,600
Recreation	Replace Vehicle #105	0	27,500	0	0	27,500
Recreation	Replace Vehicle #103	27,500	0	0	0	27,500
Recreation	Replace Vehicle #354	0	40,000	0	0	40,000
Fire	Replace Shop 433 (Quantum Pumper)	0	0	800,000	0	800,000
Fire	Replace Shop 432 (2007 Quantum Pumper)	0	750,000	0	0	750,000
Fire	Replace Vehicle #427	0	0	195,000	0	195,000
Fire	Replace Vehicle #426	0	175,000	0	0	175,000
Fire	Replace Vehicle #435	0	61,900	0	0	61,900
Fire	Replace Vehicle #434	0	0	0	850,000	850,000
Fire	Replace Shop 423 (Support 504)	0	520,000	0	0	520,000
404 - Vehicle Replacement Fund		1,027,200	2,898,200	1,594,900	10,992,800	16,513,100
Recreation	Replace 2016 Kubota Flail Deck	0	0	0	33,000	33,000
Recreation	Replace 2015 Kubota Flail Deck	0	0	33,000	0	33,000
Recreation	Replace 2014 Kubota Flail Deck	0	33,000	0	0	33,000
Recreation	Update Community Service Master Plan	100,000	0	0	0	100,000
Recreation	Library Bookmobile	0	0	0	200,000	200,000
Recreation	Grade Tractor - Replacement	70,000	0	0	0	70,000
Recreation	Trencher Replacement	0	50,000	0	0	50,000
Recreation	Replace Lighting & Fencing Little League Complex - Final Phase	400,000	0	0	0	400,000
Recreation	Neighborhood Parks Redevelopment	375,000	375,000	375,000	375,000	1,500,000
Recreation	Elliot Park	220,000	0	0	0	220,000
Recreation	Replace Field Lighting at Paul Mason Sportsplex	0	600,000	0	0	600,000
Recreation	Portable Stage and Audio System (Show Mobile)	130,000	0	0	0	130,000
Recreation	Replacement of Palm Island Chlorine System	0	0	105,000	0	105,000
Recreation	Replace Main Pump Motor Components	0	100,000	0	0	100,000
Recreation	Tile Repairs and Re-grout	0	30,000	0	0	30,000
Recreation	New Shade Area for Pool Deck	0	30,000	0	0	30,000

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CAPITAL IMPROVEMENT PLAN

City of Casa Grande Capital Improvement Plan Funding Summary by Fund						
Department	Project Description	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Recreation	Service Aquatic Sand Filters	30,000	0	0	30,000	60,000
Recreation	Installation of Video Surveillance for Palm Island Family Aquatic Park	40,000	0	0	0	40,000
Recreation	Climbing Wall Addition to Replace Diving Boards	80,000	0	0	0	80,000
406 - Recreation Sales Tax		1,445,000	1,218,000	513,000	638,000	3,814,000
Public Works	Rehabilitate Stop Way, Old Taxiway & Apron	97,500	877,500	0	0	975,000
Public Works	North Side Taxiways	0	260,000	2,340,000	0	2,600,000
Public Works	High Speed Taxiways	0	160,000	1,440,000	0	1,600,000
Public Works	VFR Parallel Light AC Runway	0	360,900	3,248,100	0	3,609,000
Public Works	Rehabilitate Portion of RW 5/23 & Terminal Apron	900,000	0	0	0	900,000
Public Works	North Side Airport Access Road	0	0	0	80,000	80,000
Public Works	North Side Taxiway F	0	0	0	84,100	84,100
Public Works	North Side Apron	0	0	0	155,600	155,600
Public Works	Relocate Segmented Circle	0	0	0	150,000	150,000
Public Works	Relocate Runway 5 MALSR	0	0	0	1,300,000	1,300,000
Public Works	Taxiway B Design and Construction	0	0	0	400,000	400,000
Public Works	Airport Service Road & Security Fence	0	0	140,000	1,260,000	1,400,000
Public Works	Runway Extension - Design & Construct	70,000	3,758,000	600,000	5,400,000	9,828,000
Public Works	Airport Wash Rack	0	316,000	0	0	316,000
Public Works	Airport Security	35,000	0	0	0	35,000
Public Works	Airport 5 Year Master Plan Update	100,000	0	0	0	100,000
409 - Airport Grants (ACIP)		1,838,500	5,732,400	7,768,100	8,829,700	24,168,700
Public Works	Traffic Signal - McCartney & Peart	0	0	50,000	350,000	400,000
Public Works	Traffic Signal - Doan & Peart	0	0	50,000	350,000	400,000
Public Works	Traffic Signal - Peart & Rodeo	0	50,000	350,000	0	400,000
Public Works	Traffic Signal - Peters & Thornton	0	50,000	350,000	0	400,000
Public Works	Traffic Signal - Henness & McMurray	50,000	350,000	0	0	400,000
Public Works	Traffic Signal - Mission Pkwy & Cottonwood	50,000	350,000	0	0	400,000
Public Works	Traffic Signal - Henness & Cottonwood	50,000	350,000	0	0	400,000
Public Works	Widen Cottonwood Ln	0	0	0	24,800,000	24,800,000
Public Works	Cottonwood Ln & I-10 Overpass Widening	0	0	0	22,000,000	22,000,000
Public Works	Peart Road Connector	0	0	0	1,404,000	1,404,000
Public Works	Kortsen & I-10 Traffic Interchange	0	1,000,000	0	15,000,000	16,000,000
Public Works	Doan Street - Phase I & II	0	0	750,000	4,500,000	5,250,000
410 - DIF - Transportation		150,000	2,150,000	1,550,000	68,404,000	72,254,000
Police	Volunteer Vehicle	35,000	0	0	0	35,000
Communications	Citywide Microwave Looped System	0	45,000	0	0	45,000
Communications	Platform Change For Unit #290 Command Van	900,000	0	0	0	900,000
Fire	Engine 505 (Type 3)	0	0	750,000	0	750,000
Fire	Station 505 Construction	0	0	5,500,000	0	5,500,000
Fire	TRT Response Unit	1,300,000	0	0	0	1,300,000
Police	CIP Intelligence/Career Criminal Detective Vehicle	0	32,000	0	0	32,000
Police	Park Ranger Vehicle	0	39,000	0	0	39,000
415 - DIF - Public Safety		2,235,000	116,000	6,250,000	0	8,601,000
Golf Course	Golf Carts	150,000	0	0	0	150,000
510 - Municipal Golf Course		150,000	0	0	0	150,000
Wastewater	Replace Vehicle #765	0	0	0	275,000	275,000
Wastewater	Replace Vehicle #763	0	0	0	15,000	15,000
Wastewater	Replace Vehicle #761	0	0	0	275,000	275,000
Wastewater	Replace Vehicle #757	0	0	0	30,000	30,000
Wastewater	Replace Vehicle #745	0	0	0	91,000	91,000
Wastewater	Replace Vehicle #742	0	0	0	85,000	85,000
Wastewater	Replace Vehicle #740	0	0	0	40,000	40,000
Wastewater	Replace Vehicle #721	0	0	0	120,000	120,000
Wastewater	Replace Vehicle #715	0	0	0	29,500	29,500

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CAPITAL IMPROVEMENT PLAN

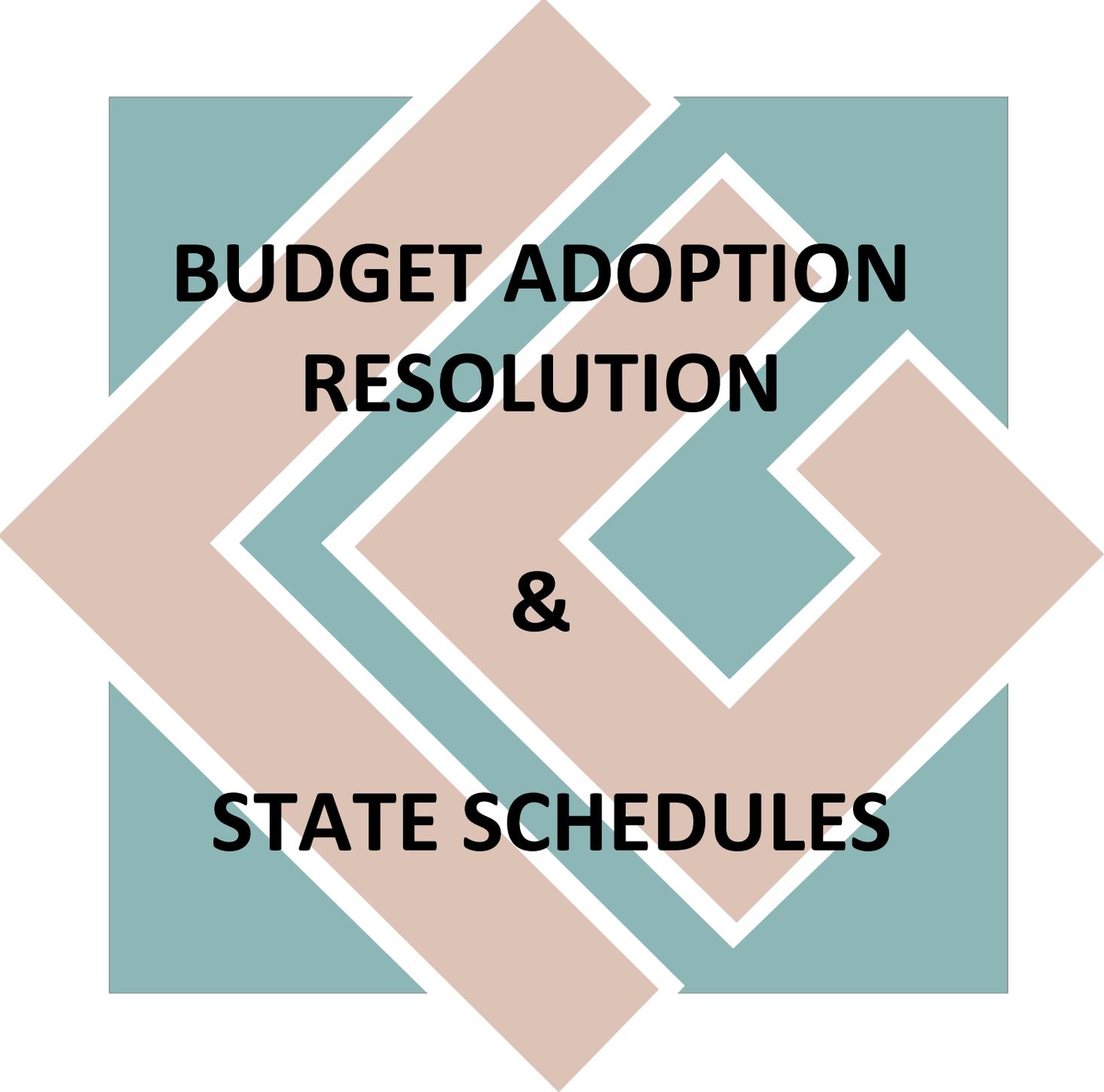
City of Casa Grande Capital Improvement Plan Funding Summary by Fund						
Department	Project Description	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Wastewater	Replace Vehicle #714	0	0	0	26,500	26,500
Wastewater	Pump Replacements/Rebuilds	60,000	60,000	60,000	60,000	240,000
Wastewater	NaOCl System Replacement Parts	0	0	120,000	120,000	240,000
Wastewater	Replace Vehicle #769	0	0	0	150,000	150,000
Wastewater	Replace Vehicle #780	0	0	0	85,000	85,000
Wastewater	Replace Vehicle #712	0	25,200	0	0	25,200
Wastewater	Replace Vehicle #702	0	0	0	33,000	33,000
Wastewater	Unit 745 Replacement (Case Backhoe)	0	0	0	75,000	75,000
Wastewater	Replace Vehicle #711	25,200	0	0	0	25,200
Wastewater	Replace Vehicle #705	0	0	0	26,500	26,500
Wastewater	Effluent Delivery System (EDS) to Francisco Grande	0	0	150,000	1,850,000	2,000,000
Wastewater	Recharge System Pickup (4X4)	40,000	0	0	0	40,000
Wastewater	Tractor with Implements	300,000	0	0	0	300,000
Wastewater	WRF Security System Upgrades/Repairs.	25,000	25,000	0	0	50,000
Wastewater	WRF Operations Building Expansion	0	350,000	0	0	350,000
520 - Wastewater Treatment		450,200	460,200	330,000	3,386,500	4,626,900
Wastewater	Kortsen Relief Sewer Design/Construction	17,500,000	0	0	0	17,500,000
Wastewater	Peters Road sewer	0	0	500,000	0	500,000
Wastewater	Downstream constructed recharge facility (design & const.)	0	0	0	750,000	750,000
Wastewater	Downstream Constructed Recharge Facility (Land)	0	0	3,000,000	0	3,000,000
523 - Sewer System Development Impact Fees		17,500,000	0	3,500,000	750,000	21,750,000
Sanitation	Replace Vehicle #TARP	0	0	0	73,000	73,000
Sanitation	Replace Vehicle #5401	0	0	0	33,000	33,000
Sanitation	Replace Vehicle #5400	0	0	280,000	0	280,000
Sanitation	Replace Vehicle #5300	0	0	0	33,000	33,000
Sanitation	Replace Vehicle #5203	0	50,000	0	0	50,000
Sanitation	Replace Vehicle #5202	0	0	0	160,000	160,000
Sanitation	Replace Vehicle #5201	0	0	0	160,000	160,000
Sanitation	Replace Vehicle #5200	0	0	0	160,000	160,000
Sanitation	Replace Vehicle #5108	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #5107	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #5106	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #5105	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #5104	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #5103	0	280,000	0	0	280,000
Sanitation	Replace Vehicle #5102	0	280,000	0	0	280,000
Sanitation	Replace Vehicle #5101	0	280,000	0	0	280,000
Sanitation	Replace Vehicle #5100	280,000	0	0	0	280,000
Sanitation	Replace Vehicle #585	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #584	0	0	0	125,000	125,000
Sanitation	Replace Vehicle #583	0	0	0	40,000	40,000
Sanitation	Replace Vehicle #582	0	0	0	550,000	550,000
Sanitation	Replace Vehicle #580	0	0	0	550,000	550,000
Sanitation	Replace Vehicle #571	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #570	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #560	0	0	0	700,000	700,000
Sanitation	Replace Vehicle #557	0	0	51,300	0	51,300
Sanitation	Replace Vehicle #554	280,000	0	0	0	280,000
Sanitation	Replace Vehicle #553	160,000	0	0	0	160,000
Sanitation	Replace Vehicle #548	0	0	0	75,000	75,000
Sanitation	Replace Vehicle #546	0	40,000	0	0	40,000
Sanitation	Replace Vehicle #544	0	0	0	75,000	75,000
Sanitation	Replace Vehicle #539	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #543	0	0	0	40,000	40,000
Sanitation	Replace Vehicle #538	0	25,000	0	0	25,000
Sanitation	Replace Vehicle #541	0	0	0	150,000	150,000
Sanitation	Replace Vehicle #514	55,000	0	0	0	55,000
Sanitation	Replace Vehicle #536	0	0	280,000	0	280,000

*FY 2017 – 2020 CIP is for planning purposes only. Funding sources may not have been identified. See FY2016 approved project funding summary for currently funded projects.

CAPITAL IMPROVEMENT PLAN

City of Casa Grande Capital Improvement Plan Funding Summary by Fund						
Department	Project Description	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Sanitation	Replace Vehicle #512	0	0	0	75,000	75,000
Sanitation	Replace Vehicle #511	0	0	0	280,000	280,000
Sanitation	Replace Vehicle #517	20,000	0	0	0	20,000
Sanitation	Replace Vehicle #508	0	0	0	33,000	33,000
Sanitation	Replace Vehicle #506	0	0	0	51,300	51,300
Sanitation	Replace Vehicle #500	0	0	0	26,500	26,500
Sanitation	Replace Vehicle #104	25,600	0	0	0	25,600
Sanitation	Replace Landfill Compactor Wheel Tips/Teeth	0	36,000	0	0	36,000
Sanitation	Title-5 / Landfill Gas Management System	1,000,000	750,000	0	0	1,750,000
540 - Sanitation Fund		1,820,600	1,741,000	611,300	5,909,800	10,082,700
Public Works	City Hall Windows	54,900	0	0	0	54,900
Public Works	Fencing - Library/Communications	85,000	0	0	0	85,000
Public Works	NOC Training Room	0	0	15,000	0	15,000
Public Works	North Operation Center Irrigation and Landscape improvements	0	0	85,000	0	85,000
Public Works	NOC Carpet installation	0	37,000	0	0	37,000
605 - ISF: Facilities		139,900	37,000	100,000	0	276,900
GRAND TOTAL ALL FUNDS		\$36,424,900	\$40,108,800	\$35,375,300	\$157,791,800	\$269,700,800

*FY 2017 – 2020 CIP is for planning purposes only. Funding sources may not have been identified. See FY2016 approved project funding summary for currently funded projects.



**BUDGET ADOPTION
RESOLUTION**

&

STATE SCHEDULES

RESOLUTION NO. 4930

A RESOLUTION OF THE COUNCIL OF THE CITY OF CASA GRANDE, ARIZONA, ADOPTING THE BUDGET FOR THE FISCAL YEAR 2015-2016.

WHEREAS, in accordance with the provisions of Arizona Revised Statutes, Title 42, Chapter 17, Articles 1-5, the City Council did, on the 1st day of June, 2015, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, as well as an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Casa Grande, Arizona; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met in a Regular Meeting on the 15th day of June, 2015, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication was duly made as required by law, of said estimates together with a notice that the City Council would meet on the 15th day of June, 2015, at the office of the Council for the purpose of hearing taxpayers and making initial tax levies as set forth in said estimates; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A),

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Casa Grande, Arizona, as follows:

Section 1. Authorization for Adoption

That the said estimates of revenues and expenditures/expenses shown on the accompanying schedules (attached hereto as Exhibit A and incorporated herein by this reference) as now increased, reduced, or changed, are hereby adopted as the budget of the City of Casa Grande, Arizona, for the Fiscal Year 2015-2016.

Section 2. Authorization for Contingency Expenditures

Upon the recommendation by the Manager and with the approval of the Council, expenditures may be made from the appropriation for contingencies. The transfers of any sums within any specific appropriation may be made only upon the approval of the Manager.

Section 3. Authorization for Use of Funds

Money from any fund may be used for any of these appropriations except money specifically restricted by State Law, City Ordinance, or Resolution. Budgetary transfers between departments and funds as shown on Schedule E of the final budget may be made upon approval of the Manager within established transfer guidelines.

Section 4. Authorization for Modification of Staff Complement

As adopted the budget establishes the total staff complement of the City. Additional classifications, modification to titles, classifications or duties and transfers between departments and funds may be made upon approval of the City Manager within the limit of the total staff complement FTE count.

Section 5. Truth in Taxation

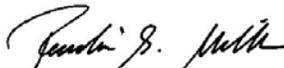
To the extent required by A.R.S. §42-17107(A), on June 15, 2015 the City held a public Truth in Taxation hearing and adopted this budget including an estimated increase in property taxes anticipated to be collected in excess of those attributable to new construction. The consideration of the final property tax levy by Council shall, in accordance with state law, be held on or after July 6, 2015.

PASSED AND ADOPTED by the Mayor and Council of the City of Casa Grande, Arizona, this 15th day of June, 2015.

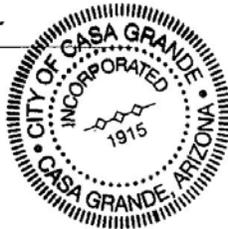


Robert M. Jackson
Mayor

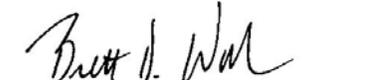
ATTEST:



Remilie S. Miller, MMC
City Clerk



APPROVED AS TO FORM:



Brett Wallace
City Attorney

**City of Casa Grande
Tax Levy and Tax Rate Information
Fiscal Year 2016**

	2015	2016
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>3,459,965</u>	\$ <u>3,595,284</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u>0</u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>3,251,900</u>	\$ <u>3,364,200</u>
B. Secondary property taxes	<u>2,110,300</u>	<u>2,110,300</u>
C. Total property tax levy amounts	\$ <u>5,362,200</u>	\$ <u>5,474,500</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>3,364,200</u>	
(2) Prior years' levies	<u>0</u>	
(3) Total primary property taxes	\$ <u>3,364,200</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>2,110,300</u>	
(2) Prior years' levies	<u>0</u>	
(3) Total secondary property taxes	\$ <u>2,110,300</u>	
C. Total property taxes collected	\$ <u>5,474,500</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.9999</u>	<u>0.9999</u>
(2) Secondary property tax rate	<u>0.6308</u>	<u>0.6308</u>
(3) Total city/town tax rate	<u>1.6307</u>	<u>1.6307</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city was not operating any special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**City of Casa Grande
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 17,310,300	\$ 17,560,000	\$ 17,560,000
Franchise & License Fees	2,170,000	2,275,000	2,245,000
Licenses and permits			
Business License	150,000	150,000	160,000
Planning, Zoning & Development	1,156,600	1,314,200	1,159,800
Animal License	45,000	45,000	45,000
Intergovernmental			
State Shared Sales Tax	4,388,700	4,388,700	4,640,100
Urban Revenue Sharing (Income Tax)	5,879,400	5,879,400	5,847,900
Auto-In-Lieu Tax (VLT)	2,258,900	2,258,900	2,480,900
Intergovernmental/Grants	85,000	90,000	166,000
Charges for services			
Engineering Fees	91,800	171,800	94,800
Library Fees	43,500	44,000	43,500
Parks & Recreation Fees	305,000	319,400	464,800
Evergreen Irrigation District Fees	15,000	30,000	10,000
Building Rental	130,000	120,000	130,000
Police Fees	145,800	130,600	140,300
Fire Fees/Ambulance Revenue	255,200	225,200	225,200
Fines and forfeits			
Fine and Forfeitures	598,500	584,000	584,900
Animal Care & Control Fines	8,000	10,000	10,000
Interest on investments			
Interest Income	100,000	200,000	200,000
In-lieu property taxes			
Salt River Project	210,000	200,000	200,000
Contributions			
Voluntary contributions	500	500	500
Miscellaneous			
Sale of Assets	23,000	8,000	3,000
Lien Releases			
Miscellaneous Revenue	25,000	25,000	50,000
Total General Fund	\$ 35,395,200	\$ 36,029,700	\$ 36,461,700
SPECIAL REVENUE FUNDS			
Streets Maintenance Fund			
Pinal County 1/2 cent Sales Tax	\$ 1,700,000	\$ 1,700,000	\$ 1,700,000
Highway User Revenue Funds	3,333,800	3,333,800	3,357,500
Miscellaneous	6,000	7,000	7,000
	\$ 5,039,800	\$ 5,040,800	\$ 5,064,500

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

**City of Casa Grande
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
System Development Fees			
Impact Fees	\$ 87,000	\$ 87,000	\$ 87,000
Interest Income	1,000	2,000	2,000
	\$ 88,000	\$ 89,000	\$ 89,000
Municipal Airport Fund			
Miscellaneous	\$ 4,900	\$ 3,600	\$ 3,100
Fuel & Lubricant Sales	922,000	663,700	606,000
T-Shade and Hangar Rentals	235,000	210,000	235,000
	\$ 1,161,900	\$ 877,300	\$ 844,100
Parks Development Fund			
Lease Agreements	\$ 19,000	\$ 16,600	\$ 16,600
Interest Income	300	200	300
	\$ 19,300	\$ 16,800	\$ 16,900
Community Arts Fund			
Miscellaneous	\$ 2,300	\$ 2,300	\$ 2,000
	\$ 2,300	\$ 2,300	\$ 2,000
Wildland Fire			
Wildland Revenue	\$ 272,400	\$ 272,400	\$ 179,600
	\$ 272,400	\$ 272,400	\$ 179,600
Grants & Subsidies Fund			
Federal & State Grants	\$ 279,200	\$ 244,900	\$ 6,146,400
Program Revenue	28,300	38,100	27,700
Contributions	45,000	51,700	45,500
Interest Income	-	-	-
	\$ 352,500	\$ 334,700	\$ 6,219,600
Energy Savings			
Miscellaneous	\$ -	\$ -	\$ -
QECB Interest Refund	82,000	82,000	82,000
	\$ 82,000	\$ 82,000	\$ 82,000
Redevelopment Fund			
Miscellaneous	\$ -	\$ -	\$ -
Interest Income	-	-	-
	\$ -	\$ -	\$ -
Performance Institute			
Use Fees	\$ 184,000	\$ 144,000	\$ 144,000
	\$ 184,000	\$ 144,000	\$ 144,000
Promotion & Tourism			
Miscellaneous	\$ -	\$ -	\$ -
City Sales Tax	230,000	249,000	250,000
Interest Income	200	200	200
	\$ 230,200	\$ 249,200	\$ 250,200
CAPP Program			
Program Revenue	\$ 5,000	\$ 5,000	\$ -
	\$ 5,000	\$ 5,000	\$ -

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**City of Casa Grande
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
Court Fee Funds			
Judicial Collection Enhancement (JCEF)	\$ 15,000	\$ 15,000	\$ 18,000
Fill the Gap (FTG)	4,000	4,000	4,000
FARE Program	2,500	2,000	1,200
Court Enhancement Fund	50,000	50,000	66,000
Probationary Fund	60,000	30,000	46,000
Court Security Fee	20,000	15,000	34,100
	\$ 151,500	\$ 116,000	\$ 169,300
Community Development Grants			
Community Development Block Grant	\$ 7,900	\$ 118,900	\$ 64,000
Housing Grant Funds			295,000
Housing Application Fund			
CDBG			200,000
Housing Preservation Grant			257,900
Home Program Fund	275,000	275,000	275,000
Housing Development Fees	13,000	10,000	10,100
	\$ 295,900	\$ 403,900	\$ 1,102,000
Fiduciary Funds			
Police Trust Fund (T)	\$	\$	\$ 1,000
Emergency Medical Services (T)	10,000	10,000	10,000
Bond & Performance Trust (F)	275,200	275,500	295,200
Police Volunteers Fund (T)	1,000	1,000	2,000
Volunteer Retirement Fund (F)			
125 Plan Account (F)	170,000	148,300	170,000
CDBG Escrow Fund (F)			
	\$ 456,200	\$ 434,800	\$ 478,200
Total Special Revenue Funds	\$ 8,341,000	\$ 8,068,200	\$ 14,641,400
DEBT SERVICE FUNDS			
Recreation (2%) Debt Service	\$	\$	\$
General Obligation Bond 2008			
ID #37 Debt Service			
ID #38 Debt Service			
Total Debt Service Funds	\$	\$	\$
CAPITAL PROJECTS FUNDS			
Recreation Impact Fees			
Impact Fees	\$ 94,800	\$ 94,800	\$ 95,600
Interest Income			
	\$ 94,800	\$ 94,800	\$ 95,600
Construction Sales Tax Cap			
City Sales Tax	\$ 2,844,000	\$ 985,000	\$ 985,000
Interest Income	2,500	5,000	5,000
Miscellaneous			
	\$ 2,846,500	\$ 990,000	\$ 990,000
ID #39 Capital Improvements			
Miscellaneous	\$	\$	\$
	\$ 0	\$ 0	\$ 0

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**City of Casa Grande
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
Capital Replacement Projects			
Miscellaneous	\$	\$	\$ 50,000
Interest Income	5,000	2,500	2,500
	\$ 5,000	\$ 2,500	\$ 52,500
Recreation Construction			
City Sales Tax	\$ 960,000	\$ 1,020,000	\$ 1,020,000
Interest Income	500	500	1,000
Miscellaneous			
	\$ 960,500	\$ 1,020,500	\$ 1,021,000
Airport Capital Improvements			
Federal & State Grants	\$ 2,005,300	\$ 128,700	\$ 1,371,400
	\$ 2,005,300	\$ 128,700	\$ 1,371,400
Transportation Impact Fees			
Impact Fees	\$ 542,000	\$ 541,500	\$ 542,000
Interest Income			
	\$ 542,000	\$ 541,500	\$ 542,000
Public Safety Impact Fees			
Impact Fees	\$ 253,900	\$ 254,400	\$ 253,900
Interest Income			
	\$ 253,900	\$ 254,400	\$ 253,900
Capital Development Projects			
Miscellaneous	\$	\$	\$ 20,000
Interest Income			
	\$	\$	\$ 20,000
Community Facilities District			
Mission Royale CFD	\$ 214,600	\$ 214,600	\$ 214,600
Villago CFD	276,000	276,000	276,000
Copper Mountain Ranch CFD	3,000	3,000	3,000
Post Ranch CFD	30,000	30,000	30,000
	\$ 523,600	\$ 523,600	\$ 523,600
Total Capital Projects Funds	\$ 7,231,600	\$ 3,556,000	\$ 4,870,000
PERMANENT FUNDS			
N/A	\$	\$	\$
Total Permanent Funds	\$	\$	\$
ENTERPRISE FUNDS			
Municipal Golf Course			
User Fees	\$ 1,129,800	\$ 1,120,500	\$ 1,092,100
City Sales Tax	26,300	26,300	26,300
	\$ 1,156,100	\$ 1,146,800	\$ 1,118,400
Wastewater Treatment			
User Fees	\$ 8,983,000	\$ 9,597,000	\$ 11,868,800
Interest Income	3,000	6,000	3,000
Other	5,000	5,000	5,000
	\$ 8,991,000	\$ 9,608,000	\$ 11,876,800

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

**City of Casa Grande
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
WWTP Expansion			
<u>Miscellaneous</u>	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
Sewer System Development Fees			
<u>Impact Fees</u>	\$ 9,171,900	\$ 665,400	\$ 2,035,000
<u>Interest Income</u>	\$ _____	\$ _____	\$ _____
	\$ 9,171,900	\$ 665,400	\$ 2,035,000
Sanitation Fund			
<u>User Fees</u>	\$ 6,593,000	\$ 6,649,500	\$ 7,522,400
<u>Interest Income</u>	500	2,200	1,000
	\$ 6,593,500	\$ 6,651,700	\$ 7,523,400
Copper Mountain Water Fund			
<u>User Fees</u>	\$ 216,200	\$ 200,600	\$ 251,800
<u>Interest Income</u>	\$ _____	\$ _____	\$ _____
	\$ 216,200	\$ 200,600	\$ 251,800
Total Enterprise Funds	\$ 26,128,700	\$ 18,272,500	\$ 22,805,400
INTERNAL SERVICE FUNDS			
Fleet Maintenance			
<u>Department Charges</u>	\$ 1,695,200	\$ 1,804,700	\$ 1,865,200
<u>Miscellaneous</u>	\$ _____	\$ _____	\$ _____
	\$ 1,695,200	\$ 1,804,700	\$ 1,865,200
Risk Management Fund			
<u>Department Charges</u>	\$ 508,100	\$ 508,100	\$ 593,600
<u>Miscellaneous</u>	150,000	150,000	150,000
	\$ 658,100	\$ 658,100	\$ 743,600
Facilities Maintenance Fund			
<u>Department Charges</u>	\$ 1,494,800	\$ 1,494,800	\$ 1,596,200
<u>Miscellaneous</u>	\$ _____	\$ _____	\$ _____
	\$ 1,494,800	\$ 1,494,800	\$ 1,596,200
Total Internal Service Funds	\$ 3,848,100	\$ 3,957,600	\$ 4,205,000
TOTAL ALL FUNDS	\$ 80,944,600	\$ 69,884,000	\$ 82,983,500

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City of Casa Grande
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2016

FUND	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
Special Revenue Funds	\$	\$	\$ 1,135,700	\$ 435,000
Debt Service Funds				1,085,900
Capital Funds				2,155,800
Enterprise Funds			1,277,100	
Internal Service Funds			336,900	
Community Facilities Districts			75,700	
Total General Fund	\$	\$	\$ 2,825,400	\$ 3,676,700
SPECIAL REVENUE FUNDS				
Street Maintenance Fund	\$	\$	\$	\$ 1,858,800
System Development Fees				87,000
Municipal Airport Fund	1,000,000	1,000,000		68,300
Parks Development Fund				
Community Arts Fund			5,000	
Wildland Fire				
Grants & Subsidies Fund				
Energy Savings			482,600	
Redevelopment Fund				
Performance Institute			295,000	
Promotion & Tourism				360,800
Court JCEF				
Court Fill the Gap (FTG)				
FARE Program				
Court Enhancement Fund				50,000
Probationary Fund				
CAPP Program				
Court Security Fee				
Community Development Block Grant				
Housing Application Fund				
Rural Development - Self Help				
Housing Preservation Grant				
Home Program Fund				
Housing Development Fees				
Fiduciary Funds				
Total Special Revenue Funds	\$ 1,000,000	\$ 1,000,000	\$ 782,600	\$ 2,424,900
DEBT SERVICE FUNDS				
Recreation (2%) Debt Service	\$	\$	\$ 1,585,900	\$
General Obligation Bond 2008				
Total Debt Service Funds	\$ 0	\$ 0	\$ 1,585,900	\$ 0
CAPITAL PROJECTS FUNDS				
Recreation Impact Fees	\$	\$	\$	\$
Construction Sales Tax Cap				8,481,700
Capital Replacement Projects			3,448,700	
Recreation Construction				795,000
Airport Capital Improvements			4,700	
Transportation Impact Fees				
Public Safety Impact Fees				
Capital Development Projects		16,000,000		
ID #39 Capital Improvements				
Community Facilities Districts				75,700
Total Capital Projects Funds	\$ 0	\$ 16,000,000	\$ 3,453,400	\$ 9,352,400

SCHEDULE D

City of Casa Grande
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2016

FUND	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016	
	SOURCES	<USES>	IN	<OUT>
ENTERPRISE FUNDS				
Municipal Golf Course	\$	\$	\$	\$ 112,800
Wastewater Treatment			255,500	523,700
Sewer Capacity Fund				
WWTP Expansion				
Sewer System Development Fees			8,477,000	225,000
Sanitation Fund			956,900	1,617,000
Sanitation Development Impact Fees				
Copper Mountain Water Fund				31,200
Total Enterprise Funds	\$ 0	\$ 0	\$ 9,689,400	\$ 2,509,700
PERMANENT FUNDS				
N/A	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
INTERNAL SERVICE FUNDS				
Fleet Maintenance	\$	\$	\$	\$ 234,600
Insurance Fund				
Facilities Maintenance Fund				138,400
Total Internal Service Funds	\$	\$	\$	\$ 373,000
TOTAL ALL FUNDS	\$ 1,000,000	\$ 17,000,000	\$ 18,336,700	\$ 18,336,700

**City of Casa Grande
Expenditures/Expenses By Fund
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
GENERAL FUND				
Mayor & City Council	\$ 612,400	\$	\$ 600,900	\$ 604,700
Operations & Contingency	1,400,000		1,400,000	1,400,000
City Attorney	813,700		797,500	858,600
City Court	613,300		619,800	660,700
City Manager	830,100		887,900	840,100
City Clerk	421,900		399,400	441,200
Finance/Information Technology	2,818,900		2,796,000	3,290,600
Human Resources	471,100		468,800	482,100
Public Information Office	267,200		252,600	281,700
Public Works	1,491,700		1,426,300	1,406,100
Planning & Development Center	2,001,300		1,866,900	2,010,400
Community Services	4,778,300	88,400	4,631,200	4,927,000
Library	1,283,400		1,268,500	1,382,600
Police	15,474,200	11,300	13,587,800	16,938,200
Fire	7,893,700	15,500	7,815,700	9,317,200
Transfers	1,726,300		1,236,400	1,520,900
Total General Fund	\$ 42,897,500	\$ 115,200	\$ 40,055,700	\$ 46,362,100
SPECIAL REVENUE FUNDS				
Street Maintenance	\$ 5,359,500	\$ (33,000)	\$ 5,129,400	\$ 8,127,400
System Development Fees	2,752,500	20,700	193,100	3,701,700
Municipal Airport	2,431,000	60,000	1,082,900	1,830,600
Parks Development	906,000		500	962,600
Community Arts	13,400		13,400	15,200
Wildland Fire	272,400		272,400	279,200
Grants & Subsidies	955,300	(4,402,700)	1,293,700	6,414,300
Energy Savings	2,246,600	1,700,000	1,580,100	564,600
Redevelopment	1,128,900		25,000	1,088,200
Performance Institute	216,600		204,600	194,700
Promotion and Tourism	586,900		400,000	460,800
Court JCEF	40,000		16,800	42,100
Court Fill the Gap (FTG)	40,800		12,300	35,200
FARE Program	11,100			7,600
Court Enhancement	126,000		50,000	134,200
Probationary Fund	131,700		45,300	100,300
CAPP Program	5,000		7,100	
Court Security Fee	32,300		29,100	32,300
Community Dev. Block Grant	293,200	170,200	293,200	359,000
Housing Application Fund	2,500		1,900	
CDBG Entitlement				206,500
Housing Preservation Grant	112,000	36,000	112,000	300,000
Home Program Fund	275,000		274,400	275,000
Housing Development Fees	139,300		26,400	133,700
Fiduciary Funds	953,800		570,300	870,300
Total Special Revenue Funds	\$ 19,031,800	\$ (2,448,800)	\$ 11,633,900	\$ 26,135,500
DEBT SERVICE FUNDS				
Recreation (2%) Debt Service	\$ 1,585,500	\$	\$ 1,586,200	\$ 1,585,900
General Obligation Bond 2008	1,653,800		1,755,800	6,222,600
ID #37 Debt Service			68,000	
ID #38 Debt Service			61,900	
Total Debt Service Funds	\$ 3,239,300	\$ 0	\$ 3,471,900	\$ 7,808,500

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed

**City of Casa Grande
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
CAPITAL PROJECTS FUNDS				
Recreation Impact Fees	\$ 3,036,900	\$	\$	\$ 3,144,500
Construction Sales Tax Cap	12,029,500	1,238,400	1,873,500	16,820,800
Capital Replacement Projects	4,713,200	392,600	1,140,900	11,556,500
Recreation Construction	1,350,300		1,026,700	3,208,300
Airport Capital Improvements	2,056,700		224,100	1,467,800
Transportation Impact Fees	489,000	(3,700)	136,500	1,012,500
Public Safety Impact Fees	255,500	(31,500)	119,200	985,000
Capital Development Projects	16,000,000			16,020,000
ID #39 Capital Improvements	19,185,100	(814,900)		
Community Facilities Districts	1,974,200		466,100	2,103,100
Total Capital Projects Funds	\$ 61,090,400	\$ 780,900	\$ 4,987,000	\$ 56,318,500
PERMANENT FUNDS				
N/A	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Golf Course	\$ 1,357,500	\$	\$ 1,124,300	\$ 1,219,800
Wastewater Treatment	12,635,400	1,357,300	10,190,900	13,792,400
Sewer Capacity Fund			226,100	
WWTP Expansion	6,467,100	(148,700)	5,763,400	
Sewer System Development Fees	10,975,000	155,200	774,000	10,725,000
Sanitation	8,238,600	(108,600)	6,379,300	7,491,900
Sanitation Dev. Impact Fees	28,600		103,800	
Copper Mountain Water Fund	516,600		269,600	856,800
Total Enterprise Funds	\$ 40,218,800	\$ 1,255,200	\$ 24,831,400	\$ 34,085,900
INTERNAL SERVICE FUNDS				
Fleet Maintenance	\$ 1,815,900	\$	\$ 1,790,100	\$ 1,865,200
Risk Management	899,400		924,900	916,300
Facilities Maintenance	1,494,800	297,500	1,316,300	1,769,200
Total Internal Service Funds	\$ 4,210,100	\$ 297,500	\$ 4,031,300	\$ 4,550,700
TOTAL ALL FUNDS	\$ 170,687,900	\$	\$ 89,011,200	\$ 175,261,200
Mayor & City Council				
General Fund	\$ 612,400	\$	\$ 600,900	\$ 604,700
Department Total	\$ 612,400	\$	\$ 600,900	\$ 604,700
Operations & Contingency				
General Fund	\$ 1,400,000	\$	\$ 1,400,000	\$ 1,400,000
Fiduciary Funds	953,800		570,300	870,300
General Obligation Bond 2008	1,653,800		1,755,800	6,222,600
ID #37 Debt Service			68,000	
ID #38 Debt Service			61,900	
ID #39 Capital Improvements	19,185,100	(814,900)		
Community Facilities Districts	1,974,200		466,100	2,103,100
Energy Savings	2,246,600	1,700,000	1,580,100	564,600
Grants & Subsidies Fund	86,300	(4,913,700)	80,900	6,000,000
Construction Sales Tax Cap	2,710,700	1,255,400	1,410,700	7,097,900
Capital Replacement Projects				8,616,800
Department Total	\$ 30,210,500	\$ (2,773,200)	\$ 7,393,800	\$ 32,875,300

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City of Casa Grande
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
City Attorney				
General Fund	\$ 813,700	\$	\$ 797,500	\$ 858,600
Grants & Subsidies Fund	800		800	800
Department Total	\$ 814,500	\$ 0	\$ 798,300	\$ 859,400
City Court				
General Fund	\$ 613,300	\$ 0	\$ 619,800	\$ 660,700
Court JCEF	40,000	0	16,800	42,100
Court Fill the Gap (FTG)	40,800	0	12,300	35,200
FARE Program	11,100	0	0	7,600
Court Enhancement Fund	126,000	0	50,000	134,200
Probationary Fund	131,700	0	45,300	100,300
Court Security Fee	32,300	0	29,100	32,300
Department Total	\$ 995,200	\$ 0	\$ 773,300	\$ 1,012,400
City Manager				
General Fund	\$ 830,100	\$ 0	\$ 887,900	\$ 840,100
Redevelopment Fund	1,128,900	0	25,000	1,088,200
Construction Sales Tax Cap				325,000
Department Total	\$ 1,959,000	\$ 0	\$ 912,900	\$ 2,253,300
City Clerk				
General Fund	\$ 421,900	\$ 0	\$ 399,400	\$ 441,200
Community Arts Fund	13,400	0	13,400	15,200
Department Total	\$ 435,300	\$ 0	\$ 412,800	\$ 456,400
Finance/IT				
General Fund	\$ 2,818,900	\$	\$ 2,796,000	\$ 3,290,600
Construction Sales Tax Cap	200,000		164,000	225,300
Capital Replacement Projects				
System Development Fees				70,000
Department Total	\$ 3,018,900	\$	\$ 2,960,000	\$ 3,585,900
Human Resources				
General Fund	\$ 471,100	\$	\$ 468,800	\$ 482,100
Risk Management Fund	899,400		924,900	916,300
Department Total	\$ 1,370,500	\$	\$ 1,393,700	\$ 1,398,400
Public Information Office				
General Fund	\$ 267,200	\$	\$ 252,600	\$ 281,700
Department Total	\$ 267,200	\$	\$ 252,600	\$ 281,700
Public Works				
General Fund	\$ 1,491,700	\$	\$ 1,426,300	\$ 1,406,100
Street Maintenance Fund	5,359,500	(33,000)	5,129,400	8,127,400
Wastewater Treatment	12,635,400	1,357,300	10,190,900	13,792,400
Sewer Capacity Fund			226,100	
WWTP Expansion	6,467,100	(148,700)	5,763,400	
Sewer System Development Fees	10,975,000	155,200	774,000	10,725,000
Sanitation Fund	8,238,600	(108,600)	6,379,300	7,491,900
Sanitation Development Impact Fees	28,600		103,800	
Copper Mountain Water Fund	516,600		269,600	856,800
Fleet Maintenance	1,815,900		1,790,100	1,865,200
Facilities Maint Fund	1,494,800	297,500	1,316,300	1,769,200
Municipal Airport Fund	2,431,000	60,000	1,082,900	1,830,600
Airport Capital Improvements	2,056,700		224,100	1,467,800
Transportation Impact Fees	489,000	(3,700)	136,500	1,012,500
System Development Fees	686,000	(120,800)	86,000	1,100,000
Grants & Subsidies Fund	105,400	105,400	56,500	50,000
Construction Sales Tax Cap	8,709,600		232,600	8,702,600
Capital Replacement Projects	2,127,600	(225,000)	578,200	1,093,700
Department Total	\$ 65,628,500	\$ 1,335,600	\$ 35,766,000	\$ 61,291,200

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE F

**City of Casa Grande
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
Planning & Development				
General Fund	\$ 2,001,300	\$	\$ 1,866,900	\$ 2,010,400
Community Development Block Grant	293,200	170,200	293,200	359,000
Housing Application Fund	2,500		1,900	
Rural Development - Self Help				206,500
Housing Preservation Grant	112,000	36,000	112,000	300,000
Home Program Fund	275,000		274,400	275,000
Housing Development Fees	139,300		26,400	133,700
Grants & Subsidies Fund	128,500	128,500	123,500	
Construction Sales Tax Cap				49,500
Department Total	\$ 2,951,800	\$ 334,700	\$ 2,698,300	\$ 3,334,100
Library				
General Fund	\$ 1,283,400	\$	\$ 1,268,500	\$ 1,382,600
Capital Development Projects				
System Development Fees				500,000
Grants & Subsidies Fund			23,100	9,800
Department Total	\$ 1,283,400	\$ 0	\$ 1,291,600	\$ 1,892,400
Community Services				
General Fund	\$ 4,778,300	\$ 88,400	\$ 4,631,200	\$ 4,927,000
Parks Development Fund	906,000		500	962,600
Performance Institute	216,600		204,600	194,700
Promotion & Tourism	586,900		400,000	460,800
Recreation (2%) Debt Service	1,585,500		1,586,200	1,585,900
Recreation Impact Fees	3,036,900			3,144,500
Recreation Construction	1,350,300		1,026,700	3,208,300
Municipal Golf Course	1,357,500		1,124,300	1,219,800
Capital Development Projects	16,000,000			16,000,000
System Development Fees	2,066,500	141,500	107,100	2,031,700
Grants & Subsidies Fund	287,800		296,800	335,500
Capital Replacement Projects	103,000		42,700	108,000
Department Total	\$ 32,275,300	\$ 229,900	\$ 9,420,100	\$ 34,178,800
Police				
General Fund	\$ 15,474,200	\$ 11,300	\$ 13,587,800	\$ 16,938,200
CAPP Program	5,000		7,100	
Construction Sales Tax Cap	343,000			368,000
Capital Replacement Projects	1,105,000	(35,000)	415,000	889,000
Public Safety Impact Fees				
Grants & Subsidies Fund	172,300	102,900	514,900	18,200
Department Total	\$ 17,099,500	\$ 79,200	\$ 14,524,800	\$ 18,213,400
Fire				
General Fund	\$ 7,893,700	\$ 15,500	\$ 7,815,700	\$ 9,317,200
Wildland Fire	272,400		272,400	279,200
Construction Sales Tax Cap	66,200	(17,000)	66,200	102,000
Capital Replacement Projects	1,377,600	652,600	105,000	819,500
Public Safety Impact Fees	255,500	(31,500)	119,200	985,000
Grants & Subsidies Fund	174,200	174,200	178,600	
Department Total	\$ 10,039,600	\$ 793,800	\$ 8,557,100	\$ 11,502,900
Transfers				
General Fund	\$ 1,726,300	\$	\$ 1,236,400	\$ 1,520,900
System Development Fees			18,600	
Department Total	\$ 1,726,300	\$	\$ 1,255,000	\$ 1,520,900
TOTAL ALL FUNDS	\$ 170,687,900	\$	\$ 89,011,200	\$ 175,261,200

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE F

City of Casa Grande
Full-Time Employees and Personnel Compensation
Fiscal Year 2016

FUND	Full-Time Equivalent (FTE) 2016	Employee Salaries and Hourly Costs 2016	Retirement Costs 2016	Healthcare Costs 2016	Other Benefit Costs 2016	Total Estimated Personnel Compensation 2016
GENERAL FUND	\$ 340.97	\$ 20,932,600	\$ 6,125,800	\$ 2,917,800	\$ 519,100	\$ 30,495,300
SPECIAL REVENUE FUNDS						
Street Maintenance	\$ 18.00	\$ 967,200	\$ 184,900	\$ 155,000	\$ 69,200	\$ 1,376,300
Municipal Airport	2.50	120,300	23,000	23,100	2,600	169,000
Wildland Fire		209,600	61,000	100	6,400	277,100
Grants & Subsidies	4.38	143,500	20,900	29,700	2,200	196,300
Court JCEF						
Court Fill the Gap (FTG)						
FARE Program						
Court Enhancement						
Probationary Fund		40,200	7,700	6,600		54,500
Court Security Fee						
Community Dev. Block Grant	1.00	44,800	8,600	10,600	100	64,100
Housing Application Fund						
Rural Development - Self Help						
Housing Preservation Grant						
Home Program Fund	1.00	44,800	8,600	10,600	100	64,100
Housing Development Fees						
Total Special Revenue Funds	\$ 26.88	\$ 1,570,400	\$ 314,700	\$ 235,700	\$ 80,600	\$ 2,201,400
INTERNAL SERVICE FUNDS						
Fleet Maintenance	\$ 10.00	\$ 415,200	\$ 79,400	\$ 75,200	\$ 9,200	\$ 579,000
Risk Management	1.00	65,700	12,600	6,700	25,100	110,100
Facilities Maintenance	3.00	129,400	24,700	27,700	4,100	185,900
Total Internal Service Funds	\$ 14.00	\$ 610,300	\$ 116,700	\$ 109,600	\$ 38,400	\$ 875,000
ENTERPRISE FUNDS						
Municipal Golf Course	\$ 5.78	\$ 103,100	\$ 19,700	\$ 6,500	\$ 2,900	\$ 132,200
Wastewater Treatment	15.09	678,100	135,700	143,700	60,800	1,018,300
Sanitation	33.30	1,793,900	343,000	361,400	86,000	2,584,300
Copper Mountain Water	0.66	15,300	2,900	2,200	500	20,900
Total Enterprise Funds	\$ 54.83	\$ 2,590,400	\$ 501,300	\$ 513,800	\$ 150,200	\$ 3,755,700
TOTAL ALL FUNDS	\$ 436.68	\$ 25,703,700	\$ 7,058,500	\$ 3,776,900	\$ 788,300	\$ 37,327,400

ORDINANCE NO. 2924

AN ORDINANCE OF THE COUNCIL OF THE CITY OF CASA GRANDE, ARIZONA, LEVYING UPON THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE CITY OF CASA GRANDE SUBJECT TO TAXATION A CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS OF VALUATION SUFFICIENT TO RAISE THE AMOUNT ESTIMATED TO BE REQUIRED IN THE ANNUAL BUDGET, LESS THE AMOUNT ESTIMATED TO BE RECEIVED FROM FINES, LICENSES AND OTHER SOURCES OF REVENUE; PROVIDING FUNDS FOR VARIOUS BOND REDEMPTIONS, FOR THE PURPOSE OF PAYING INTEREST UPON BONDED INDEBTEDNESS; AND PROVIDING A GENERAL FUND FOR GENERAL MUNICIPAL EXPENSES; ALL FOR THE FISCAL YEAR ENDING THE 30TH DAY OF JUNE, 2016.

WHEREAS, by provision of State law, the Ordinance levying taxes for the Fiscal Year 2015-2016 is required to be finally adopted not later than the third Monday in August, and

WHEREAS, the County of Pinal is the assessing and collecting authority for the City of Casa Grande, and the Clerk is hereby directed to transmit a certified copy of this Ordinance to the Assessor and the Board of Supervisors of the County of Pinal, Arizona.

BE IT ORDAINED by the Council of the City of Casa Grande, Arizona, as follows:

Section 1. Authorization for Primary Levy

There is hereby levied on each \$100 of the assessed value of all property, both real and personal, within the corporate limits of the City of Casa Grande, except such property as may by law be exempt from taxation, a rate not to exceed \$0.9999.

Section 2. Authorization for Secondary Levy

In addition to the property tax levy for primary purposes set in Section 1, there is hereby levied on each \$100 of the unlimited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Casa Grande, except such property as may be exempt from taxation, a secondary tax rate not to exceed \$0.6308.

Section 3. Authorization for Usage

That the amount raised through the Primary Tax Levy in Section 1 will be used for the purpose of providing funds for general government operations, with a maximum sum of \$3,364,200.00.

The amount raised through the Secondary Tax Levy in Section 2 will be used for the purpose of paying principal and interest on or redemption charges on General Obligation Bonds of the City of Casa Grande, a maximum sum of \$2,110,300.00.

Section 4. Authorization for Adjustment in Section 3 If, for any reason, the rate of \$0.9999 and \$0.6308 per \$100 assessed valuation will not raise the taxes required in Section 3, then reductions shall be made in Subsection 3 so that the primary tax rate shall be \$0.9999 and the secondary tax rate shall be \$0.6308 per \$100 assessed valuation.

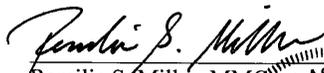
PASSED AND ADOPTED by the Mayor and Council of the City of Casa Grande, Arizona, this 20th day of July, 2015.



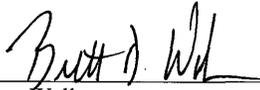
Robert M. Jackson
Mayor

ATTEST:

APPROVED AS TO FORM



Remilie S. Miller, MM
City Clerk



Brett Wallace
City Attorney





BONDED DEBT SCHEDULES

BONDED DEBT SCHEDULES

Bonded Debt Obligations

Bonded Debt Obligations are a source of revenue to finance capital projects for the City of Casa Grande. Once bonds are issued and revenue secured, a commitment is required to repay the debt on the bonds. Revenues generated from bond sales must be spent only for the purposes specified in the official statement and related bond documents. After satisfying the purposes of a bond issue, unexpended monies can only be used to retire the bonded indebtedness. Different types of bonds provide financing for various projects.

General Obligation Bonds –The bonds are referred to as general obligation or full faith and credit bonds because they are guaranteed by the full taxing power of the city. These bonds are usually retired from property tax funds. The amount of indebtedness which a city can incur through the issuance of general obligation bonds is limited in the state constitution. The constitution says that for general municipal purposes, a municipality cannot incur a debt exceeding six percent of the assessed valuation of taxable property in the city or town. Additional bonds amounting to twenty percent of the assessed valuation of taxable property can be issued for supplying such specific city and town services as water, streets, artificial light, sewers, acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities, and streets and transportation facilities. The issuance of general obligation bonds must be submitted to the voters for approval.

The debt capacity as of 6-30-2015 is:

	20%	6%
2015-16 Assessed Value	\$336,457,808	\$336,457,808
Debt Limit	67,291,562	20,187,468
Outstanding Debt	\$20,406,000	\$2,334,000
Debt Capacity	\$46,885,562	\$17,853,468

Revenue Bonds - this type of bond is used to finance a revenue producing facility such as a public utility or airport. The bonds are secured from revenues produced by the facility for which they were issued. If revenues are insufficient to cover the repayment of the bonds, the city or town is not obligated to provide tax funds for repayment. These bonds are not secured by taxing authority; they represent a somewhat greater risk for obligation securities. Revenue bonds may be issued for such utility undertakings as wastewater, sanitation or golf course, airport buildings or other airport facilities. Revenue bonds are not subject to the debt limitation in the State constitution; however, they must still be submitted to the voters of the community for approval.

Street Improvement Bonds – bonds for constructing streets and highways within the municipality can also be issued. To pay the principal and interest on this type of bond, the municipality may use its share of the highway user revenues. There are limitations on the issuance of these bonds for which HURF revenues are pledged for repayment. The annual revenue from gasoline tax must be at least two times the annual debt payment. These bonds are not subject to the debt limitation in the State constitution; however, to issue the bonds, the voters first must approve them. Street improvement bonds may also be secured by the full taxing power of a city or town; however, this is not required.

Special Improvement District Bonds – these bonds can be issued by a city or town to finance improvement in specific areas of the municipality. The property owners benefiting from the improvements in the area are assessed an amount to cover the cost of retiring the bonds. This type of finance mechanism is used generally on such projects as paving streets, placement of sidewalks, extension of sewer and water lines and similar projects. As of 1996, state law permits a city or town by resolution to combine two or more municipal improvement district projects.

BONDED DEBT SCHEDULES

Date Payment Due	Total General Obligation & Revenue Bonds			WIFA Loan			Total Debt	
	Bonds Payable	Total Interest Due	Total Debt Due	Bonds Payable	Total Interest Due	Total Debt Due	Total Debt Due	Fiscal Year Total
1-Jul-2015	600,000	524,878	1,124,878			0	1,124,878	8,921,329
1-Oct-2015	0	639,870	639,870		901,087	901,087	1,540,957	
1-Jan-2016	0	513,253	513,253			0	513,253	
1-Apr-2016	1,510,000	639,870	2,149,870	2,691,284	901,087	3,592,371	5,742,241	
1-Jul-2016	700,000	513,253	1,213,253			0	1,213,253	10,781,645
1-Oct-2016	0	604,305	604,305		846,871	846,871	1,451,176	
1-Jan-2017	0	499,628	499,628			0	499,628	
1-Apr-2017	1,985,000	1,985,000	3,970,000	2,799,717	847,871	3,647,588	7,617,588	
1-Jul-2017	720,000	499,628	1,219,628			0	1,219,628	9,702,545
1-Oct-2017	0	570,415	570,415		790,471	790,471	1,360,886	
1-Jan-2018	0	483,628	483,628			0	483,628	
1-Apr-2018	2,365,000	570,415	2,935,415	2,912,517	790,471	3,702,988	6,638,403	
1-Jul-2018	830,000	483,628	1,313,628			0	1,313,628	9,778,356
1-Oct-2018	0	508,196	508,196		731,798	731,798	1,239,994	
1-Jan-2019	0	464,878	464,878			0	464,878	
1-Apr-2019	2,490,000	508,196	2,998,196	3,029,862	731,798	3,761,660	6,759,856	
1-Jul-2019	880,000	464,878	1,344,878			0	1,344,878	9,788,808
1-Oct-2019	0	441,596	441,596		670,762	670,762	1,112,358	
1-Jan-2020	0	447,278	447,278			0	447,278	
1-Apr-2020	2,620,000	441,596	3,061,596	3,151,936	670,762	3,822,698	6,884,294	
1-Jul-2020	965,000	447,278	1,412,278			0	1,412,278	9,838,607
1-Oct-2020	0	379,946	379,946		607,266	607,266	987,212	
1-Jan-2021	0	427,978	427,978			0	427,978	
1-Apr-2021	2,745,000	379,946	3,124,946	3,278,927	607,266	3,886,193	7,011,139	
1-Jul-2021	1,030,000	427,978	1,457,978			0	1,457,978	9,542,246
1-Oct-2021	0	304,216	304,216		541,212	541,212	845,428	
1-Jan-2022	0	407,378	407,378			0	407,378	
1-Apr-2022	2,575,000	304,216	2,879,216	3,411,034	541,212	3,952,246	6,831,462	
1-Jul-2022	1,100,000	407,378	1,507,378			0	1,507,378	7,968,394
1-Oct-2022	0	236,090	236,090		472,496	472,496	708,586	
1-Jan-2023	0	385,378	385,378			0	385,378	
1-Apr-2023	1,110,000	236,090	1,346,090	3,548,466	472,496	4,020,962	5,367,052	
1-Jul-2023	1,100,000	385,378	1,485,378			0	1,485,378	7,919,926
1-Oct-2023	0	200,293	200,293		401,013	401,013	601,306	
1-Jan-2024	0	360,503	360,503			0	360,503	
1-Apr-2024	1,180,000	200,293	1,380,293	3,691,433	401,013	4,092,446	5,472,739	
1-Jul-2024	1,235,000	360,503	1,595,503			0	1,595,503	8,002,067
1-Oct-2024	0	165,350	165,350		326,649	326,649	491,999	
1-Jan-2025	0	332,406	332,406			0	332,406	
1-Apr-2025	1,250,000	165,350	1,415,350	3,840,161	326,648	4,166,809	5,582,159	
1-Jul-2025	1,355,000	332,406	1,687,406			0	1,687,406	8,069,393
1-Oct-2025	0	137,225	137,225		249,319	249,319	386,544	
1-Jan-2026	0	304,019	304,019			0	304,019	
1-Apr-2026	1,310,000	137,225	1,447,225	3,994,881	249,318	4,244,199	5,691,424	
1-Jul-2026	1,475,000	304,019	1,779,019			0	1,779,019	8,078,940
1-Oct-2026	0	106,931	106,931		168,812	168,812	275,743	
1-Jan-2027	0	272,175	272,175			0	272,175	
1-Apr-2027	1,370,000	106,931	1,476,931	4,155,835	119,237	4,275,072	5,752,003	
1-Jul-2027	1,250,000	272,175	1,522,175			0	1,522,175	7,792,192
1-Oct-2027	0	72,682	72,682		61,165	61,165	133,847	
1-Jan-2028	0	244,050	244,050			0	244,050	
1-Apr-2028	1,435,000	72,682	1,507,682	4,323,273	61,165	4,384,438	5,892,120	
1-Jul-2028	1,250,000	244,050	1,494,050			0	1,494,050	7,805,239
1-Oct-2028	0	36,807	36,807		14,192	14,192	50,999	
1-Jan-2029	0	215,925	215,925			0	215,925	
1-Apr-2029	1,510,000	36,806	1,546,806	4,497,459		4,497,459	6,044,265	
1-Jul-2029	1,300,000	215,925	1,515,925			0	1,515,925	1,701,300
1-Jan-2030	0	185,375	185,375			0	185,375	
1-Jul-2030	1,300,000	185,375	1,485,375			0	1,485,375	1,639,875
1-Jan-2031	0	154,500	154,500			0	154,500	
1-Jul-2031	1,400,000	154,500	1,554,500			0	1,554,500	1,675,750
1-Jan-2032	0	121,250	121,250			0	121,250	
1-Jul-2032	1,500,000	121,250	1,621,250			0	1,621,250	1,705,000
1-Jan-2033	0	83,750	83,750			0	83,750	
1-Jul-2033	1,650,000	83,750	1,733,750			0	1,733,750	1,776,250
1-Jan-2034	0	42,500	42,500			0	42,500	
1-Jul-2034	1,700,000	42,500	1,742,500			0	1,742,500	1,742,500
	<u>\$48,795,000</u>	<u>\$22,605,117</u>	<u>\$71,400,117</u>	<u>\$49,326,785</u>	<u>\$13,503,457</u>	<u>\$62,830,242</u>	<u>\$134,230,359</u>	<u>\$134,230,359</u>

BONDED DEBT SCHEDULES

**ROAD CONSTRUCTION (20%) & WASTEWATER CONSTRUCTION (80%)
EXCISE TAX REVENUE BONDS
SERIES 2003
\$18,120,000**

In January 2004, the City issued \$18,120,000 of Excise Tax Revenue Obligation Series 2003, to refinance the Series 1994 and 1995 Revenue Bonds that had financed the construction of a wastewater treatment plant and improved certain City streets. Additionally, the Series 2003 financed the expansion of the wastewater treatment plant. The Series 2003 revenue obligations have interest rates that range from 2.00% to 5.00%. Principal payments ranging from \$620,000 to \$1,835,000 are paid semi-annually on October 1 and April 1. These bonds were advance refunded in fiscal year 2012.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Apr-2015	745,000	30,300	805,600
1-Oct-2015		15,400	
1-Apr-2016	770,000	15,400	800,800
TOTAL	<u><u>\$1,515,000</u></u>	<u><u>\$91,400</u></u>	<u><u>\$1,606,400</u></u>

BONDED DEBT SCHEDULES

**REFUNDING
EXCISE TAX REVENUE OBLIGATIONS
SERIES 2012
\$9,355,000**

These bonds were issued to refund the future maturities of the 2003 Excise Tax Bonds. The refunding process is used to save interest costs when rates decline.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Oct-2015		203,500	
1-Apr-2016		203,500	407,000
1-Oct-2016		203,500	
1-Apr-2017	1,205,000	203,500	1,612,000
1-Oct-2017		191,450	
1-Apr-2018	1,540,000	191,450	1,922,900
1-Oct-2018		152,950	
1-Apr-2019	1,620,000	152,950	1,925,900
1-Oct-2019		112,450	
1-Apr-2020	1,695,000	112,450	1,919,900
1-Oct-2020		78,550	
1-Apr-2021	1,765,000	78,550	1,922,100
1-Oct-2021		34,425	
1-Apr-2022	1,530,000	34,425	1,598,850
TOTAL	<u><u>\$ 9,355,000</u></u>	<u><u>\$ 1,953,650</u></u>	<u><u>\$ 11,308,650</u></u>

BONDED DEBT SCHEDULES

**GENERAL OBLIGATION BONDS
SERIES 2008
\$11,000,000**

In June, 2008, the City issued \$11,000,000 of General Obligation Bonds for the construction of a joint use library, fire station, public safety building, and improvements to the community center and golf course. The bonds are issued pursuant to a special bond election held and approved on November 7, 2006. Interest on the 2008 obligations is payable semiannually on each January 1 and July 1. Secondary property taxes are levied to repay the debt. The rate of \$0.6308 is kept constant. The 2008 obligations are subject to optional and mandatory sinking fund redemption prior to maturity.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Jul-2015	300,000	127,722	549,819
1-Jan-2016		122,097	
1-Jul-2016	300,000	122,097	538,569
1-Jan-2017		116,472	
1-Jul-2017	320,000	116,472	544,944
1-Jan-2018		108,472	
1-Jul-2018	430,000	108,472	636,194
1-Jan-2019		97,722	
1-Jul-2019	480,000	97,722	665,844
1-Jan-2020		88,122	
1-Jul-2020	540,000	88,122	705,444
1-Jan-2021		77,322	
1-Jul-2021	605,000	77,322	747,544
1-Jan-2022		65,222	
1-Jul-2022	600,000	65,222	718,444
1-Jan-2023		53,222	
1-Jul-2023	600,000	53,222	694,069
1-Jan-2024		40,847	
1-Jul-2024	635,000	40,847	703,597
1-Jan-2025		27,750	
1-Jul-2025	650,000	27,750	692,094
1-Jan-2026		14,344	
1-Jul-2026	675,000	14,344	689,344
TOTAL	\$ 6,135,000	\$ 1,750,903	\$ 7,885,903

BONDED DEBT SCHEDULES

**RECREATIONAL FACILITIES REVENUE BOND
EXCISE TAX REVENUE OBLIGATIONS
TAXABLE AND TAX EXEMPT SERIES 2009 A & B
\$18,800,000**

In August, 2009 bonds were issued to finance acquisition, construction, furnishing and equipping a sports complex, certain courthouse and street improvements. The debt is to repaid through excise taxes, and facility use and lease fees.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Oct-2015	0	420,970	
1-Apr-2016	740,000	420,970	1,581,940
1-Oct-2016	0	400,805	
1-Apr-2017	780,000	400,805	1,581,610
1-Oct-2017	0	378,965	
1-Apr-2018	825,000	378,965	1,582,930
1-Oct-2018	0	355,246	
1-Apr-2019	870,000	355,246	1,580,492
1-Oct-2019	0	329,146	
1-Apr-2020	925,000	329,146	1,583,292
1-Oct-2020	0	301,396	
1-Apr-2021	980,000	301,396	1,582,792
1-Oct-2021	0	269,791	
1-Apr-2022	1,045,000	269,791	1,584,582
1-Oct-2022	0	236,090	
1-Apr-2023	1,110,000	236,090	1,582,180
1-Oct-2023	0	200,293	
1-Apr-2024	1,180,000	200,293	1,580,586
1-Oct-2024	0	165,350	
1-Apr-2025	1,250,000	165,350	1,580,700
1-Oct-2025	0	137,225	
1-Apr-2026	1,310,000	137,225	1,584,450
1-Oct-2026	0	106,931	
1-Apr-2027	1,370,000	106,931	1,583,862
1-Oct-2027	0	72,682	
1-Apr-2028	1,435,000	72,682	1,580,364
1-Oct-2028	0	36,807	
1-Apr-2029	1,510,000	36,806	1,583,613
TOTAL	<u>\$15,330,000</u>	<u>\$6,823,393</u>	<u>\$22,153,393</u>

BONDED DEBT SCHEDULES

**GENERAL OBLIGATION BONDS
SERIES 2009
\$19,000,000**

In July, 2009, the City issued \$19,000,000 of General Obligation Bonds for the construction of a public safety facility. The bonds are issued pursuant to a special bond election held and approved on November 7, 2006. Interest on the 2009 obligations is payable on January 1 and July 1. The debt is repaid through a secondary property tax levy. The bonds are subject to optional redemption prior to maturity on or after July 1, 2019.

Maturity Date	Bonds Payable	Interest Payable	Fiscal Year Total
1-Jul-2015	300,000	397,156	1,088,312
1-Jan-2016		391,156	
1-Jul-2016	400,000	391,156	1,174,312
1-Jan-2017		383,156	
1-Jul-2017	400,000	383,156	1,158,312
1-Jan-2018		375,156	
1-Jul-2018	400,000	375,156	1,142,312
1-Jan-2019		367,156	
1-Jul-2019	400,000	367,156	1,126,312
1-Jan-2020		359,156	
1-Jul-2020	425,000	359,156	1,134,812
1-Jan-2021		350,656	
1-Jul-2021	425,000	350,656	1,117,812
1-Jan-2022		342,156	
1-Jul-2022	500,000	342,156	1,174,312
1-Jan-2023		332,156	
1-Jul-2023	500,000	332,156	1,151,812
1-Jan-2024		319,656	
1-Jul-2024	600,000	319,656	1,224,312
1-Jan-2025		304,656	
1-Jul-2025	705,000	304,656	1,299,331
1-Jan-2026		289,675	
1-Jul-2026	800,000	289,675	1,361,850
1-Jan-2027		272,175	
1-Jul-2027	1,250,000	272,175	1,766,225
1-Jan-2028		244,050	
1-Jul-2028	1,250,000	244,050	1,709,975
1-Jan-2029		215,925	
1-Jul-2029	1,300,000	215,925	1,701,300
1-Jan-2030		185,375	
1-Jul-2030	1,300,000	185,375	1,639,875
1-Jan-2031		154,500	
1-Jul-2031	1,400,000	154,500	1,675,750
1-Jan-2032		121,250	
1-Jul-2032	1,500,000	121,250	1,705,000
1-Jan-2033		83,750	
1-Jul-2033	1,650,000	83,750	1,776,250
1-Jan-2034		42,500	
1-Jul-2034	1,700,000	42,500	1,742,500
TOTAL	<u>\$17,205,000</u>	<u>\$10,665,676</u>	<u>\$27,870,676</u>



PERSONNEL DATA

PERSONNEL DATA

2015 - 2016 CLASSIFICATION PLAN

CLASS TITLE	SALARY RANGE	STEP 1 MINIMUM	STEP 15 MAXIMUM
Accountant	56	51,739	71,401
Accounting Clerk	35	31,994	44,090
Accounting Manager	72	74,698	103,214
Administrative Assistant	44	39,282	54,191
Airport Maintenance Worker	38	34,211	47,208
Airport Manager	55	50,519	69,793
Animal Control Officer	38	34,211	47,208
Animal Control Supervisor	45	40,197	55,425
Assistant City Attorney	75	80,033	110,544
Assistant City Prosecutor	67	66,606	91,880
Assistant Fire Chief	77	83,746	115,740
Budget Analyst	56	51,739	71,401
Building Inspector	50	45,115	62,214
Business Application Analyst	58	54,191	74,698
Chief Building Official	69	69,793	96,314
Chief Wastewater Treatment Plant Operator	56	51,739	71,401
City Attorney	91	115,740	159,300
City Clerk	76	81,890	113,149
City Manager	101	145,475	200,440
City Prosecutor	71	72,994	100,845
Civil Engineer	66	65,124	89,815
Code Compliance Specialist	47	42,137	58,057
Community Development Manager	67	66,606	91,880
Community Services Director	81	91,880	126,950
Construction Inspector	50	45,115	62,214
Court Administrator	65	63,627	87,737
Court Clerk	37	33,435	46,141
Court Security Officer	TBD		
Crew Leader	49	44,090	60,787
Crime Analyst	50	45,115	62,214
Custodian	27	26,604	36,622
Deputy City Clerk	53	48,261	66,606
Deputy City Manager	91	115,740	159,300
Deputy Public Works Director	76	81,890	113,149
Development Center Manager	65	63,627	87,737
Economic Development Manager	67	66,606	91,880
Engineering Technician	48	43,120	59,429
Equipment Maintenance Supervisor	50	45,115	62,214
Equipment Mechanic	46	41,167	56,741
Equipment Mechanic Assistant	37	33,435	46,141
Equipment Operator	40	35,804	49,397
Executive Secretary	46	41,167	56,741
Facilities Maintenance Supervisor	46	41,167	56,741
Finance Director	86	103,214	142,205
Fire Battalion Chief	73	76,403	105,584
Fire Captain	65	63,627	87,737
Fire Chief	87	105,584	145,475
Fire Engineer	58	54,191	74,698
Fire Inspector	50	45,115	62,214
Fire Marshal	73	76,403	105,584
Fire Prevention Officer	49	44,090	60,787
Fire Recruit	48	43,120	59,429

PERSONNEL DATA

2015 - 2016 CLASSIFICATION PLAN

CLASS TITLE	SALARY RANGE	STEP 1 MINIMUM	STEP 15 MAXIMUM
Firefighter	52	47,208	65,124
GIS Analyst	53	48,261	66,606
GIS Coordinator	58	54,191	74,698
GIS Technician	50	45,115	62,214
Golf Course Superintendent	64	62,214	85,742
Golf Shop Assistant	26	26,022	35,804
Golf Shop Manager	47	42,137	58,057
Grants Coordinator	52	47,208	65,124
Grounds Keeper	22	23,722	32,714
Heavy Equipment Operator	46	41,167	56,741
Housing Intake & Financing Specialist	43	38,354	52,944
Housing Program Office Specialist	39	34,987	48,261
Human Resources Analyst	53	48,261	66,606
Human Resources Director	83	96,314	132,839
HVAC Technician	42	37,495	51,739
Industrial Pretreatment Coordinator	45	40,197	55,425
Information Technology Manager	64	62,214	85,742
Information Technology Technician	49	44,090	60,787
Kennel Assistant	30	28,502	39,282
Laboratory Technician	43	38,354	52,944
Landfill Attendant	26	26,022	35,804
Lead Equipment Mechanic	48	43,120	59,429
Librarian	52	47,208	65,124
Library Assistant	31	29,139	40,197
Library Circulation Supervisor	43	38,354	52,944
Library Manager	69	69,793	96,314
Library Page	8	17,182	23,722
Maintenance Worker	36	32,714	45,115
Management Analyst	50	45,115	62,214
Network Administrator	60	56,741	78,218
Office Assistant	29	27,865	38,354
Parks Superintendent	64	62,214	85,742
Permit Technician	40	35,804	49,397
Planner	58	54,191	74,698
Planning & Development Director	82	94,097	129,860
Plans Examiner	54	49,397	68,200
Police Aide	40	35,804	49,397
Police Captain	77	83,746	115,740
Police Chief	88	108,064	148,815
Police Corporal	58	54,191	74,698
Police Identification Technician	47	42,137	58,057
Police Lieutenant	73	76,403	105,584
Police Officer	55	50,519	69,793
Police Property Technician	41	36,622	50,519
Police Recruit	51	46,141	63,627
Police Sergeant	66	65,124	89,815
Police Transport Officer	44	39,282	54,191
Police Volunteer Coordinator	44	39,282	54,191
Project Manager	64	62,214	85,742
Public Information Officer	62	59,429	81,890
Public Safety Clerk	36	32,714	45,115
Public Safety Communications Manager	69	69,793	96,314

PERSONNEL DATA

2015 - 2016 CLASSIFICATION PLAN

CLASS TITLE	SALARY RANGE	STEP 1 MINIMUM	STEP 15 MAXIMUM
Public Safety Communications Supervisor	51	46,141	63,627
Public Safety Dispatcher	46	41,167	56,741
Public Safety Records Supervisor	51	46,141	63,627
Public Safety Technology Coordinator	58	54,191	74,698
Public Works Director	86	103,214	142,205
Recreation Program Aide	11	18,401	25,440
Recreation Program Clerk	6	16,447	22,655
Recreation Program Coordinator	49	44,090	60,787
Recreation Program Superintendent	65	63,627	87,737
Recreation Programmer	38	34,211	47,208
Safety/Risk Management Specialist	54	49,397	68,200
Sanitation Superintendent	64	62,214	85,742
Sanitation Supervisor	55	50,519	69,793
Secretary	37	33,435	46,141
Senior Accounting Clerk	43	38,354	52,944
Senior Accountant	64	62,214	85,742
Senior Court Clerk	43	38,354	52,944
Senior Information Technology Technician	52	47,208	65,124
Senior Library Assistant	35	31,994	44,090
Senior Maintenance Worker	40	35,804	49,397
Senior Management Analyst	63	60,787	83,746
Senior Planner	65	63,627	87,737
Senior Wastewater Treatment Plant Oper.	48	43,120	59,429
Signal Light Technician	48	43,120	59,429
Signal Light Technician Assistant	42	37,495	51,739
Streets Superintendent	65	63,627	87,737
Streets Supervisor	55	50,519	69,793
Telephone Operator/Receptionist	29	27,865	38,354
Traffic Engineer	71	72,994	100,845
Victim Advocate/Probation Monitor	53	48,261	66,606
Wastewater Environmental Technician	49	44,090	60,787
Wastewater Instrument Technician	53	48,261	66,606
Wastewater Superintendent	65	63,627	87,737
Wastewater Treatment Plant Operator	45	40,197	55,425
Web Services & Media Coordinator	56	51,739	71,401

PERSONNEL DATA

AUTHORIZED POSITIONS BY FISCAL YEAR

DEPARTMENT	11-12*	12-13	13-14	14-15	15-16	Change
Mayor & Council	7.00	7.00	7.00	7.00	7.00	0.00
Human Resources	4.00	4.00	4.00	4.00	4.00	0.00
Risk Management	1.00	1.00	1.00	1.00	1.00	0.00
City Attorney	6.50	7.00	7.00	8.00	8.00	0.00
City Clerk	5.00	5.00	5.00	5.44	5.44	0.00
City Court	6.50	6.00	6.00	8.77	8.57	-0.20
City Manager	4.75	4.75	4.50	4.25	4.25	0.00
Public Information	2.00	2.00	2.00	2.48	2.48	0.00
Community Services	22.00	22.00	20.00	19.00	19.00	0.00
Library	22.00	22.00	20.00	19.00	19.00	0.00
General Recreation	6.75	6.75	7.00	4.20	4.20	0.00
Golf Course	12.17	10.35	9.35	5.85	5.33	-0.52
Keep Casa Grande Beautiful	0.35	0.35	0.35	0.00	0.00	0.00
Parks Maintenance	19.25	19.25	19.25	18.66	19.00	0.34
Senior Adult Services	3.75	3.50	4.06	6.46	5.54	-0.92
Teen Programs	2.25	3.00	1.75	6.71	6.71	0.00
Recreation Programs	0.00	0.00	5.00	1.91	1.91	0.00
Aquatics	5.00	5.00	4.97	6.63	6.63	0.00
Woman's Club	0.00	0.00	0.00	2.47	2.47	0.00
Senior Serv./Home Del. Meals	6.31	6.31	6.31	4.38	5.48	1.10
Finance Services	11.75	11.75	11.75	11.75	11.75	0.00
I.T. & G.I.S.	10.25	10.25	11.25	10.75	10.75	0.00
Fire	63.25	62.25	62.25	62.25	62.25	0.00
Planning & Development						
Planning & Development	22.00	19.00	19.00	19.00	19.00	0.00
Housing Programs	4.50	2.50	2.00	2.00	2.00	0.00
Police	100.37	98.25	105.59	106.34	106.34	0.00
Communications	18.00	18.00	19.00	19.00	19.00	0.00
Public Works						
Administration	4.25	5.25	5.25	5.25	5.25	0.00
Airport	3.00	3.25	3.10	2.50	2.50	0.00
Engineering	7.00	7.00	7.00	7.88	7.00	-0.88
Facilities Maintenance	4.00	4.00	3.00	3.00	3.00	0.00
Fleet Services	9.00	8.00	8.00	9.00	9.00	0.00
Operations	1.00	1.00	1.00	1.00	1.00	0.00
Sanitation	37.50	38.25	38.25	38.25	38.25	0.00
Street Maintenance	21.00	20.00	18.00	0.00	0.00	0.00
Wastewater	14.92	15.42	14.42	15.09	16.09	1.00
Water	1.00	1.00	1.00	0.66	0.66	0.00
TOTAL FUNDED POSITIONS	469.37	460.43	464.40	449.93	449.85	-0.08
Authorized and Frozen	18.00	14.00	13.50	11.50	10.50	-1.00
TOTAL AUTHORIZED	487.37	474.43	477.90	461.43	460.35	-1.08

*Method for counting FTE was changed in 2012-13. These totals for 2011-12 may not match detail sheets which reflect this current method and staff distribution.



**TRANSACTION
PRIVILEGE TAX RATES**

TAX RATE AND FEE SCHEDULE

CITY OF CASA GRANDE TRANSACTION PRIVILEGE TAX RATES
July 1, 2014

Privilege Tax except Retail, Utilities/Telecommunications

City of Casa Grande	1.80%
Pinal County	1.10%
State of Arizona	5.60%
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Total	8.50%

Construction Contracting

City of Casa Grande	4.00%
Pinal County	1.10%
State of Arizona	5.60%
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Total	10.70%

Retail \$5,000 and less & Utilities/Telecommunications

City of Casa Grande	2.00%
Pinal County	1.10%
State of Arizona	5.60%
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Total	8.70%

Retail over \$5,000.00

City of Casa Grande	1.50%
Pinal County	1.10%
State of Arizona	5.60%
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Total	8.20%

Hotel/Motel

City of Casa Grande	3.80%
Pinal County	1.10%
State of Arizona	5.60%
<hr/>	
Total	10.50%

Commercial Rental

City of Casa Grande	1.80%
Pinal County	0.50%
State of Arizona	0.00%
<hr/>	
Total	2.30%

Residential Rental

City of Casa Grande	1.80%
Pinal County	0.00%
State of Arizona	0.00%
<hr/>	
Total	1.80%



GLOSSARY

GLOSSARY OF TERMS

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Adopted - The amount approved by Council that represents the maximum spending authority.

Allocation - A part of a larger dollar appropriation designated for expenditure by specific organization units and/or for special purposes, activities, or objects.

Appropriation - A legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and duration when it may be expended.

Assessed Valuation - A value that is established, by the County Assessor, for real and personal property to use as a basis for levying property taxes.

Asset - Resource owned or held by a government, which has a monetary value.

Available (Undesignated) Fund Balance - Refers to the funds remaining from the prior year, which are available for appropriation and expenditure in the current year.

Base Budget - The on-going expense for personnel, operating services, and the replacement of supplies and equipment to maintain existing service levels.

Bonds - A written instrument to pay a sum of money at a specified interest rate, on a specific date or dates in the future, called maturity dates. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. Two common types of bonds are general obligation and revenue bonds, which are most commonly used for construction of large capital projects such as buildings, streets, and sewers. The difference between a note and a bond is that a bond is used for a longer period of time and requires more formality.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A financial and operating plan representing an estimate of proposed expenditures and the proposed means of financing them for a given period. This official public document reflects decisions; measures service needs, establish the allocation of resources and is the spending plan for achieving goals and objectives.

Budget Calendar - The schedule of key dates and/or events, the City followed during the preparation, adoption, and administration of this fiscal budget.

Budget Message - The opening section of the budget, which provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

Budgetary Adjustment - A procedure to revise a budget appropriation either by City Council approval, through the adoption of a supplemental appropriation ordinance for any interdepartmental or interfund adjustments, or by the City Manager authorization to adjust appropriations within a departmental budget.

Budgetary Basis - This refers to the form of accounting used throughout the budget process. These generally take one of three forms: GAAP, Cash, Modified Accrual, or some type of statutory form. Budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP) except that (a) encumbrances are considered to be an expenditure chargeable to appropriations, (b) no depreciation is budgeted for in enterprise funds, (c) investments in supply inventories and assets restricted for self-insurance purpose are not considered to be appropriable, (d) revenues accruing to sinking funds are not appropriable, and (e) contributions into sinking funds are not budgeted. Unencumbered appropriations lapse at the close of the year.

GLOSSARY OF TERMS

Budgetary Control - The control or management of a governmental unit or enterprise in accordance with an adopted budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget - The appropriation of bonds or operating revenue for improvements or construction of facilities and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion, or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program - The Capital Improvement Program (CIP) is a comprehensive plan of capital investment projects which identifies priorities as to need, method of financing, cost, and revenues during a five year period. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget.

Capital Outlay - Expenditures resulting in the acquisition or addition to the government's general fixed assets. These assets generally have useful life of more than one year.

Capital Replacement Fund - An accounting methodology to allow purchase of operating capital items over the useful life of an asset through budgeted annual payments and transfers during the fiscal year.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures.

Contractual Services - Professional, technical, or maintenance expertise typically purchased from external sources.

Cost Center - An organizational budget/operating unit within each City department or division, i.e., Engineering is a cost center within the Public Works Department.

Debt - An obligation resulting from issuing bonds or from the purchase of goods and services through a lease.

Debt Management (Capacity) Plan - The City's Basis to evaluate upcoming and future debt financing in relation to the impact that borrowing will have on the City's debt ratios, statutory limits and to the City's credit position as determined by the major agencies.

Debt Service - The amount of interest and principal the City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

Debt Service Fund - A fund organized to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures over revenues during a single accounting period.

Department - A major administrative division of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation - Consumption of the service life of fixed assets, due to normal wear, deterioration, environmental elements, passage of time, and obsolescence. The portion of the cost of a fixed asset charged as an expense during a specified period based on service life of the asset and ultimately expending the entire cost of the asset.

Direct Debt - The sum of the total bonded debt and any unfunded debt (e.g. short-term notes) of the City for which the City has pledged its "full faith and credit." It does not include the debt of overlapping jurisdictions.

GLOSSARY OF TERMS

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division - A group of homogenous cost centers within a department, (e.g., all solid waste, residential collections, recycling and commercial collection cost centers make up the Solid Waste Division within the Public Works Department).

Encumbrance - The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The governing body's intention is to finance or recover operation costs through user fees. The City has established Enterprise Funds for wastewater service, solid waste service, a golf course, and the operation of an airport since they are considered to be self-sufficient.

Estimated Revenue - The projected amount of revenues to be collected during any fiscal year.

Expenditure Control Budgeting (ECB) - A system of budgeting which uses a "base" budget (the previous fiscal year) on a lump sum, bottom line basis to determine the ensuing fiscal year's appropriation. The base budget is adjusted annually for population growth and inflation if projected revenues are sufficient to cover the growth and inflation factor. Any funds not expended in a given year are carried forward within the cost center to the next year.

Expenditure/Expense - Expenditures include operating expenses such as the acquisition of assets or goods and services, and personnel costs.

Expenditure Limitation - Amendment to the Arizona State Constitution, which limits the total annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based

on population growth and inflation.

Fiscal Year - Time period designated by the City signifying the beginning and ending period for recording financial transactions. The City has a fiscal year beginning July 1 and ending June 30 as established by the City Charter.

Fixed Asset - Tangible assets with a long life (generally over a year), with a value greater than \$10,000.

Franchise Fee - A fee paid by public service business for the special privilege to use City streets, alleys, and property in providing their services to the citizens of the community. Services requiring franchise fees include electricity, telephone, natural gas, and cable television.

Full Time Equivalent (FTE) - A position converted to the decimal equivalent of a full-time position based on, 2,080 hours per year.

Function - Activity, which is performed by one or more organizational units for the purposes of accomplishing a goal. The City is divided into several major functions: (1) General Government; (2) Public Safety; (3) Public Works; (4) Culture and Recreation; (5) Sanitation; and (6) Health and Welfare.

Fund - An accounting entity having a set of self-balancing accounts and records all financial transactions for specific activities or government functions in attaining certain objectives governed by special regulations, restrictions, or limitation.

Fund Balance - Fund Balance is the excess of resources over liabilities. The beginning fund balance is the residual funds brought forward from the previous fiscal years.

GLOSSARY OF TERMS

General Fund - The operating fund established to account for resources and uses of general operating functions of City departments that are not required to be accounted for in another fund. Resources are, in the majority, provided by taxes.

General Governmental Revenue - The revenues of a government other than those derived from and retained in an enterprise fund. General governmental revenues include those from the General, Debt Service, and Special Revenue Funds.

General Obligation (G.O.) Bonds - Bonds that finance a variety of public projects and requires voter approval. These bonds are backed by the full faith and credit of the City. Limitations for bonding capacity are set by State Statute. General obligation bonds for streets, public buildings, fire, and airport are limited to 6% of the City's assessed valuation. General obligation bonds for open space and utility operations, such as water and wastewater, are limited to 20% of the City's assessed value.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A long-term, attainable operational result.

Grant - Contributions or gifts of cash or other assets from another to be used for a specified purpose, activity, or facility.

Highway User Revenue Fund (HURF) - A fund whose revenues consist of state taxes collected on gasoline, vehicle, and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

Highway Users Revenue Bond - This type of revenue bond is used solely for street and highway improvements. State law imposes the maximum limitation of highway users revenue that shall be used for debt servicing of revenue bonds.

The amount shall not exceed 50% of the total from highway user revenue for the previous twelve-month period. These bonds require voter authorization.

Improvement Districts - Improvement Districts are formed consisting of property owners desiring improvements, primarily street reconstruction, to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance, or custodial services.

Interfund Transfer - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Revenues from other governments in the form of grant, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Charges - The charge to a City department for service provided by other City departments. This includes Equipment Maintenance, Insurance and Risk Management, and Facilities Maintenance.

Internal Service Fund - Fund used to account for goods or services provided by one department or agency of the City to other departments or agencies on a cost reimbursement basis. The services are tangible and measurable to which they benefit the individual departments or agencies within the City.

Levy - Imposed taxes for the support of government activities.

Line-Item & Budget - A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

GLOSSARY OF TERMS

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Basis - Under the modified accrual basis of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - A specific measurable and observable result of an activity, which advances the department towards its goal.

Operating Budget - Plan for current expenditures and the means to finance them. This budget, associated with providing on-going services to citizens, includes general expenditures such as personal services, contractual services, operating supplies, and operating capital items. The budget is the primary measure of controlling financing, acquisition, spending and delivering of services of the entity.

Operating Expenses - The cost of personnel, materials, and equipment required for a department to function.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. This includes such items as taxes, user fees, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Supplies - Costs of goods consumed by the City in the course of its daily operations.

Operating Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Other Services and Charges - Services rendered to the City in the form on contractual, professional, maintenance, and vehicle maintenance services. This also includes expenses for rentals, dues and memberships that may be charged by employees.

Outstanding Tax Supported Debt - Direct debt minus self-supporting debt. Debt for which the City has pledged to repay from secondary property taxes.

Pay-As-You-Go Financing - A term used to describe a financial policy by which the capital program is financed from available cash rather than through borrowing.

Performance Budget - A Budget that focuses on departmental goals and objectives rather than line items. Workload and unit cost data are collected in order to assess the effectiveness and efficiency of services. Typical measures collected might include average emergency response time for fire or cost per man-hour or garbage collection.

Performance Indicators - Measurable means of evaluating the effectiveness of a cost center in accomplishing its defined objectives.

Personnel Services - Cost related to compensating employees, included wages, insurance, payroll taxes, retirement contributions, allowances for clothing, and automobiles, training, conferences, and travel to meetings.

Policy - A plan, course of action, or guiding principle designed to set parameters for decisions and actions.

Primary Property Tax - A limited tax levy used for general governmental operations. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction, and population increases.

Program Budget - Budget that focuses on broad functions of a jurisdiction rather than upon its budget units and /or object classes of expenditures.

Property Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

GLOSSARY OF TERMS

Property Tax Rate - The amount of tax stated in terms of a unit of the tax base expressed as dollars per \$100 of equalized assess valuation.

Resolution - A special or temporary order of a legislative body requiring less formality than an ordinance or statute.

Reserve - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is not available for general appropriation.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue - Receipts from taxes, intergovernmental sources, and user fees or resources from voter-authorized bonds, system development fees, and grants.

Revenue Bond - A legal debt instrument which is used to finance public projects for services such as water and/or sewer. Revenue Bonds are bonds payable from a specific source of revenue and do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the property tax rate. Pledged revenues may be derived from the operation of the financed project, grants, and excise or other specified non-property tax.

Risk Management - Organized effort to protect a government's assets against accidental loss in the most economical method available at the time.

Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides.

Self-Insurance Fund - This fund is established to account for the cost of property and public-liability claims incurred by the City under a self-insurance program instead of transferring the risk through

the purchase of an insurance policy.

Self-Supporting Debt - Debt for which the City has pledged a repayment source separate from its general tax revenues (e.g. water bond repaid from water utility income/special assessment bonds.)

Source of Revenue - Revenues are classified according to their source or point of origin.

Special Revenue Fund - A fund used to finance distinct activities and is created out of receipts of specific revenues.

System Development Fees - The funding source provided from the system development fees charged in water and wastewater that may be used for capital improvements or debt service. In the capital program, system development fees in water are used as the funding source in lieu of general obligation bonds. In wastewater, the system development fees are not used in lieu of bonds, as they are required for debt service needs of that operation.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Trust and Agency Funds - Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds.

Unreserved Fund Balance - Monies available for appropriations and not designed for other purposes.

User Charges - The payment of a fee for direct receipt of a public service to the party who benefits from the service.

ACRONYMS

AEMS	Arizona Emergency Medical Systems
AMRRP	Arizona Municipal Risk Retention Pool
ASRS	Arizona State Retirement System
CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CFD	Community Facilities District
CG	Casa Grande
CIP	Capital Improvement Plan
CMMS	Computerized Maintenance Management Software
COLA	Cost of Living Adjustment
COP	Certificate of Participation (Financing Mechanism)
DOR	Department of Revenue
FEMA	Federal Emergency Management Agency
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information Services
GO	General Obligation Bonds
GOHS	Governor's Office of Highway Safety
HURF	Highway User Revenue Fund (Gasoline Tax Revenues)
ID	Improvement District
JCEF	Judicial Court Education Fund
LCRC	Len Colla Recreation Center
LGIP	Local Government Investment Pool
LID	Local Improvement District
LTAF	Local Transportation Assistance Fund (State Lottery Distribution)
MPC	Municipal Properties Corporation
PSPRS	Public Safety Personnel Retirement System
TEA	Transportation Enhancement Act (TEA 21 Federal Transportation Programs)
TPT	Transaction Privilege Tax (Sales Tax)
UERS	Uniform Expenditure Reporting System
VLТ	Vehicle License Tax
WIFA	Water Infrastructure Financing Authority of Arizona